



# TOWN OF CHAPEL HILL

## Town Council Meeting Agenda

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

Mayor Pam Hemminger  
Mayor pro tem Jessica Anderson  
Council Member Donna Bell  
Council Member Allen Buansi  
Council Member Hongbin Gu

Council Member Nancy Oates  
Council Member Michael Parker  
Council Member Karen Stegman  
Council Member Rachel Schaevitz

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**Wednesday, May 1, 2019      7:00 PM      RM 110 | Council Chamber**

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### OPENING

### PUBLIC COMMENT FOR ITEMS NOT ON PRINTED AGENDA AND PETITIONS FROM THE PUBLIC AND COUNCIL MEMBERS

*Petitions and other similar requests submitted by the public, whether written or oral, are heard at the beginning of each regular meeting. Except in the case of urgency and unanimous vote of the Council members present, petitions will not be acted upon at the time presented. After receiving a petition, the Council shall, by simple motion, dispose of it as follows: consideration at a future regular Council meeting; referral to another board or committee for study and report; referral to the Town Manager for investigation and report; receive for information. See the Status of Petitions to Council webpage to track the petition. Receiving or referring of a petition does not constitute approval, agreement, or consent.*

### ANNOUNCEMENTS BY COUNCIL MEMBERS

### CONSENT

*Items of a routine nature will be placed on the Consent Agenda to be voted on in a block. Any item may be removed from the Consent Agenda by request of the Mayor or any Council Member.*

1. Approve all Consent Agenda Items. [\[19-0400\]](#)  
By adopting the resolution, the Council can approve various resolutions and ordinances all at once without voting on each resolution or ordinance separately.
2. Call for Public Hearings on May 22, 2019 for [\[19-0401\]](#)  
Amendments to Land Use Management Ordinance

Sections 3.11 and 4.5.4.

By adopting the resolutions, the Council calls public hearings on May 22, 2019 to receive information and input regarding the proposed amendments to Sections 4.5.4 and 3.11, respectively, of the Land Use Management Ordinance.

## INFORMATION

- 3.** Receive Upcoming Public Hearing Items and Petition Status List. [\[19-0402\]](#)

By accepting the report, the Council acknowledges receipt of the Scheduled Public Hearings and Status of Petitions to Council lists.

## DISCUSSION

- 4.** Presentation: Recommended Budget for FY 2019-20. (no attachment) [\[19-0403\]](#)

PRESENTER: Maurice Jones, Town Manager

- 5.** Authorize the Town Manager to Execute an Interlocal Agreement for Installation of Private Sewer Laterals for Low and Moderate Income Homeowners. [\[19-0404\]](#)

PRESENTER: Judy Johnson, Operations Manager

RECOMMENDATION: That the Council adopt Resolution A, authorizing the Town Manager to sign the attached Interlocal agreement between Orange County, Carrboro, and Chapel Hill.

- 6.** Charting Our Future - Future Land Use Map Refinement and Consideration of the Blueprint for Designated Focus Areas. [\[19-0405\]](#)

PRESENTER: Alisa Duffey Rogers, LUMO Project Manager

RECOMMENDATION: That the Council provide feedback to staff on the Blueprint for each Focus Area as it pertains to the Future Land Use Map.

- 7.** One Year Update on Conditional Zoning and Consider an Administrative Procedural Change. [\[19-0406\]](#)

PRESENTER: Alisa Duffey Rogers, LUMO Project Manager

RECOMMENDATION: That the Town Council amend the administrative procedures to permit conditional zoning applications requiring a Land Use Plan amendment to be considered concurrently, rather than sequentially.

- 8.** Review of Traffic Data in Response to 2018 Community Survey Results. [\[19-0407\]](#)

PRESENTER: Donnie Rhoads, Captain  
Bergen Watterson, Transportation Planning Manager  
David Finley, Strategic Planning Project Manager

RECOMMENDATION: That the Council receive information on traffic data in response to the 2018 Community Survey results.

## **APPOINTMENTS**

- 9.** Appointments to the Board of Adjustment. [\[19-0408\]](#)
- 10.** Appointments to the Community Design Commission. [\[19-0409\]](#)
- 11.** Appointment to the Planning Commission and Make a Recommendation to the Orange County Board of Commissioners for the Appointments to the County Designated Seats. [\[19-0410\]](#)

## **REQUEST FOR CLOSED SESSION TO DISCUSS ECONOMIC DEVELOPMENT, PROPERTY ACQUISITION, PERSONNEL, AND/OR LITIGATION MATTERS**



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
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## Item Overview

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**Item #:** 1., **File #:** [19-0400], **Version:** 1

**Meeting Date:** 5/1/2019

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### Approve all Consent Agenda Items.

#### Staff:

Sabrina M. Oliver, Director and Town Clerk  
Amy T. Harvey, Deputy Town Clerk

#### Department:

Communications and Public Affairs

**Overview:** Items of a routine nature to be voted on in a block. Any item may be removed from the Consent Agenda by the request of the Mayor or any Council Member.



#### Recommendation(s):

That the Council adopt the various resolutions and ordinances.

**Fiscal Impact/Resources:** Please refer to each agenda item for specific fiscal notes.

**Council Goals:** Please refer to each agenda item for specific Council Goals.



#### Attachments:

- Resolution



**A RESOLUTION ADOPTING VARIOUS RESOLUTIONS AND ENACTING VARIOUS ORDINANCES  
(2019-05-01/R-1)**

BE IT RESOLVED by the Council of the Town of Chapel Hill that the Council hereby adopts the following resolutions and ordinances as submitted by the Town Manager in regard to the following:

2. Call for Public Hearings on May 22, 2019 for Amendments to Land Use Management Ordinance Sections 3.11 and 4.5.4. (R-2)(R-3)

This the 1<sup>st</sup> day of May, 2019.

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**The Agenda will reflect the text below and/or the motion text will be used during the meeting.**

By adopting the resolution, the Council can approve various resolutions and ordinances all at once without voting on each resolution or ordinance separately.



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
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Chapel Hill, NC 27514

## Item Overview

**Item #:** 2., **File #:** [19-0401], **Version:** 2

**Meeting Date:** 5/1/2019

### Call for Public Hearings on May 22, 2019 for Amendments to Land Use Management Ordinance Sections 3.11 and 4.5.4.

**Staff:**

Ben Hitchings, Director  
Judy Johnson, Operations Manager  
Becky McDonnell, Planner II

**Department:**

Planning

**Overview:** Staff requests two items to be called for a public hearing:

1. To amend the Blue Hill Form-Based Code Section 3.11 of the Land Use Management Ordinance to (1) include affordable housing as part of the purpose statement of the District, and (2) to provide alternative paths to applicants for project review, with an incentive path available to applicants that provide stormwater treatment for 50 percent of post-construction impervious surface area. This amendment is in response to (1) the Council Blue Hill Petition dated March 14, 2018 and (2) to legislation recently enacted by the NC General Assembly (Session Law 2018-145). The attached Resolution A for Section 3.11 would call the necessary public hearing for May 22, 2019.
2. To amend the Special Use Permits Modifications Section 4.5.4 of the Land Use Management Ordinance to allow projects on sites encumbered by a Special Use Permit to address documented health, safety, or environmental issues through an administrative approval process. This amendment is in response to Town Council's request to create an alternative process for specific project types. The attached Resolution B for Section 4.5.4, would call the necessary public hearing for May 22, 2019.



**Recommendation(s):**

That the Council adopt the attached resolutions calling public hearings on May 22, 2019 to receive information and input regarding proposed amendments to Section 3.11 and Section 4.5.4 of the Land Use Management Ordinance



**Attachments:**

- Resolution A for Section 3.11
- Resolution B for Section 4.5.4

**The Agenda will reflect the text below and/or the motion text will be used during the meeting.**

By adopting the resolutions, the Council calls public hearings on May 22, 2019 to receive information and input regarding the proposed amendments to Sections 4.5.4 and 3.11, respectively, of the Land Use Management Ordinance.

## RESOLUTION A

A RESOLUTION CALLING A PUBLIC HEARING TO CONSIDER LAND USE MANAGEMENT ORDINANCE TEXT AMENDMENTS TO SECTION 3.11 REGARDING STORMWATER MANAGEMENT AND AFFORDABLE HOUSING IN THE BLUE HILL DISTRICT (2019-05-01/R-2)

WHEREAS, in December 2018 the North Carolina General Assembly enacted Session Law 2018-145, which included a revision to G.S. 143-214.7(b3) that affects local government authority over stormwater treatment requirements for redevelopment projects; and

WHEREAS, the area of Chapel Hill that this revised statute most immediately affects is the Blue Hill District; and

WHEREAS, Town staff has worked with stakeholders including Town Council, the Stormwater Management Utility Advisory Board, the Environmental Stewardship Advisory Board, and the local business community to formulate possible modifications to the Blue Hill Form-Based Code that respond to the provisions of the revised statute; and

WHEREAS, Town Council has also established a goal for development of new affordable housing in the Blue Hill District which is not currently addressed in the purpose statement for the District; and

WHEREAS, the Planning Commission is scheduled to consider Land Use Management Ordinance text amendments on the above topics at its meeting on May 21, 2019 and is scheduled to forward a recommendation to the Public Hearing before the Council.

NOW, THEREFORE, BE IT RESOLVED by the Council of the Town of Chapel Hill that the Council calls a Public Hearing for May 22, 2019 at 7:00 p.m. to consider Land Use Management Ordinance text amendments regarding stormwater management in the Blue Hill District, in response to new State legislation, and adding affordable housing to the purpose statement for the District.

This the 1<sup>st</sup> day of May, 2019.

## RESOLUTION B

A RESOLUTION CALLING A PUBLIC HEARING TO CONSIDER LAND USE MANAGEMENT ORDINANCE TEXT AMENDMENTS TO SECTION 4.5.4 PERTAINING TO SPECIAL USE PERMIT MODIFICATIONS (2019-05-01/R-3)

WHEREAS, the Oaks Condominiums received a Special Use Permit modification approval for a project to install storm drainage infrastructure to alleviate flood issues; and

WHEREAS, the Council of the Town of Chapel Hill requested a change during the Public Hearing for the above-mentioned stormwater infrastructure project to create an alternative process for projects of a similar nature; and

WHEREAS, on April 16, 2019, the Planning Commission reviewed a draft text amendment to amend the Special Use Permit modifications process specified in the Land Use Management Ordinance and made a recommendation to the Council pertaining to the proposed text amendment.

NOW, THEREFORE, BE IT RESOLVED by the Council of the Town of Chapel Hill that the Council calls a Public Hearing for May 22, 2019 at 7:00 p.m. to consider possible Land Use Management Ordinance text amendments regarding the Special Use Permit modifications process.

This the 1<sup>st</sup> day of May, 2019.



# TOWN OF CHAPEL HILL

Town Hall  
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## Item Overview

**Item #:** 3., **File #:** [19-0402], **Version:** 1

**Meeting Date:** 5/1/2019

### Receive Upcoming Public Hearing Items and Petition Status List.

**Staff:**

Sabrina Oliver, Director and Town Clerk  
Amy Harvey, Deputy Town Clerk

**Department:**

Communications and Public Affairs



**Recommendation(s):**

That the Council accept the reports as presented.

**Background:**

Two pages on our website have been created to track:

- public hearings scheduled for upcoming Council meetings; and
- petitions received, including their status and who you can call for information.

The goal is to provide, in easily available spaces, information that allows people to know when Council will be seeking their comments on a particular topic of development and to know the status of a petition submitted at Council meetings.

In addition to being on the website, these pages will be included in each agenda for Council information,

**Fiscal Impact/Resources:** Staff time was allocated to create the semi-automated web pages, and additional staff time will be needed for maintenance.

**Council Goals:** Foundational Program: Govern with quality and steward public assets



**Attachments:**

- [Scheduled Public Hearings <http://www.townofchapelhill.org/town-hall/mayor-and-council/council-minutes-and-videos/scheduled-agenda-items>](http://www.townofchapelhill.org/town-hall/mayor-and-council/council-minutes-and-videos/scheduled-agenda-items)
- [Status of Petitions to Council <http://www.townofchapelhill.org/town-hall/mayor-and-council/council-minutes-and-videos/petition-status>](http://www.townofchapelhill.org/town-hall/mayor-and-council/council-minutes-and-videos/petition-status)

**The Agenda will reflect the text below and/or the motion text will be used during the meeting.**

By accepting the report, the Council acknowledges receipt of the Scheduled Public Hearings and Status of Petitions to Council lists.

## Scheduled Public Hearings

This webpage lists public hearings that are scheduled for a *specific Council meeting date*, although periodically, some may be continued to a future date. Public hearings may relate to the Land Use Management Ordinance (LUMO), Residential or Commercial Development, Budget, Transportation, or Housing issues. Meeting materials are posted at [Council Meeting Agendas, Minutes and Videos](#).

Interested in a development project not yet scheduled for Council review? See the [Development Activity Report](#) for the project's current status.

May 1

- Presentation: Recommended Budget for FY 2019-20.

May 8

- Open the Public Hearing: Recommended Budget for FY 2019-20.
- Public Hearing: Application for Zoning Atlas Amendment, 6902 Millhouse Road.

May 22

- Consider a Land Use Management Ordinance Text Amendment to Establish New Zoning Districts for the Historic Rogers Road Neighborhood.
- Consider a Land Use Management Ordinance Zoning Atlas Amendment to Apply the New Zoning Districts for the Historic Rogers Road Neighborhood.

# STATUS OF PETITIONS TO COUNCIL

Petitions submitted during the Town Council meetings are added to the list below, typically within five business days of the meeting date.

To contact the department responsible, click on the department name. Meeting materials are posted at [Council Meetings, Agendas, Minutes and Videos](#).

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
04/24/2019	Cobb Terrace Residents	<a href="#">Petition Regarding Rooming Houses in the R-3 Zoning Districts.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
04/24/2019	Board of Adjustment	<a href="#">Request Regarding Neighborhood Conservation District Ordinances.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
04/17/2019	Amy Ryan for Planning Commission	<a href="#">Commission Regarding Site Plan Review Process.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
04/10/2019	Climate Reality Group	<a href="#">Request for Council Support of a Resolution Seeing a Local, State, and National Goal of 100% Clean Energy by 2050 and the Creation of Green Jobs.</a>	Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	Staff is preparing information to respond to this request.
04/10/2019	Council Member Anderson	<a href="#">Regarding Meeting Minutes and Archives.</a>	Communications & Public Affairs <a href="#">Sabrina Oliver</a> , Communications & Public Affairs Director Phone: 919-968-2757	Staff is preparing information to respond to this request.

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
03/20/2019	Julie McClintock	<a href="#">Regarding Text Amendment for Changes to Blue Hill Form Based Code.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
03/20/2019	Cheri Hardman	<a href="#">Request to Explore Local Control over Transit Planning and Funding.</a>	Transit <a href="#">Brian Litchfield</a> , Transit Director Phone: 919-969-4908	Staff is preparing information to respond to this request.
03/06/2019	Environtmental Stewardship Advisory Board	<a href="#">Request to Modify the Blue Hill Form Based Code to Include a Requirement for Installing Roof-Mounted Solar Energy Systems</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	Staff will look at incorporating this request into future modifications to the Blue Hill Form Based Code.
02/20/2019	Julie McClintock (for John Morris)	<a href="#">Request for Town-Sponsored Community Meetings for Those Affected by Durham-Orange Light Rail Transit Project.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Transit <a href="#">Brian Litchfield</a> , Transit Director Phone: 919-969-4908	In March and April 2019, the GoTriangle Board of Trustees, Orange County Commissioners, and Durham County Commissioners each voted to discontinue the light rail project.
02/13/2019	Citizens	<a href="#">Request Regarding Coal Use and Coal Ash.</a>	Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	Staff is preparing information to respond to this request.



Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
02/13/2019	David Adams and Julie McClintock	<a href="#">Regarding Evaluation of Town Transportation Needs.</a>	Transit <a href="#">Brian Litchfield</a> , Transit Director Phone: 919-969-4908 Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
01/30/2019	Jeff Charles	<a href="#">Request Regarding Police Participation in Review Process of New Developments.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
01/16/2019	Ann Loftin	<a href="#">Petition Regarding Flooding in Briarcliff and Ridgefield.</a>	Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100	Staff is preparing information to respond to this request.
01/16/2019	John Morris	<a href="#">Regarding GoTriangle Meetings and Materials.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Transit <a href="#">Brian Litchfield</a> , Transit Director Phone: 919-969-4908	Staff is preparing information to share with GoTriangle.
12/05/2018	Paul Pritchard	<a href="#">Request to Defer Reforestation at Cleland, Rogerson, and Oakwood Intersection.</a>	Parks & Recreation <a href="#">Linda Smith</a> , Interim Director Parks and Recreation Phone: 919-968-2849	This topic was added to the 01/15/19 agenda of the Parks, Greenways and Recreation Commission, with time allocated for the neighbors to speak. Another public meeting will be scheduled later in the year.

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
12/05/2018	Environmental Stewardship Advisory Board	<a href="#">Regarding Solar Energy Systems.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	Staff updated the ESAB on the potential options for implementing this request and provided the same update to Council at the 04/24/19 Business Meeting. The Council expressed general support for the petition.
11/28/2018	Peter Lee	<a href="#">Regarding Traffic Concerns on Homestead Road.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100	Staff shared info about pedestrian, bicycle, and road improvements underway and planned for Homestead Rd, as well as projects that are planned and under construction. This info was included in the SUP public hearing for 2217 Homestead Rd on 04/10/19.
11/07/2018	Jeff Charles	<a href="#">Request Regarding Offering Toxicology and Public Safety Expertise.</a>	Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	On 12/21/18, the Town published a Request for Proposals from qualified firms to perform human health and ecological risk assessments for property located at 828 Martin Luther King, Jr. Blvd. The deadline for firms to respond was January 22, 2019.
10/24/2018	Justice in Action Committee	<a href="#">Request Regarding a New Location for the Teen Center of Chapel Hill.</a>	Housing & Community <a href="#">Loryn Clark</a> , Executive Director Phone: 919-969-5076 Community Arts and Culture	A staff workgroup, in coordination with the Mayor's Office, has been gathering data and seeking input from teens, service providers, and other stakeholders. The Council received an update on this initiative at their 01/30/19 business meeting.

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
10/24/2018	Jeff Charles	<a href="#">Regarding Request for Traffic Impact Study on Homestead Road.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff shared info about pedestrian, bicycle, and road improvements underway and planned for Homestead Rd, as well as projects that are planned and under construction. This info was included in the SUP public hearing for 2217 Homestead Rd on 04/10/19.
10/24/2018	Susana Dancy	<a href="#">Regarding Town-owned Properties in Southern Area.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	At the Council's request, Town staff organized a public meeting on 04/25/19 to review the history of past planning efforts, as well as water and sewer service in the area, and to take public comment about the future direction of southern Chapel Hill.
10/24/2018	Jeff Charles	<a href="#">Regarding Extended Speaking Time for Individuals with Disabilities.</a>	Mayor <a href="#">Pam Hemminger</a> , Mayor Phone: 919-968-2714 Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	Staff is preparing information to respond to this request.
10/10/2018	Jeff Charles	<a href="#">Regarding Creating Citizen Advisory Board for Seniors.</a>	Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	Staff is preparing information to respond to this request.

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
09/19/2018	Julie McClintock of CHALT	<a href="#">Regarding Land Use Intensification.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100	Staff will include the Town's new Resiliency Map as part of the map series for the Future Land Use Map. Staff is preparing information to respond to the additional requests in this petition.
06/27/2018	Susanne Kjemtrup / Brian Hageman	<a href="#">Transportation and Connectivity Advisory Board Request for an Electric Vehicle Provision in the Land Use Management Ordinance.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
06/13/2018	Ondrea Austin	<a href="#">CHALT's Request to Revise the Tree Ordinance.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
06/13/2018	Mayor pro tem Jessica Anderson	<a href="#">Request to Amend Bus Advertising Policy.</a>	Transit <a href="#">Brian Litchfield</a> , Transit Director Phone: 919-969-4908	At their 01/22/19 meeting, the Chapel Hill Transit Public Transit Committee considered the draft nonpublic forum transit advertising policy in order to provide feedback to the Chapel Hill Town Council on the option of amending the policy.
06/13/2018	Jeff Charles	<a href="#">Request to Form Study Group to Upgrade BikePed Path on Homestead Road.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	At the 11/27/2018 Transportation & Connectivity Advisory Board meeting, staff shared information about the pedestrian, bicycle, and road improvements underway and planned for Homestead Road, as well as projects that are planned and under construction.

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
06/13/2018	Mayor Pam Hemminger	<a href="#">Regarding Reviewing Policies, Procedures, and Practices for Development.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Staff is preparing information to respond to this request.
06/13/2018	Steve Moore	<a href="#">Accessibility of Historical Old Chapel Hill Cemetery Files.</a>	Parks & Recreation <a href="#">Linda Smith</a> , Interim Director Parks and Recreation Phone: 919-968-2849	Staff digitized the files and made them available to view and download on the Town's web site. Staff is preparing a hard copy of the records to share with the Chapel Hill Historical Society.
03/14/2018	Council Members Anderson, Gu, and Schaevitz	<a href="#">Request Regarding Addressing Blue Hill District Community Interests.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	At the 06/27/18 business meeting, the Council enacted ordinance amendments to encourage non-residential development and address building size in the district. Remaining items are scheduled to come to Council in early 2019.
11/29/2017	Council Members Anderson and Parker	<a href="#">Regarding East Rosemary Street Design Guidelines.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Town Manager <a href="#">Ross Tompkins</a> , Assistant to the Town Manager Phone: 919-968-2707	Staff will engage with an Urban Designer at the start of review for any projects that come forward.
09/06/2017	Tom Henkel from the Environmental Stewardship Advisory Board	<a href="#">Request for Modification to the Ephesus-Fordham Form-Based Code for the Purposes of Energy Efficiency.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Where feasible, modifications will be considered as part of the development process for the Blue Hill Design Guidelines.

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
01/23/2017	Transportation and Connectivity Advisory Board	<a href="#">Request to Support Low/No Vision Guidelines to be Included in the Town's Engineering Manual as Stated in the April 11, 2016 Petition to Council</a>	Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100 Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Request incorporated into process to update Public Works Engineering Design Manual.
11/07/2016	Mayor Hemminger	<a href="#">Regarding Parking and Transit Needs in Downtown Area.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Police <a href="#">Chris Blue</a> , Police Chief Phone: 919-968-2766 Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100	The Council received an update on these items at their February 2019 work session. The next update on the design of the Wallace Parking Deck addition will occur in early 2019.
11/07/2016	Heather Payne	<a href="#">Regarding Development Proposed at 111 Purefoy Road.</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731 Town Attorney <a href="#">Ralph Karpinos</a> , Attorney Phone: 919-968-2746	At its 10/16/18 meeting, the Planning Commission denied the applicant's request for site plan approval. On February 21, 2019 the Board of Adjustment reversed the Planning Commission and approved the site plan request.

Meeting Date	Petitioner	Petition Request	Departments Responsible	Petition Status
05/09/2016	Stormwater Management Utility Advisory Board	<a href="#">Request for Orange County Commissioners to Increase Staffing in Soil and Erosion Control Division and Improve Efficiency of Temporary Soil Erosion and Sediment Controls During Construction.</a>	Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100	Petition forwarded to Orange County. Consider changes to soil erosion and sediment control as part of Public Works Engineering Design Manual updates.
04/11/2016	Transportation and Connectivity Advisory Board	<a href="#">Request to Incorporate Proposed No-Vision and Low-Vision Pedestrian Facilities Guidelines into Design Manual and Development Code as Required</a>	Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100	Request incorporated into process to update Public Works Engineering Design Manual.
04/11/2016	Transportation and Connectivity Advisory Board	<a href="#">Request for Senior Citizen Pedestrian Mobility and Complete Street Implementation</a>	Public Works <a href="#">Lance Norris</a> , Public Works Director Phone: 919-969-5100	Request incorporated into process to update Public Works Engineering Design Manual.
02/22/2016	Ken Larsen	<a href="#">Regarding Town Formulas for Development Parking Space</a>	Planning & Development Services <a href="#">Ben Hitchings</a> , Director Phone: 919-968-2731	Referred to the Future Land Use and Land Use Management Ordinance rewrite process, which began in Fall 2017.

Last modified on 4/26/2019 3:15:06 AM



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

## Item Overview

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**Item #: 5., File #: [19-0404], Version: 1**

**Meeting Date: 5/1/2019**

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**Authorize the Town Manager to Execute an Interlocal Agreement for Installation of Private Sewer Laterals for Low and Moderate Income Homeowners.**

See Staff Report on next page.

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**The Agenda will reflect the text below and/or the motion text will be used during the meeting.**

PRESENTER: Judy Johnson, Operations Manager

RECOMMENDATION: That the Council adopt Resolution A, authorizing the Town Manager to sign the attached Interlocal agreement between Orange County, Carrboro, and Chapel Hill.





AUTHORIZE THE TOWN MANAGER TO EXECUTE AN INTERLOCAL AGREEMENT FOR  
INSTALLATION OF PRIVATE SEWER LATERALS FOR LOW AND MODERATE INCOME  
HOMEOWNERS

STAFF REPORT

TOWN OF CHAPEL HILL PLANNING  
Ben Hitchings, Director  
Judy Johnson, Operations Manager

BUSINESS MEETING DATE  
May 1, 2019

STAFF'S RECOMMENDATION

That the Council adopt Resolution A, authorizing the Town Manager to sign the attached Interlocal agreement between Orange County, Carrboro, and Chapel Hill.

STAFF ANALYSIS

Orange County, Carrboro, and Chapel Hill are working to complete the installation of sewer service to serve the Heritage Lots in the Historic Rogers Road neighborhood.

BACKGROUND

The Towns of Chapel Hill and Carrboro through this agreement, to provide reimbursement to Orange County for a portion of the County's expenditures for installing private sewer service lateral connections for low to moderate income homeowners of existing dwelling units on Heritage Lots in the Rogers Road Sewer Project Area (as identified in the attached Interlocal agreement). The lateral connections connect homes to the new sewer system.

Approximately 62 of the Heritage Lots have dwelling units on them, and staff has estimated sixteen households meeting low to moderate income levels will request connection to the newly installed sewer extension within Chapel Hill's planning jurisdiction.

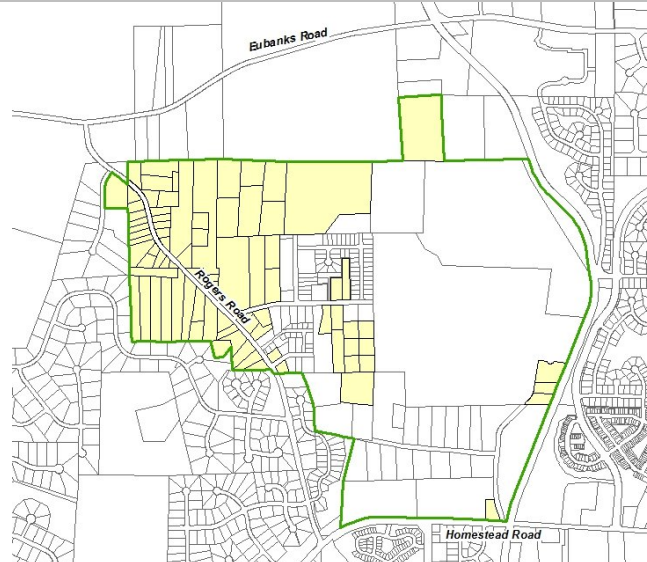
The agreement establishes a three-year funding period for connections. The County will reimburse 100 percent of the connections costs for eligible households during the first two years following sewer certification. During the third year, connections will be covered at 50 percent of the connection costs.

ATTACHMENTS

1. Resolution
2. Interlocal Agreement
3. Draft Staff Presentation (to be distributed)

DECISION POINTS

- Local government elected officials previously agreed to the 2016 cost-sharing allocation ([adopted at the Chapel Hill Town Council meeting on December 5, 2016](#)<sup>1</sup>) for the Rogers Road Sewer Project with Orange County and the Town of Chapel Hill each contributing 43 percent of the cost and Carrboro contributing 14 percent of the cost.
- This attached Interlocal agreement, for the lateral sewer connections, has a total project estimate cost of \$243,000 of which \$104,490 or 43 percent of the project cost for Chapel Hill, (whichever is less) plus any financing costs, for low to moderate income households within Chapel Hill's planning jurisdiction.
- The attached resolution will authorize the Town Manager to sign the attached Interlocal agreement.
- Should overall participation exceed the estimates, staff will bring an amendment to this agreement for Council's authorization.
- Orange County Commissioners are considering this draft at their [May 2, 2019 meeting](#)<sup>2</sup> and Carrboro Aldermen will consider it at their [May 7, 2019 meeting](#)<sup>3</sup>.



<sup>1</sup> [http://chapelhill.granicus.com/MetaViewer.php?view\\_id=&clip\\_id=2955&meta\\_id=146849](http://chapelhill.granicus.com/MetaViewer.php?view_id=&clip_id=2955&meta_id=146849)

<sup>2</sup> <https://www.co.orange.nc.us/Calendar.aspx?EID=1989>

<sup>3</sup> <https://carrboro.legistar.com/DepartmentDetail.aspx?ID=20277&GUID=2CC72A69-CFDE-4143-92E2-BC02C8A0FC9A&Mode=MainBody>

A RESOLUTION AUTHORIZING THE TOWN MANAGER TO EXECUTE AN INTERLOCAL AGREEMENT WITH THE TOWN OF CARRBORO AND ORANGE COUNTY REGARDING REIMBURSEMENT OF COSTS FOR INSTALLING PRIVATE SEWER SERVICE LATERAL CONNECTIONS FOR LOW TO MODERATE INCOME HOMEOWNERS OF EXISTING DWELLING UNITS ON HERITAGE LOTS WITHIN THE ROGERS ROAD SEWER PROJECT AREA (2019-05-01/R-4)

WHEREAS, the Towns of Chapel Hill and Carrboro and Orange County have been working to establish sewer service in the Historic Rogers Road Neighborhood; and

WHEREAS, this interlocal agreement details the agreement to jointly fund the costs of installing private sewer service lateral connections for low to moderate income homeowners of existing dwelling units on Heritage Lots within the Rogers Road Sewer Project Area with Orange County paying forty-three percent (43%), Town of Chapel Hill paying forty-three percent (43%), and Town of Carrboro paying fourteen percent (14%) of the total cost; and

WHEREAS, the County and Towns desire to formally establish the terms of the Towns' reimbursements to the County.

NOW, THEREFORE, BE IT RESOLVED by the Town of Chapel Hill that the Council authorizes the Town Manager to execute the interlocal agreement with the Town of Carrboro and Orange County regarding the reimbursement of costs for installing private sewer service lateral connections for low to moderate income homeowners of existing dwelling units on Heritage Lots within the Historic Rogers Road Neighborhood, substantially in the form as presented to the Town Council with this resolution.

This the 1<sup>st</sup> day of May, 2019.

**NORTH CAROLINA  
ORANGE COUNTY**

**INTERLOCAL AGREEMENT BETWEEN AND AMONG ORANGE COUNTY AND THE TOWNS OF CARRBORO AND CHAPEL HILL REGARDING THE REIMBURSEMENT OF COSTS FOR INSTALLATION OF PRIVATE SEWER SERVICE LATERAL CONNECTIONS FOR LOW-TO-MODERATE INCOME HOMEOWNERS OF HERITAGE LOTS WITH EXISTING DWELLINGS IN THE ROGERS ROAD SEWER PROJECT AREA**

**THIS AGREEMENT**, made and entered into this \_\_\_\_ day of \_\_\_\_\_, 2019 between and among the Towns of Carrboro and Chapel Hill, both North Carolina municipal corporations (hereinafter jointly referred to as the “Towns”), and Orange County, a political subdivision of the State of North Carolina (hereinafter referred to as the “County”), for reimbursement to the County by the Towns for the County’s expenditures for the installation of private sewer service lateral connections for low-to-moderate income homeowners of Heritage Lots with existing dwellings in the Rogers Road Sewer Project Area (hereinafter referred to as “LMI Heritage Lot Households”). County and Towns may be referred to collectively as the “Parties”.

