FY 2019-20 BUDGET UPDATE

April 3, 2019 Budget Work Session



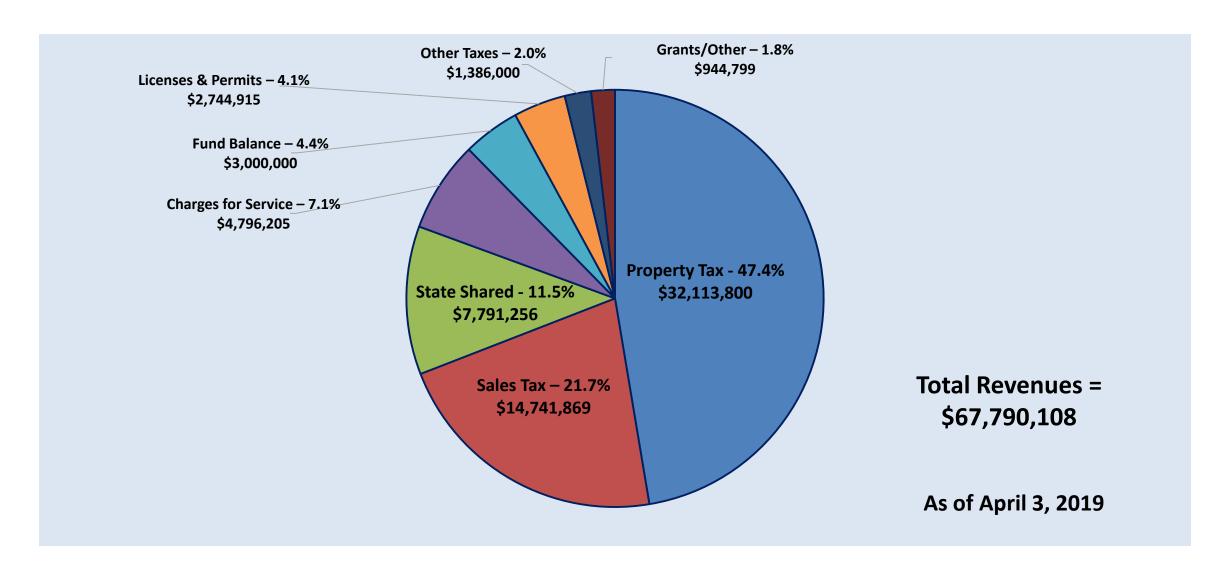
Agenda

1. FY 2019-20 Budget Development Update

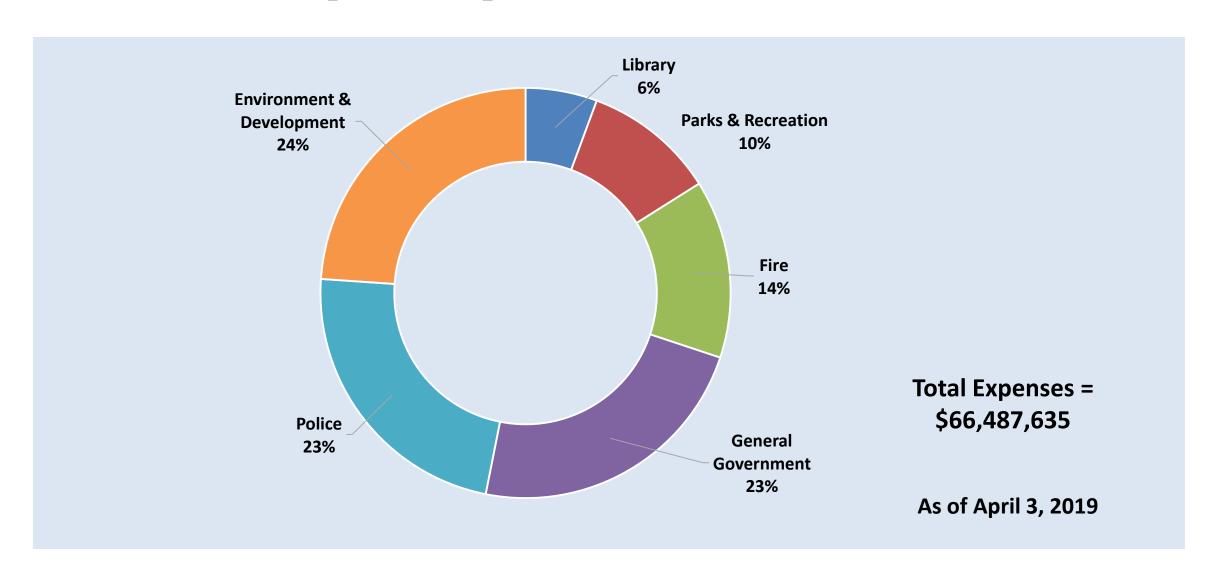
2. Budget Decisions History

3. Long-Term Budget Plan

General Fund Revenues Update



General Fund Expenses Update



General Fund Discussion Topics 1 of 2

- 1. Pay raise (each 1% is approximately \$335,135)

