# EMPLOYEE HOUSING INCENTIVE PILOT PROGRAM PROPOSAL





Council Business Meeting November 7, 2018

### **Agenda**

1. Background

2. Overview of Research and Findings

3. Pilot Program Proposal



#### **Background**

- Ongoing interest of the Council
- Council asked staff to explore options for employee housing incentives (Spring 2017)
- Staff developed project scope using design thinking approach (Spring 2017)
- Staff Update to Council on initial findings (winter 2018)



#### **Background**

#### **RESEARCH**

- Best Practices
- Employee Data Collection
  - Surveys
  - Focus Groups

#### **ANALYSIS**

- Review Data
- Findings

#### **STRATEGIES**

- Prototype Strategies
- Areas for Further Inquiry



## **BENEFITS**

Models in Practice

Research

Analysis

#### **Benefits for Employees and Employers**

Improves employee retention and recruitment

Opportunity for greater gains in financial security

Increases employee morale and productivity

Shorter commute decreases stress levels



## **EMPLOYEE DATA COLLECTION**

Surveys and Focus Groups

Research

Analysis

#### **Process: Evaluating Employee Interest**

# Initial Employee Survey

- Gauge general employee interest
- Understand employee housing preference

# 2. Follow-Up Survey

 Gain feedback on specific incentive options

#### 3. Focus Groups

- Gain further insight into survey results
- 4 focus groups conducted

## **FINDINGS**

Surveys and Focus Groups

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Research

Analysis

#### **Findings**

- Over half of Town employees
   who do not already live in
   Chapel Hill would like to do so
- 2. Housing costs listed as the #1 barrier to living in town
- 3. Almost half of town employees listed they would be interested in utilizing incentives



#### **Incentives of Interest to Town Employees:**

#### Rental

Rental and Utility Deposit Assistance

#### Homeownership

- Down-payment and closing cost assistance
- Matched savings for down-payments



Budget and homeownership counseling

# RECOMMENDED STRATEGIES

Pilot Program Proposal

Research

Analysis

#### Recommendation

Approval of Employee Housing Incentive Pilot Program to include rental and homeownership incentive options:

#### RENTAL

 Security Deposit and Utility
Assistance

#### **HOMEOWNERSHIP**

Down Payment and Closing Cost Assistance



#### **Rental Incentive Overview**

#### **Incentive Overview**

- One-time payment from the Town for rental and utility assistance:
  - 2-bedroom home or less maximum: \$1,250
  - 3-bedroom home maximum: \$1,650
  - 4 or more bedroom home maximum: \$1,850

#### **Eligibility Requirements**

- Permanent employees with household income at or below 80% AMI
- Seek housing in Chapel Hill
- Have a lease term of 12 months+

#### **Homeownership Incentive Overview**

#### **Incentive Overview**

- One-time down payment or closing cost assistance
- Maximum assistance: \$7,500
- Conditions for repayment for employees that leave Town within 5 years of home purchase

#### **Eligibility Requirements**

- Permanent employees with a household income at 115% AMI and below
- Seek housing in Chapel Hill
- Purchase of home must not result in monthly housing costs in excess of 30% of the household's monthly income
- Home must be primary residence

#### **Financial and Homeownership Counseling**

#### **Training**

- Budgeting and budgeting tools
- Lending
- Inspections
- Appraisals
- Fair housing

#### **Potential Partners**

- Community Home Trust
- Habitat for Humanity
- Community Empowerment Fund



#### **Proposed Budget and Funding Source**

Program	Grant Amount	Number of Households	Amount
Homebuyer Assistance	\$7,500	5	\$ 37,500
Rental Assistance	\$1,650	7	\$ 11,550
Total		12	\$ 49,050

Affordable Housing Fund: \$49,050



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