**WITNESSETH**

**WHEREAS**, the County and Towns are public bodies, politic and/or corporate, under the laws of the State of North Carolina and are vested with the power and authority by Article 20 of North Carolina General Statute Chapter 160A to enter into this Interlocal Agreement (hereinafter referred to as the “Agreement”); and

**WHEREAS**, the Historic Rogers Road Neighborhood Task Force Report (dated September 13, 2013) identified 86 parcels in the Rogers Road Sewer Project Area as Heritage Lots, as defined and shown in exhibits therein; and

**WHEREAS**, representatives of the County and Towns have previously agreed in principle that the total number of Heritage Lots in the Rogers Road Sewer Project Area has been reduced from 86 Heritage Lots to 81 Heritage Lots, due to lot configuration corrections that were completed subsequent to the release of the Historic Rogers Road Neighborhood Task Force Report; and

**WHEREAS**, representatives of the County and Towns have previously agreed in principle that 62 of the 81 Heritage Lots in the Rogers Road Sewer Project Area had existing dwellings located on the respective Heritage Lot parcels concurrent with the release date of the Historic Rogers Road Neighborhood Task Force Report (based on the evaluation of March 2013 aerial imagery), and have identified the 62 Heritage Lots with existing dwellings; and

**WHEREAS**, the 62 Heritage Lots in the Rogers Road Sewer Project Area with existing dwelling units may have household income levels at or below moderate incomes as defined by US Housing and Urban Development (HUD); and

**WHEREAS**, representatives of the County and Towns have previously agreed in principle to jointly fund the installation of private sewer service lateral connections for the 62 Heritage Lots with existing dwellings and with household income levels at or below moderate incomes (LMI Heritage Lot Households) to the public sewer system under construction; and

**WHEREAS**, as defined in the following schedule, the timeline for joint funding coverage will begin after the execution of this Agreement by all Parties and upon the County's receipt of a valid dated application from the LMI Heritage Lot Household: Year 1 and Year 2 (100% cost coverage); Year 3 (50% cost coverage); Year 4 and beyond (0% cost coverage); and

**WHEREAS**, representatives of the County and Towns have previously agreed in principle that the County will solicit pre-qualifications from a minimum of five (5) licensed local plumbing contractors for the installation of private sewer service lateral connections for LMI Heritage Lot Households; and

**WHEREAS**, the County has pre-allocated \$243,000 for the installation of private sewer service lateral connections for LMI Heritage Lot Households wishing to connect, to be reimbursed by the Towns in accordance with this Agreement; and

**WHEREAS**, the County's expenditures for the installation of private sewer service lateral connections for LMI Heritage Lot Households will include the cost of installation by the pre-qualified plumber of the private sewer service lateral and associated appurtenances (i.e. from the existing sewer service stub-out at the property line to the household to be served), the cost of disconnecting and abandoning the existing septic system per County standards, the Orange Water and Sewer Authority (OWASA) sewer system development fee, and all other applicable fees; and

**WHEREAS**, the total number of LMI Heritage Lot Households wishing to connect within the specified three-year period for joint funding (i.e. Year 1, Year 2, Year 3) and the exact cost for each LMI Heritage Lot Household wishing to connect are unknown at this time due to the variable sizes of the dwellings to be served, the variable distances between the dwellings and the public sewer service stub-outs, and other specific characteristics of each lot; and

**WHEREAS**, representatives of the County and Towns have previously agreed in principle on an educated estimate of eleven (11) LMI Heritage Lot Households wishing to connect within Town of Carrboro jurisdictional areas within the specified three-year period for joint funding (i.e. Year 1, Year 2, Year 3) and on an educated estimate of sixteen (16) LMI Heritage Lot Households wishing to connect within Town of Chapel Hill

jurisdictional areas within the specified three-year period for joint funding (i.e. Year 1, Year 2, Year 3); and

**WHEREAS**, representatives of the County and Towns have previously agreed in principle that each LMI Heritage Lot Household wishing to connect within Year 1 and Year 2 following the execution of this Agreement will have an estimated 100% coverage joint funding cost of approximately \$9,000 per LMI Heritage Lot Household; and

**WHEREAS**, representatives of the County and Towns have previously agreed in principle that each LMI Heritage Lot Household wishing to connect within Year 3 following the execution of this Agreement will have an estimated 50% coverage joint funding cost of approximately \$4,500 per LMI Heritage Lot Household; and

**WHEREAS**, the County and Towns desire to formally establish the terms of the Towns' reimbursements to the County for the installation of private sewer service lateral connections for LMI Heritage Lot Households connections.

**NOW, THEREFORE**, in consideration of the foregoing and based on mutual promises and obligations set forth herein, the receipt and sufficiency of which is hereby acknowledged, the County and Towns agree as follows:

#### **1. TERM AND TERMINATION**

- a. This Agreement shall commence upon execution by all Parties and shall continue until all reimbursements are paid in full with such payment in full occurring no later than June 30, 2023.
- b. The Town of Carrboro shall provide payment to the County up to 14% of the current total project estimate, or \$34,020, whichever is less, plus any financing costs (up to 3 percent annually) incurred by the County for the installation of LMI Heritage Lot Household sewer connections within the Town of Carrboro's jurisdiction unless mutually agreed by both the Town of Carrboro and the County. These payments are for the installation of up to 11 LMI Heritage Lot Household sewer connections within the Town of Carrboro's jurisdiction. The Town of Carrboro shall, within thirty (30) days of receipt of a County generated invoice, reimburse the County for the Town of Carrboro's respective share of the total principal and interest associated with the installation of LMI Heritage Lot Household sewer connections within the Town of Carrboro's jurisdiction.
- c. The Town of Chapel Hill shall provide payment to the County of up to 43% of the current total project estimate, or \$104,490, whichever is less, plus any financing costs (up to 3 percent annually) incurred by the County for the installation of LMI Heritage Lot Household sewer connections within the Town of Chapel Hill's jurisdiction unless mutually agreed by both the Town of Chapel Hill and the County. These payments are for the installation of up to

16 LMI Heritage Lot Household sewer connections within the Town of Chapel Hill's jurisdiction. The Town of Chapel Hill shall, within thirty (30) days of receipt of a County generated invoice, reimburse the County for the Town of Chapel Hill's respective share of the total principal and interest associated with the installation of LMI Heritage Lot Household sewer connections within the Town of Chapel Hill's jurisdiction.

- d. If overall participation by LMI Heritage Lot Households exceeds the \$243,000 pre-allocated by the County, the County will request additional funds and this Agreement will be amended so as to adjust Sections 1-4 accordingly, subject to funding availability and approval by governing boards of the Parties.
- e. This Agreement may be renewed or amended upon written agreement of the Parties.

## 2. TOTAL COSTS

Item	Carrboro Cost	Chapel Hill Cost	County Cost	Total Cost
<u>Carrboro Lots</u>  (11 LMI Heritage Lot Household connections within Carrboro jurisdiction)	\$34,020	\$0	\$64,980	\$99,000
<u>Chapel Hill Lots</u>  (16 LMI Heritage Lot Household connections within Chapel Hill jurisdiction)	\$0	\$104,490	\$39,510	\$144,000
<b>TOTALS</b>	<b>\$34,020 (14%)</b>	<b>\$104,490 (43%)</b>	<b>\$104,490 (43%)</b>	<b>\$243,000 (100%)</b>

## 3. RESPONSIBILITIES OF TOWNS

- a. As provided in Section 1b above, the Town of Carrboro is responsible for up to 14% of the current total project estimate, or \$34,020, whichever is less. The Town of Carrboro shall, within thirty (30) days of receipt of a County generated invoice, reimburse the County for the Town of Carrboro's respective share of the total principal and interest associated with the installation of LMI Heritage Lot Household sewer connections within the Town of Carrboro's jurisdiction.

- b. As provided in Section 1c above, the Town of Chapel Hill is responsible for up to 43% of the current total project estimate, or \$104,490, whichever is less. The Town of Chapel Hill shall, within thirty (30) days of receipt of a County generated invoice, reimburse the County for the Town of Chapel Hill's respective share of the total principal and interest associated with the installation of LMI Heritage Lot Household sewer connections within the Town of Chapel Hill's jurisdiction.
- c. The Town of Chapel Hill's funding contribution shall be used for the benefit of low and moderate income residents, as defined by HUD, residing within the Town of Chapel Hill's Extraterritorial Jurisdiction (ETJ).
- d. The Towns shall pay their full agreed upon obligation as set out in this Section 3 within thirty (30) days of receipt of the County's invoice.
- e. The Towns shall have no further obligation for the cost of maintenance or repair of the private sewer laterals installed with the assistance of their funding, it being agreed by the Parties that the private sewer laterals and all associated work pursuant to this agreement shall upon completion belong to and be the responsibility of the private resident/homeowners.

#### **4. RESPONSIBILITIES OF COUNTY**

- a. The County shall issue an informal request for qualifications (RFQ) so as to pre-qualify a minimum of five (5) licensed plumbers for the installation of private sewer service lateral connections for LMI Heritage Lot Households. The County shall work directly with the pre-qualified plumbers to gather a minimum of three (3) site-specific estimates for each LMI Heritage Lot Household and will formally award the private sewer service lateral connection installation work to the lowest responsible bidder.
- b. Contracts for the installation of the private sewer lateral connections and associated work shall clearly state that neither the County nor the Towns shall have any financial responsibility or liability beyond providing the financial assistance and arranging for payment to the contracted plumbers (other than any permitting or inspections responsibilities they may have in their governmental capacities). Said contracts shall provide that the contracting plumbers shall indemnify and hold harmless the Parties for any and all claims arising out of the contracting plumbers' work for the LMI Heritage Lot Households.
- c. The County is responsible for up to 43% of the current total project estimate as shown in Section 2 above, or \$104,490, whichever is less.
- d. The County shall invoice the Towns for the specified reimbursement amounts and/or percentages as shown in Section 3. This invoice will be in the form of

a single invoice upon the conclusion of the services contemplated in Section 1 and Section 2 within the respective jurisdiction of each Town and said invoice shall be accompanied by a written statement indicating those services have concluded.

**5. THIRD PARTY RIGHTS**

Nothing in this Agreement is intended to create, grant, or convey rights in or to any third party. Nothing herein is enforceable by any third party and the rights of the parties hereto to terminate or amend this Agreement are not subject to the consent of any third party.

**6. ENTIRE AGREEMENT**

This Agreement constitutes the entire Agreement of the Parties hereto and is effective the date first above recorded.

[Signature Page to Follow]

Including pre-audit certificates for all Parties.



In witness whereof, the Parties, by and through their authorized agents, have hereunder set their hands and seals as of the day and year first above written.

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

\_\_\_\_\_  
Manager, Orange County

ATTEST

\_\_\_\_\_  
Finance Director, Orange County

[SEAL]

By: \_\_\_\_\_  
Clerk

In witness whereof, the Parties, by and through their authorized agents, have hereunder set their hands and seals as of the day and year first above written.

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

\_\_\_\_\_  
Manager, Town of Carrboro

ATTEST

\_\_\_\_\_  
Finance Director, Town of Carrboro

[SEAL]

By: \_\_\_\_\_  
Clerk

In witness whereof, the Parties, by and through their authorized agents, have hereunder set their hands and seals as of the day and year first above written.

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

\_\_\_\_\_  
Manager, Town of Chapel Hill

ATTEST

By:\_\_\_\_\_

Clerk

APPROVED AS TO FORM AND  
AUTHORIZATION

By: \_\_\_\_\_  
Town Attorney

\_\_\_\_\_  
Finance Officer, Town of Chapel Hill

[SEAL]



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

## Item Overview

Item #: 6., File #: [19-0405], Version: 1

Meeting Date: 5/1/2019

### Charting Our Future - Future Land Use Map Refinement and Consideration of the Blueprint for Designated Focus Areas.

#### Staff:

Ben Hitchings, Director  
Alisa Duffey Rogers, LUMO Project Manager

#### Department:

Planning Department

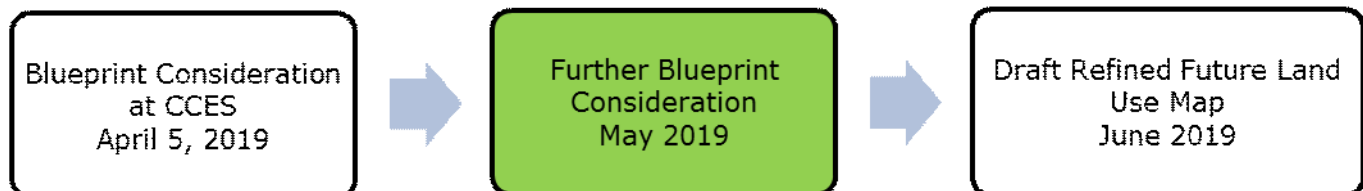
**Overview:** On April 5, 2019 <<https://www.townofchapelhill.org/businesses/council-economic-sustainability-committee>> at the Council Committee on Economic Sustainability (CCES), Council began reviewing the Blueprint or "rough draft" for the Focus Areas that will eventually become part of the Future Land Use Map. Since the CCES did not finish reviewing the Blueprint, additional consideration of this Blueprint is required. In addition, a recap of the CCES's discussion will be presented to insure that the CCES's feedback was captured correctly.



#### Recommendation(s):

That the Council provide feedback to staff on the Blueprint for each Focus Area as it pertains to the Future Land Use Map.

#### Process for FLUM Refinement



#### Council Goals:

<input checked="" type="checkbox"/>		Create a Place for Everyone	<input checked="" type="checkbox"/>		Develop Good Places, New Spaces
<input checked="" type="checkbox"/>		Support Community Prosperity	<input checked="" type="checkbox"/>		Nurture Our Community
<input checked="" type="checkbox"/>		Facilitate Getting Around	<input checked="" type="checkbox"/>		Grow Town and Gown Collaboration



#### Attachments:

- Draft Staff Presentation
- Blueprint

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**Item #: 6., File #: [19-0405], Version: 1**

**Meeting Date: 5/1/2019**

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**The Agenda will reflect the text below and/or the motion text will be used during the meeting.**

PRESENTER: Alisa Duffey Rogers, LUMO Project Manager

RECOMMENDATION: That the Council provide feedback to staff on the Blueprint for each Focus Area as it pertains to the Future Land Use Map.

# Town Council

May 1, 2019



DRAFT

# Today's Meeting

DRAFT



CHAPEL HILL  
ChartingOurFuture.info  
A Land Use Initiative

## Purpose

- Review the Blueprint for NC 54 & South 15-501 Gateway / Southern Village Park and Ride
- Review feedback from April 5, 2019
- Provide additional feedback on the Blueprint for each Focus Area



A decorative header featuring a green skyline with a sun rising behind it, set against a blue background.

# DRAFT

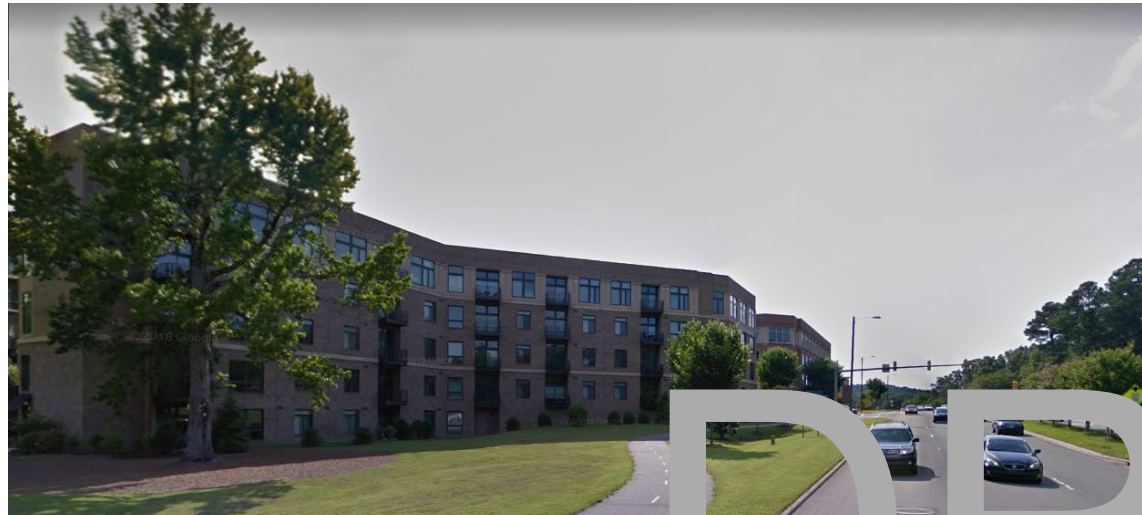
## NC 54

*Employment centers with a green gateway to Chapel Hill.*

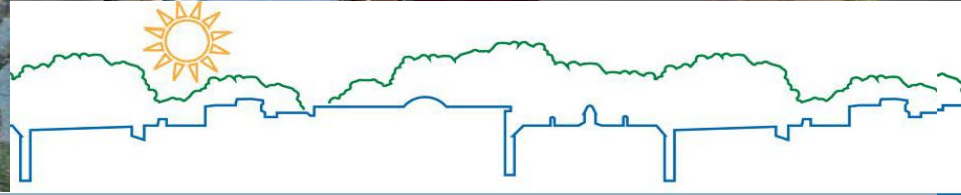
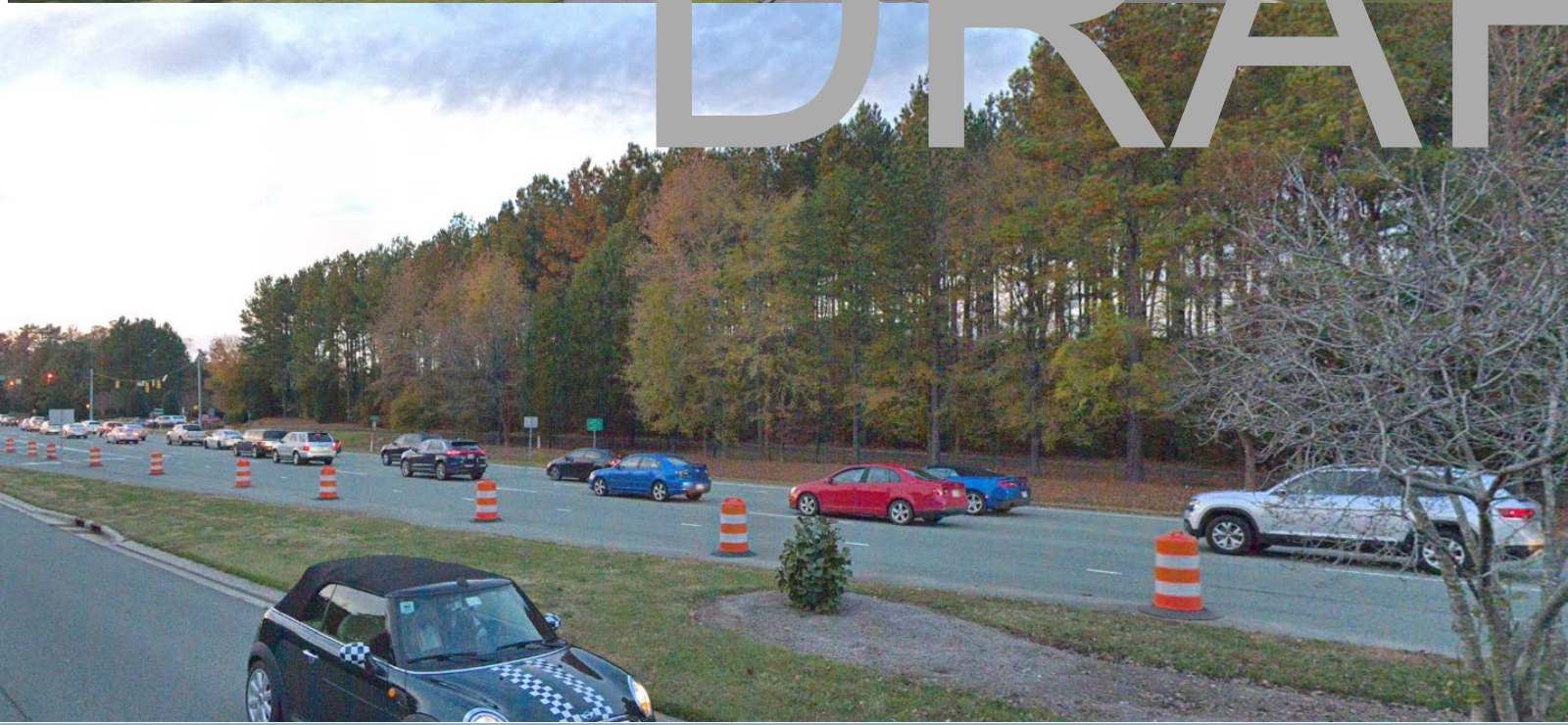
The NC 54 Focus Area blends established and anticipated employment centers with the corridor's defining existing feature—linear greenspace. The Focus Area considers the likely benefits of future transit service by encouraging compact, mixed use development highlighted by diverse and affordable housing options.



# NC 54 Corridor



DRAFT





- What changes (if any) in terms of Character Types should be made near the three planned light rail stations due to the discontinuation of the light rail project?
- Is the emphasis on shops & offices appropriate?
- Should buildings be placed closer to street or maintain treed buffer?
- Are less active office frontages appropriate along 54?





# DRAFT

## South 15-501 Gateway / Southern Village Park and Ride

*Gateway nodes providing a mixture of uses and housing types.*

As two gateway nodes on the southside of Chapel Hill, this Focus Area includes a mixture of uses, housing types, and open spaces that respect the differences of the South 15-501 Gateway and the Southern Village Park and Ride. These areas are envisioned to improve connectivity within and to the Focus Areas as well as to future transit service.

DRAFT



# South 15-501 Gateway / Southern Village Park and Ride

Are the character types shown appropriate for the two nodes?

DRAFT





# What we heard; did we get it right?

- More options needed for Character Types – Include:
  - 6 story apartment buildings
  - 6 story multifamily, shops, and offices
- Indicate on the maps where active frontages should be
- Indicate on the maps where non-residential development is a must
- Signal in the text that the FLUM is a vision & may not be enabled in the near term through zoning
- Increase discussion of the desired character for each Focus Area especially street character
- Stress, in the text of the appropriate Focus Areas, where off-campus multi-family student housing is specifically desired
- Stress the connection between availability of transit & housing affordability in the text

DRAFT



# What we heard; did we get it right?

- North Martin Luther King Jr. Boulevard
  - Greater emphasis, in text, on BRT's influence on the corridor
  - Treatment of existing manufactured housing parks
- South Martin Luther King Jr. Boulevard
  - Enable downtown look & feel all the way to MLK and Hillsborough
  - Commercial node at MLK & Hillsborough with offices close to the street all the way to Downtown
  - Greater emphasis, in text, on BRT's influence on the corridor
  - Treatment of existing manufactured housing parks
- North 15-501
  - Omit "Uptown"
  - Continue transportation emphasis at the site of the former "Gateway Station"

DRAFT

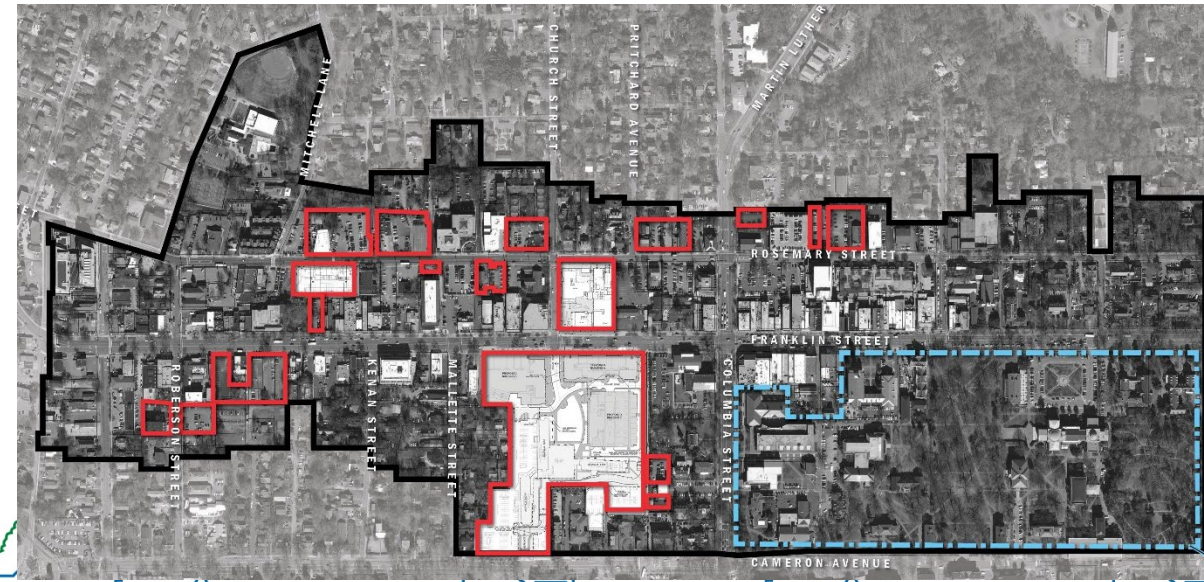


# What we heard; did we get it right?

44

- Downtown
  - Increase size of the Focus Area
  - Increase the number of Character Types permitted
  - Be more granular
  - Stress the need for year round residents & additional office/commercial uses

DRAFT





# Questions?



# DRAFT



Charting Our Future is a two-phased process designed to chart the next course for the Town of Chapel Hill. The first phase refines the Future Land Use Map (FLUM) by focusing on the Town's key gateways, corridors, and activity nodes. The future land use designation for most of the Town, including much of the Town's single-family neighborhoods, remains unchanged. The second phase will rewrite the Town's Land Use Management Ordinance (LUMO) with the overall goal of making the town's land use tools and processes more predictable, functional, and intentional.

Refining the Future Land Use Map gives the Town the opportunity to knit together previous planning efforts, examine gateways into Town, and provide cohesion between existing areas of development along major corridors. The goal of this refinement effort is to create a map that gives direction as land use decisions are considered and reflects a set of Guiding Statements that provides broader direction for the future of Chapel Hill as a whole.

## Explanation of the Future Land Use Map & Its Components

### Future Land Use Map Considerations

The Town's FLUM is a tool to direct future growth, implement the community vision, and identify areas to be preserved and areas of opportunity. The following considerations highlight the Chapel Hill FLUM.

#### Relationship to the Comprehensive Plan

*Chapel Hill 2020* is the community's comprehensive plan that sets a vision and a path for Chapel Hill's future. On June 25, 2012, the Town Council unanimously adopted the *Chapel Hill 2020* comprehensive plan. The *Chapel Hill 2020* comprehensive plan reflects the values, aspirations, and ideas of the community. The participants in the *Chapel Hill 2020* process envisioned a town that is accessible, affordable, and sustainable; asserted the importance of protecting the community's natural resources; and emphasized the importance of a vibrant downtown and active neighborhoods. Typically, FLUMs are components of comprehensive plans, and *Chapel Hill 2020* includes a Land Use Plan. This refined FLUM replaces the Land Use Plan and will help to implement the vision of *Chapel Hill 2020*.

#### Relationship to the Land Use Management Ordinance and Zoning Map

The Future Land Use Map depicts a snapshot, thirty years into the future, of the Town's preferred future mix of land uses. In other words, the Future Land Use Map will guide the Town as to where shopping, houses, apartments, townhomes, offices, and parks should be located to the year 2049. The zoning map is a regulatory map showing what the Town has already decided to allow today. The zoning map implements the Land Use Management Ordinance. The FLUM and the Zoning Map are like a leader and a follower. The FLUM is the leading map that recommends and advises, while the zoning map is the follower map that authorizes and entitles.

### Future Land Use Map Components

#### Guiding Statements

The Guiding Statements provide broad direction for the future of Chapel Hill as a whole and provide guidance for both the refinement of the Future Land Use Map as well as the Land Use Management Ordinance Rewrite.



## Map Book

The FLUM is organized into two interconnected components:

1. An overall map that includes Land Use Categories for most areas of Town; and,
2. Individual maps for designated Focus Areas with accompanying Focus Area Principles. (Please see the discussion below for additional information on the Land Use Categories, Focus Areas, and Focus Area Principles.)

The FLUM is supported by a series of maps that reflect the Town's approach to land use influencers. The Town Council adopted some of these maps as components of other long range planning efforts. Others were created as part of the FLUM refinement effort to provide additional insight as land use decisions are considered. Maps included as part of the Book are as follows:

- Resiliency Map
- Long Term Network Facilities Map (Chapel Hill Mobility & Connectivity Plan)

Additional maps may be included as work progresses on the FLUM.

### Land Use Categories

For most areas of Town, the FLUM reflects a broad range of land uses, including residential; commercial; mixed use; industrial; and open space. These uses are depicted as a set of Land Use Categories. The Land Use Categories are adapted from the *Chapel Hill 2020* Land Use Plan, and for the most part, only indicate the desired use for particular parcels. These Land Use Categories are as follows:

Land Use Categories		
Residential	Non-Residential	Mixed-Use
Rural Residential, 1 unit/5 acres	Commercial	Mixed Use,
Rural Residential, 1 unit/acre	Institutional	Office/Commercial Emphasis
Low Residential, 1 unit/acre	Office	Mixed Use, Office Emphasis
Low Residential, 1 to 4 units/acre	University	Town/Village Center
Medium Residential, 4 to 8 units/acre	Parks/Open Space	
High Residential, 8 to 15 units/acre	Land Fill Activities	

These categories may change as work progresses on the FLUM.

### Focus Areas

The Focus Areas reflect six areas of opportunity selected based on areas identified in *Chapel Hill 2020*. These areas needed more detailed recommendations and guidance in order to properly plan for the year 2049. Since the Focus Areas represent the portions of Chapel Hill most likely to change in the future due to vacant land; underdeveloped sites; and their locations along transportation and transit corridors, each Focus Area is mapped separately and includes a vision for the area, a summary of the predominant uses (described as Character Types), a description of the desired form of development, and a set of Focus Area Principles tailored to the unique circumstances of the area. To give additional guidance about the desired character of each Focus Area, precedent images are provided. The Focus Areas are:

- North Martin Luther King Jr Boulevard
- South Martin Luther King Jr Boulevard

- North 15-501 Corridor
- Downtown
- NC 54 Corridor
- South 15-501 Gateway / Southern Village Park & Ride

### Character Types

For the Focus Areas only, the FLUM makes use of ten “character types,” which broadly describe the shape, character, intensity, and form of future development intended for each Focus Area. The character types do not apply in locations outside of these Focus Areas. The Land Use Categories, discussed above, delineate the future land uses for the other areas of Town.

Character Types		
Residential	Non-Residential	Mixed-Use
Apartments (up to 8 stories)	Shops and Offices (up to 4 stories)	Multifamily, Shops, and Offices (up to 4 stories)
Apartments (up to 4 stories)	Shops and Offices (up to 8 stories)	Multifamily, Shops, and Offices (up to 8 stories)
Townhomes	Light Industrial	
	Parks & Open Space	
	Institutional	
	Light Industrial	

These Character Types may change as work progresses on the FLUM.

### Future Land Use Map Interpretation

The Future Land Use Map, including both the overall map and the individual maps for each Focus Area, the Land Use Categories, and the Character Types were developed to provide guidance for specific areas throughout the Town. Special care was taken to ensure that the FLUM is generally accurate in interpreting the vision for the Town. However, the Future Land Use Map is not intended to provide site level guidance with precision. For sites located on the boundaries between Land Use Categories or Character Types on the Future Land Use Map, the mapped edges of a Land Use Category or a Character Type are not intended to be interpreted as a rigid boundary but should be interpreted in light of the policies relevant to the site and the particular site circumstances.

### Map Amendments

The Future Land Use Map was constructed to provide flexibility and to reduce the need for FLUM amendments. However, there may be instances in the future that will require amendments to the FLUM. Such FLUM amendments should take place only in situations when the proposed amendment is:

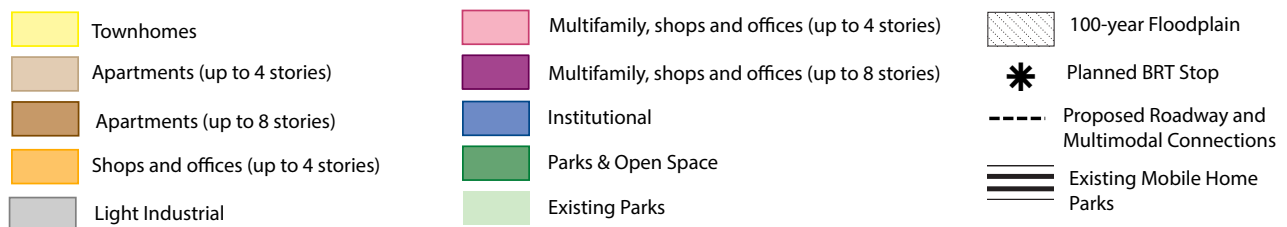
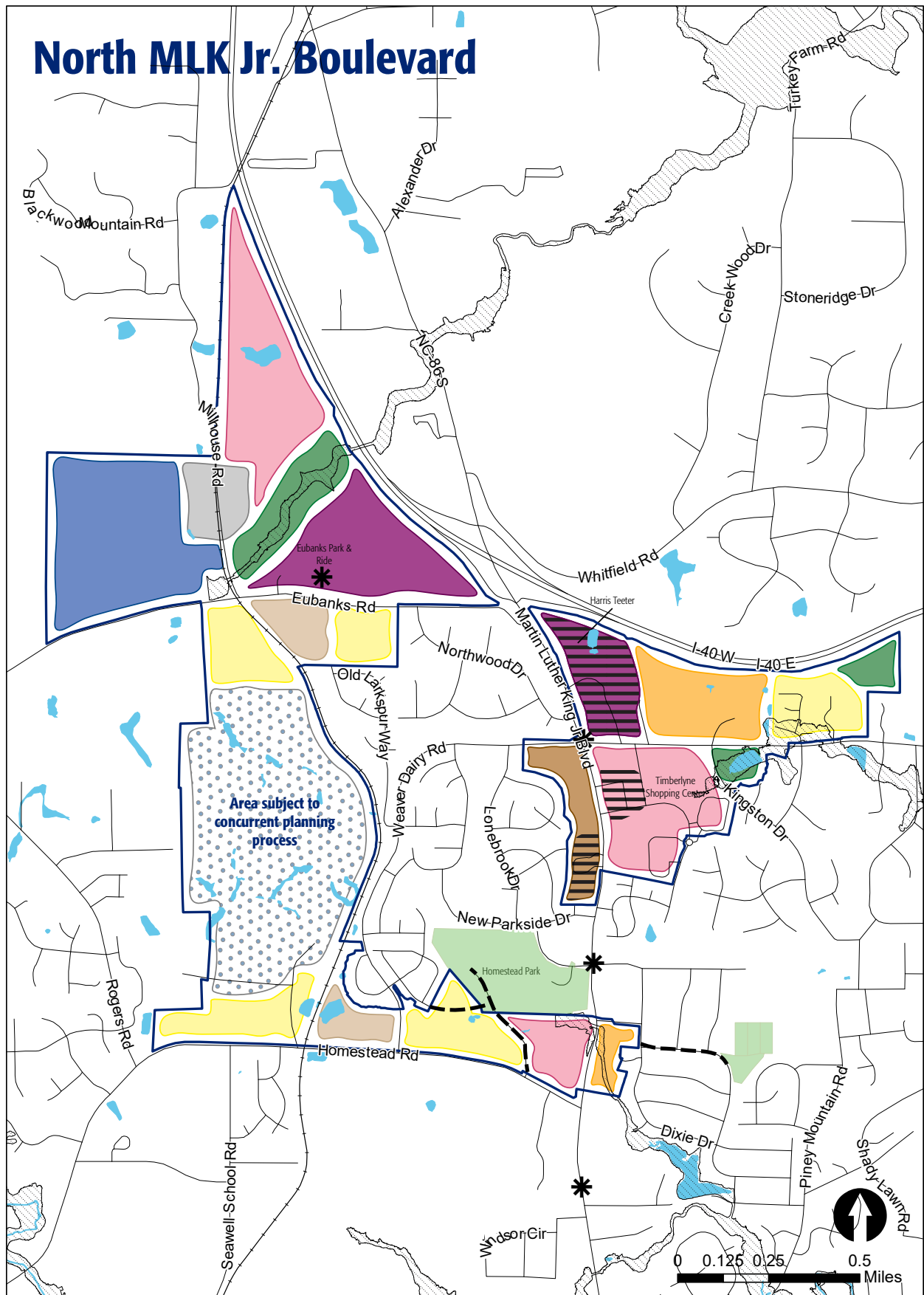
1. Consistent with the goals and policies in the comprehensive plan; and,
2. Addresses significantly changed conditions since the Future Land Use Map was adopted and/or amended.

