## Chapel Hill Town Council Work Session

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## Chapel Hill Town Council Work Session

My charge today:
"Explain the process a developer goes
through before deciding to pursue a particular development opportunity"

## Chapel Hill Town Council Work Session

"Explain the process a developer goes through before deciding to pursue a particular development opportunity"

Key Metric: Market Value > Replacement Value

Back of the envelope analysis

## Multifamily Development

Purely Hypothetical Development:

Assume Land cost $=\mathbf{\$ 1 , 5 0 0 , 0 0 0}$
And we want to build a market-rate multifamily project there
7.57 acres in two parcels (assumption)

## Multifamily Development

## Purely Hypothetical Development:

7.57 acres in two parcels (assumption)

Square feet in an acre?

## Multifamily Development

## Purely Hypothetical Development:

7.57 acres in two parcels (assumption)
x43,560 SF per acre
329,749 total square feet of dirt
x. $303 \quad$ Floor to Area Ratio (FAR) 99,914 total allowable square feet (SF)

Let's say 99,900 SF

## Multifamily Development

Let's say 99,900 SF
900 SF per unit
111 units

Class A rents:
12 months in a year: $X 111$ units

Gross Rent Revenues
\$1,450 per month per unit \$17,400 per year/per unit
X 111
\$1,931,400 per year

## Multifamily Development

Gross Rent Revenues

- Vacancy (8\%)
= Gross Effective Rev
- Opg Expenses (40\%)
= Net Operating Income
\$1,931,400 per year
\$154,512
\$1,776,888
\$710,799
\$1,066,132


## Multifamily Development

Gross Rent Revenues

- Vacancy (8\%)
= Gross Effective Rev
- Opg Expenses (40\%)
= Net Operating Income

X Price/Earnings Ratio
= Market Value
\$1,931,400 per year \$154,512
\$1,776,888
\$710,799
\$1,066,132
$\underline{20}$
\$21,332,656

## Multifamily Development

Price Earnings = 20 times NOI
$1 /(P / E)=.05$
This is what we call a cap rate: $5 \%$

So NOI
/Cap Rate
Market Value $\$ 21,332,656$

## Multifamily Development

Gross Rent Revenues

- Vacancy (8\%)
= Gross Effective Rev
- Opg Expenses (40\%)
= Net Operating Income
/ Cap Rate
= Market Value
\$1,931,400 per year \$154,512
\$1,776,888
\$710,799
\$1,066,132
5.0\%
\$21,332,656


## Multifamily Development

## Cost Quote: <br> Hard Costs: <br> + Soft Costs: <br> Total Costs

Total Square footage
Total Cost
$\$ 150.00$ psf
$\$ 35.00$ psf
$\$ 185.00$ psf
99,900
\$18,481,500

But this doesn't include land costs.

## Multifamily Development

Cost Quote for Class A Apartments:

Hard Costs:
Soft Costs:
Total Devpmt Costs
Total Square footage
Total Cost
Land Cost
$\$ 150.00$ psf $\$ 35.00$ psf
$\$ 185.00$ psf
99,900 sf
\$18,481,500 \$1,500,000

Construction Cost and Land \$19,981,500

## Multifamily Development

Market Value: Construction Cost and Land

## Profit

\$21,332,656 \$19,981,500
\$1,341,156

$$
\begin{aligned}
\text { Profit / Cost }= & \$ 1,341,156 / \$ 19,981,500 \\
& =6.3 \% \text { return }
\end{aligned}
$$

## Multifamily Development

Construction Cost and Land X 70\% = Construction Loan

So equity $=30 \%$

Profit
Return
\$19,981,500 \$13,987,050
\$5,994,450
\$1,341,156
=22.37\%

Return = Profit / Equity Investment
= \$1,341/156 / \$5,994,450
= 22.37\% return

## Multifamily Development

So, what can go wrong?
Risk = Uncertainty of Outcomes

## 970 MLK BIvd Multifamily Deal

- Idea - Today
- Steps between today and first rent check


## When do you face the most risk?

## Multifamily Development

## Gross Rent Revenues

- Vacancy (8\%)
= Gross Effective Rev
- Opg Expenses (40\%)
= Net Operating Income \$1,066,132
\$1,931,400 per year \$154,512
\$1,776,888
\$710,799
= Market Value
\$21,332,656


## Multifamily Development

Cost Quote for Class A Apartments:
Hard Costs:
Soft Costs:
\$150.00 psf $\$ 35.00$ psf
Total Devpmt Costs
$\$ 185.00$ psf

Total Square footage
99,900 sf

Total Cost<br>Land Cost

\$18,481,500 \$1,500,000

Construction Cost and Land \$19,981,500

## When do you face the most risk?

Getting control of the land
Approvals/entitlements
Site plan
Raising equity
Raising debt
Lease-up
Sale

## How would this work for an affordable housing project?

## How would this work for an affordable housing project?

## Maybe a mixed project?

## Questions?

## Conclusions:

## Thanks!

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