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Chapel Hill Town Council Work Session

My charge today:

"Explain the process a developer goes through before deciding to pursue a particular development opportunity"



Chapel Hill Town Council Work Session

"Explain the process a developer goes through before deciding to pursue a particular development opportunity"

Key Metric: Market Value > Replacement Value

Back of the envelope analysis



Purely Hypothetical Development:

Assume Land cost = \$1,500,000

And we want to build a market-rate multifamily project there

7.57 acres in two parcels (assumption)



Purely Hypothetical Development:

7.57 acres in two parcels (assumption)

Square feet in an acre?



Purely Hypothetical Development:

7.57 acres in two parcels (assumption)
<u>x43,560</u> SF per acre
329,749 total square feet of dirt
<u>x.303</u> Floor to Area Ratio (FAR)
99,914 total allowable square feet (SF)

Let's say 99,900 SF



Let's say 99,900 SF

900 SF per unit 111 units

Class A rents: 12 months in a year: X 111 units

Gross Rent Revenues

\$1,450 per month per unit \$17,400 per year/per unit X 111

\$1,931,400 per year



 Gross Rent Revenues
 \$1,931,400 per year

 - Vacancy (8%)
 \$154,512

 = Gross Effective Rev
 \$1,776,888

 - Opg Expenses (40%)
 \$710,799

 = Net Operating Income
 \$1,066,132



\$1,931,400 per year
<u>\$154,512</u>
\$1,776,888
<i>\$710,799</i>
\$1,066,132

<u>X Price/Earnings Ratio</u>

= Market Value

\$21,332,656

<u>20</u>



Price Earnings = 20 times NOI

1 / (P/E) = .05 This is what we call a cap rate: 5%

So NOI \$1,066,132 / Cap Rate .05

Market Value

\$21,332,656



- **Gross Rent Revenues**
- Vacancy (8%)
- = Gross Effective Rev
- Opg Expenses (40%)
- = Net Operating Income

\$1,931,400 per year <u>\$154,512</u> \$1,776,888 <u>\$710,799</u> \$1,066,132

/ Cap Rate

<u>5.0%</u>

= Market Value

\$21,332,656



Cost Quote: Hard Costs: + Soft Costs: Total Costs

\$150.00 psf <u>\$35.00 psf</u> \$185.00 psf

Total Square footage

99,900

Total Cost

\$18,481,500

But this doesn't include land costs.



Cost Quote for Class A Apartments: Hard Costs: \$150.00 psf \$35.00 psf Soft Costs: \$185.00 psf Total Devpmt Costs 99,900 sf Total Square footage Total Cost \$18,481,500 Land Cost \$1,500,000



\$19,981,500

Market Value:\$21Construction Cost and Land\$19

\$21,332,656 \$19,981,500

Profit

\$1,341,156

Profit / Cost = \$1,341,156 / \$19,981,500 = 6.3% return



Construction Cost and Land X 70% = Construction Loan	\$19,981,500 \$13,987,050
So equity = 30%	\$5,994,450
Profit	\$1,341,156
Return	=22.37%

Return = Profit / Equity Investment = \$1,341/156 / \$5,994,450 = 22.37% return

So, what can go wrong?

Risk = Uncertainty of Outcomes



970 MLK Blvd Multifamily Deal

• Idea - Today

Steps between today and first rent check



When do you face the most risk?



Gross Rent Revenues	\$1,931,400 per year
<u>- Vacancy (8%)</u>	<u>\$154,512</u>
= Gross Effective Rev	\$1,776,888
- Opg Expenses (40%)	<i>\$710,799</i>
= Net Operating Income	\$1,066,132

<u>/ Cap Rate 5.0%</u>

= Market Value

\$21,332,656



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Cost Quote for Class A Apartments:		
Hard Costs:	\$150.00 psf	
Soft Costs:	<u>\$35.00 psf</u>	
Total Devpmt Costs	\$185.00 psf	
Total Square footage	99,900 sf	
Total Cost	\$18,481,500	
Land Cost	\$1,500,000	
Construction Cost and Land	\$19,981,500	

When do you face the most risk?

Getting control of the land Approvals/entitlements Site plan Raising equity Raising debt Lease-up Sale



How would this work for an affordable housing project?



How would this work for an affordable housing project?

Maybe a mixed project?



Questions?

Conclusions:



Thanks!

Dave Hartzell UNC Kenan-Flagler Business School