## Focus Area Maps and Characteristics

The Focus Area Blueprints are presented as a map for each Focus Area with supporting narrative. The map describes each area's use, form, and function in general terms appropriate for the Future Land Use Plan. More details will be created and communicated as part of the Land Use Management Ordinance rewrite. The supporting narrative includes a brief description of the Focus Area vision, an overview of current conditions, a set of Focus Area principles, and a summary of character types. Precedent images will be added at a later date.



# North MLK Jr. Boulevard





## North Martin Luther King Jr. Boulevard

### A gateway corridor with mixed use nodes.

The North Martin Luther King Jr. Boulevard area is envisioned as a gateway to the Town from points north that includes mixed use nodes that fully leverage future transit service. While improvements will include buildings and tree canopies that frame the corridor, east-to-west connectivity also will be emphasized.

### Overview of Current Conditions

Martin Luther King, Jr. Boulevard is a major north-south arterial and a gateway to Chapel Hill from the north. The area has seen strong development interest in recent years, in part due to its proximity to I-40 and availability of undeveloped land. Nearly 30% of the area is currently undeveloped, though planned mixed-use developments (including construction underway on Eubanks Road) and a planned bus rapid transit line will impact the character of this area in the future. Previous planning efforts include the Rogers Road Neighborhood Plan, the Greene Tract agreement, the Northern Area Task Force Report, and various town-wide plans.

### Focus Area Principles

#### Connectivity & Mobility

- Connectivity between commercial destinations and residential areas east of Martin Luther King Jr. Boulevard should be a priority.
- Bicycle, pedestrian, and multimodal links from existing development and new development/redevelopment should be emphasized to fully leverage transit service.
- New developments should open to and connect with the existing Rogers Road community.
- Shared-use parking strategies should be encouraged within mixed-use activity nodes. In all cases, parking between buildings and primary streets should be avoided.
- While conversion of the existing railroad is a possibility, until such time it will remain a barrier to east/west connectivity and ways to lessen its impact should be considered.

#### Land Use

- New growth should be focused along transit corridors in mixed-use neighborhoods.
- Diverse and accessible housing options with a range of product types and affordability for people of all incomes and life stages should be promoted.

#### Urban Form & Placemaking

- A cohesive street design along Martin Luther King Jr. Boulevard, from I-40 to downtown, should be achieved through landscaping, building placement, and design standards.
- Additional and connected public spaces should be provided as existing retail centers such as Chapel Hill North and Timberlyne Shopping Center are redeveloped into multi-story developments.
- Buildings should be located closer to Martin Luther King Jr. Boulevard with wide, shaded and continuous pedestrian paths to enhance walkability and frame the gateway corridor.
- Active frontages are encouraged to create vibrancy and ensure pedestrian activity over time. These frontages should consider the placement of buildings on the site, the location of primary entrances, streetscapes, and pedestrian-scaled amenities. In some cases, active frontages may mean that retail and services should be allowed on the first floor within the Apartment character type. Active frontages in this



Focus Area should include the intersections of Martin Luther King Jr. Boulevard at Weaver Dairy Road and Homestead Road as well as along Weaver Dairy Road between Martin Luther King Jr. Boulevard and Kingston Drive.

### Density & Intensity

- Higher density mixed-use centers should have appropriate building height, landscape, connectivity, and transitions to residential neighborhoods.
- Concentration of density and intensity in proximity to transit stops should be encouraged to leverage transit service and to preserve and protect other areas.

### Environmental

- Sustainable site development using best management practices that minimize or reduce the impact of impervious cover should be encouraged.
- Old Field Creek should be positioned as a protected natural amenity adjacent to shops, offices, and multi-family properties.

## Character Types

### *Predominant Uses*

**Townhomes.** This character type provides a medium intensity residential opportunity with good access to planned mixed-use, commercial areas, and parks and open space. Townhomes in this Focus Area will help increase range of housing prices within proximity to parks and open space.

**Shops and Offices (up to 4 stories).** This character type creates a primary commercial node by providing retail space, offices, and other services. This character type also provides a logical transition between residential uses and I-40 right-of-way north of Eubanks Road.

**Multifamily, Shops, and Offices (up to 4 stories).** This character type promotes smaller scale walkable activity nodes, which may include retail, office, neighborhood-scale services, and multifamily residential. Within the Focus Area, this character type provides a mixture of uses within walking distance to future bus rapid transit stops.

**Parks & Open Space.** This character type accounts for natural features such as Old Field Creek and protects current open spaces while enhancing the connectivity of natural places.

### *Other Uses*

**Apartments (up to 4 stories).** This character type provides for multifamily residential uses located near predominantly residential frontages (e.g., Eubanks Road and Homestead Road).

**Apartments (up to 8 stories).** This character type accounts for the Focus Area's highest density residential use and is strategically located near the future bus rapid transit stop at Weaver Dairy Road with good proximity to shops, services, and mixed-use centers.

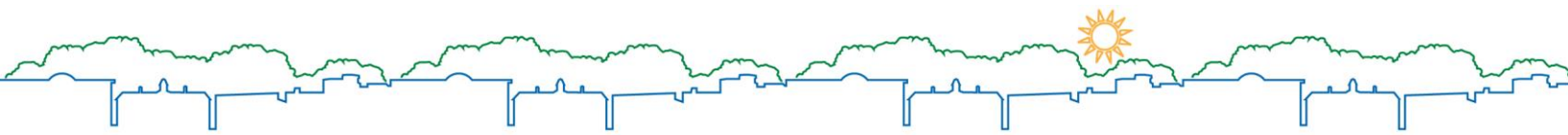
**Multifamily, Shops, and Offices (up to 8 stories).** This character type accounts for the Focus Area's highest density and intensity, which is located adjacent to the future bus rapid transit stop at Weaver Dairy Road.



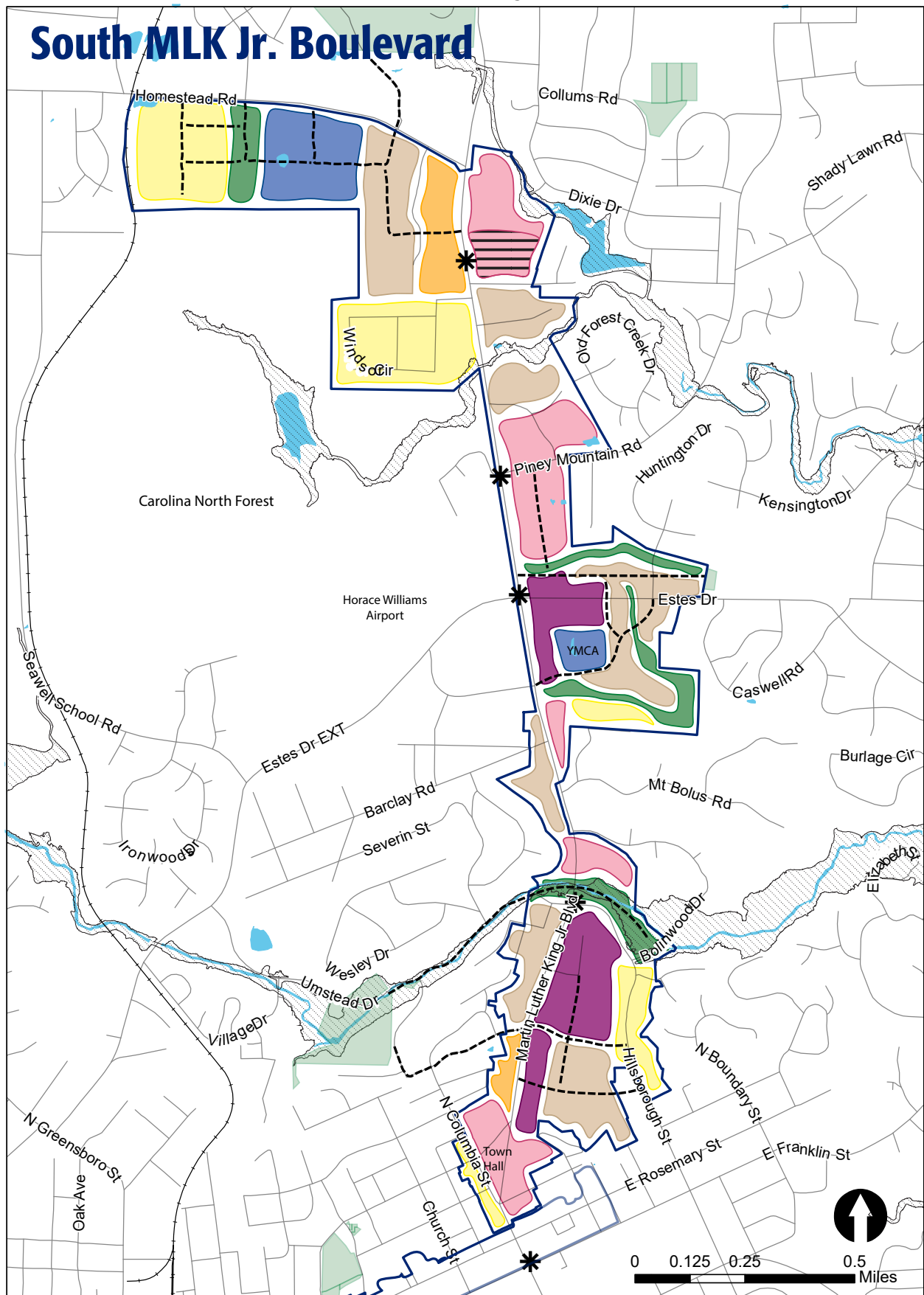


**Institutional.** This character type includes the former landfill site. [Note: Some institutional uses may be appropriate within other character types.]

**Light Industrial.** This character type reflects the current zoning designation for the designated area.



# South MLK Jr. Boulevard



- Townhomes
- Apartments (up to 4 stories)
- Shops and offices (up to 4 stories)
- Shops and offices (up to 8 stories)

- Multifamily, shops and offices (up to 4 stories)
- Multifamily, shops and offices (up to 8 stories)
- Institutional
- Parks & Open Space
- Existing Parks

- 100-year Floodzone
- Planned BRT Stop
- Proposed Roadway and Multimodal Connections
- Existing Mobile Home Parks

## South Martin Luther King Jr. Boulevard

### **A gateway corridor with transit-focused development and a mixture of housing types.**

The South Martin Luther King Jr. Boulevard Focus Area extends the gateway treatment south to the edge of Downtown. This portion of the corridor is envisioned to include a mixture of uses, including a diversity of housing types, that make the best use of future transit service while protecting natural features such as Bolin Creek.

### **Overview of Current Conditions**

Like the North Martin Luther King Jr. Boulevard Focus Area, the southern portion of the corridor serves as a major arterial and a gateway to Town. While proximity to downtown is a defining feature of this area, it also is a barrier to east-west bicycle and pedestrian mobility, and the rising elevation to downtown makes it difficult for some non-motorized users. High-density housing mainly serving students is situated along the corridor, and established single-family neighborhoods surround these developments. Little undeveloped land remains in this area, meaning most change will come in the form of redevelopment. Previous planning efforts include the Central West Small Area Plan, Estes Drive Bicycle & Pedestrian Improvements, and various town-wide plans.

### **Focus Area Principles**

#### **Connectivity & Mobility**

- Street design should calm traffic using a variety of means including landscaping and high visibility crosswalks, especially south of Bolin Creek as you approach the core downtown area.
- New roadway and multimodal connections should accommodate pedestrians, bicycles, vehicles, and transit in ways appropriate to the connection's context.
- Shared-use parking strategies should be encouraged within in mixed-use activity nodes.

#### **Land Use**

- Future uses should encourage student-focused housing to reduce stress on adjacent single-family neighborhoods.
- This area should encourage mixed-income housing near transit stations and within mixed-use centers while encouraging locally-based businesses that provide services to the surrounding community.
- Planning controls should establish gradual height and density transitions between new development and existing residential and institutional uses.
- Commercial infill and redevelopment should be bicycle and pedestrian-friendly and connected to the larger multimodal network.

#### **Urban Form & Placemaking**

- A cohesive street design along Martin Luther King Jr. Boulevard, from I-40 to downtown, should be achieved through landscaping, building placement, and design guidelines.
- Building, site, and landscape design should be integrated with bus rapid transit stops.
- The character of the surrounding neighborhoods should be preserved while connecting them to the new destinations, amenities, and public spaces
- Buildings should be located closer to Martin Luther King Jr. Boulevard with wide, shaded and continuous pedestrian paths to enhance walkability and frame the gateway corridor.



- Active frontages are encouraged to create vibrancy and ensure pedestrian activity over time. These frontages should consider the placement of buildings on the site, the location of primary entrances, streetscapes, and pedestrian-scaled amenities. In some cases, active frontages may mean that retail and services should be allowed on the first floor within the Apartment character type. Active frontages in this Focus Area should include the intersections of Martin Luther King Jr. Boulevard at Homestead Road and Estes Drive as well as along Martin Luther King Jr. Boulevard south of Bolin Creek.

### Density & Intensity

- Leverage future transit service by increasing density and intensity within new developments near planned transit stations.
- New developments should include variable heights and densities in response to existing land uses and natural features such as site-specific terrain, tree height, and tree stands

### Environmental

- Sustainable site development that facilitates the use of best management practices that minimize or reduce the impact of impervious cover should be encouraged.
- Future decisions should minimize disruption to the natural features such as Bolin Creek while making connected open spaces available for people's use and enjoyment.
- Some developed properties along Bolin Creek should transition to open space.

## Character Types

### *Predominant Uses*

**Townhomes.** This character type provides a medium intensity residential opportunity that serves as a transitional use to single family homes and provides additional residential units within walking distance of future bus rapid transit stops and the Downtown area. Townhomes in this Focus Area will help increase range of housing prices within proximity to parks and open space.

**Apartments (up to 4 stories).** This character type accounts for higher density residential uses compared to Townhomes. In this Focus Area, this character type is located within proximity to parks and open space and provides additional opportunities for affordable housing.

**Multifamily, Shops, and Offices (up to 4 stories).** This character type promotes walkable activity nodes that are smaller in scale and include uses such as office, retail, neighborhood services, and multifamily residential. This Focus Area locates this character type adjacent to future bus rapid transit stops and within walking distance of Downtown.

**Multifamily, Shops, and Offices (up to 8 stories).** This character type allows for the highest density and intensity. Two locations (Estes Drive and Hillsborough Street) have been identified, each of which leverage future premium transit service on the corridor.

### *Other Uses*

**Shops and offices (up to 4 stories).** This character type creates two smaller sized commercial nodes along the corridor to house retail space, offices, and other services. This character type serves as a transition between the Martin Luther King Jr. Boulevard and nearby single-family residential neighborhoods.

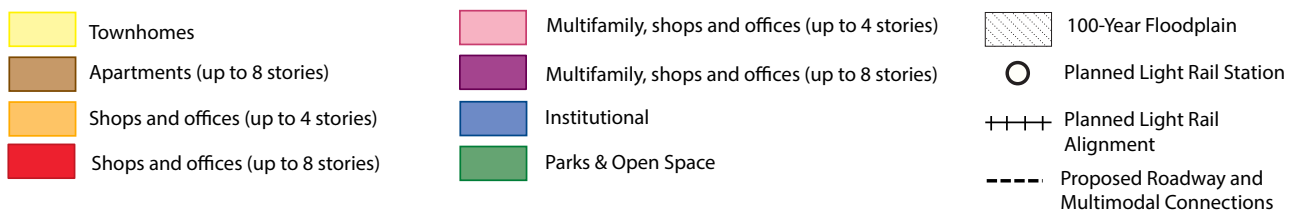
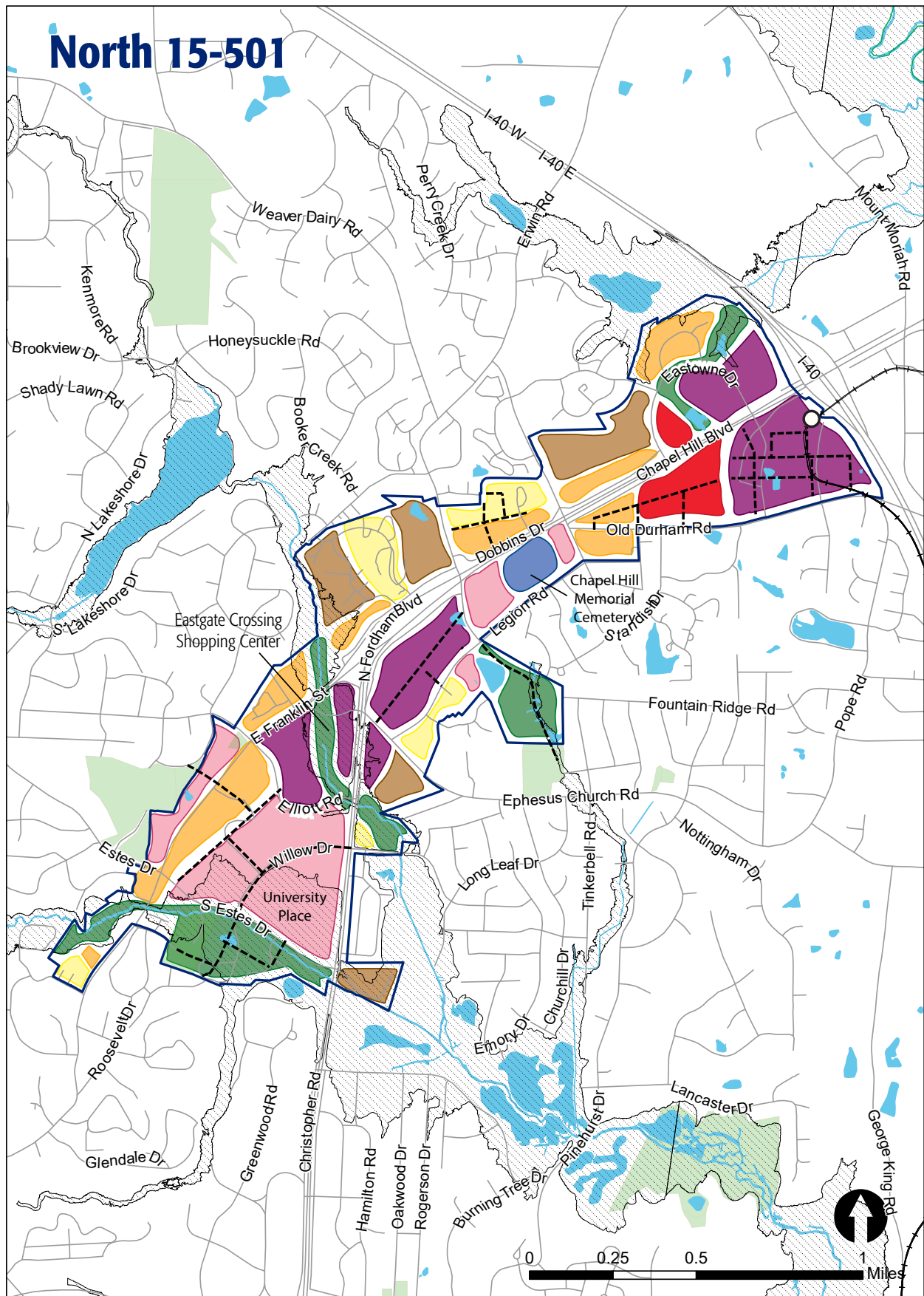


**Institutional.** Institutional uses in this Focus Area include Town Hall and Orange County facilities. [Note: Some institutional uses may be appropriate within other character types.]

**Parks & Open Space.** This character type accounts for the Focus Area's critical natural feature (Bolin Creek) and provide open space in proximity to residential uses.



# North 15-501





## North 15-501

### An “uptown” mix of higher intensity uses.

The North 15-501 area is envisioned as a mix of higher intensity uses that give the linear gateway corridor an uptown dynamic. The Focus Area emphasizes continuity between development and places higher intensity uses near future transit service and where redevelopment is most likely. Portions of the Focus Area that are currently developed may transition over time to open space.

### Overview of Current Conditions

North 15-501 is one of the town’s major retail and commercial centers as well as an important gateway from I-40. Higher density housing, commercial, and mixed-use developments dominate the corridor, which is surrounded by established single-family neighborhoods. Significant flood and stormwater concerns impact a major portion of this area. In 2014, Chapel Hill adopted a form-based code for the Blue Hill District to establish and maintain a consistent and cohesive design aesthetic. The proposed Durham-Orange Light Rail “Gateway” station is located at the Focus Area’s east end and, if developed, would influence the form, character, and context of development in that area if the project moves forward. Previous planning efforts include Ephesus Church Road/Fordham Boulevard Small Area Planning and Traffic Analysis, Blue Hill District Design Guidelines, and various town-wide plans.

### Focus Area Principles

#### Connectivity & Mobility

- Shared-use parking strategies should be encouraged within mixed-use activity nodes.
- Given the higher density envisioned for this corridor, bicycle and pedestrian mobility within and to the Focus Area should be prioritized.

#### Land Use

- Existing single-use shopping areas should be encouraged to transition over time to mixed-use areas with clear connections to adjacent neighborhoods and developments.
- Special consideration should be given to the transition from higher density and intensity uses along the corridor and near the proposed Gateway Station to single-family neighborhoods.
- Housing of various price points should be integrated into mixed-use nodes or located near employment centers.
- Townhomes should be encouraged to provide a transition between higher densities in the Focus Area and the single-family residential neighborhoods on the periphery.
- Housing choice and housing supply should be increased by encouraging new multifamily housing in identified locations, particularly near the Gateway Station and at the intersection of Fordham Boulevard and Franklin Street.
- This Focus Area should include employment centers, whether single user or in a mixed office setting, within proximity to transit stops.

#### Urban Form & Placemaking

- As a gateway from the northeast, additional attention should be given to the form and function of the corridor, including the preservation of street trees and orientation of buildings.



- As single-story retail centers such as University Place and Eastgate are redeveloped into multi-story mixed-use developments, the provision of additional, connected public spaces should be emphasized.
- The Focus Area is characterized by its inviting streetscapes that blend the aesthetics of the built environment with mature tree canopies. Maintain this quality by preserving key vegetative areas and implementing new street tree plantings to support this character.
- Redevelopment should feature a more compact and connected urban framework by limiting block lengths and ensuring a high intersection density.
- Site buildings closer to the street to enhance the walkability within the Focus Area.
- Active frontages are encouraged to create vibrancy and ensure pedestrian activity over time. These frontages should consider the placement of buildings on the site, the location of primary entrances, streetscapes, and pedestrian-scaled amenities. In some cases, active frontages may mean that retail and services should be allowed on the first floor within the Apartment character type. Given its “uptown” vision, active frontages should be a priority throughout the Focus Area.

### Density & Intensity

- The mix of uses should vary in scale and intensity based on the different context of the Focus Area.
- Density and intensity should be the highest near the Gateway Station with transitions to adjacent areas. The density and intensity of this areas should be reconsidered if the light rail line is not constructed.

### Environmental

- The Town should continue to seek ways to reduce overflows into the Focus Area’s historically flood prone locations.
- Sustainable site development that facilitates the use of best management practices that minimize or reduce the impact of impervious cover should be encouraged.
- Redevelopment and new development should enhance how people are connected to and experience the area’s natural resources, including Little Creek and Booker Creek.
- The North 15-501 Focus Area should have a greater contribution to the Town’s overall urban tree canopy goals.
- Some developed properties should transition to open space, where possible, which may require intensifying development away from restored open space.

## Character Types

### *Predominant Uses*

**Apartments (up to 8 stories).** This character type accounts for the Focus Area’s highest density residential uses, which are strategically located near mixed-use and commercial areas to allow for walkable activity nodes. These character types also are located with good access to planned parks and open space and provide better opportunities for additional affordable housing.

**Shops and Offices (up to 4 stories).** This character type creates commercial nodes along the corridor that provide retail space, offices, and other services. In some cases, this use also provides a logical transition between higher density uses and single-family neighborhoods.

**Shops and Offices (up to 8 stories).** This character type provides a high intensity commercial node near the planned light rail station and I-40. This character type would be appropriate for a larger employment-focused development and is only appropriate if and when light rail is completed.



**Multifamily, Shops, and Offices (up to 4 stories).** This character type provides an opportunity to create smaller scale walkable activity nodes, which may include retail, office, neighborhood-scale services, and multifamily residential. As located, this character type provides good access to planned parks and open space as well as to other planned commercial areas. Connectivity to likely employment nodes are enhanced.

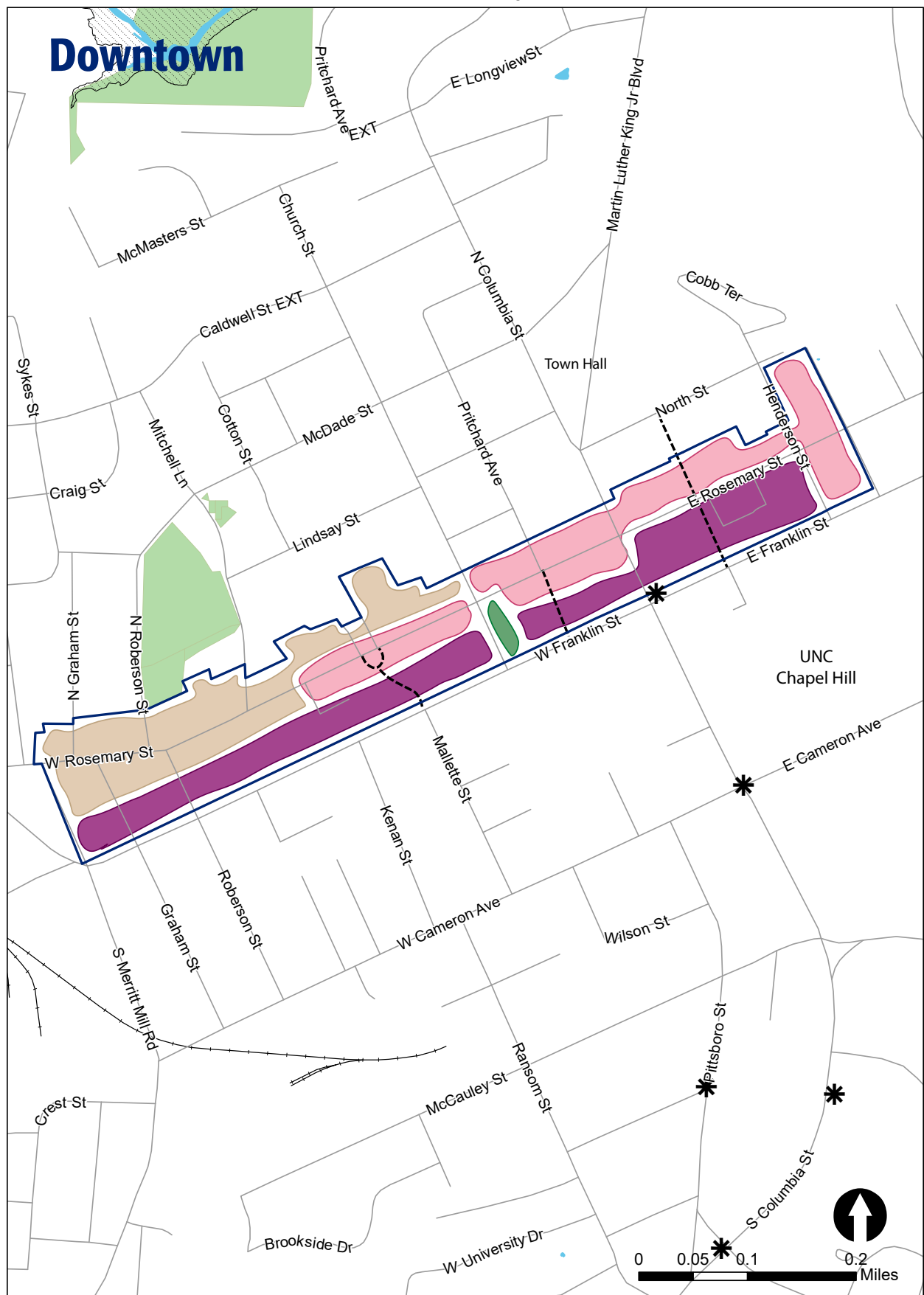
**Multifamily, Shops, and Offices (up to 8 stories).** This character type accounts for the Focus Area's highest density and intensity, which is located adjacent to the proposed Gateway Station and surrounding the intersection of Fordham Boulevard and Franklin Street. Development of this scale is only appropriate at the north end of the Focus Area if and when light rail is completed.

**Parks & Open Space.** This character type accounts for the natural features in the Focus Area and contributes to a more natural treatment of stormwater. Some areas designated as parks and open space have existing development. The intent is for these areas to transition back to natural areas over time.

### *Other Uses*

**Townhomes.** This character type provides a medium intensity residential opportunity with good access to planned mixed-use, commercial areas, and parks and open space. Townhomes in this Focus Area will help increase range of housing prices while providing a transition between higher intensity uses and single-family residential neighborhoods.

**Institutional.** This character type includes the Chapel Hill Memorial Cemetery. [Note: Some institutional uses may be appropriate within other character types.]



- Apartments (up to 4 stories)
- Apartments (up to 8 stories)
- Shops and offices (up to 4 stories)
- Shops and offices (up to 8 stories)

- Multifamily, shops and offices (up to 4 stories)
- Multifamily, shops and offices (up to 8 stories)
- Institutional
- Parks & Open Space
- Existing Parks

- 100-year Floodplain
- Planned BRT Station
- Proposed Roadway and Multimodal Connections

## Downtown

### Preserving and enhancing the heart of Chapel Hill.

The Downtown Focus Area continues the maturation of the Town's core through infill, redevelopment, and adaptive reuse. Special consideration is given to previous Town planning efforts while encouraging sufficient density to absorb growth and limit impacts to other areas of Chapel Hill. Preserving and enhancing the heart of Chapel Hill is a core component of this area.

### Overview of Current Conditions

The Downtown Focus Area stretches from the Town boundary with Carrboro in the west to Spring Lane in the east. This Focus Area covers the traditional core of the Town and is home to a variety of restaurants, offices, and other services typical of a central business district. The area includes part of the Franklin-Rosemary Historic District and University of North Carolina campus, and the student population is a major influence. Though no undeveloped land remains within this area, redevelopment likely will occur over time. Opportunities to enhance the urban design and functionality of Franklin and Rosemary Streets will occur as part of this redevelopment. Proactive planning will be necessary to absorb growth over time while preserving the unique character of downtown and protecting established neighborhoods to the north, east, and south. Numerous previous plans are on the books, including the West Rosemary Development Guide and various town-wide plans.

### Focus Area Principles

#### Connectivity & Mobility

- Encourage safe and attractive multi-modal transportation options that leverage the street grid and urban intensity.
- Connect and widen sidewalks to encourage walkability, where possible.
- Continue to grow the multimodal network within the downtown area by implementing the vision of the Chapel Hill Mobility and Connectivity Plan
- Parking: encourage appropriate redevelopment of surface parking and parking decks to provide more structured parking solutions for private and public use and further infill development goals that support better streetscape character, scale, and connectivity.
- Parking strategies that optimize parking capacity by allowing complementary land uses to share spaces should be encouraged.
- In all cases, parking between buildings and primary streets should be avoided.

#### Land Use

- Redevelop parking facilities to knit together the urban fabric and enhance the streetscape character and public realm.
- Allow increased heights within the Focus Area in locations where such height may be necessary to support or encourage stated redevelopment initiatives.
- Encourage higher density compatible housing through infill, redevelopment, and adaptive reuse.

#### Urban Form & Placemaking

- Design alleys to serve as functional pathways and wayfinding.
- Enhance the visual character of the Franklin and Rosemary Streets with additional plantings and consistent street design elements.



- Increase tree canopy coverage.
- Establish design guidelines and controls to develop buildings to be compatible in form and proportion with desired character.
- Active frontages are encouraged to create vibrancy and ensure pedestrian activity over time. These frontages should consider the placement of buildings on the site, the location of primary entrances, streetscapes, and pedestrian-scaled amenities. In some cases, active frontages may mean that retail and services should be allowed on the first floor within the Apartment character type. Active frontages in this Focus Area should include the full extents of Franklin Street and Rosemary Street east of Church Street. Active frontage also should be encouraged at the intersections of West Rosemary Street and Graham Street, Amity Court/Andrews Lane, and Church Street.

### Density & Intensity

- Redevelop at a scale and intensity that strengthens the downtown's capacity to absorb growth and limit impacts to other areas of Town.

### Environmental

- Sustainable site development that facilitates the use of best management practices that minimize or reduce the impact of impervious cover should be encouraged, such as use of pervious pavements, solar shade structures, and water efficient landscape palettes.
- Create urban pocket parks adjacent to the sidewalk zones.
- Green building concepts such as sustainable siting, energy efficiency, water efficiency, and sustainable construction materials should be encouraged.