 CONSIDERATION: 3% raise = approximately \$1,005,405
- 2. Health insurance (each 1% is approximately \$50,000)

 PRESENT OUTLOOK: 4.9% increase is approximately = \$245,000

 Hill Chesson & Woody continuing negotiations
- 3. OPEB pre-funding (\$500,000)

 INCLUDED IN TOTAL EXPENSES: Reduced funding from \$630,000 in FY 2019

General Fund Discussion Topics 2 of 2

- 4. Class & Compensation Study \$100,000 Consideration to fund at \$100,000 in response to FY 2019 budget resolution
- 5. Urban Designer \$100,000 Consideration to fund at \$100,000 to hire full-time employee
- 6. Climate Action Plan \$50,000
 Consideration to fund at \$50,000 to meet Council interests

Debt Fund

- Additional revenues are needed to fund planned major capital projects including:
 - Affordable Housing projects
 - Municipal Services Center
 - Streets & Sidewalks
 - Wallace Deck
- Consideration of 1.0 cent tax increase in FY20 for affordable housing
- Consideration of 0.6 cent tax increase in FY20 to cover projects for next 5 years

Transit Fund

FY 2020 BUDGET

TOTAL REVENUES \$ 24,756,691

TOTAL EXPENSES <u>24,790,422</u>

GAP (\$33,731)

Note - Transit budget isn't as fully developed at this point as conversations with the funding partners still need to take place.

Pending budget items - pay raise, medical insurance, capital contribution

Parking Fund

FY 2020 OFF-STREET BUDGET

TOTAL REVENUES \$ 2,039,000

TOTAL EXPENSES _____2,198,989

APPROPRIATED FUND BALANCE \$ 159,989

FY 2020 ON-STREET BUDGET

TOTAL REVENUES \$ 638,000

TOTAL EXPENSES 694,495

APPROPRIATED FUND BALANCE \$ 56,495

Proposed fee increase (not included in total revenue numbers above): Working with stakeholders to make rates consistent with other off-street parking rates

Housing Fund

FY 2020 BUDGET

Charges for Services \$ 1,017,881

HUD Contributions 1,126,092

Non-operating Revenues _____1,880

TOTAL REVENUES \$ 2,145,853

TOTAL EXPENSES <u>\$ 2,151,282</u>

APPROPRIATED FUND BALANCE \$ 5,429

Stormwater Fund

FY 2020 BUDGET

Charges for Services \$ 2,713,400

Non-operating Revenues <u>11,000</u>

TOTAL REVENUES \$ 2,724,400

TOTAL EXPENSES <u>\$ 2,690,095</u>

RESERVE FOR CAPITAL \$ 34,305

Proposed Fee Increase: \$2.82 per Equivalent Rate Unit (ERU) to fund remaining \$3.2 million bond issuance (\$11.28/year impact for an average bill)

Bond Projects: Lake Ellen Flood Storage

Red Bud Flood Storage

Booker Creek Road



10-Year Budget History 2010-2019

Key Takeaways from the General Fund

- 1. **Strategic Impact.** Council goals give direction to our efforts in achieving the Town's Strategic Vision as a values based organization serving the public with consistency, compassion and integrity.
- 2. Core Services & Maintenance.
 We have not kept pace with the need for investment in public facilities and core services.
- 3. Slow Property Tax Growth.
 Property tax growth has not kept up with the cost of providing services.



10-Year Budget History 2010-2019Significant Service Changes

What functions have been expanded?

- 1. Housing & Community
- 2. Library and Recreation Programs
- 3. Economic Development
- 4. Sustainability & Resiliency
- 5. Emergency Management
- 6. Technology Infrastructures
- 7. Facilities Maintenance



10-Year Budget History 2010-2019

Significant Investments

Economic Development

- 140 West
- Ephesus Fordham (Blue Hill)
- Carraway Village (in progress)
- Wegmans (in progress)

Expansion of Public Facilities

- American Legion property
- Hamilton Road Fire Station
- Wallace Deck (pending)
- Municipal Services Center (pending)

Affordable Housing

Penny for Housing (\$688,000)

Transit

Investment in bus replacements

Public Safety

- Event response
- Safer community



10-Year Budget History 2010-2019

Significant Service Changes

What services have been reduced?

- 1. No significant service changes
- 2. Department line item budget reductions
- 3. Moved tax dollars from the debt fund to the general fund during Great Recession
- 4. Focused on essential maintenance of public facilities

Budget Balancing Decisions 2010-2019

- Appropriated higher levels of fund balance/lapsed salary
- Unfunded OPEB contributions/same level funding
- Significantly reduced pay-go capital
- Significantly reduced vehicle replacement
- Tightened department line item budgets
- Health insurance plan changes
- Used bond funds for annual street resurfacing

Long-Term Budget Planning

- 5 –Year plan to accomplish:
 - Restoration of pay-go capital and vehicle maintenance programs
 - Expansion of building maintenance and street paving programs
 - Building up department operating budgets to meet operational needs
 - Connections between strategic work plans to budget program expansions
 - Sustainability of enterprise funds

QUESTIONS