## Character Types

### *Predominant Uses*

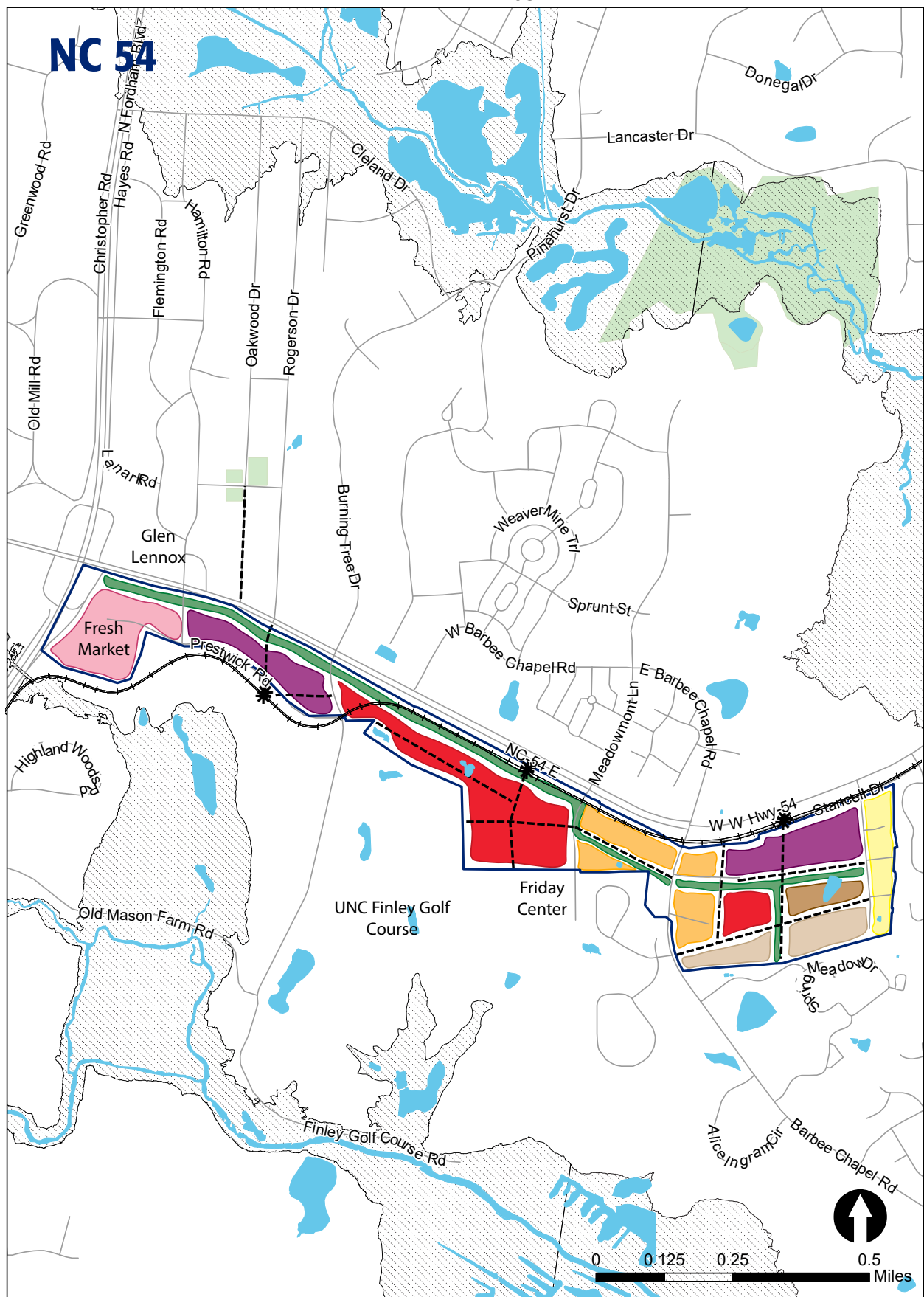
**Apartments (up to 4 stories).** This character type provides for multifamily residential uses along Rosemary Street west of Church Street. Some non-residential uses may be appropriate at intersections along West Rosemary Street. [Note: Core heights may be increased based on certain criteria. And, while height is referenced as "up to", minimal heights likely are appropriate and should be determined as part of the Land Use Management Ordinance Rewrite.]

**Multifamily, shops and offices (up to 4 stories).** This character type provides promotes smaller scale walkable activity nodes on the east side of downtown, mostly centered on Rosemary Street. The character type may include retail, office, neighborhood-scale services, and multifamily residential and offers a transition to single-family residences to the east. [Note: Core heights may be increased based on certain criteria. And, while height is referenced as "up to", minimal heights likely are appropriate and should be determined as part of the Land Use Management Ordinance Rewrite.]

**Multifamily, shops and offices (up to 8 stories).** This character type provides higher intensity commercial development along Franklin Street. This character type is appropriate for the Town's central business district. [Note: Core heights may be increased based on certain criteria. And, while height is referenced as "up to", minimal heights likely are appropriate and should be determined as part of the Land Use Management Ordinance Rewrite.]

### *Other Uses*

**Parks & Open Space.** This character type provides pockets of open space conducive to the Town's central business district. Parks and greenspaces will be encouraged throughout the Focus Area in all character types.



- Townhomes
- Apartments (up to 4 stories)
- Apartments (up to 8 stories)
- Shops and offices (up to 4 stories)
- Shops and offices (up to 8 stories)

- Multifamily, shops and offices (up to 4 stories)
- Multifamily, shops and offices (up to 8 stories)
- Institutional
- Parks & Open Space
- Existing Park

- 100-year Floodplain
- Planned Light Rail Station
- Proposed Light Rail Alignment
- Proposed Roadway and Multimodal Connections

## NC 54 Corridor

### Employment centers with a green gateway to Chapel Hill.

The NC 54 Focus Area blends established and anticipated employment centers with the corridor's defining existing feature—linear greenspace. The Focus Area considers the likely benefits of future transit service by encouraging compact, mixed use development highlighted by diverse and affordable housing options.

### Overview of Current Conditions

The NC 54 corridor is a major gateway to the Town from the east and includes several office and commercial centers. Glen Lennox and Meadowmont draw patrons from throughout the community and beyond with dining, entertainment, retail, and services. The corridor has the potential to expand as an employment destination, offering many opportunities for mixed-use developments to take advantage of captive demand from weekday employees. With three stops located on the south side of NC 54, the proposed Durham-Orange light rail project will influence land use and development. Most opportunities to reshape the corridor toward a transit-oriented pattern are likely to come from redevelopment and intensification of the existing uses, rather than the new development of currently vacant land.

### Focus Area Principles

#### Connectivity & Mobility

- The NC 54 corridor should become more bicycle and pedestrian friendly by closing gaps in the multimodal network and making it easier to traverse NC 54.
- The future design should yield an attractive, tree-lined, boulevard with a median, where the pedestrian and cyclist realms are protected by the natural landscape and physical barriers.
- New roadway and multimodal connections should be created to reduce local trips on NC 54 and enhance circulation within new development.

#### Land Use

- Diverse and affordable housing options should be located in areas that connect to existing and future transit service.
- Compact, mixed use developed should occur near transit and supported by a multimodal transportation system.

#### Urban Form & Placemaking

- Visual assets such as landscaped medians, tree-lined streets, and building facades should be integrated into a coordinated corridor design.
- Mixed-use centers should include public spaces and promote a more holistic corridor design.
- Active frontages are encouraged to create vibrancy and ensure pedestrian activity over time. These frontages should consider the placement of buildings on the site, the location of primary entrances, streetscapes, and pedestrian-scaled amenities. In some cases, active frontages may mean that retail and services should be allowed on the first floor within the Apartment character type. Active frontages in this Focus Area should include the intersection of NC 54 and Barbee Chapel Road, the frontage along Finley Golf Course Road, and along interior connections.





## Density & Intensity

- Develop at a height and scale appropriate to future transit, existing development, and surrounding areas.

## Environmental

- Sustainable site development that facilitates the use of best management practices that minimize or reduce the impact of impervious cover should be encouraged.
- Preserve and expand linear greenspace so NC 54 offers a greater contribution to the Town's urban tree canopy goals.

## Character Types

### *Predominant Uses*

**Shops and Offices (up to 4 stories).** This character type creates a commercial node at the intersection of NC 54 and Barbee Chapel Road, which would provide retail space, offices, and other services.

**Shops and Offices (up to 8 stories).** This character type centers a high intensity commercial node near the planned light rail station across from Meadowmont. This character type would be appropriate for a larger employment-focused development and is only appropriate if and when light rail is completed.

**Multifamily, shops and offices (up to 8 stories).** This character type identifies two locations along the corridor for a higher density and intensity mixture of uses. These locations leverage future transit service.

**Parks & Open Space.** The character type provides a linear greenspace along the majority of the corridor extents to maintain a green gateway from the east.

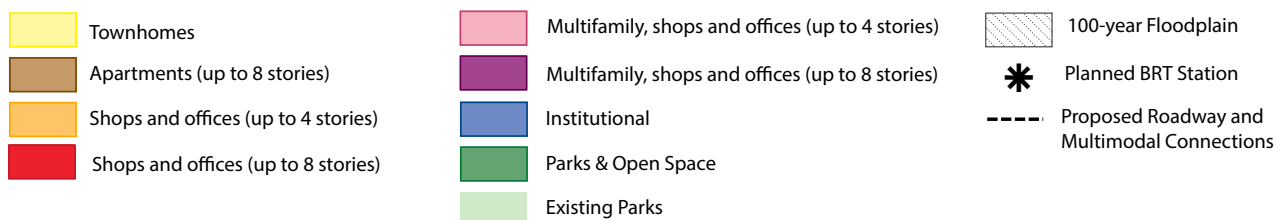
### *Other Uses*

**Townhomes.** This character type provides a lower intensity residential opportunity on the eastern edge of the Focus Area. This location offers proximity to mixed-use areas and provides a transitional use to single-family neighborhoods. This character type also enhances the range of housing prices within proximity to premium transit service.

**Apartments (up to 8 stories).** This character type accounts for the Focus Area's highest density residential use and is strategically located near the future bus rapid transit stop at Weaver Dairy Road.

**Multifamily, shops and offices (up to 4 stories).** This character type promotes a smaller scale walkable activity node near NC 54 on the western edge of the Focus Area. Uses such as retail, office, and neighborhood-scale services are supported by multifamily residential within the development and adjacent residential uses.







## South 15-501 Gateway / Southern Village Park and Ride

### Gateway nodes providing a mixture of uses and housing types.

As two gateway nodes on the southside of Chapel Hill, this Focus Area includes a mixture of uses, housing types, and open spaces that respect the differences of the South 15-501 Gateway and the Southern Village Park and Ride. These areas are envisioned to improve connectivity within and to the Focus Areas as well as to future transit service.

### Overview of Current Conditions

This Focus Area includes two redevelopment areas in the southern portion of the Town. The first area includes a gateway node on South Columbia Street just north of NC 54. This area was selected for additional study due to the broad interest in taking a proactive approach to planning the town's major gateways. The second portion of the Focus Area is two parcels centered on Town-owned land near Southern Village. One parcel is currently used as a park and ride lot and is slated to become the terminal station of the Chapel Hill Bus Rapid Transit system. The second parcel is open space. Future premium transit has the potential to change the development context in the surrounding area, necessitating a proactive planning effort to determine the best use of this small Focus Area.

### Focus Area Principles

#### Connectivity & Mobility

- Bicycle and pedestrian connections should link complimentary uses and users to the multimodal network.
- The location and visibility of these nodes, including access to existing and future transit service, and proximity to major roadways should be enhanced with improved access to adjacent neighborhoods, employment, or amenities.
- The development should provide pedestrian and vehicular connections within the nodes and to adjacent areas.
- Connectivity and mobility improvements should make it easier to traverse South Columbia Street.

#### Land Use

- Changes to the area should be complementary to existing residential uses.
- New housing should be incorporated into the gateway node.

#### Urban Form & Placemaking

- Reinforce the southern gateway role of these areas through design.
- The form, use, and design of the nodes should include transitions to align with the character and fabric of the existing community.
- The form and pattern for future development should reflect the 2015 scenario planning process for the park-and-ride location, which includes shops and offices that front internal and external streets, structured parking wrapped with buildings, and on-street parking where appropriate.
- Active frontages are encouraged to create vibrancy and ensure pedestrian activity over time. These frontages should consider the placement of buildings on the site, the location of primary entrances, streetscapes, and pedestrian-scaled amenities. In some cases, active frontages may mean that retail and services should be allowed on the first floor within the Apartment character type. Active frontages in this Focus Area should include South Columbia Street within the South 15-501 Gateway node and streets internal to the Southern Village Park and Ride site.

### Density & Intensity

- Promote development at a scale that complements the surrounding area.
- As the terminal station for the bus rapid transit system, transit-oriented development should be encouraged with higher density and mix of uses.

### Environmental

- Stormwater management strategies shall be coordinated and applied within the two nodes.

## Character Types

### *Predominant Uses*

**Townhomes.** Located in the South 15-501 Gateway node, this character type maintains the residential use south of Purefoy Road but increases allowable density.

**Shops and offices (up to 4 stories).** Located in the Southern Village Park and Ride node, this character type provides a high intensity commercial node near the planned terminus of the Chapel Hill Bus Rapid Transit system. This character type reflects previous planning efforts by the Town.

**Multifamily, shops and offices (up to 4 stories).** This character type accounts for more than half of the South 15-501 Gateway node to promote smaller scale walkable activity nodes in proximity to the future bus rapid transit station. Uses may include retail, office, neighborhood-scale services, and multifamily residential.

**Parks & Open Space.** The South 15-501 Gateway node preserves the existing open space located northwest of the intersection of Purefoy Road and Howell Street.



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

## Item Overview

Item #: 7., File #: [19-0406], Version: 1

Meeting Date: 5/1/2019

### One Year Update on Conditional Zoning and Consider an Administrative Procedural Change.

#### Staff:

Ben Hitchings, Planning Director  
Alisa Duffey Rogers, LUMO Project Manager  
Judy Johnson, Operations Manager

#### Department:

Planning

**Overview:** In order to permit greater dialogue between the Council and stakeholders when significant projects are proposed, Council enacted amendments to the Land Use Management Ordinance expanding the use of conditional zoning in November of 2017 and March of 2018. The Council spent time during those hearings considering whether to separate the rezoning process from the consideration of the Land Use Plan amendment when proposed projects were deemed in consistent with the Land Use Plan. The general policy guidance to the staff was to consider those actions in a linear manner. One year after enactment, there has been very little usage of the conditional zoning tool. The purpose of this item is to provide an update on its use and to discuss whether the current procedure reviewing Land Use Plan amendments (when required) concurrently with conditional zoning applications would make the conditional zoning tool more effective.



#### Recommendation:

That the Town Council amend the administrative procedures to permit conditional zoning applications requiring a Land Use Plan amendment to be considered concurrently, rather than sequentially.

#### Key Issue:

- When a proposed conditional zoning district also requires a Land Use Plan amendment due to inconsistency with the Land Use Plan, the existing practices is that the Land Use Plan be amended prior to receiving and considering the application for the proposed conditional zoning district. Should this policy continue or should the Land Use Plan amendment and the proposed conditional zoning district be considered concurrently?
- Applicant feedback during this first year is that the linear review adds time to the process, and they are therefore instead requesting a conditional use rezoning paired with a Special Use Permit or Development Agreement in situations that are aligned with the Council's interests for the utilization of conditional zoning.

#### Council Goals:

<input checked="" type="checkbox"/>		Create a Place for Everyone	<input checked="" type="checkbox"/>		Develop Good Places, New Spaces
<input type="checkbox"/>		Support Community Prosperity	<input type="checkbox"/>		Nurture Our Community
<input type="checkbox"/>		Facilitate Getting Around	<input type="checkbox"/>		Grow Town and Gown Collaboration

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**Item #: 7., File #: [19-0406], Version: 1****Meeting Date: 5/1/2019**

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**Attachments:**

- Resolution
- Draft Staff Presentation
- Staff Report

**A RESOLUTION AMENDING THE ADMINISTRATIVE PROCEDURE REGARDING CONDITIONAL ZONING TO ALLOW CONDITIONAL ZONING APPLICATIONS WHICH REQUIRE LAND USE PLAN AMENDMENTS TO BE CONSIDERED CONCURRENTLY (2019-05-01/R-5)**

WHEREAS, in November of 2017, the Town Council amended the Land Use Management Ordinance to expand the availability of conditional zoning districts; and

WHEREAS, in March of 2018, the Town Council further amended the Land Use Management Ordinance to require conditional zoning districts to be consistent with the Town's Land Use Plan; and

WHEREAS, in March of 2018, the Town Council further amended the Land Use Management Ordinance to establish a process to amend the Land Use Plan when proposed conditional zoning districts were deemed inconsistent with the Land Use Plan; and

WHEREAS, in March of 2018, the Town Council discussed an administrative practice of requiring sequential review of a Land Use Plan amendment, when required, and conditional zoning district proposals; and

WHEREAS, there has been very little usage of the conditional zoning tool; and

WHEREAS, the feedback from applicants leads staff to believe that conditional zoning would be used more often if this procedural change were made.

NOW, THEREFORE, BE IT RESOLVED by the Council of the Town of Chapel Hill, the Town Council amends administrative procedures so that conditional zoning applications, which also require a Land Use Plan amendment, may be considered concurrently, rather than sequentially.

This the 1<sup>st</sup> day of May, 2019.

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**The Agenda will reflect the text below and/or the motion text will be used during the meeting.**

PRESENTER: Alisa Duffey Rogers, LUMO Project Manager

RECOMMENDATION: That the Town Council amend the administrative procedures to permit conditional zoning applications requiring a Land Use Plan amendment to be considered concurrently, rather than sequentially.



# **Conditional Zoning One Year Update**

**Date: May 1, 2019**

DRAFT

## **Recommendation:**

### **That the Council:**

Amend the administrative procedures to permit conditional zoning applications requiring a Land Use Plan amendment to be considered concurrently, rather than sequentially

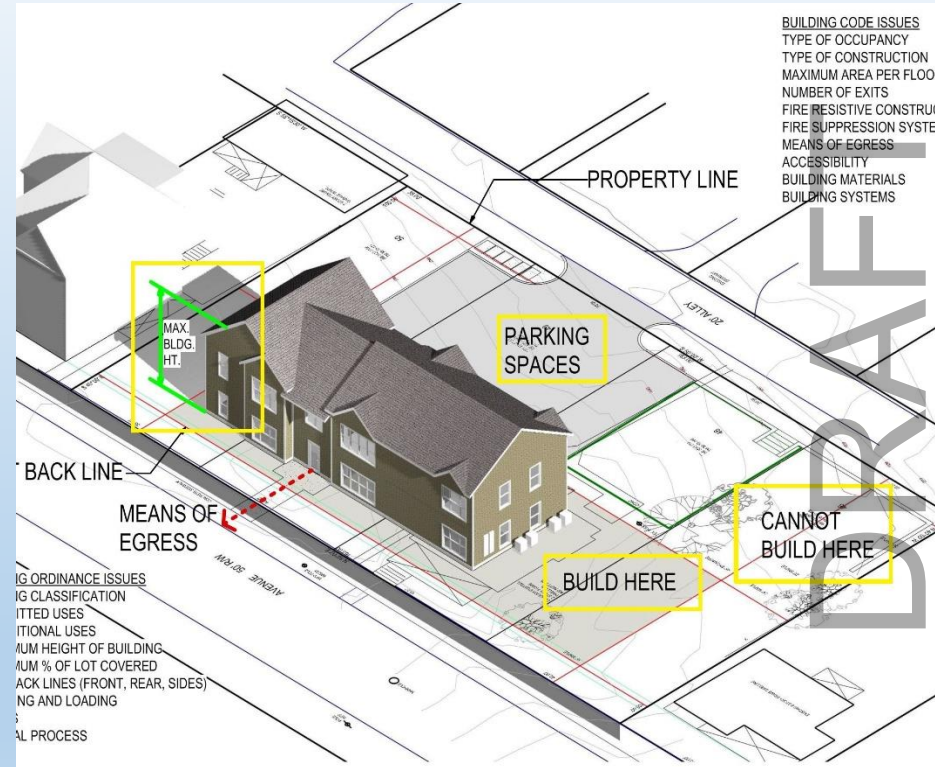


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# What is Conditional Zoning?

- Rezoning with site specific conditions
- Provides all the authority of an SUP, PLUS allows more engagement with stakeholders
- Allows concerned neighbors & others to voice concerns & for Council to consider opinion as well as facts
- Helps mitigate project impacts through site specific conditions



NUMBER OF EXITS  
FIRE RESISTIVE CONSTRUCTION  
FIRE SUPPRESSION SYSTEMS  
MEANS OF EGRESS  
ACCESSIBILITY  
BUILDING MATERIALS  
BUILDING SYSTEMS

77

# Conditional Zoning

- LUMO amended on November 29, 2017 & March 21, 2018
- Effective Date for Conditional Zoning Amendments – April 1, 2018

DRAFT

ZONING ORDINANCE ISSUES  
ZONING CLASSIFICATION  
PERMITTED USES  
CONDITIONAL USES  
MAXIMUM HEIGHT OF BUILDING  
MAXIMUM % OF LOT COVERED  
SET BACK LINES (FRONT/REAR SIDES)

MEANS OF  
EGRESS

BUILD HERE

CANNOT  
BUILD HERE

PARKING  
SPACES

PROPERTY LINE

SET BACK LINE

# Since April 2018:

- Creation of applications & staff training
- Discussions with applicants
- One application for a Conditional Zoning District

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# Conditional Zoning & Land Use Plan

- Conditional Zoning Districts must be consistent with Land Use Plan or an amendment requested
- To be consistent, the proposed conditional zoning district must be located in:

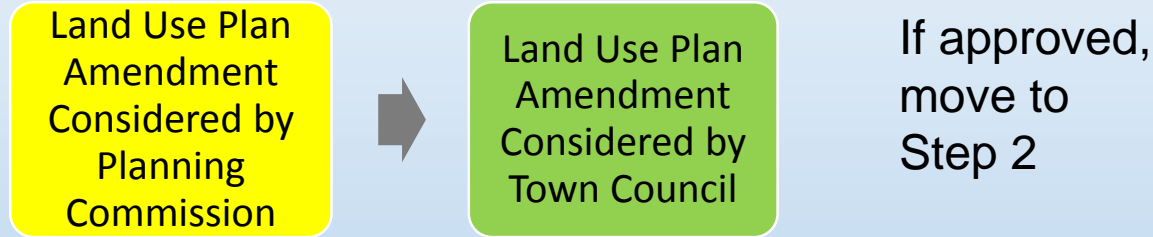
Conformance with adopted small area plan	Town/Village Center
Medium Residential	Institutional
High Residential	Office
Commercial	University
Mixed Use, Office/Commercial Emphasis	Development Opportunity Area
Mixed Use, Office Emphasis	Light Industrial Opportunity Area

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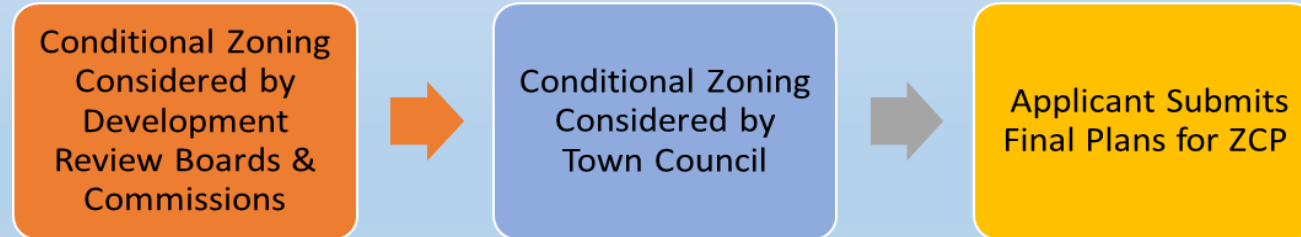
# Conditional Zoning & Land Use Plan

## Existing Procedure

- **Step One:**

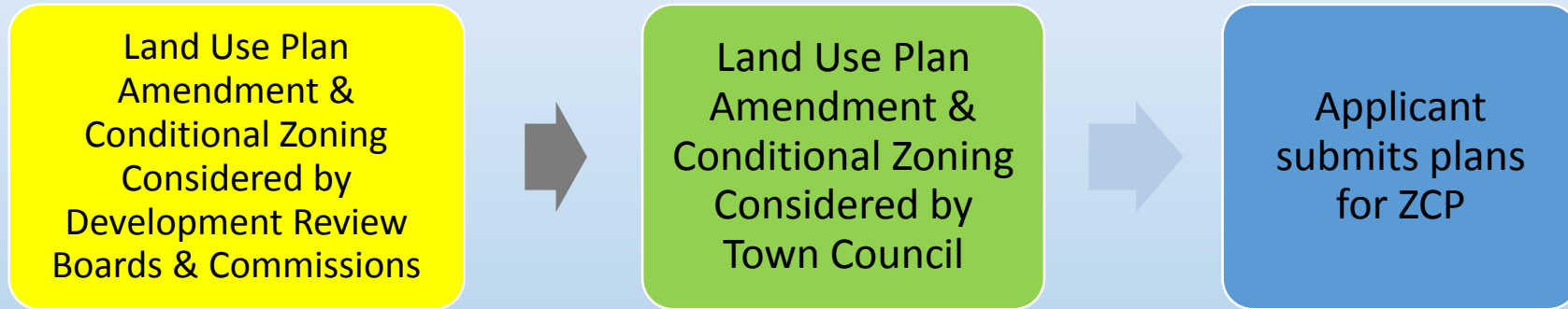


- **Step Two:**



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# Conditional Zoning & Land Use Plan Proposed Procedure



DRAFT

## **Recommendation:**

### **That the Council:**

Amend the administrative procedures to permit conditional zoning applications requiring a Land Use Plan amendment to be considered concurrently, rather than sequentially



DRAFT





## Overview

In order to permit greater dialogue between the Council and stakeholders when significant projects are proposed, Council enacted amendments to the Land Use Management Ordinance (LUMO) expanding the use of conditional zoning in November of 2017 and March of 2018. The Council spent time during those hearings considering whether to separate the rezoning process from the consideration of the Land Use Plan amendment when proposed projects were deemed in consistent with the Land Use Plan. The general procedural guidance to the staff was to consider those actions in a linear manner. One year after enactment, there has been very little usage of the conditional zoning tool. The purpose of this item is to provide an update on its use and to discuss whether the current procedure reviewing Land Use Plan amendments (when required) concurrently with conditional zoning applications would make the conditional zoning tool more effective.

## Background

- In the fall of 2017, the Town Manager initiated a Land Use Management Ordinance (LUMO) text amendment expanding conditional zoning to provide a development review tool that was outside of the quasi-judicial process in order to permit the Council to interact with stakeholders when development review applications were under consideration.
- On [November 29, 2017](#),<sup>1</sup> the Town Council adopted amendments to Articles 3 and 4 of the Land Use Management Ordinance (LUMO) expanding the usage of Conditional Zoning beyond the Light Industrial Conditional Zoning District.
- On [March 21, 2018](#),<sup>2</sup> the Town Council enacted additional amendments to Articles 3 and 4 clarifying procedures and establishing a link between the Town's Land Use Plan and conditional zoning district applications.
- The amendments enacted on November 29, 2017 and on March 21, 2018 took effect on April 1, 2018.

## Recommendation

That the Town Council amend the administrative procedures to permit conditional zoning applications requiring a Land Use Plan amendment to be considered concurrently, rather than sequentially.

## Key Issues

- When a proposed conditional zoning district also requires a Land Use Plan amendment due to inconsistency with the Land Use Plan, the existing practices is that the Land Use Plan be amended prior to receiving and considering the application for the proposed conditional zoning district. Should this policy continue or should the Land Use Plan amendment and the proposed conditional zoning district be considered concurrently?
- Applicant feedback during this first year is that the linear review adds time to the process, and they are therefore instead requesting a conditional use rezoning paired with a Special Use Permit or Development Agreement in situations that are aligned with the Council's interests

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<sup>1</sup> [https://chapelhill.granicus.com/MetaViewer.php?view\\_id=21&clip\\_id=3369&meta\\_id=181391](https://chapelhill.granicus.com/MetaViewer.php?view_id=21&clip_id=3369&meta_id=181391)

<sup>2</sup> <https://chapelhill.legistar.com/LegislationDetail.aspx?ID=3380245&GUID=895978B8-E22A-4041-8B57-2A77E461198E&Options=&Search=>

# Staff Report



for the utilization of conditional zoning.

## Activity since April 1, 2018

Since the LUMO amendments for the expanded use of conditional zoning took effect on April 1, 2018. Staff has:

1. Created application forms;
2. Conducted internal training on both amending the Land Use Plan and conditional zoning districts; and,
3. Routinely discussed the conditional zoning tool with applicants.

However, in the time since it was authorized, only one conditional zoning district application has been received, which does not require a Land Use Plan Amendment.

## Land Use Plan Amendment

As enacted, the LUMO requires a conditional zoning district to be consistent with the Land Use Plan. A proposed district is deemed consistent if the district is located in conformance with an adopted small area plan and/or in one of the following Land Use Categories:

Medium Residential  
 High Residential  
 Commercial  
 Mixed Use, Office/Commercial Emphasis  
 Mixed Use, Office Emphasis  
 Town/Village Center  
 Institutional  
 Office  
 University  
 Development Opportunity Area  
 Light Industrial Opportunity Area

When a proposed conditional zoning district is deemed inconsistent, the Land Use Plan may be amended by the Town Council. The LUMO states:

When considering such an amendment to the Land Use Plan, the town council shall review the record of the public hearing, the planning commission's recommendation and the town manager's report and shall approve or deny the application based on the following:

1. The proposed amendment is consistent with the goals and policies in the Comprehensive Plan;
2. The proposed amendment addresses significantly changed conditions since the last time the Land Use Plan was adopted and/or amended with significantly changed conditions being defined as demonstrating evidence of change such as unanticipated consequences of an adopted policy, and/or changed conditions on the subject property or its surrounding area;
3. The subject property is suitable for development in general conformance with adjacent land use and the existing surrounding development pattern or patterns as envisioned in



- adopted plans; and,
4. The proposed amendment enhances the public health, safety, and welfare of the Town.

In response to the Council's interest in ensure that the Land Use Plan was only modified according to the standards above and not because of the merits of a particular application, the procedural process requires that the amendment to the Land Use Plan (if needed) be approved prior to consideration of the proposed conditional zoning district. After Council approval of a Land Use Plan amendment, an applicant can request the proposed conditional zoning district.

Since enactment, staff has discovered that applicants are disinclined to seek the Land Use Plan amendment for two main reasons:

1. Concern that the Town may be reluctant to approve a change to the Land Use Plan absent the specifics that accompany development applications; and,
2. The amount of time required to seek a Land Use Plan amendment and then apply for a conditional zoning district.

Due to the above concerns, applicants, who need a Land Use Map amendment, have opted to apply for a Conditional Use Rezoning paired with a Special Use Permit or are considering requesting a Development Agreement. With only one exception, which is the Habitat project on Sunrise Road, all of the prospective applications for a conditional zoning district, which need a Land Use Plan amendment, are located within the Focus Areas designated by *Chapel Hill 2020*, but are designated Low Residential on the Land Use Plan.

This resistance to the tool, as currently structured, has hampered the Council's interests, as expressed during the public hearings prior to passage, to encourage more proposed development projects to use a process that facilitates greater stakeholder dialogue. As a result, staff is recommending that the applicants be permitted to seek Land Use Map amendments concurrently with conditional zoning district applications. This approach would permit full project information to be considered at the time the Land Use Plan amendment is requested and would also be consistent with how the Town has traditionally evaluated applications.

When the Council discussed the expansion of conditional zoning in 2018, concerns were expressed that conditional zoning would be proposed in locations that might be inappropriate, such as residential neighborhoods. To help insure compatible development, the link to the Land Use Plan was created and the sequential procedure was established so that Council could evaluate substantive land use changes in a holistic manner. This change would not preclude this holistic consideration and would not alter the need to consider proposed Land Use Plan amendments, according to the above standards. In practice, this change would mean that the Council could consider both a proposed Land Use Plan amendment and a proposed conditional zoning district in the same meeting.

## Conclusion

Because conditional zoning is a legislative act, rather than a quasi-judicial one, Council may discuss the rezoning application and project with all stakeholders outside of a public hearing and take into consideration the relevant comments at the public hearing. For the reasons stated above,

# Staff Report



the conditional zoning tool has not been fully utilized, and consequently, Council has not been able to take advantage of the expanded discourse permitted by conditional zoning. Consequently, staff is recommending that the existing administrative procedure be amended to permit Land Use Plan amendments, when necessary, to be considered concurrently with the proposed conditional zoning district.



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

## Item Overview

Item #: 8., File #: [19-0407], Version: 1

Meeting Date: 5/1/2019

### Review of Traffic Data in Response to 2018 Community Survey Results.

#### Staff:

Donnie Rhoads, Captain  
Bergen Watterson, Transportation Planning Manager  
Dave Almond, Senior GIS Analyst  
David Finley, Strategic Planning Project Manager

#### Department:

Police Department  
Planning Department  
Technology Solutions  
Manager's Office & Business Management

**Overview:** The 2018 Town of Chapel Hill Community Survey respondents identified 'overall management of traffic flow' as a top priority for investment over the next two years. Tonight, we share an overview of the 2018 Community Survey results, Town traffic data, regional traffic data, and tools to monitor Town traffic data.



#### Recommendation(s):

That the Council receive information on traffic data in response to the 2018 Community Survey results.







#### Context:

- Following the adoption of the FY 19 budget, the Town Council adopted a Resolution articulating their expectations for next steps in the budget and strategic planning process. A section of the [June 13, 2018, resolution <https://chapelhill.legistar.com/View.ashx?M=F&ID=6330543&GUID=F0438365-8F48-4D5D-8FD0-A78E87681B40>](https://chapelhill.legistar.com/View.ashx?M=F&ID=6330543&GUID=F0438365-8F48-4D5D-8FD0-A78E87681B40) calls for staff to build out the Connected Communities goal area with a focus on traffic and transportation.
- Town and regional data show that average annual daily traffic (AADT) is not increasing or decreasing significantly within Town limits but peak hour traffic is increasing in major town and regional corridors (US 15-501, NC 54, and I-40). There is evidence of some pass through traffic from Chatham County, though other regional routes to RTP and Raleigh also show increases in traffic.
- Moving forward, staff will continue to gather data and information and use it to inform ongoing Town programs and investments.

#### Next Steps to Gather and Utilize Data:

- Staff will incorporate data into upcoming decision points for capital and multi-modal projects.
- Staff is working on building out a Town-wide traffic model.
- Staff will share data with Transportation and Connectivity Board and resident focus groups to learn how users of the system understand the town and regional data.

**Council Goals:**

<input type="checkbox"/>		Create a Place for Everyone	<input type="checkbox"/>		Develop Good Places, New Spaces
<input type="checkbox"/>		Support Community Prosperity	<input type="checkbox"/>		Nurture Our Community
<input checked="" type="checkbox"/>		Facilitate Getting Around	<input type="checkbox"/>		Grow Town and Gown Collaboration

**Attachments:**

- Draft Staff Presentation

---

**The Agenda will reflect the text below and/or the motion text will be used during the meeting.**

PRESENTER: Donnie Rhoads, Captain  
 Bergen Watterson, Transportation Planning Manager  
 David Finley, Strategic Planning Project Manager

RECOMMENDATION: That the Council receive information on traffic data in response to the 2018 Community Survey results.

# Traffic Data Review & Findings | May 1, 2019

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An overview of available traffic data in Chapel Hill and preliminary findings

DRAFT





# Presentation Outline

I. Why we're here: *2018 Community Survey*

II. Town data: *Longer travel time at peak times  
Minimal traffic change over time*

III. Regional data: *Increasing regional traffic*

IV. Upcoming projects: *Options for paths forward*

# Town Data Review

## *Expectations for tonight*

1. Informational presentation; no Council action necessary
2. This data will be integrated into next steps with the Council's Town-wide Traffic Model
3. Town traffic data results may not match resident perceptions; Town staff will take the data out to residents for feedback

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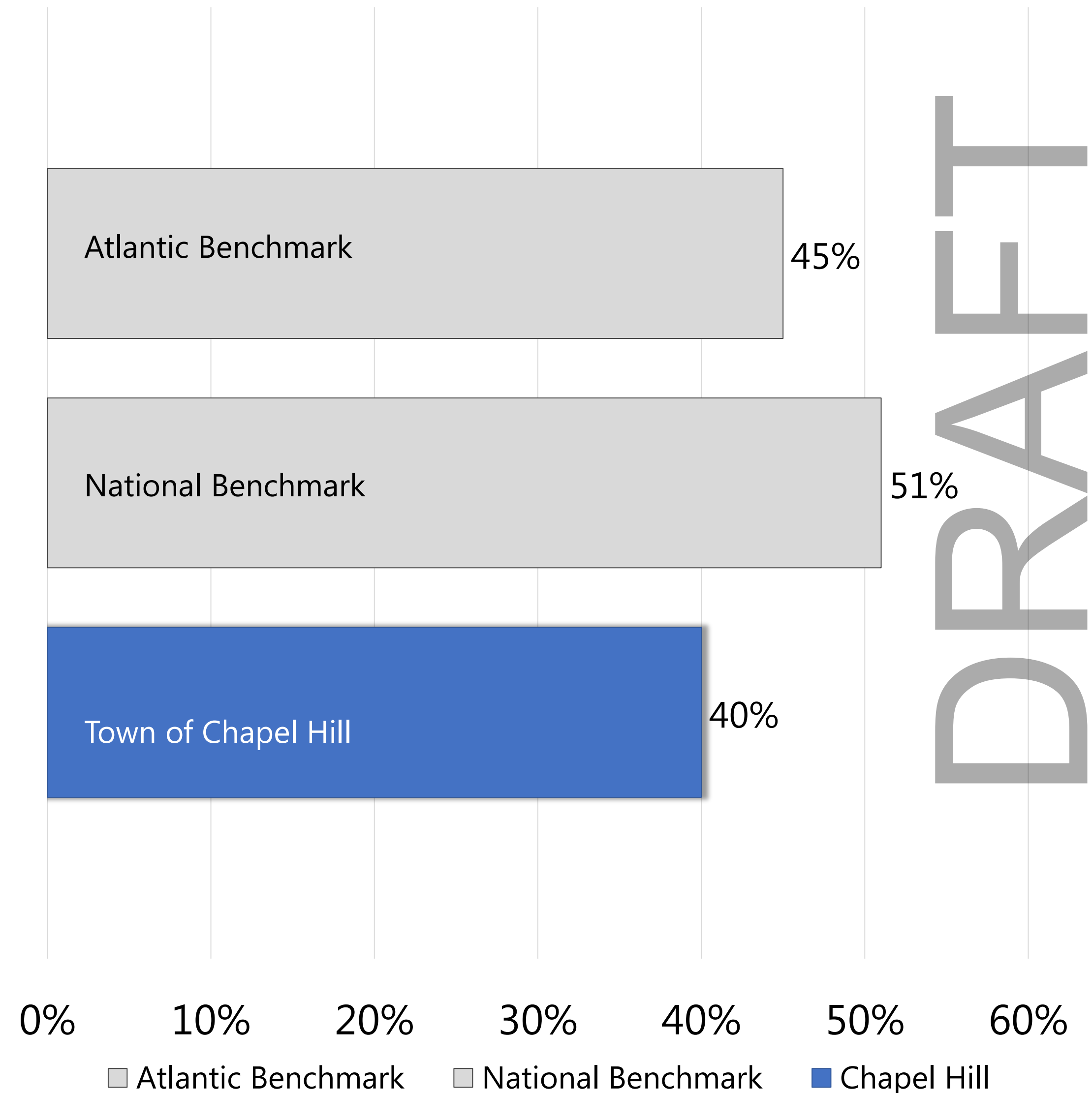
# Background & Context

## *2018 Community Survey Results on Traffic*

- Residents identified the 'Overall Management of Traffic Flow' as a top priority for the Town.
- The Town performed 11% lower than the national average
- No statistical relationship found between a resident's address and their survey responses on traffic.

### Percent of Community Satisfied with Overall Management of Traffic Flow

2018 Community Survey Results



# Responding to the 2018 Community Survey

*Actions taken since the 2018 Community Survey results by the Town*

- Town Council charged staff to:
  - evaluate Town traffic data, and
  - analyze 2018 Community Survey results in the priority area of traffic
- In response, Town Leadership mobilized a cross-departmental team:
  - Led by Connected Community Goal Champions, Bergen Watterson and Donnie Rhoads
  - Supported by:
    - Traffic Management staff
    - Planning & Development Services staff
    - Analytics Team (GIS, Budget, & Technology Solutions staff)

BERGEN

# + *Town Data*

- 
- Peak hour and travel time data
  - North Carolina Department of Transportation (NCDOT) data
  - Commuting patterns data

02

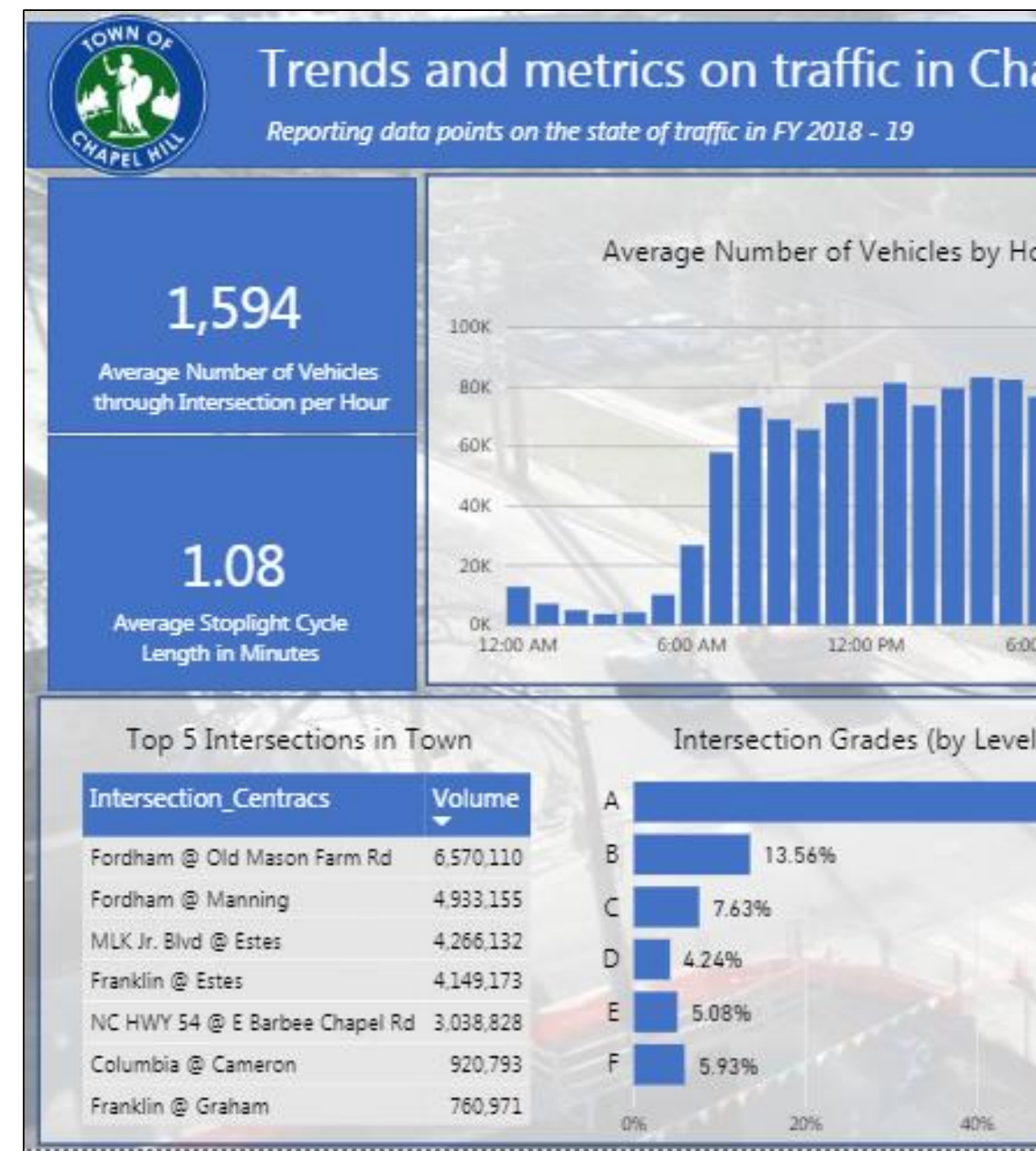
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# Town Data

## Traffic Data Types

- Point-in-Time Data & Reports
- Real-Time Data

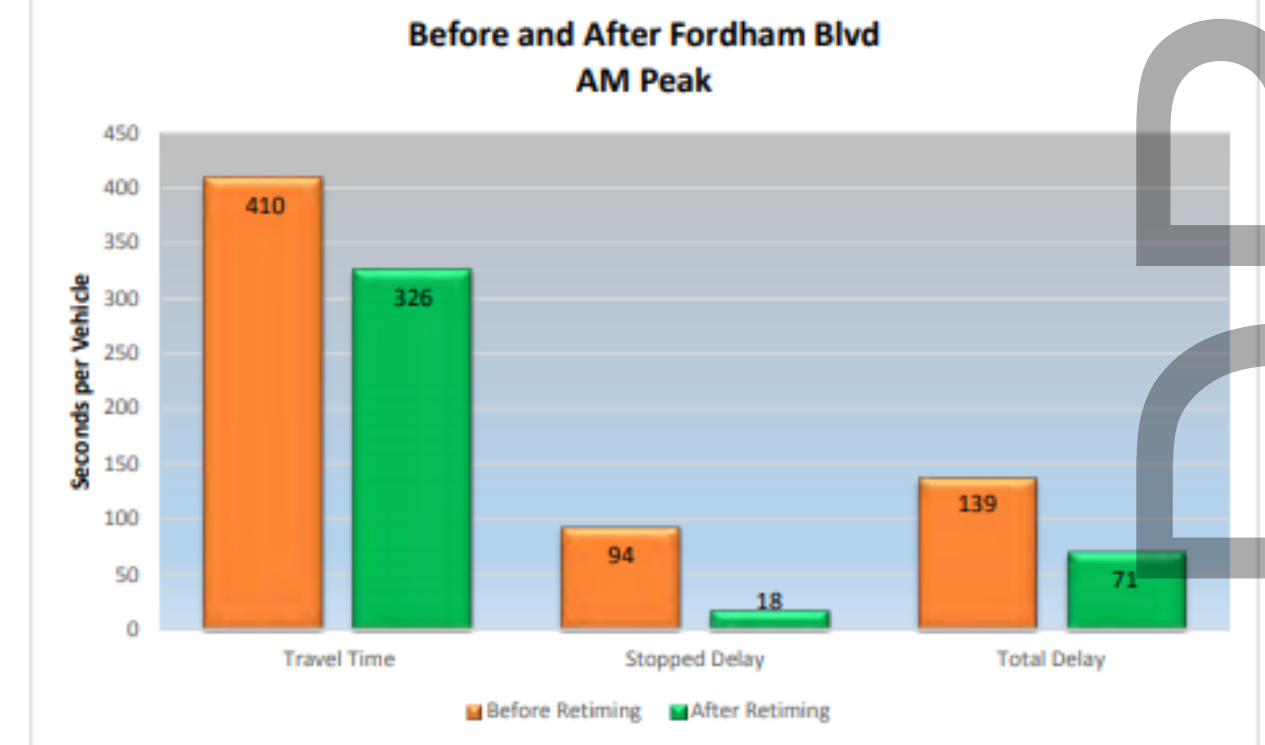


### Appendix A

#### Fordham Blvd Before and After Signal Timing Study

##### AM Peak Data Analysis

Before and After Fordham Blvd. – AM Peak Hour (7AM – 9AM) Travel Time & Delay			
	Travel Time (seconds)	Stopped Delay (seconds)	Total Delay (seconds)
Before Retiming	410	94	139
After Retiming	326	18	71
Improvement (Before-After)	84	76	68
Percent Difference	20%	8%	49%



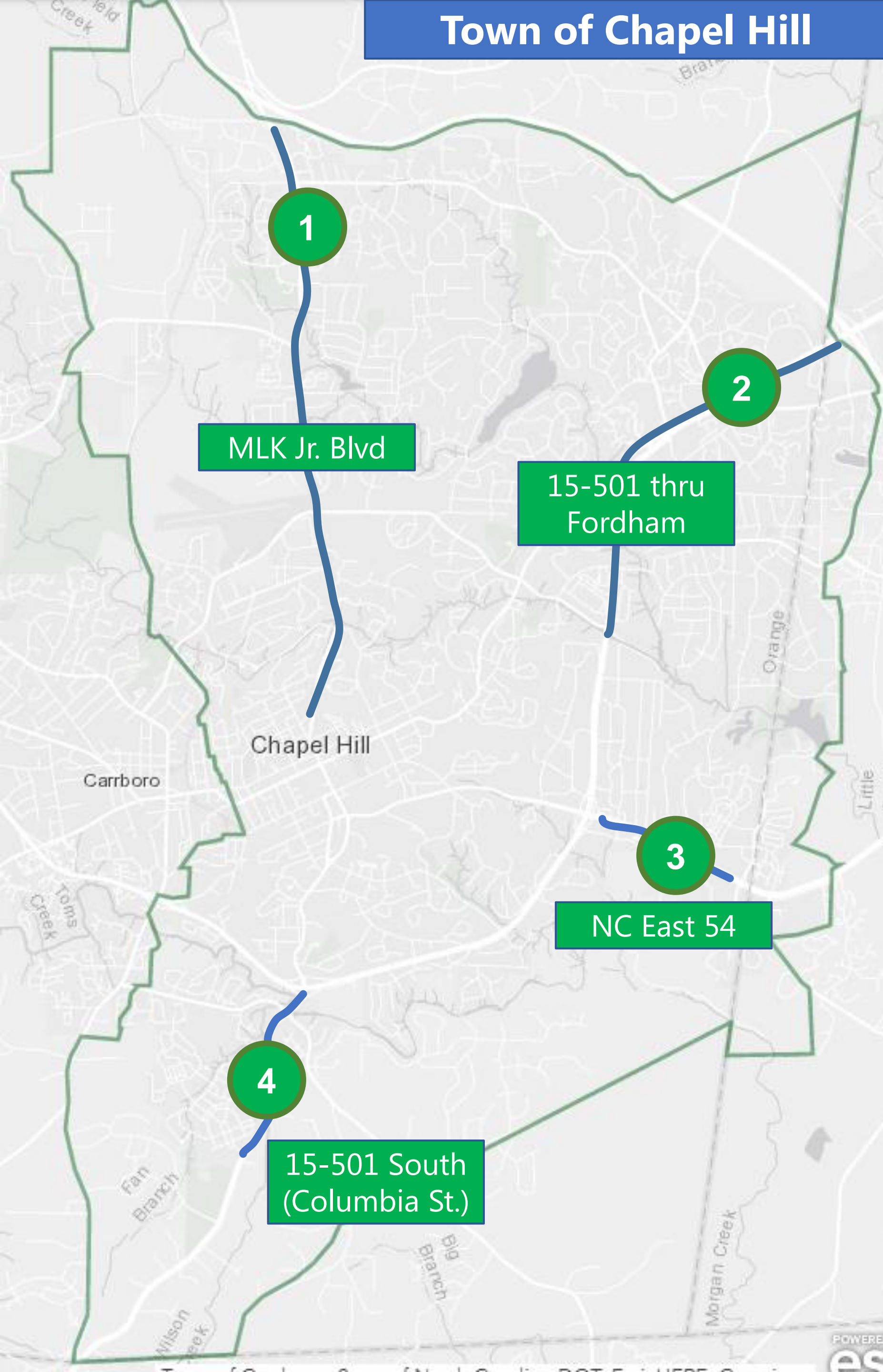
# Town Data Review

## *Preliminary Findings*

1. Peak hour traffic is increasing in major regional corridors
  - E.g. East 54, 15-501
2. Average annual daily traffic (AADT) is not increasing or decreasing significantly within Town limits
3. Some pass-through traffic from Chatham County, though other regional routes also experiencing traffic increase
4. The number of Chapel Hill residents biking, walking, or using public transit to get to work is increasing over time







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# Town Data

## Peak hour and travel time data

Route	2016 PM Peak Travel Time (in minutes)	2018 PM Peak Travel Time (in minutes)	Change in Seconds	Percent Change
1. Martin Luther King Jr. Blvd	7 minutes, 5 seconds	8 minutes, 33 seconds	<b>+88</b>	<b>21%</b>
2. 15-501 thru Fordham Blvd	8 minutes, 29 seconds	8 minutes, 58 seconds	<b>+29</b>	<b>6%</b>
3. NC East 54	2 minutes, 11 seconds	2 minutes, 43 seconds	<b>+32</b>	<b>24%</b>
4. 15-501 S (Columbia St.)	n/a	3 minutes, 9 seconds	<b>n/a</b>	<b>n/a</b>

### Preliminary Finding 1

- Peak hour traffic is increasing in major regional corridors
  - E.g. East 54, 15-501

Source: Town of Chapel Hill Traffic Signal System Reports

# Town Data

*NCDOT Sensor Data in Chapel Hill (2003 – 2017)*

	2003 AADT Volume	2017 AADT Volume	Percent Change
Town of Chapel Hill (All Sensors within Town Limits)	1,330,050	1,269,910	- 4%

## *Preliminary Finding 2*

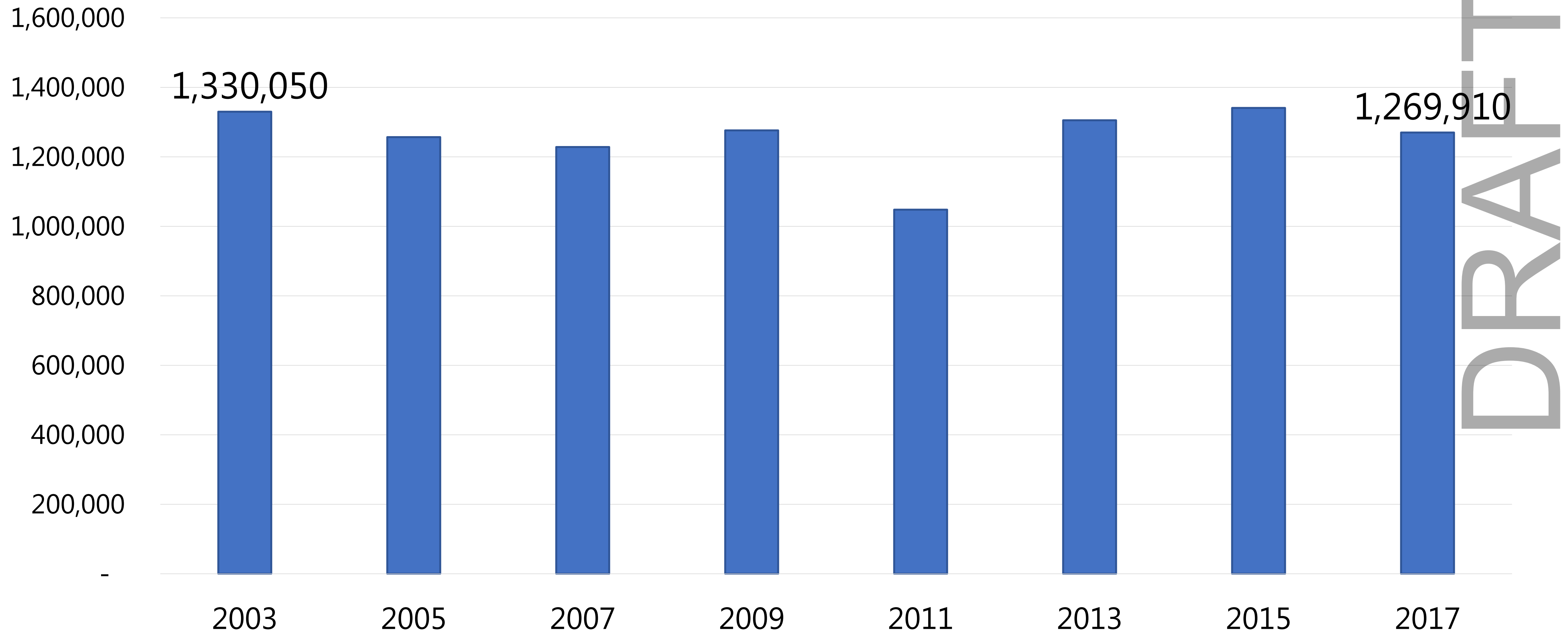
- Average annual daily traffic (AADT) is not increasing or decreasing significantly within Town limits
  - The average rate of change for all streets in Town is -4%
  - This rate of change is not consistent across all intersections in Town

*Source: NCDOT Sensors*

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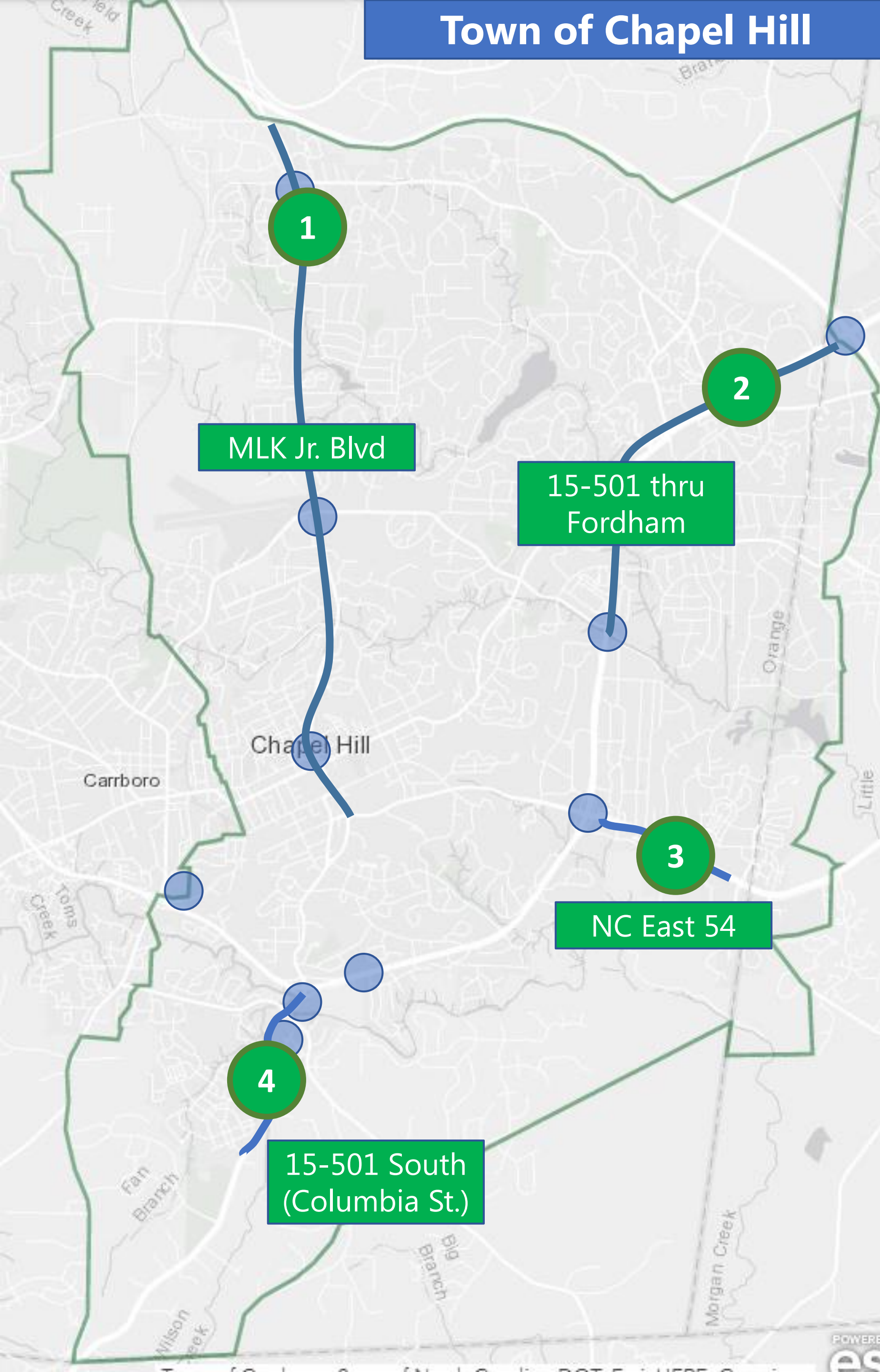
# Town Data

*NCDOT Sensor Data in Chapel Hill (2003 – 2017)*





## Town of Chapel Hill



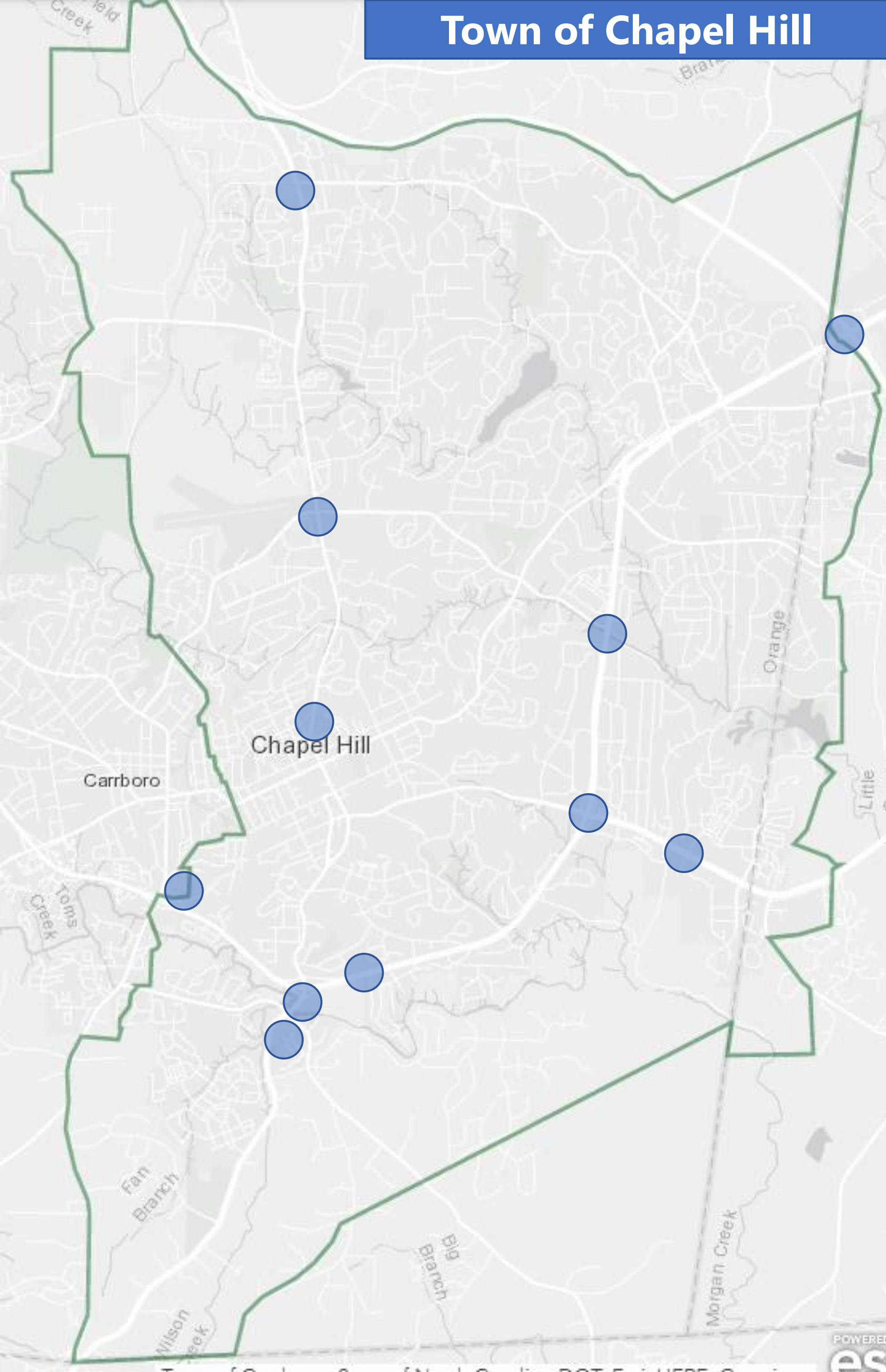
# Town Data

## *Targeted Routes/Intersections*

- **Route 1:** Martin Luther King Jr. Blvd
- **Route 2:** 15-501 thru Fordham Blvd
- **Route 3:** NC East 54
- **Route 4:** 15-501 South (Columbia St.)

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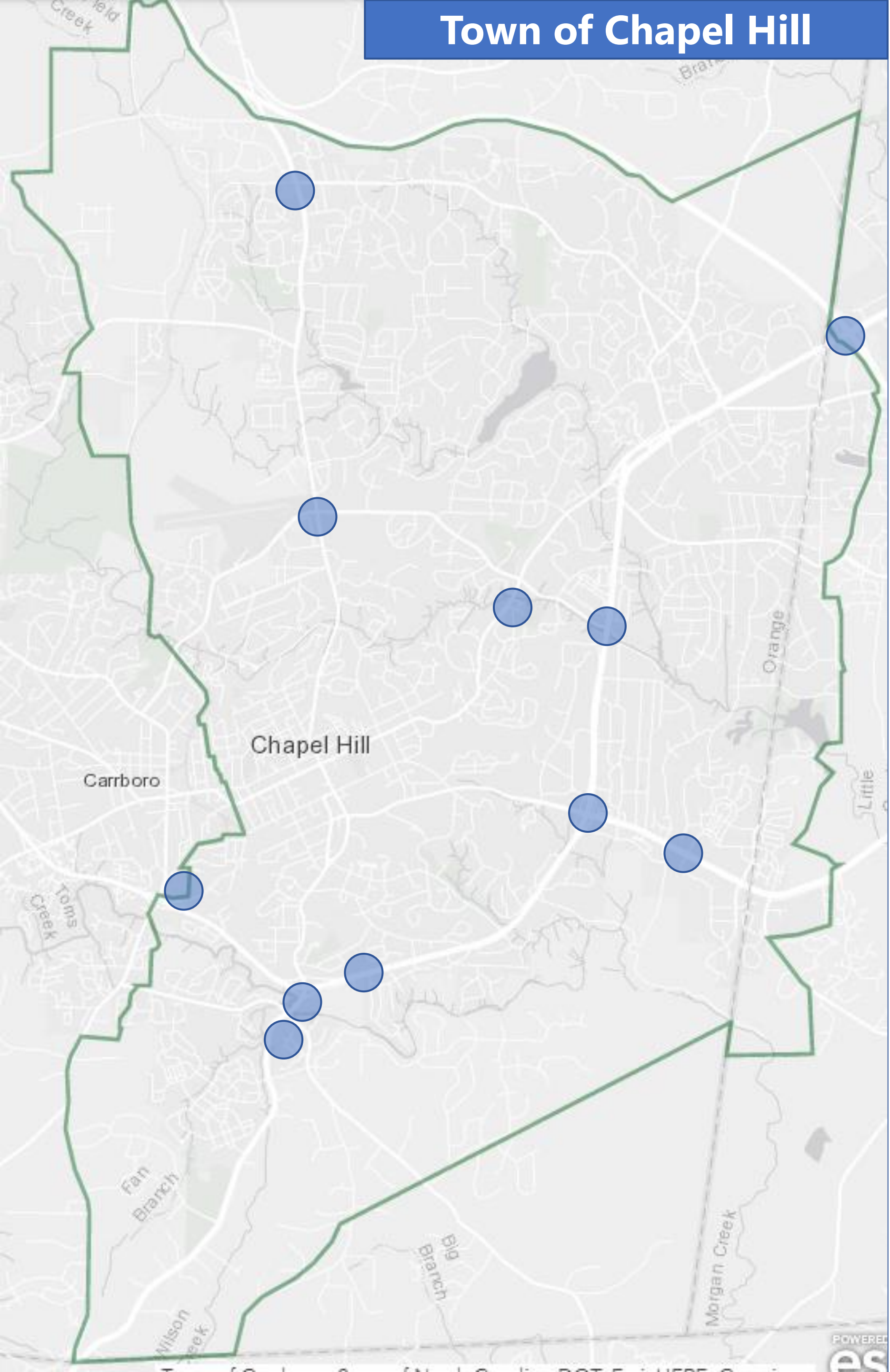


Route 1: Martin Luther King Jr. Blvd

Intersection	2003 AADT Volume	2017 AADT Volume	Percent Change
N. Columbia St and Franklin St	18,000	15,000	-17%
MLK Jr Blvd and Estes Dr.	23,000	20,000	-15%
MLK Jr Blvd and Weaver Dairy Rd	26,000	28,000	7%

Source: NCDOT Sensors



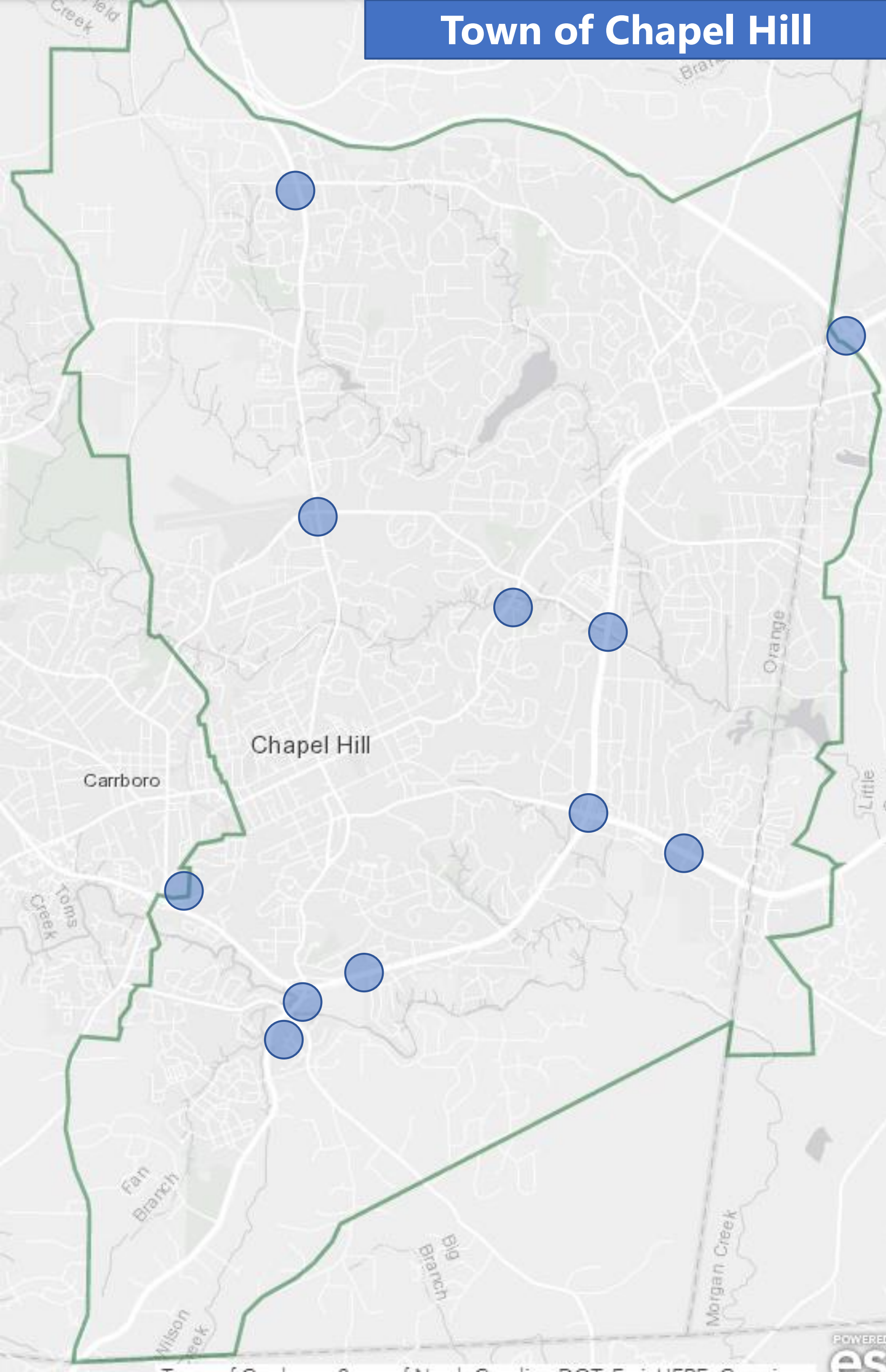


**Route 2:** 15-501 thru Fordham Blvd

Intersection	2003 AADT Volume	2017 AADT Volume	Percent Change
15-501 and I-40	44,000	45,000	2%
15-501 / Fordham S of Estes Dr.	37,000	38,000	3%
Fordham Blvd and Raleigh Rd	50,000	54,000	7%
Fordham Blvd, near Morgan Creek	40,000	45,000	11%
Merritt Mill Rd and East 54	12,000	12,000	0%

Source: NCDOT Sensors





Route 3: NC East 54

Intersection	2003 AADT Volume	2017 AADT Volume	Percent Change
Raleigh Rd and Barbee Chapel Rd	37,000	49,000	24%
Fordham Blvd and Raleigh Rd	50,000	54,000	7%
Fordham Blvd, near Morgan Creek	40,000	45,000	11%
15-501 and East 54	30,000	36,000	17%
15-501 and Mt Carmel Rd.	20,000	25,000	20%

Source: NCDOT Sensors



## Route 4: 15-501 S and various Chatham County Intersections

Intersection	2003 AADT Volume	2017 AADT Volume	Percent Change
Raleigh Rd and Barbee Chapel Rd	37,000	49,000	<b>24%</b>
Fordham Blvd and Raleigh Rd	50,000	54,000	<b>7%</b>
Fordham Blvd, near Morgan Creek	40,000	45,000	<b>11%</b>
15-501 and East 54	30,000	36,000	<b>17%</b>
15-501 and Mt Carmel Rd.	20,000	25,000	<b>20%</b>
Mt. Carmel Rd and Old Farrington Point Rd	5,000	6,700	<b>25%</b>
Lystra Rd and Farrington Point Rd	4,800	6,300	<b>24%</b>

### *Preliminary Finding 3*

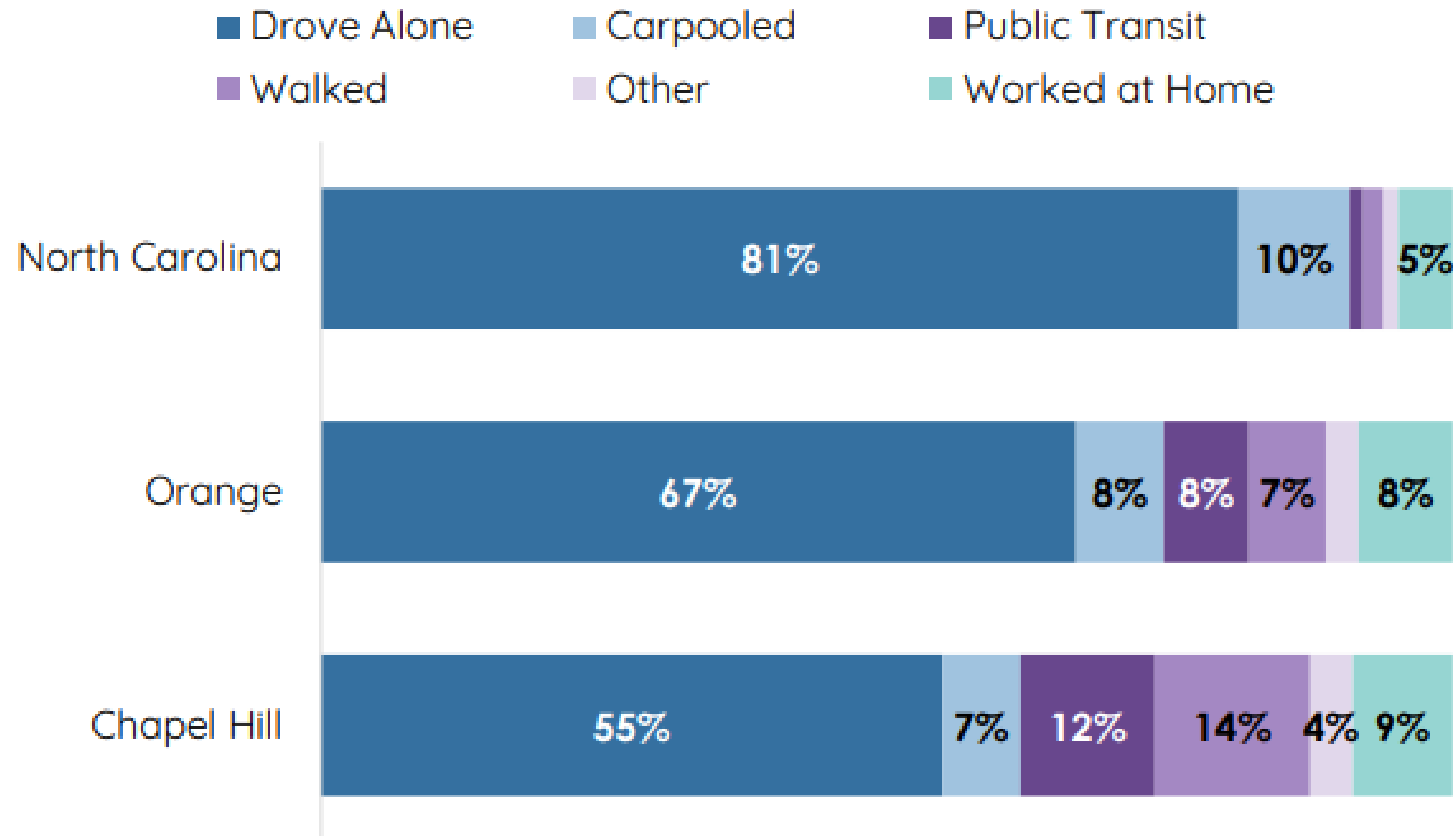
- Some pass-through traffic from Chatham County, though other regional routes also experiencing traffic increase

*Source: NCDOT Sensors*

# Town Data

## Commuting Pattern Data

Means of transportation to work, Chapel Hill vs. Orange and NC, 2016



### Preliminary Finding 4

- Chapel Hill residents more likely to walk, bike, or use public transit to get to work than regional peers
  - The number of Chapel Hill residents biking, walking, or using public transit to get to work is increasing over time

# Town Data Recap

## *Preliminary Findings*

1. Peak hour traffic is increasing in major regional corridors
  - E.g. East 54, 15-501
2. Average annual daily traffic (AADT) is not increasing or decreasing significantly within Town limits
3. Some pass-through traffic from Chatham County, though other regional routes also experiencing traffic increase
4. Chapel Hill residents more likely to walk, bike, or use public transit to get to work than regional peers



# + *Regional Data*

- 
- NCDOT sensor data
  - Upcoming traffic-related capital projects

03

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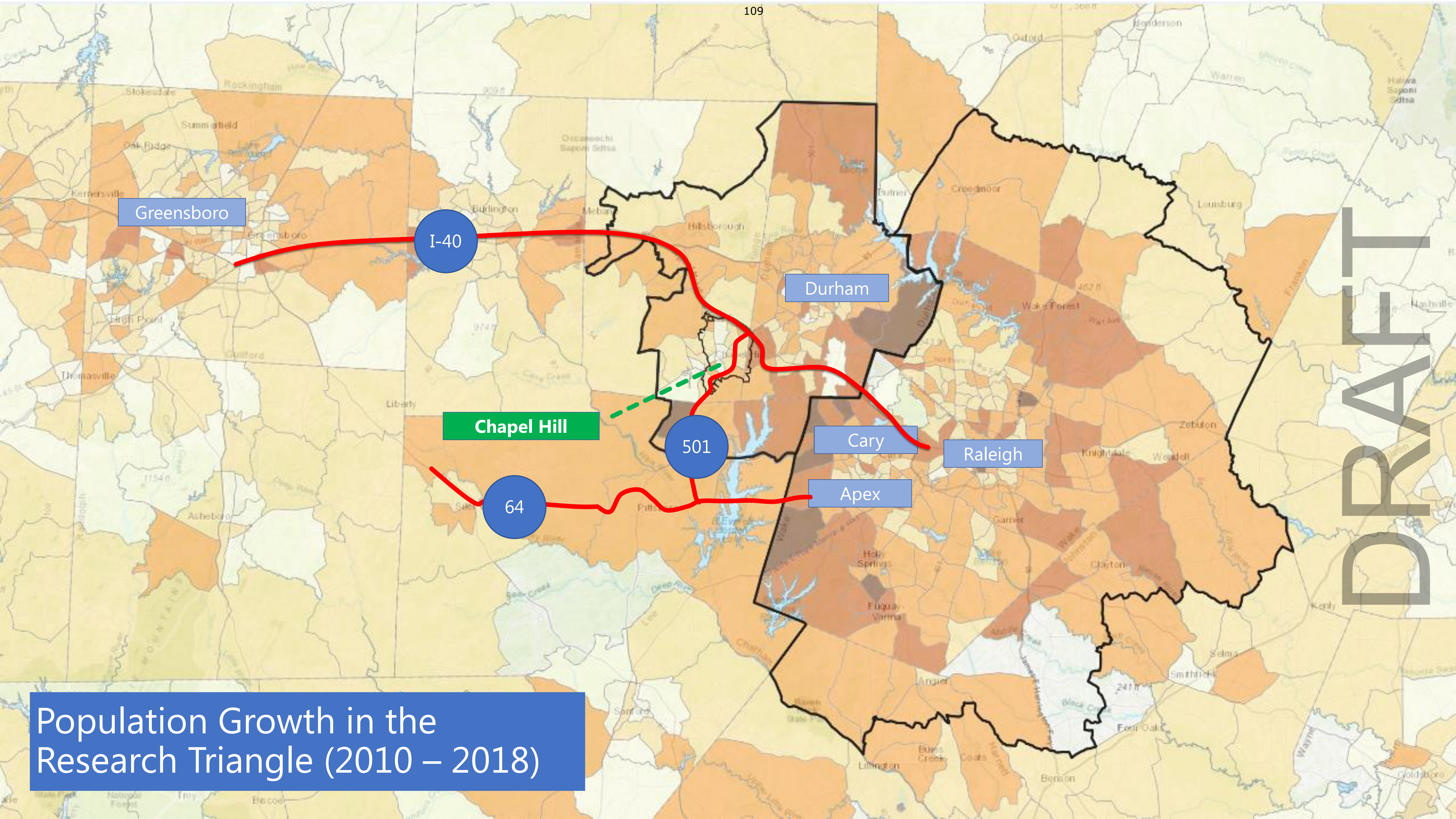
# Regional Data Review

## *Preliminary Findings*

1. Traffic has increased significantly in the region compared to Chapel Hill
2. More traffic on major regional corridors at peak times
  - e.g. I-40, NC 54, 15-501







Population Growth in the  
Research Triangle (2010 – 2018)



## Regional Data

### *Increasing Regional Traffic*

- More traffic on major regional corridors at peak times

- population growth
- commuter' mobility
  - e.g. NC 54, 15-501, I-40

*Source: NCDOT sensor data*





# Regional Data Recap

## *Preliminary Findings*

1. Traffic has increased significantly in the region compared to Chapel Hill
2. More traffic on major regional corridors at peak times
  - e.g. I-40, NC 54, 15-501



# Total Recap

## *Preliminary Findings (Town Data)*

1. Peak hour traffic is increasing in major regional corridors
  - e.g. East 54, 15-501
2. Average annual daily traffic (AADT) is not increasing or decreasing significantly within Town limits
3. Some pass-through traffic from Chatham County, though other regional routes also experiencing traffic increase
4. Chapel Hill residents more likely to walk, bike, or use public transit to get to work than regional peers

## *Preliminary Findings (Regional Data)*

1. Traffic has increased significantly in the region
2. More traffic on major regional corridors at peak times
  - e.g. I-40, NC 54, 15-501



# + *Upcoming Projects*

- 
- Traffic Signal System Dashboard
  - Upcoming traffic-related capital projects

04

DRAFT



# Tools to monitor congestion

## Traffic signal system dashboard

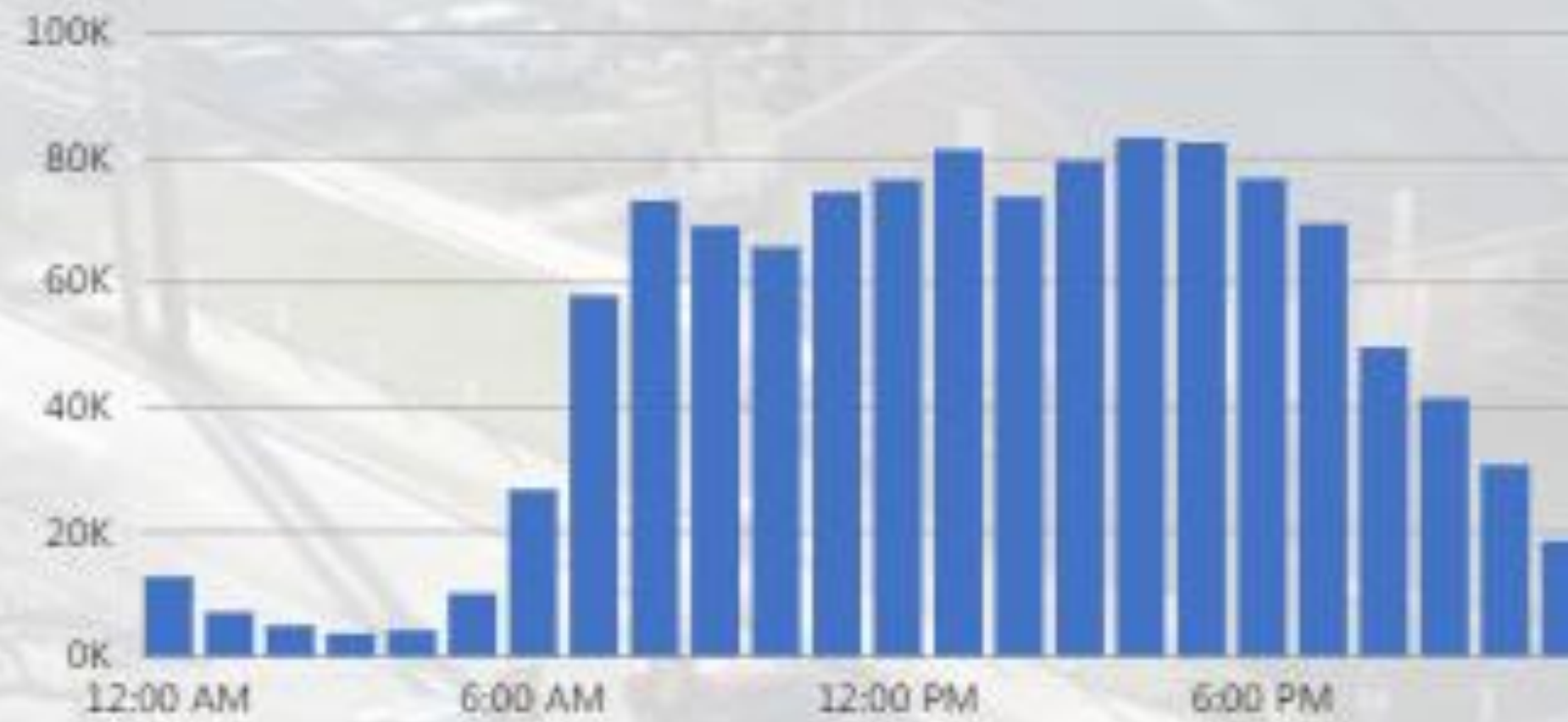
1,594

Average Number of Vehicles  
through Intersection per Hour

1.08

Average Stoplight Cycle  
Length in Minutes

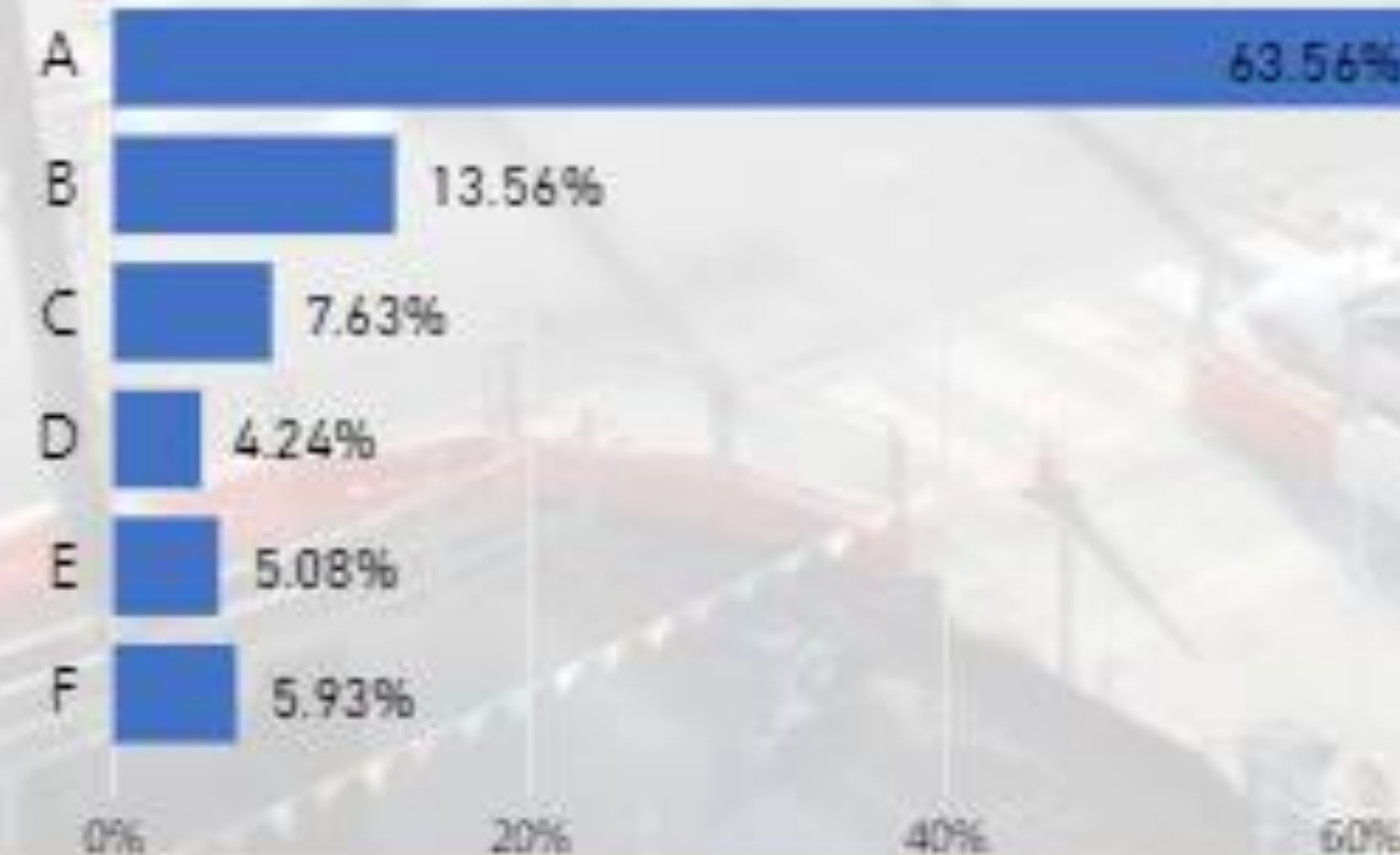
Average Number of Vehicles by Hour



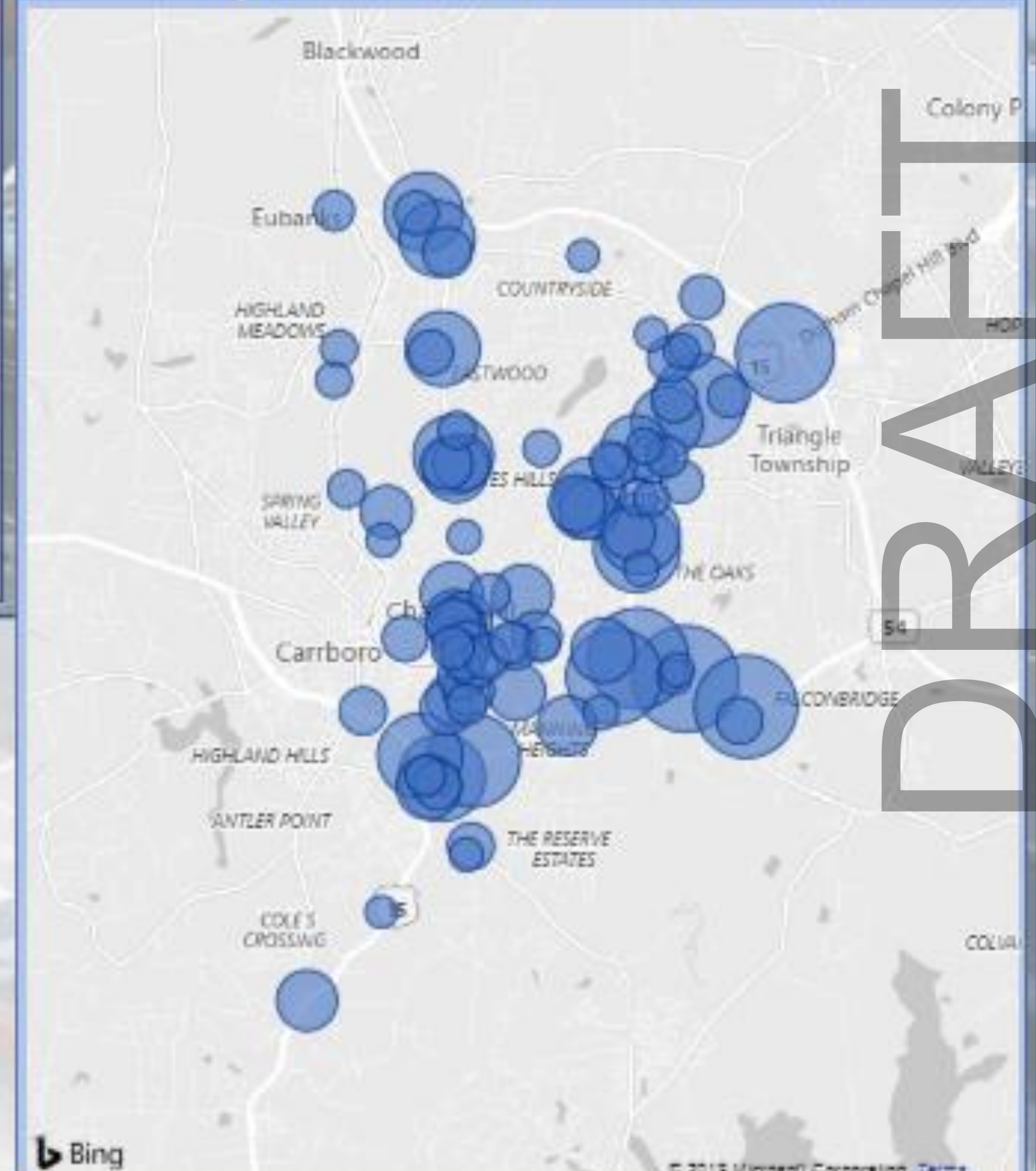
Top 5 Intersections in Town

Intersection_Centracs	Volume
Fordham @ Old Mason Farm Rd	6,570,110
Fordham @ Manning	4,933,155
MLK Jr. Blvd @ Estes	4,266,132
Franklin @ Estes	4,149,173
NC HWY 54 @ E Barbee Chapel Rd	3,038,828
Columbia @ Cameron	920,793
Franklin @ Graham	760,971

Intersection Grades (by Level of Service)



Top Problem Areas/ Intersections in Town





# Town-wide Traffic Model

- Developed Traffic Model (TransModeler) for Blue Hill District
- TransModeler Software:
  - Multi-Model Analysis; Complete Traffic Impact Study
  - 3-D Visualization; Traffic Signal Operations on Coordinated Arterials or at Isolated Intersections
  - Demo of Blue Hill District Model is scheduled for May 1 at 10 am
- Town-wide Traffic Model Development
  - Grant funding may be available (MPO and Town Funds)
  - Start and Complete in FY 2020

PREPARED

# Upcoming Projects

Actions the Town can take to manage regional congestion

1. Town-wide Traffic Model
2. NC 86 Project
3. NC 54 Project
4. I-40 Widening
5. Bus-Rapid Transit

# Ongoing Efforts

Actions the Town can take to manage Town traffic

1. Investments in bike and pedestrian facilities
2. Investments in Public Transit
3. Signal Timing Evaluation
4. Variable Message Sign Projects
5. Elliott Road Construction

DRAFT

# Proposed Next Steps

1. Staff will incorporate data into upcoming decision points for capital and multi-modal projects
2. Staff is working on building out a Town-wide traffic model.
3. Staff will share data with Transportation and Connectivity Board and resident focus groups to learn how users of the system understand the town and regional data.



# Traffic Data Review & Findings | May 1, 2019

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An overview on traffic in Chapel Hill and tools the Town has to manage congestion

DRAFT





# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

## Item Overview

Item #: 9., File #: [19-0408], Version: 1

Meeting Date: 5/1/2019

### Appointments to the Board of Adjustment.

#### Staff:

Sabrina Oliver, Director/Town Clerk  
Amy Harvey, Deputy Town Clerk  
Alisha Cordell, Administrative Assistant

#### Department:

Communications and Public Affairs  
Technology Solutions and CaPA



#### Recommendation(s):

That the Council make appointments to the Board of Adjustment for six (6) Town resident seats.

#### Council Goals:

<input checked="" type="checkbox"/>		Create a Place for Everyone	<input checked="" type="checkbox"/>		Develop Good Places, New Spaces
<input checked="" type="checkbox"/>		Support Community Prosperity	<input checked="" type="checkbox"/>		Nurture Our Community
<input type="checkbox"/>		Facilitate Getting Around	<input type="checkbox"/>		Grow Town and Gown Collaboration



#### Attachments:

- Advisory Board Recommendation(s)
- Ballot
- Applications

Note: Applications submitted prior to February 20, 2018 were completed before changes were made to the application and may appear incomplete.

**MEMORANDUM**

TO: Mayor and Town Council

FROM: James A Bartow, Board of Adjustment Chair

SUBJECT: Recommendation for the vacancy(s)

DATE: April 5, 2019

**RECOMMENDATION:** The Board of Adjustment met on April 4, 2019 and by a unanimous vote have made the following recommendation(s) to the Town Council for consideration:

- Josephine Tetteh, Reappointment, Town Resident
- Phillip J Lyons, Reappointment, Town Resident
- Joseph Parrish, Appointment, Town Resident
- Katherine Murphy, Appointment, Town Resident

**SPECIAL REQUEST(S):** The Board of Adjustment recommends that Joseph and Katherine be appointed to a full member seat and make no recommendation on preference of the new candidate except that the Town Council use its judgment and put the most qualified candidates in the open Town appointed Alternate seats so as to facilitate a quick appointment as our board is in need of new members.

**BACKGROUND:** Joseph Parrish and Katherine Murphy are currently serving in a Town Resident-Alternate seat.

*Note:* Communications and Public Affairs notes that the Board of Adjustment reviewed the following applications: Jack W. Coon, Thomas P. Grasty, Phillip J. Lyons, Katherine Murphy, Joseph Parris, Christopher B. Rose, Andrew Strada, and Josephine Tetteh. No additional applications have been received between April 4, 2019 and April 24, 2019 for the Board of Adjustment.

## BALLOT

## BOARD OF ADJUSTMENT

MAY 1, 2019

Total Membership:	10 (Eight (8) members, appointed by the Town Council, shall reside within the corporate limits of Chapel Hill. Two (2) members, appointed by the Orange County Board of Commissioners)
Alternate Members:	5 (Four (4) alternate members appointed by the Town Council and one (1) alternate member appointed by the County)
Current Membership:	11 (2 Female, 9 Male; 2 African American, 1 Asian or Pacific Islander, 7 Caucasian, and 1 unknown; [6] 25-34, [1] 35-54, [3] over 55, [1] unknown)
Current Vacancies:	4 (Two (2) Town Resident alternates, One (1) Orange County appointed ETJ Resident, One (1) Orange County appointed alternate ETJ/JPA Resident)
Upcoming Vacancies:	4 (Four (4) Town Residents)
Number of Applicants:	8

## Town Residents

Please vote for up to six (6) town residents

<input type="checkbox"/> Jack Coon*	<input type="checkbox"/> Joseph Parrish (incumbent-alternate)
<input type="checkbox"/> Thomas Grasty	<input type="checkbox"/> Christopher Rose
<input type="checkbox"/> Phillip J Lyons (incumbent)	<input type="checkbox"/> Andrew Strada*
<input type="checkbox"/> Katherine Murphy (incumbent-alternate)	<input type="checkbox"/> Josephine Tetteh (incumbent)
<input type="checkbox"/> Other; please list_____	

---

 Council Member Signature

NOTE: If the Council reappoints an incumbent, then that applicant will fill a Town Resident position. Staff will fill the remaining positions with the new appointees alphabetically by last name to establish an order of operations filling any Town Resident positions first then moving to the alternate positions.

\*Applicants noted above are also being considered for another standing board this evening. According to the Council Procedures Manual, an individual may serve on only one standing board or commission.

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Jack

First Name

W

Middle Initial

Coon

Last Name

jackwcoon@gmail.com

Email Address

104 Linnaeus Place

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (847) 338-2224

Primary Phone

Home:

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 1-3 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment

## Which Boards would you like to apply for?

---

Board of Adjustment: Eligible  
Planning Commission: Eligible

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

---

☒ Chapel Hill Town Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have a very wide range of experience in real estate and housing. I have been a real estate appraiser for over 25 years, real estate broker, and serviced on Plan/Planning commissions and Zoning Board of Appeals for the city of West Chicago, IL. In my capacity as an appraiser I was exposed to a great number of city master planning review commissions, both commercial and residential. In addition, I am a for profit real estate investor and own rental properties and, as such, I am involved daily in real estate market analysis. I also renovate single family, multi-family and condominiums for resale.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

As I own and buy and sell real estate I have significant practical knowledge of the housing market and also knowledge of the how municipalities generally operate on a policy making level.

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

☒ Caucasian/Non-Hispanic

### Gender

---

☒ Male

---

If other, please describe:

### Please select your age from the following list. \*

---

☒ over 55

Real Estate Investor

Occupation

### Are you a Town of Chapel Hill employee?

---

☐ Yes ☒ No

---

## Ethics Statement



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Thomas

First Name

P

Middle Initial

Grasty

Last Name

tpgrasty@msn.com

Email Address

216 Vance Street

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Mobile: (213) 804-5378

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 1-3 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment

## Which Boards would you like to apply for?

---

Board of Adjustment: Eligible

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

---

☒ Chapel Hill Town Resident

---

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Advisory Board or Council member

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

After 20 years in LA as a writer and studio executive, I returned to Chapel Hill in the fall of 2017 with a wife, a small, angry dog and a passion to reconnect with my NC roots. A native North Carolinian, I graduated from UNC in 1990 with a BA in journalism. Since returning to Chapel Hill a little over a year ago, I have attended a dozen town commission/board meetings to determine where I can best make a difference. I think that difference can be made on the Board of Adjustment. I have always had an appreciation for the unique charm of Chapel Hill and its neighboring community. As a newly-minted Chapel Hill homeowner (my wife and I bought a house in the McCauley/Cameron historic district last March), my appreciation for the beauty and character of our town has only grown. I see my role on the Board as a passionate protector of -- and advocate for -- what makes Chapel Hill eternally special. To that end, I see my addition to the Board as someone who will work tirelessly to maintain that special charm, while simultaneously embracing the inevitable change that -- with the cautious hand of the Board -- will continue to elevate Chapel Hill as "one of the best towns in the US." (Guardian, 2017).

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

As a member of Preservation North Carolina and a regular attendee of the monthly Chapel Hill Historical District Commission meetings, I have developed an appreciation of the historic structures that contribute to the distinctive character of our town as well as garnered a greater appreciation for Chapel Hill's unique character at large. As an ongoing participant in the Preservation Commission GLC Training Program and recently-appointed member of the Orange County Literacy board, I am committed to helping to protect the people, places, and spirit of Chapel Hill. I also think I will bring a fresh, unique perspective to the Board and much look forward to being of service. I appreciate your consideration.

[Grasty Resume Chapel Hill Board of Adjustment.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

☒ 35-54

Writer/Journalist/Digital Media  
Consultant

---

Occupation

**Are you a Town of Chapel Hill employee?**

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

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---

☒ I Agree \*

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# TOM GRASTY

216 Vance Street • Chapel Hill, NC 27516

[tpgrasty@msn.com](mailto:tpgrasty@msn.com) • 213-804-5378 •      • [thegrastygroup.com](http://thegrastygroup.com)

## DIGITAL STRATEGY / CONTENT CREATION / PARTNER AFFILIATION

Expertise in Online Video Platforms & Digital Content Creation and Strategy

Recently named an "Innovator to Watch" by the USC Stevens Center for Innovation, I have a diverse, 20-year background across the entertainment, advertising, public relations, and internet industries.

As co-founder of an award-winning internet startup (Stroome), a former film & TV development executive (DreamWorks, VH1, HBO), independent producer (Blaze Television), and advertising/marketing executive (Adworks), I comfortably reside at the junction where media and technology collide.

A frequent guest lecturer, panelist, and public speaker on the topic of online video platforms, I'm a regular contributor to PBS MediaShift Idea Lab and the Huffington Post on the topics of innovation, entrepreneurship, and collaborative media.

## CORE COMPETENCIES

- ***Content Production & Strategy*** (development, distribution, acquisition)
- ***Traditional & New Media Convergence*** (cross-platform integration, multi-screen deployment)
- ***Cross-functional Management*** (creative, account management, digital delivery, operations)
- ***Customer Strategy*** (acquisition, retention, conversion)
- ***Emerging Technology*** (evaluation, selection of tools/teams for developing websites, web-apps)
- ***Product Development & Management*** (distributed web applications)
- ***Business Development*** (partnership identification, affiliation)

## KEY RECOGNITION

- **Co-Chair**, IMPG (Interactive Media Peer Group) Events Group, Television Academy, Jan – Sept 2014
- **Curriculum Designer**, "iPad Journos" class, Virginia Commonwealth University, Jan - April 2013
- **Contributor**, Huffington Post & PBS MediaShift Idea Lab, June 1010 - present
- **Winner**, Knight 2010 News Challenge, John S. and James L. Knight Foundation, June 2010
- **Winner**, "Audience Award: Best New Startup," Online News Association 2009, Sept 2009
- **New News Entrepreneur**, Paley Center for Media, IC 2010, Nov 2010
- **"Getting out the Silo: Editing Video as a Community,"** National Conference Media Reform, April 2011
- **"Search for the Next Big Thing: The New News Entrepreneurs,"** Paley Center for Media, Nov 2010
- **"Open Video Innovation in Journalism,"** Open Video Conference, Oct 2010
- **"Open Journalism & the Open Web,"** Subject Matter Specialist, Peer 2 Peer University, Sept 2010
- **"Simplifying the Production of News Video,"** MIT Center for Future Civic Media, June 2010

## EXPERIENCE

### THE GRASTY GROUP – Los Angeles, CA | Miami, FL | Chapel Hill, NC

2012 - Present

*Help startups craft business strategies that grow audience, increase awareness and maximize revenue.*

#### Principal

- **Develop key strategic partnerships and go-to-market strategies** for an array of startups – from partnership solicitation, feature-set communication, product integration and ongoing monetization
- **Business plan development** – mission and vision development, financial modeling, market analysis/opportunity recognition
- **Audience development** – work cross functionally with external partners and internal stakeholders to develop and execute audience optimization plans (acquisition, retention, conversion)
- *Clients include: Slide Poll: Mobile video polling application; Snap Cuts!: Innovative social video messaging startup; Web Movie Maker: Web app that automates professional content in a few clicks; LoopLR: Real-time video sharing app for Smartphones.*

### SOCIAL STUDIOS – Los Angeles, CA

2011 - 2012

*Innovative startup that builds TV experiences from social media feeds.*

#### Chief Content Officer

- **Created market appetite for *YourShow***, proprietary software platform that transforms original web content into engaging TV experiences viewable on all devices by leveraging users' Facebook feed

### STROOME.COM – Los Angeles, CA

2009 - 2011

*Online editing platform that allows aspiring content creators to edit, remix, and share content in real time.*

#### Co-Founder | Online Video Editing Platform

- **Oversaw entire product lifecycle** of the web's first, and most collaborative, cloud-based video editing solution – from concept creation, through three product iterations, to successful site launch.
- **Grew membership to over 10,000 users in 135 countries** – used by Egyptian protesters to get eyewitness video accounts out of the country when Facebook and Twitter were shut down.
- *Winner, 2010 Knight News Media Challenge (\$220,000 grant); Winner, 2009 Online News Association "Audience Award" Best Start Up; Named "Top 5 Social Network Worth a Browse" by The Guardian UK*

### BLAZE TELEVISION – Los Angeles, CA

2008 - 2009

*Producer of music, entertainment and factual programming (DirecTV, BBC, ITV Channel 4 (UK), Nickelodeon)*

#### Head, Digital Strategy & Original Content

- **Created and implemented the company's overall digital strategy** across traditional and new media platforms (cable, direct-to-video, VOD, IPTV)
- **Developed and managed top tier partnerships** with digital content partners, broadcasters, distributors, mobile syndicators (Crackle, Joost, Vudu, GoTV, Iota, the Orchard, Pluggedin.com).
- **Spearheaded all mobile syndication deals** for Blaze's 1,200+ hour music library (CD|USA; CD|UK).
- *Original programming included: SXSW Live; Rock & A Hard Place; Country Concert (DirecTV, 2008); Hall & Oates Live: The Troubadour (Rave HD, 2009).*

### INDEPENDENT PRODUCER – Los Angeles, CA

2005 - 2007

*Producer of long-form and documentary projects for film and TV (Fireworks, Fox, Robert Greenwald Prods, PBS)*

#### Independent Producer, Digital Media/Creative Productions

- **Developed over 100 hours of programming**, including non-scripted series, long-form and documentaries for network, cable and digital platforms.
- *Projects included: In the Studio (6-part PBS series pilot), NARAS Recording Academy Honors (2005).*

**MARK HAEFELI PRODUCTIONS – Los Angeles, CA****2003 - 2005***Producer of Emmy Award-winning music, entertainment, new media and documentaries***Head, West Coast Operations**

- **Led digital strategy and planning** for traditional (PPV, cable, broadcast) and new media solutions (VOD) – including tactics for website, social media and mobile properties.
- *Projects included: Aerosmith: You Gotta Move, (A&E, Spring 2004); Adopt-A-Minefield: 4th Annual Gala featuring Paul McCartney & Neil Young, (AAM, Fall 2004).*

**VH1 – Los Angeles, CA****1999 - 2002***Music TV network focusing on original series, concerts, live events, movies, reality and new music videos***Manager, Development**

- Integral part of LA-based executive team that **launched the Original Motion Pictures for Television division**, the network's first foray into long-form programming.
- **Oversaw acquisition, creative development and marketing** of all long-form projects for network.
- **Worked cross-functionality** with sales, legal, operations, marketing teams (VH1, MTV, Spike, TV Land, BET) to surface and support cross-promotional initiatives for broadcast and digital assets.
- *Projects included films based on the lives of Stevie Ray Vaughan, Meatloaf, Def Leppard, MC Hammer, The Beatles and Studio 54 founder, Steve Rubell.*

**DREAMWORKS SKG – Los Angeles, CA****1995 - 1999***Studio dedicated to creating film, TV, animation and Internet properties***Senior Story Analyst**

- **Evaluated creative properties to determine their viability for film, television, digital distribution** – screenplays, manuscripts, treatments, director's reels, short films and animation projects.
- *Projects included: Meet the Parents, Gladiator, Minority Report, One Fine Day*

**ADWORKS / THE HANNAFORD COMPANY – Washington, DC****1991 - 1995***Five years working in various capacities in the advertising, public relations and telecommunication industries***Account Executive**

- **Participated in all aspects of public relations, public affairs and advertising client programs** across print/electronic media – concept, copywriting, layout, production, media planning & buying.

**EDUCATION****IESE Business School-Paley Center Advanced Management Program****2011**

Advanced Management Program in Media and Entertainment (Media AMP). The first education program of its kind preparing "next generation" media executives to lead their companies globally.

**University of Southern California, Los Angeles, CA****2008 – 2009**

MA in Communication Management / Annenberg Program on Online Communities. Phi Kappa Phi.

**University of North Carolina, Chapel Hill, NC****1986 – 1990**

BA in Journalism / School of Journalism and Mass Communication. Dean's List.

**Phillips Exeter Academy, Exeter, NH****1983 – 1986**

Recipient, Steven J. Hyde Scholarship for excellence in merit and scholarship. Honors.

---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Phillip

First Name

J

Middle Initial

Lyons

Last Name

phill\_lyons@hotmail.com

Email Address

140 W Franklin St #430

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (919) 932-6460

Primary Phone

Mobile: (919) 612-1045

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment

## Which Boards would you like to apply for?

---

Board of Adjustment: Eligible

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

---

☒ Chapel Hill Town Resident

---

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Advisory Board or Council member

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have served as a member of the Board of Adjustment for a partial term followed by a first full term which concludes on June 30, 2019. Board service included two years as the Board's elected chair. A resident off and on since 1974, I wish to see Chapel Hill continue as a great place to live and work in the face of many pressures especially population growth.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Active on private and public deliberative bodies my adult life, my career with the NC Attorney General's Office included legislative liaison between the Office of the Attorney General and the State Legislature, the provision of advice and staff support to various boards and commissions, as well as advice to agencies and local governments. Familiarity with the legislative process, administrative procedure, and the application of rules and law to policy is among what I bring to the Board of Adjustment. What I receive in return is an opportunity to serve.

You may upload a supporting document (e.g., CV or resume). <strong>Please be advised that any information submitted becomes a public record and may be searchable online.</strong>

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ over 55

Retired NC Deputy AG

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

☒ I Agree \*

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---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Katherine

First Name

A

Middle Initial

Murphy

Last Name

murphy\_katherine@msn.com

Email Address

905 Stagecoach Road

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 933-9225

Primary Phone

Business: (336) 285-3084

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment

## Which Boards would you like to apply for?

---

Board of Adjustment: Appointed

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

---

☒ Chapel Hill Town Resident

---

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Other (provide additional information below)

I am a current member

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I am currently a member of the Board of Adjustment and have served several terms, so I have experience with the work this Board does.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I am an attorney with some (not much) experience in zoning matters.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Female

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ over 55

**Attorney**

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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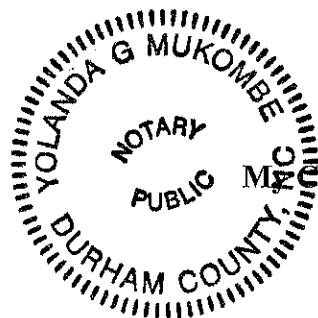
STATE OF NORTH CAROLINA  
COUNTY OF ORANGE

### OATH OF OFFICE

I, Katherine Murphy, do solemnly swear (or affirm) that I will support and maintain the Constitution and laws of the United States, and the Constitution and laws of North Carolina not inconsistent therewith, and that I will faithfully discharge the duties of my office as a member of the Board of Adjustment, so help me God.

Katherine Murphy  
Signature

The above oaths were subscribed and sworn to before me this the 5 day of June, 2017.



Yolanda G. Mukombe  
Notary Public

My Commission Expires 8/25/18



---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☐ I Agree

Joseph

First Name

Parrish

Middle Initial

Last Name

josephparrishnc@gmail.com

Email Address

1250 Ephesus Church Rd

Street Address

Apt. G5

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Mobile: (336) 504-4195

Primary Phone

Home:

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

None Selected

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

None Selected

## Which Boards would you like to apply for?

---

Board of Adjustment: Appointed

Planning Commission: Eligible

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

---

☒ Chapel Hill Town Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

None Selected

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I am a former member of the NC National Guard and a graduate of UNC with a degree in political science. I have been a frequent attendant of a variety of local government meetings/functions and even ran for office in the state legislature in the November elections. I want to have a hand in public service, either professionally or as a volunteer. I see this board as an opportunity to serve the public and as a learning opportunity that can inform my public service in the future.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

[JoeParrishPlanningCommisionResume.docx](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 25-34

---

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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STATE OF NORTH CAROLINA  
COUNTY OF ORANGE

### OATH OF OFFICE

I, Joseph Dale Parrish, do solemnly swear (or affirm) that I will support and maintain the Constitution and laws of the United States, and the Constitution and laws of North Carolina not inconsistent therewith, and that I will faithfully discharge the duties of my office as a member of the Board of Adjustment, so help me God.

Joseph Dale Parrish  
Signature

The above oaths were subscribed and sworn to before me this the 31<sup>st</sup> day of May, 2017.

Elizabeth C. Vazquez  
Notary Public



My Commission Expires March 6, 2022

# Joseph Parrish

(336) 504-4195 josephparrishnc@gmail.com

## STRATEGIC PLANNER

### EXECUTIVE SUMMARY

Mission-driven **Strategic Planner** with demonstrated leadership and planning skills. Ability to build consensus, work on teams, and formulate actionable plans with achievable results. Detail oriented with desire to continually learn and experience avenues of personal and professional growth. Self starter with proven time-management and organizational skills. Develops conceptual and theoretical frameworks with an ability to implement. Tech savvy.

### CORE COMPETENCIES

Operational Ideation	Information Mastery	Multi-purpose Goals
Concept & Theory Development	Public Speaking	Adaptive Decision-Making
Plan Briefing/Presentation	Bridge-Building	Proactive Leadership

- Led units of soldiers/cadets on combative and non-combative training missions.
- Successfully trained fellow personnel in necessary professional tasks.
- Negotiated to achieve consensus within large groups.
- Worked on numerous forms of community service to maintain and strengthen team building skills.

### PROFESSIONAL EXPERIENCE

#### Duke Clinical Research Institute

Jul. 2015

– Aug. 2015

Data Technician:

- Contacted potential medical sites for inclusion in research projects.
- Converted physical documents into electronic format to supplement company database.
- Assisted coworkers to achieve their project goals while maintaining own time efficiency.
- Developed legible spreadsheets and charts to interpret complex information.

#### Army National Guard

Dec. 2010 –

Apr. 2014

Soldier:

- Received training in basic infantry combat.
- Worked within ethnically and culturally diverse teams.
- Mentored fellow soldiers to develop life and soldiering skills.
- Assumed leadership positions in critical command alterations.
- Recorded detailed notes of operation orders to ensure mission success.
- Maintained energy and initiative throughout service.

#### Army Reserve Officer Training Corps

Sept. 2010 –

2013

Cadet:

- Achieved successful strategic and managerial training as an Army officer.
- Effectively translated instructions from command into successful missions for my team.
- Developed plans and communicated them to team for implementation and goal achievement.
- Participated in numerous forms of community service.
- Assisted in recruitment efforts.
- Participated in organizational fundraising operations.
- Swiftly pivoted from leader to follower and then back again as chain of command rotated.
- Memorized a myriad of protocols and doctrines in order to make immediate decisions.

### ADDITIONAL EXPERIENCE

- Member of Rotary International.



- 
- Candidate for NC House of Representatives in Nov. 2016.
  - Created, hosted, and facilitated a roundtable discussion podcast series.
  - Frequent attendant of town, county, and school government meetings.
  - Youth outreach and recreational organization.
- 

## **EDUCATION AND PROFESSIONAL DEVELOPMENT**

---

### **BS, Political Science**

University of North Carolina, Chapel Hill, NC

### **Basic Combat Training**

United States Army, Ft. Jackson, SC

### **Leadership Development and Assessment Course**

United States Army, Ft. Lewis, WA

---

**Profile**

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**Public Records Statement**

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---

☒ I Agree

Christopher

First Name

B

Middle Initial

Rose

Last Name

christopher.barry.rose@gmail.com

Email Address

603 Longleaf Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Home: (919) 559-8650

Primary Phone

Home: (919) 248-1811

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 4-9 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment

**Which Boards would you like to apply for?**

---

Board of Adjustment: Eligible

Question applies to Board of Adjustment

**Select a Seat Category for Board of Adjustment \***

---

☒ Chapel Hill Town Resident

---

**How did you find out about this opportunity? (select all that apply by holding down the shift key)**

---

☒ Email

---

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

**Interests & Experiences****What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

I work in information technology, healthcare and education.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

IT Skills

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

**Demographics**

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 35-54

Information Technology

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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---

**Profile**

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**Public Records Statement**

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---

☒ I Agree

Andrew

First Name

Strada

Middle Initial

Last Name

stradaa@yahoo.com

Email Address

105 Winston Ridge Dr

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (203) 727-4750

Primary Phone

Home:

Alternate Phone

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**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

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**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 1-3 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment



## Which Boards would you like to apply for?

---

Board of Adjustment: Eligible  
 Planning Commission: Eligible

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

---

☒ Chapel Hill Town Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

As a recent transplant to Chapel Hill from Connecticut, my family just went through the process of evaluating the best places to live in the Triangle. We decided on Chapel Hill for a variety of factors, but there were trade-offs. We have loved our year in Chapel Hill and I would like to assist in Chapel Hill's development so that it maintains its strengths while addressing its challenges. Professionally, I have a diverse background in IT, Risk , Operations and Data Management. Throughout this career I have had to manage budgets and focus on the tradeoffs that every organization and community has to make. In particular, I spent 12 years in Commercial Real Estate financing looking at real estate challenges and opportunities.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Experience in Commercial Real Estate, especially Financing and Development Budgeting and planning for projects as well as operations

[Strada Resume 20180815.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

☒ 35-54

Data Manager

Occupation

**Are you a Town of Chapel Hill employee?**

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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# Andrew F. Strada, CFA

stradaa@yahoo.com | (203) 727-4750 | [www.linkedin.com/in/andrewstrada/](http://www.linkedin.com/in/andrewstrada/)

## Profile

Data Leader with expertise optimizing the use of data while meeting aggressive timelines and financial goals. Effective at designing and implementing data governance programs across the data supply chain.

## Core Competencies

- Data Management
- Data Quality and Governance
- Business Process Transformation
- Regulatory Data and Reporting
- Cross-Functional Change Management
- Team Development and Management

## Professional Experience

**Credit Suisse, Raleigh, NC**

2017 - Present

### Chief Data Officer - Risk

Implement appropriate Data Governance throughout the Risk organization including BCBS239 deliverables, the implementation of the Enterprise Data Governance Policy and the management of data quality issues. Instituted and manage a network of Data Governance Councils to drive business ownership of Data Management. Plan and monitor the day-to-day running of the Risk & Finance Data Governance team to ensure smooth operations to achieve common goals and deliverables. Manage the budget forecasting and planning processes in order to meet aggressive cost targets.

**General Electric, Norwalk, CT**

1996 - 2017

### Managing Director – Enterprise Data, 2016 to 2017

Transformed Programs and Data Governance for GE Capital's Liquidity and Credit Data Warehouses. Transitioned programs from supporting CCAR, Basel and stress testing to a more-focused scope aligned with pursuit of SIFI de-designation and strategic contraction. Actively managed both GE resources and consulting teams during the rapid reduction to ensure engagement and meeting service levels.

- Improved service levels by reducing monthly close cycle time 11% and improving data quality despite dramatic changes and staffing reductions.
- Reduced spend on services from \$8.7M to \$1.3M by eliminating reports and processes reflecting the firm's decreased reporting requirements. Consolidated from three outsourcing vendors to one.
- Negotiated with stakeholders to reduce warehouses' scope and service levels. Eliminated 50% of the attributes in one warehouse and shut down two warehouses reducing overhead and demands on data providers. Designed and staffed the new Enterprise Data organization.

### Director – Risk Data Quality & Governance, 2014 to 2016

Developed and implemented GE Capital's first centralized Data Governance strategy and Data Quality program to enhance risk management and regulatory reporting capabilities. Established data standards and procedures to ensure data in centralized stores were complete, accurate and timely. Collaboratively implemented the program cross-functionally and across lines of business.

- Built the Data Quality and Governance Program for the commercial credit and investment warehouse, engaging stakeholders, hiring staff and a new vendor with required expertise.
- Created a comprehensive Data Quality Program to measure and track the DQ performance of the commercial credit and investment data warehouse. Identified 209 Critical Data Elements. Developed ~1800 rules to ensure data integrity for ALLL, CCAR, Basel, SNC and Stress Testing.
- Instituted a Data Governance Policy creating accountability for Data Governance across the Data Supply chain. Led the program for identifying and remediating gaps against the policy.
- Delivered transparency to Data Quality health for the data consumers by developing dashboards and operating rhythms to educate data providers and senior management on data quality status.

**General Electric Capital Real Estate (GECRE), Norwalk, CT****Senior Manager – Global Risk Operations, 2011 to 2014**

Managed the implementation of Argus Enterprise used to model and value the global portfolio of 4,800 properties. Led a team of 32 modelers through the quarterly valuation of the North America portfolio of 3,900 properties. Served as valuations data subject matter expert.

- Led initiatives to improve productivity increasing the Asset/Analyst ratio 47%, reducing annual cost by \$1MM and reducing team size significantly while improving service levels.
- Led project to implement Argus Enterprise, convert all valuations globally, replace all interfaces and reports and train a broad set of users. Project involved over 400 global stakeholders.

**Senior Manager – Asset Management Operations, 2009 to 2011**

Managed Atlas, GECRE's system of record for asset management, valuations, cash flows and risk data.

- Established and led a Steering Committee to determine business priorities for the application, collect feedback from Senior Leadership and escalate key decisions.
- Led a lineage project to trace all externally-reported attributes to source systems.
- Instituted a process for the Master Data Management of GECRE's 35,000 tenants.

**Real Estate Underwriter – Specialized Industries, 2005 to 2009**

Led underwriting for specialty transactions including site inspections, reviewing and approving third party due diligence, market analyses, audits, valuations and calculation of key metrics. Presented conclusions to the Credit Committee. Subject Matter Expert for the valuation of Mobile Home Parks. Completed 47 transactions totaling \$710M of funding and 107 assets.

**Technology Project Leader, 2002 to 2005**

Led the support and enhancement of the deal workflow approval system for GECRE.

- Implemented a structured SDLC replacing a poorly-managed, vendor-provided solution.
- Led 15 releases including three major expansions of functionality.

**General Electric Lighting, Cleveland, Budapest, Toronto****Information Systems Specialist, 1999 to 2002**

Drove variable cost productivity through process redesign and system enhancement.

**Information Management Leadership Program (IMLP), 1996 to 1999**

Four six-month assignments and a co-op. Three rotations in Cleveland implementing and supporting applications. One rotation in Budapest, Hungary leading the Y2K upgrade of all on-site PCs.

**Education**

University of Connecticut  
Hartford, CT  
MBA in Finance and Accounting

Case Western Reserve University  
Cleveland, OH  
Bachelor of Science in Mathematics

**Certifications**

CFA Charter holder since September 2010

Six Sigma Green Belt Certified

**Additional Skills**

SQL, Spotfire, Dataflux, Ataccama, Teradata, Oracle, Business Objects, Argus Enterprise, MS Project

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☐ I Agree

Josephine

First Name

Tetteh

Middle Initial

Last Name

josephine\_tetteh@yahoo.com

Email Address

131 Schultz St.

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 923-2311

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 4-9 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment



## Which Boards would you like to apply for?

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Board of Adjustment: Appointed

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

---

☒ Chapel Hill Town Resident

---

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

None Selected

---

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I would like to serve on this Board because I believe it is integral to the growth of our community. I also believe my skills and abilities will be very useful to the Board.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

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You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ African American**Gender**

---

☒ Female

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 25-34**Attorney**

---

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

**PLEDGE TO FOLLOW ETHICS GUIDELINES  
FOR  
ADVISORY BOARDS AND COMMISSIONS**

**Ethics Guidelines for Town Advisory Boards and Commissions**

Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. Any member who violates this provision may be subject to removal from the board or commission.

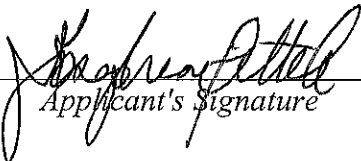
If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area.

Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

Advisory board and commission applicants shall agree to comply with the ethics guidelines as stated above.

I, JOSEPHINE TETEH pledge to comply with the ethics guidelines for advisory boards and commissions as adopted by the Chapel Hill Town Council.

Advisory Board or Commission: Board of Adjustment

  
Applicant's Signature

8/3/16  
Date



STATE OF NORTH CAROLINA  
COUNTY OF ORANGE

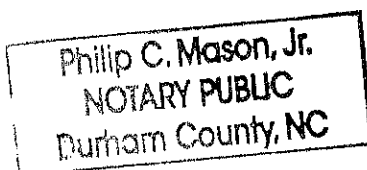
### OATH OF OFFICE

I, Josephine Tetteh, do solemnly swear (or affirm) that I will support and maintain the Constitution and laws of the United States, and the Constitution and laws of North Carolina not inconsistent therewith, and that I will faithfully discharge the duties of my office as a member of the Chapel Hill Board of Adjustment, so help me God.

*Josephine Tetteh*  
Signature

The above oaths were subscribed and sworn to before me this the 3<sup>rd</sup> day of August, 2016.

*Philip C. Mason, Jr.*  
Notary Public



My Commission Expires 11.25.2017



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

## Item Overview

Item #: 10., File #: [19-0409], Version: 1

Meeting Date: 5/1/2019

### Appointments to the Community Design Commission.

#### Staff:

Sabrina Oliver, Director/Town Clerk  
Amy Harvey, Deputy Town Clerk  
Alisha Cordell, Administrative Assistant

#### Department:







Communications and Public Affairs  
Technology Solutions and CaPA



#### Recommendation(s):

That the Council make appointments to the Community Design Commission for four Town Resident seats.

#### Council Goals:

<input checked="" type="checkbox"/>		Create a Place for Everyone	<input checked="" type="checkbox"/>		Develop Good Places, New Spaces
<input checked="" type="checkbox"/>		Support Community Prosperity	<input checked="" type="checkbox"/>		Nurture Our Community
<input type="checkbox"/>		Facilitate Getting Around	<input type="checkbox"/>		Grow Town and Gown Collaboration



#### Attachments:

- Advisory Board Recommendation(s)
- Ballot
- Applications

Note: Applications submitted prior to February 20, 2018 were completed before changes were made to the application and may appear incomplete.



**MEMORANDUM**

TO: Mayor and Town Council

FROM: Volker Mueller, Community Design Commission Chair

SUBJECT: Recommendation for the vacancy(s)

DATE: April 25, 2019

**RECOMMENDATION:** The Community Design Commission (CDC) met on April 1, 2019 and April 23, 2019 and by a unanimous vote have made the following recommendation(s) to the Town Council for consideration:

- LUCY DAVIS, REAPPOINTMENT, CHAPEL HILL RESIDENT
- SUSANA DANCY, REAPPOINTMENT, CHAPEL HILL RESIDENT
- SUSAN LYONS, REAPPOINTMENT, CHAPEL HILL RESIDENT
- CAROLINE LAUER OR JOHN WEIS, APPOINTMENT, CHAPEL HILL RESIDENT

**SPECIAL REQUEST(S):** There is currently one (1) vacant seat. The CDC requests that the vacant seat be filled by either Caroline Lauer or John Weis.

**BACKGROUND:** The CDC has three (3) upcoming seats that are currently held by incumbents: Lucy Davis, Susana Dancy, and Susan Lyons and one (1) vacant seat.

*Note:* Communications and Public Affairs notes that the Community Design Commission reviewed the following applications: Michael Byrd, Susana Dancy, Bennett Dansby, Lucy Davis, Jeffrey Hoagland, Caroline Lauer, Joseph Levenson, Susan Lyons, and John Weis. . The following applicants have withdrawn Michael Byrd, and Victor Lancaster. No additional applications have been received between April 23, 2019 and April 25, 2019 for the Community Design Commission.

## BALLOT

## COMMUNITY DESIGN COMMISSION

MAY 1, 2019

Total Membership: 9 (Nine (9) members must live within the municipal limits of the Town of Chapel Hill)

Preference given to applicants who have demonstrated special training or experience in a design field such as architecture, landscape design, horticulture, city planning, green design, place making or a closely related field)

Current Membership: 8 (6 Female, 2 Male; 8 Caucasian; [2] 35-54, [6] over 55)

Current Vacancies: 1 (1 Chapel Hill Resident)

Upcoming Vacancies: 3 (3 Chapel Hill Residents)

Number of Applicants: 8

Chapel Hill Resident  
Please vote for up to four (4) applicants.

\_\_\_\_\_ Susana Dancy (incumbent)

\_\_\_\_\_ Caroline Lauer

\_\_\_\_\_ Bennett T. Dansby\*

\_\_\_\_\_ Joshua J Levenson\*

\_\_\_\_\_ Lucy Davis (incumbent)

\_\_\_\_\_ Susan Lyons (incumbent)

\_\_\_\_\_ Jeffrey Hoagland

\_\_\_\_\_ John F. Weis\*

Other; please list \_\_\_\_\_

\_\_\_\_\_  
Council Member Signature

\*Applicants noted above are also being considered for another standing board this evening. According to the Council Procedures Manual, an individual may serve on only one standing board or commission.

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Susana

First Name

L

Middle Initial

Dancy

Last Name

susana.dancy@gmail.com

Email Address

105 Parkview Crescent

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (919) 225-7701

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Community Design Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Appointed

Question applies to Community Design Commission

## Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

None Selected

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I currently serve on the Community Design Commission and believe I have contributed meaningfully to the discussion and understanding of projects. My interest and education are in planning and urban design. My professional experience in real estate development and management provides additional perspective to the feedback to applicants.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Having served on the CDC for several years, I understand some of the shortfalls of the entitlement process in Chapel Hill, and I am interested in shaping the process as the town looks to update its Land Use Management Ordinance.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Female

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 35-54

real estate developer

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*



---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

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---

☒ I Agree

Bennett

First Name

T

Middle Initial

Dansby

Last Name

tbcdansby@gmail.com

Email Address

906 Roosevelt Dr.

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (510) 435-1551

Primary Phone

Mobile: (510) 435-3645

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 4-9 years

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

My desire to serve on the Planning Commission comes from the observation that the developers that come before the town tend to have an advantage in presenting their building priorities. Growing up in Chapel Hill as the son of an Architect who focused on restoration I was exposed to many of the parameters that once guided the panning of our town. I have spent thirty years of my life understanding material, labor, and costs associated with the built environment. Locally I have worked with builders such as Cam Ward, craftsmen like Scott Bertram, and property owners such as CHCPS. Nationally I spent three years in California restoring, remodeling, and retrofitting historic homes in Berkeley and another five years at Yale serving on the faculty of the Architecture School. I am certainly capable of deciphering the priorities of developers in relation to those of our town and communicating them in a way that is logical and fair. I am also capable of understanding and communicating what expectations are feasible, reasonable and achievable for a developer in our community.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

Recently I was elected VP of the FPG PTA. For the last two years I served on the Frank Porter Graham Bilingue SIT. Before that I was on the Chapel Hill Cooperative Preschool board of directors for three years. I am also experienced with downtown Chapel Hill - raised on North St. and worked for just about every establishment on Franklin. I believe in being open to the facts and fair with my assessments. I have a keen sense of how to decipher information and communicate it effectively.

[bTd Resume 1 .pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Male

If other, please describe:

**Please select your age from the following list. \***

☒ 35-54

General Manager of a Retail Store

Occupation

**Are you a Town of Chapel Hill employee?**

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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Bennett Taylor Dansby  
 906 Roosevelt Dr., Chapel Hill NC 27514  
 510.435.1551 tbcdansby@gmail.com

## Professional Profile

I am an effective collaborator who excels at delivering high-pressure, time-sensitive projects. Every task is approached with care, value and competence. My career includes a faculty position at Yale, consultancies with a diverse network of clientele, and being the recipient of prestigious commissions, grants and awards.

## Experience

General Manager 2016-Present      **Townsend Bertram & Company** Carrboro, NC

- Management of personnel, buying, marketing, budgets, accounting, and strategy

Consultant      1998-Present      Chapel Hill, NC

- Chapel Hill Cooperative Preschool as the buyer's agent and developer of design and site plan approval
- Event technology solutions for Janssen, Emergent, and the American Astronomical Society
- Program and facilities design for Yale, UNC and NCSU
- CMS development and training for Yale Schools of Forestry, Nursing, and Architecture
- CRM software training for 3M, Sepracor, Endo, Innovex, King, and Novo Nordisk

Lecturer      2008-2013      **Yale School of Architecture** New Haven, CT

- Co-author of University-wide safety protocols
- Co-author of SPE Foundation Grant
- Designer of website and marketing materials
- Responsible for teaching students how to design, render, model and construct their work
- Co-developer of databases built for material sales, scheduling, and equipment management
- Advisor to successful student entry for the International Contemporary Furniture Fair
- Advisor to student-designed pavilions for the New Haven Arts and Ideas Festival
- Developer of 3d models and re-creations for University carvings, castings, and sculptures
- Co-designer of modifications to existing machines for improved efficiency and safety

Web Designer      2007-2008      **Yale School of Nursing** New Haven, CT

- Developer of new technology resources for faculty, students, and staff

Photographer      2005-2006      **Patrick McMullan Co** New York, NY

- Event photographer and production assistant for website and publications

Production Manager      2006-2007      **Accolade Furniture** Wallingford, CT

- Developer of production models leading to better efficiency and sustainability
- Manager of several large-scale mill projects, budgets, and sales
- Designer of website, marketing materials, furniture and custom projects

Instructor      2004-2006      **University of California ASUC Art Studio** Berkeley, CA

- Developer of classes in photography, printing, and digital technology

Logistics Manager      2003-2005      **Terry Contractors Inc** Berkeley, CA

- Manage ordering, purchasing and delivery of building materials and hardware to job sites
- Carpentry, demolition, permitting, and estimates

## Education

BFA Studio Art      2002      **University of North Carolina** Chapel Hill

- *John Hope Franklin Award*, Duke Center for Documentary Studies
- *Alexander Julian Prize*, UNC Chancellor's Award
- *St. Andrews Society Award*, UNC Distinguished Scholarship

---

**Profile**

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**Public Records Statement**

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---

☒ I Agree

Lucy

First Name

Davis

Last Name

Middle Initial

lucycdavis@gmail.com

Email Address

821 Indian Springs Road

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 360-4068

Primary Phone

Home:

Alternate Phone

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**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Community Design Commission



**Which Boards would you like to apply for?**

---

Community Design Commission: Appointed

Question applies to Community Design Commission

**Select a Seat Category for the Community Design Commission \***

---

☒ Chapel Hill Resident

---

**How did you find out about this opportunity? (select all that apply by holding down the shift key)**

---

☒ Other (provide additional information below)

I am a current member.

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

Please consider my application to continue serving on the Community Design Commission for an additional term. During my current term, I have come to appreciate the very important work the CDC contributes in promoting good design as Chapel Hill continues to grow, and its development approval process evolves to handle this growth. The CDC is especially important to the Form Based Code process in the Blue Hill District, as this new approach shapes the redevelopment of this gateway area to our town. I believe that the CDC members have worked increasingly well together in providing diverse points of view to improve the design of the projects and processes we consider. My experience and perspective as an architect helps these discussions, and I am interested in continuing in this role. As reference information I am including my last application to serve, since most of the information still applies: Chapel Hill has been my home since 1977, and I started my architecture firm in 1983 on Franklin Street. I have always combined design, building and development and have created a number of projects, both residential and commercial, throughout the Town. At this point in my career, I am interested in contributing my experience and knowledge to the future of our community, and I believe that the Planning Commission would be the best fit for my involvement. The Community Design Commission might also be a good fit. I bring extensive experience in many aspects of design, planning, building and real estate development. My firm prepared the Design Guidelines for Downtown Carrboro in the early 1990's, and this project won an award from the APA for Small Community Planning. I have participated in Urban Design Assistance Teams with the AIA in Wake Forest and LaSalle, and I led the UDAT effort in Southport. All of these projects involved significant community involvement through charrettes, research and meetings, and they culminated in the production of final plans in written and graphic formats for future consideration and use by the communities' governing boards. Most recently I served on the Steering Committee for the Central West Focus Area. This experience allowed me to become very familiar with the current planning issues which are important in the Town's future development, and I believe that our final report will be very useful to the Town as it considers the evolution of this and other focus areas throughout the Town. Please visit my website [lcaarchitecture.com](http://lcaarchitecture.com) to learn about my work and design ideas over the past years. My resume is also available on the site. Thank you for your consideration. Lucy Carol Davis, AIA

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

For many years I have been a local resident, architect in private practice, real estate developer and builder. Please see my resume on my website: [LCDAarchitecture.com](http://LCDAarchitecture.com)

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Female

\_\_\_\_\_  
If other, please describe:

**Please select your age from the following list. \***

☒ over 55

\_\_\_\_\_  
Architect

Occupation

**Are you a Town of Chapel Hill employee?**

☐ Yes ☒ No

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## Ethics Statement

### ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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☒ I Agree \*

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**Profile**

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**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Jeffrey

First Name

Hoagland

Middle Initial

Last Name

jchoagla@gmail.com

Email Address

220 elizabeth street

Street Address

unit g14

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (910) 612-5282

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 4-9 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Community Design Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Housing Advisory Board: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

Question applies to Housing Advisory Board

### Select a Seat Category for the Housing Advisory Board \*

---

☒ Homeowner or Tenant

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Other (provide additional information below)

facebook article shared by friends

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I can bring in the views of locals who do not work for the university but understands its importance to the town, as well having traveled the country and seen both the poorest town and richest one and am able to show the positives of either.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I have a physics degree and worked at a national lab which had an amazing town to go with it.

[jeffreyhoaglandresume6.28.2016.docx](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 25-34

process tech

Occupation

**Are you a Town of Chapel Hill employee?**

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☐ Yes ☒ No

---

**Ethics Statement**



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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☒ I Agree \*

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## **Jeffrey C. Hoagland**

220 Elizabeth street unit G14  
Chapel Hill NC, 27514  
jchoagla@gmail.com  
(910) 612-5282

### **Education**

North Carolina State University, Raleigh, NC  
**Bachelor of Science in Physics**  
Graduated: Spring 2009

### **Work Experience**

**Cree, Inc. | Durham, NC**

**Process Technician**, May 2013 - Present

- Maintain cleanliness and accuracy of machines and operators that clean and measure silicon carbide wafers
- Received two Green Awards for spotting and applying solutions to problems in production
- Verify that all operators on shift have requisite training and certification
- Draft reports citing errors and issues with procedures, or executions thereof, when necessary
- Update procedures when necessary
- Use JMP software to analyze data and modify spreadsheet information

**The American National Red Cross | Durham, NC**

**Blood Technician**, June 2012 - April 2013

- Operated various machines used in the manipulation of blood components
- Handled procedures involving centrifuges and extractors
- Sanitized storage units, including freezers and refrigerators

**Los Alamos National Laboratory | Los Alamos, NM**

**Intern/Contract Scientist**, June 2009 - March 2012

- Worked with others in varying experiments, data analysis and presentations
- Coauthored four academic papers on the subject of ultracold neutrons
- Powered 130 kilojoule magnets superconducting with liquid helium
- Tuned an RF generator to allocate and filter neutrons by spin in a magnetic field
- Learned to work safely with various cryogenic materials, including liquid helium, liquid nitrogen and hydrogen
- Maintained and operated standard helium liquefiers, including models L1610 and LR1420
- Operated and maintained multiple logic controller units
- Designed motherboards and chip boards for neutron and electron detectors, as well as voltage differential readouts
- Used and maintained 560 nanometer blue lasers

- Developed auto-fill systems for superconducting magnets

### **Lab Skills and Training**

Cryogenic usage and safety training

High amperage electronics training

High magnetic field training

Familiarity with power tools, oscilloscopes, voltmeters, multimeters and other basic lab tools

Inboard and through-hole soldering

Pneumatic tool usage

Experience using radiation PPE

### **Language and Software Knowledge**

C++ - Visual C++ - Linux (Ubuntu, Debian and Red Hat) - Microsoft Windows (XP, Vista, 7, 8, 8.1) Microsoft Office Suite - Adobe Suite - Maple - MATLAB - SolidWorks  
Linux ROOT (data analysis) - SAS Jump - PCP Express - LabVIEW  
Open Source Alternatives

### **Miscellaneous**

US citizen - Fluent in English - Security clearance - Highly sophisticated mechanical and electronics expertise - Computer construction, repair and maintenance abilities  
Comfortable working on very small devices and projects with fine details - Project management experience - Team leadership background

---

**Profile**

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**Public Records Statement**

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---

☒ I Agree

Caroline

First Name

K

Middle Initial

Lauer

Last Name

clauer1205@gmail.com

Email Address

200 Barclay Rd.

Street Address

Suite or Apt

Chapel Hill

City

NE

State

27516

Postal Code

Home: (717) 919-3144

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 0-12 months

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Community Design Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Question applies to Community Design Commission

## Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Internet

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have a Masters in Urban Planning with a focus on community development and a passion for urban design issues. I'll be able to bring a perspective that balances aesthetics, equity, and environmental stewardship.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I have two years of experience in community planning in Missoula, Montana and a Masters in Urban Planning degree from Harvard Graduate School of Design. I'm currently a doctoral student in City and Regional Planning at UNC. I would love to be able to contribute my design and urban planning skills to the commission.

[Lauer Resume 1.14.19.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Female

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 25-34

PhD Student

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Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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☒ I Agree \*

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## CAROLINE KELSEY LAUER

200 Barclay Rd. • Chapel Hill, NC 27516 • 717-919-3144 • [clauer@live.unc.edu](mailto:clauer@live.unc.edu)

### EDUCATION

---

- PhD** **University of North Carolina**, Chapel Hill, NC Expected 2022  
City and Regional Planning: Housing and Community Development
- MUP** **Harvard University**, Cambridge, MA 2018  
Housing and Neighborhood Development, *with distinction*  
Prize for Academic Excellence; Presidential Scholar; Pforzheimer Fellow
- B.A.** **Harvard University**, Cambridge, MA 2014  
History and Literature, *cum laude*.

### RELEVANT EXPERIENCE

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- Cambridge Environment and Transportation Department**, Cambridge, MA  
*Research Fellow* 2017 - 2018  
Researched and modeled market-based incentives for net zero new construction.
- The Just City Lab at Harvard Graduate School of Design**, Cambridge, MA  
*Research Assistant* 2016 - 2018  
Researched the concept of a “just city” and created a framework to deploy to communities interested in a “just city” assessment. Assisted with organization and facilitation of Black in Design 2017 Conference: Designing Resistance; Building Coalitions design charrette.
- Joint Center for Housing Studies & NeighborWorks America**, Boston, MA  
*Edward M. Gramlich Fellow* 2017  
Designed research project, “Practicing Progressive Resilience: Leveraging Resiliency to Promote Equity.” Presented findings to practitioners, policy makers, and fellow scholars.
- Climate Smart Missoula**, Missoula, MT 2014 - 2016  
*Program Associate*  
Facilitated creation of Climate Smart to address climate change in Missoula by catalyzing public-private partnerships; co-authored Missoula’s first community climate action plan and first emissions inventory report. Led research teams on projects at the intersection of housing, health, and climate change.

### SKILLS AND INTERESTS

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**Skills:** Proficient in Adobe Creative Suite, GIS, R, HTML, Microsoft Office, and Google Docs.  
**Interests:** Bicycle tourist – self-contained cross-country tour, OR – ME (2012), Maine Coast (2014), Denali National Highway in Alaska (2015), and Bitterroot Valley in Montana (2016).

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**Profile**

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**Public Records Statement**

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---

☒ I Agree

Joshua

First Name

J

Middle Initial

Levenson

Last Name

jameslevenson@gmail.com

Email Address

142 Lincoln lane

Street Address

Suite or Apt

Chapel hill

City

NC

State

27516

Postal Code

Home:

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 0-12 months

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Environmental Stewardship Advisory Board Champion

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Speaker at an event

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

Living internationally in intentional ecovillage and progressive cities. Where I participated in dozens of environmental and education based service projects. Masters in applied mathematics and volunteer with NC warn NC climate justice summit and several other activism groups.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Generally able to do most tasks, focus/skill in integrative problem solving, interest in green communities, bike lanes/times, zero waste composting community gardens and permaculture, tree houses.

[Academic\\_history.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Other**Gender**

---

☒ Male

Mixed race small part Pacific  
Islander larger part caucasian

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 25-34

Teacher

---

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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☒ I Agree \*

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## CV

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Western Washington University

Name: Levenson, Joshua J ID: W00497247 Previous ID:

Subj Crse CRN Course Title Cdt Grd Qpts Gmod Gr Date Rpt Attr — — — — —

— — — — — 200330 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing Site:

Prg1: NM Prg2: Mjr: 0000

MATH 204 30621 Elementary Linear Algebra 4 B 12.0 L 08/21/03

MATH 226 30625 Limits Infinite Series 4 B+ 13.2 L 08/22/03

Quarter: Credits: 8.0 Qpts: 25.20 GPA: 3.15

200340 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: NM Prg2: Mjr: 0000

MATH 225 40961 Multivrrble Calc Geomtry II 4 A- 14.8 L 12/11/03

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200410 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: NM Prg2: Mjr: 0000

MATH 209 10048 Discrete Mathematics 4 A- 14.8 L 03/22/04

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200420 Cls: JR Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: IN Prg2: Mjr: NBIN

M/CS 435 22951 Nonlinear Optimization 4 W 0.0 L 05/14/04

MATH 312 20061 Proofs in Elementary Analysis 4 A 16.0 L 06/09/04

MATH 331 20062 Ordinary Differentl Equations 4 B+ 13.2 L 06/11/04

PHYS 123 20650 Electricity and Magnetism 4 A 16.0 L 06/15/04 LSCI

PHYS 133 20660 E and M Lab 1 A 4.0 L 06/08/04

Quarter: Credits: 13.0 Qpts: 49.20 GPA: 3.78

200440 Cls: JR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 304 41836 Linear Algebra 4 A 16.0 L 12/13/04

MATH 410 40066 Mathematical Modeling 4 A 16.0 L 12/13/04

MATH 441 40067 Mathematical Statistics 4 A 16.0 L 12/14/04

PE 108 40177 Beginning Weight Training 1 S 0.0 S 12/07/04

PHYS 223 41531 Waves and Optics 3 B 9.0 L 12/13/04

PHYS 233 41534 Waves Optics Laboratory 1 A- 3.7 L 12/13/04

Quarter: Credits: 17.0 Qpts: 60.70 GPA: 3.79

200510 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

M/CS 375 12465 Numerical Computation 4 A- 14.8 L 03/22/05

MATH 207 10668 Mathematical Computing 3 A- 11.1 L 03/21/05

MATH 400 14678 Qual Exam Prep 2 S 0.0 S 03/18/05

MATH 412 11409 Mathematical Modeling Comp 1 A 4.0 L 03/15/05

MATH 438 11831 Intro to Complex Variables 4 B+ 13.2 L 03/21/05

MATH 442 11411 Mathematical Statistics 4 A- 14.8 L 03/22/05



Quarter: Credits: 18.0 Qpts: 57.90 GPA: 3.61

200520 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

M/CS 435 22319 Nonlinear Optimization 4 B 12.0 L 06/10/05

MATH 342 20913 Statistical Methods 4 W 0.0 L 05/12/05

MATH 432 21930 Systems of Differntl Equations 4 A 16.0 L 06/10/05

MATH 547 22986 Statistical Design Experiments 3 B+ 9.9 L 06/13/05

PE 175 20452 Windsurfing 1 S 0.0 S 06/08/05

Quarter: Credits: 12.0 Qpts: 37.90 GPA: 3.44

200530 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 302 30381 Intro Proofs via Number Theory 4 SW 0.0 L 06/21/05

PE 170 30274 Sailing 1 SW 0.0 S 06/21/05

PHIL 102 31406 Introduction to Logic 3 SW 0.0 L 06/21/05

PHIL 112 31409 Intro: Moral Issues 3 SW 0.0 L 06/21/05

PHIL 114 31413 Intro: Knowledge Reality 3 SW 0.0 L 06/21/05

Quarter: Credits: 0.0 Qpts: 0.00 GPA: 0

200540 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 400 44865 Putnam Exam Seminar 2 S 0.0 S 12/13/05 \*\*\*

MATH 421 40832 Methods Math Analysis I 4 A- 14.8 L 12/14/05

MATH 430 41424 Fourier Series/Diffntl Eqns 4 B 12.0 L 12/06/05

MATH 504 40908 Abstract Linear Algebra 4 A 16.0 L 12/12/05

Quarter: Credits: 14.0 Qpts: 42.80 GPA: 3.56

200610 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 522 11297 Methods of Math Analysis II 4 A- 14.8 L 03/21/06

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200620 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

ENG 302 21706 Technical Writing (WI) 5 B 15.0 L 06/13/06 WP3

MATH 502 23105 Abstract Algebra 4 A 16.0 L 06/09/06

MATH 503 21944 Topics in Abstract Algebra 3 W 0.0 L 05/12/06

MATH 528 22852 Functional Analysis 4 W 0.0 L 05/11/06

Quarter: Credits: 9.0 Qpts: 31.00 GPA: 3.44

200640 Cls: GR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: G-MATHAP Prg2: Mjr: NB91

MATH 533 43808 Adv Ordinary Diffntl Equations 3 A- 11.1 L 12/12/06

MATH 573 41281 Numerical Linear Algebra 4 W 0.0 L 11/13/06

PE 170 40489 Sailing 1 S 0.0 S 12/13/06

Quarter: Credits: 4.0 Qpts: 11.10 GPA: 3.7

200710 Cls: GR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: G-MATHAP Prg2: Mjr: NB91

MATH 503 13864 Topics in Abstract Algebra 3 A 12.0 L 03/23/07  
 MATH 511 13863 Advanced Modeling 4 A 16.0 L 03/26/07  
 MATH 562 13862 Differential Geometry 4 A- 14.8 L 03/26/07  
 Quarter: Credits: 11.0 Qpts: 42.80 GPA: 3.89

200720 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 527 23043 Real Analysis 4 A 16.0 L 06/19/07  
 MATH 564 23042 Graph Theory 3 B+ 9.9 L 06/15/07  
 MATH 575 23045 Numerical Analysis 4 W 0.0 L 05/11/07  
 MATH 595 21251 Teaching Algebra Precalculus 2 S 0.0 S 06/12/07  
 PE 179 20354 Intermediate Sailing 1 S 0.0 S 06/19/07  
 Quarter: Credits: 10.0 Qpts: 25.90 GPA: 3.7

200740 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 503 43931 Topics in Abstract Algebra 3 SW 0.0 L 09/30/07  
 MATH 510 40056 Mathematical Modeling 4 SW 0.0 L 09/30/07  
 MATH 530 41704 Fourier Series/Differntl Eqns 4 SW 0.0 L 09/30/07  
 MATH 573 41163 Numerical Linear Algebra 4 SW 0.0 L 09/30/07  
 Quarter: Credits: 0.0 Qpts: 0.00 GPA: 0

200810 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 424 13933 Topics in Analysis 4 W 0.0 L 02/22/08  
 MATH 566 13947 Topics in Combinatorics 3 A- 11.1 L 03/24/08  
 MATH 577 13946 Topics in Numerical Analysis 4 A 16.0 L 03/24/08  
 MATH 691 11058 Required Project 1 S 0.0 S 03/24/08 I  
 Quarter: Credits: 8.0 Qpts: 27.10 GPA: 3.87

200820 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 525 23114 Topology 3 W 0.0 L 05/16/08  
 MATH 560 23115 Topics in Geometry 3 A 12.0 L 06/16/08  
 MATH 691 21145 Required Project 1 S 0.0 S 06/12/08 I\*\*\*  
 PE 171 20321 Sailboat Racing I 1 S 0.0 S 06/13/08  
 Quarter: Credits: 5.0 Qpts: 12.00 GPA: 4

#### Academic Summary To Date

1. Whatcom Cmty College (2) Credits: 90 Degree: AA

Total Transfer ——— Western ———

	Crdts	Crdts	Crdts	Hours	Qpnts	GPA
Undergraduate	193.000	90.000	103.00	97.000	349.100	3.59
Graduate	38.000	00.000	38.00	31.000	118.900	3.83

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Susan

First Name

L

Middle Initial

Lyons

Last Name

susan.lyons@hemsleyfraser.com

Email Address

Unit 430

Street Address

140 West Franklin Street

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (919) 932-6410

Primary Phone

Mobile: (919) 932-6416

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Community Design Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Question applies to Community Design Commission

## Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

---

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Internet

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have lived in Chapel Hill this time since 1993. For 16 years I lived in the Rocky Ridge Farm National Register District. Prior to that we lived in Stoneridge and before that at Sharon Heights Apartments. I bring a broad perspective as a citizen with focus on historic preservation and town history. I am interested in creating a community that maintains its unique character and unique look and feel that makes this such a wonderful community. At the same time, we need to carefully consider how to grow this community and still maintain that character. This is a challenging situation but one that is essential. It's about buildings, space, trees, preservation, and growth. Every single element helps us sustain some of our town character and still move forward. I am particularly interested in maintaining community spaces that are vibrant and exciting downtown as well as around town and still ensure that we maintain plantings, trees and space that and other elements that provide a special look and feel to this community. I am currently serving on the CDC, fulfilling a seat that was a partial term.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

As a consultant, I spent five years facilitating design/build planning meetings for towns, NC State transportation projects, Army Corps of Engineers and other building projects throughout NC and the East Coast. Former President of Preservation Chapel Hill Former President of Chapel Hill Historical Society 16 years living at 400 Laurel Hill Road Our decision to move to 140 West is based in our belief that we need a vibrant downtown In my current work, I head US Operations for a small global learning and development firm. My work has provided me the opportunity to spend time in many locations across US and in UK. Those experiences also fuel my interest in how we shape the look and feel of our community as we move forward.

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

☒ Caucasian/Non-Hispanic

### Gender

---

☒ Female

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ over 55

Formerly, Director, US  
Operations, Hemsley Fraser  
Group. now retired.

---

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*



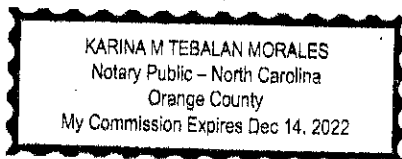
STATE OF NORTH CAROLINA  
COUNTY OF ORANGE

OATH OF OFFICE

I, SUSAN L LYONS, do solemnly swear (or affirm) that I will support and maintain the Constitution and laws of the United States, and the Constitution and laws of North Carolina not inconsistent therewith, and that I will faithfully discharge the duties of my office as a member of the COMMUNITY DESIGN COMMISSION, so help me God.

Susan L Lyons  
Signature

The above oaths were subscribed and sworn to before me this the 4<sup>th</sup> day of October, 2018.



Karina M Tebalan Morales  
Notary Public

My Commission Expires 12/14/2022



---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

John

First Name

F

Middle Initial

Weis

Last Name

johnweis32@comcast.net

Email Address

215 Mill Race Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 537-8343

Primary Phone

Mobile: (408) 515-5869

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 0-12 months

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Community Design Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Brochure

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have served as Planning Board Chair in Newbury, Massachusetts. I was Assistant Exec. Director of the San Jose CA. Redevelopment Agency and proposed and reviewed projects for economic and design appropriateness. I was a real estate developer in Boston and developed numerous housing and mixed use projects. I have taught City Planning and Urban Design at Boston University. I believe that it is imperative that new projects fit into the urban neighborhoods in which they are to be located and that Contextual Architecture is usually the best approach when considering new buildings.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

See attached. I am interested in the Design Commission or Planning Board

[Weis\\_resume\\_2019.doc](#)

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

☒ Caucasian/Non-Hispanic

### Gender

---

☒ Male

---

If other, please describe:

### Please select your age from the following list. \*

---

☒ over 55

---

Occupation

### Are you a Town of Chapel Hill employee?

---

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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**John F. Weis**  
**215 Mill Race Drive**  
**Chapel Hill N.C. 27514**  
**johnweis32@comcast.net**

**PROFESSIONAL EXPERIENCE:**

**2011 to 2018                      TOWN OF NEWBURY PLANNING BOARD**

Member 2011 to 2013  
Chairman 2013 to 2018

**2014 to 2018                      MERRIMACK VALLEY PLANNING COMMISSION**

Commissioner (representing Newbury)

**2008- 2010                      ASSISTANT EXECUTIVE DIRECTOR- SAN JOSE  
REDEVELOPMENT AGENCY**

The San Jose Redevelopment Agency was the second largest Agency in California with a 5 year budget of over \$2 billion. The Agency along with all Redevelopment Agencies in California was dissolved by the Legislature in 2010 in order to address the State's \$16 billion budget shortfall. The Agency's Economic Development Program focused on retention and attraction of start up companies through its award winning Business Incubators as well as attraction of more established companies such as Cisco, Adobe and Ebay. San Jose's Biocenter and Environmental Incubator received the NBIA's Incubator Of The Year Awards. Since being created in 2004 Biocenter companies raised over \$800 million from Venture Capital and Angel Investors. Twenty percent of all Agency funds were directed to affordable housing and from 1994 to 2010 twelve thousand affordable units were built.

The Agency invested heavily in Green Technology companies through equipment reimbursement grants to emerging companies to locate R&D and early manufacturing functions. Over 3,000 Green Tech jobs were created.

**2001 - 2007                      DEPUTY EXECUTIVE DIRECTOR - SAN JOSE  
REDEVELOPMENT AGENCY**

Direct oversight and responsibility for the Agency's Real Estate, Negotiations, Industrial and Neighborhood Development Divisions. Coordinated the Agency's acquisition and relocation programs for the award winning San Joe City Hall designed by Richard Meier.

Responsible for retention and attraction of businesses and companies to San Jose including the retention of Ebay and IDT and the attraction of Nanosolar a start up emerging technology company. Oversaw the completion of the Biotechnology Incubator.

The Deputy Executive worked with developers for the construction of housing, especially in Downtown San Jose and its Neighborhood Business Districts where 3800 and 4400 housing units respectively were built. One thousand high-rise units were built with Agency assistance through development agreements.

1994 - 2001

**DIRECTOR - NEIGHBORHOOD AND INDUSTRIAL DEVELOPMENT,  
SAN JOSE REDEVELOPMENT AGENCY**

Created Implementation Plans and budgets for five Neighborhood Business Districts. Managed investment of \$30 million in development deals, façade grants, loans and streetscapes. Assisted developers for new housing to augment purchasing power within the business districts. Initiated the City's Strong Neighborhood Initiative (SNI) and funded 22 Neighborhood Master Plans for \$2,000,000. Created first time home-buyer and housing rehabilitation programs with Board approved budget. Over \$100,000,000 Agency funds were invested in these SNI areas.

Identified companies most likely to expand in Silicon Valley and implemented direct contact campaign based on City Council approved Plan. Over eleven million square feet of space was created in two redevelopment project areas and tax increment doubled. Developed infrastructure costing \$70 million to encourage new, and support existing, companies. Developed gap financing and loan programs for emerging software and hardware companies. Developed a \$50 million funding strategy for a new assessment district to construct utilities and roads for an additional 200 acres of industrial land.

1982 - 1994

**VICE PRESIDENT - KENNEY DEVELOPMENT COMPANY, Boston**

As Limited Partner or Project Manager was involved with the development of over \$100 million worth of housing and commercial projects most of which were historic renovations including several projects which received design awards. Served as consultant for over \$100 million worth of ongoing or planned development. Specific examples include:

Burroughs Wharf, Boston, Mass. - \$50 million residential project on Boston's waterfront, including the creation of two piers, underground parking and two separate "finger pier" buildings.

Navy Yard Plaza, Charlestown, Mass. - A 250,000 square foot, mixed use complex developed over a five-year period (1985-1990). Formerly vacant warehouses, all four buildings are listed as National Landmarks and one project, the Paris Building, received the Preservation Award from the Massachusetts Historic Commission for 1991.

Urban Renaissance Properties, Boston Mass. - A Limited Partner in the conversion of four former school buildings into 124 housing units. Dartmouth Square, located in Boston's South End received Builder Magazine Project Award for 1986. All four structures are Landmark Buildings.

Boston University - Plan preparation and public approvals for the development of 1,000 units of housing, a 500,000 square foot athletic complex and a 1,300 space underground parking facility on the former Commonwealth Armory.

**1976-1982****CITY OF BOSTON: DIRECTOR - BOSTON NEIGHBORHOOD DEVELOPMENT AGENCY**

This agency oversaw the planning and budgeting for Boston's neighborhoods including economic development and housing loan funds using a variety of funding sources including the Block Grant and Capital Budget. The staff of over 200 employees included planners, designers, managers and administrators who also allocated grants to locally based Community Development Corporations. Annual budget varied between \$40 and \$60 million. (1980 dollars).

**1974 - 1976****DIRECTOR OF COMMUNITY PLANNING - BOSTON REDEVELOPMENT AUTHORITY**

Responsible for planning staff working within Boston's neighborhoods. Worked with residents, community groups and existing City agencies in formulating overall Preservation and Development Plans for 18 Neighborhoods.

**1972 – 1974****NEIGHBORHOOD PLANNER – BOSTON REDEVELOPMENT AUTHORITY**

Working with neighborhood associations, developed policy and investment strategies to address Institutional red-lining and disinvestment problems in Boston's Dorchester and Roxbury neighborhoods.

**1970—1972****EDWARDS AND KELCEY Boston Mass. Planner**

Projects included the Master Plan for the City of Beverly, several Airport Master Plans and Environmental Impact Reports, including the first produced for the State of Maine (for a highway bypass in Harrington, Maine.)

**1968—1970****WESTCHESTER COUNTY PLANNING COMMISSION Planner**



**TEACHING: (SCHOOLS AND COURSES)**

<b>2010 to 2016</b>	BOSTON UNIVERSITY  -Development and the Planning Process -Urban Land Use Policy and Planning
<b>1999 and 2009</b>	SAN JOSE STATE UNIVERSITY  -Small Business/Neighborhood Development -Urban Community Development
<b>1982 - 1994</b>	BOSTON UNIVERSITY -  - Neighborhood Development - Urban Design
<b>1992</b>	UNIVERSITY OF RHODE ISLAND  -Planning Theory

**EDUCATION:**

<b>1965</b>	<u>BOSTON COLLEGE</u> School of Management - B. S. Economics
<b>1968</b>	<u>UNIVERSITY OF RHODE ISLAND</u> Masters of Community Planning (M.C.P.)

**PUBLICATIONS AND SPECIAL PROJECTS: (examples)**

BOSTON GLOBE	<u>Silicon Valley a Different Business Climate,</u> Sept., 1996
APA NEWSLETTER	<u>Structuring Our Economic Recovery,</u> February 1992
APA NEWSLETTER	<u>Structuring Our Economic Recovery - Initiatives</u> <u>For Local Planners,</u> November, 1991
BOSTON BUSINESS JOURNAL	<u>Housing Can Lead The Recovery,</u> December, 1991
BOSTON UNIVERSITY	<u>Master Plan for the Charles River Campus,</u> 1987
CUED	<u>Minority Participation in Entrepreneurial Development</u> - National Council for Urban Economic Development - 1984
PUBLISHED REPORT	<u>Dividing the Pie: Resource Allocation to Urban Neighborhoods</u> - U.S. Conference of Mayors - 1980  <u>Boston's Triple Deckers</u> 1979



# TOWN OF CHAPEL HILL

Town Hall  
405 Martin Luther King Jr.  
Boulevard  
Chapel Hill, NC 27514

## Item Overview

Item #: 11., File #: [19-0410], Version: 1

Meeting Date: 5/1/2019

### Appointment to the Planning Commission and Make a Recommendation to the Orange County Board of Commissioners for the Appointments to the County Designated Seats.

#### Staff:

Sabrina Oliver, Director/Town Clerk  
Amy Harvey, Deputy Town Clerk  
Alisha Cordell, Administrative Assistant

#### Department:

Communications and Public Affairs  
Technology Solutions and CaPA



#### Recommendation(s):

That the Council make an appointment to the Planning Commission for one Town Resident seat. In addition, the Council may adopt a resolution recommending that the Orange County Board of Commissioners make appointments to two ETJ/JPA seats

#### Council Goals:

<input checked="" type="checkbox"/>		Create a Place for Everyone	<input checked="" type="checkbox"/>		Develop Good Places, New Spaces
<input checked="" type="checkbox"/>		Support Community Prosperity	<input checked="" type="checkbox"/>		Nurture Our Community
<input type="checkbox"/>		Facilitate Getting Around	<input type="checkbox"/>		Grow Town and Gown Collaboration



#### Attachments:

- Advisory Board Recommendation(s)
- Ballot
- Resolution
- Applications

Note: Applications submitted prior to February 20, 2018 were completed before changes were made to the application and may appear incomplete.

**MEMORANDUM**

TO: Mayor and Town Council

FROM: John B Rees, Planning Commission Chair

SUBJECT: Recommendation for the vacancy(s)

DATE: April 25, 2019

**RECOMMENDATION:** The Planning Commission met on April 16, 2019 and by a unanimous vote have made the following recommendation(s) to the Town Council for consideration:

- NEAL BENCH, REAPPOINTMENT, TOWN RESIDENT
- MICHAEL EVERHART, REAPPOINTMENT, COUNTY ETJ
- KATHERINE ROBERTS, REAPPOINTMENT, COUNTY RESIDENT JPA, ETJ, OR CHAPEL HILL TOWN RESIDENT

**SPECIAL REQUEST(S):** No Comment

**BACKGROUND:** No Comment

*Note:* Communications and Public Affairs notes that the Planning Commission reviewed the following applications: Elizabeth Bakanic, Neal Bench, Lloyd Chambless, Jack Coon, Bennett Dansby, Hui Ding, Rudy Juliano, Joshua Levenson, Louie Rivers III, Angela Stiefbold, Andrew Strada, and John Weis. The following applicant has withdrawn their application: Lloyd Chambless. One additional application has been received between April 16, 2019 and April 24, 2019 for the Planning Commission: Katherine Roberts.

## BALLOT

## PLANNING COMMISSION

MAY 1, 2018

Total Membership: 10 (8 Chapel Hill Residents; 1 ETJ Resident; 1 ETJ, JPA or Town Resident)

Current Membership: 10 (4 Female, 4 Male, 2 undisclosed; 1 African American and 9 Caucasians; [1] 25-34, [2] 35-54, [5] over 55, [2] undisclosed)

Upcoming Vacancies: 3 (1 Town Resident; 2 Orange County Appointed-ETJ and ETJ/JPA)

Number of Applicants: 13

Chapel Hill Resident  
Please vote for up to one (1) applicant.

_____ Elizabeth Bakanic*	_____ Joshua J Levenson*
_____ Neal Bench (incumbent)	_____ Louie Rivers III
_____ Jack W Coon*	_____ Angela Stiefbold*
_____ Bennett T Dansby*	_____ Andrew Strada*
_____ Hui Ding**	_____ John F. Weis*
_____ Rudy Juliano*	_____ Other; please list_____

ETJ/JPA/or Town Resident Seat  
Please vote to recommend up to two (2) applicants.

\_\_\_\_\_ Michael R. Everhart (ETJ) (incumbent)

\_\_\_\_\_ Katherine Roberts (ETJ) (incumbent)

\_\_\_\_\_ Other; please list\_\_\_\_\_

\_\_\_\_\_  
Council Member Signature

\*Applicants noted above are also being considered for another standing board this evening. According to the Council Procedures Manual, an individual may serve on only one standing board or commission.

\*\* Applicant is currently serving on the Environmental Stewardship Advisory Board with the partial term ending June 2019, if appointed a resignation from the other board would occur.

A RESOLUTION MAKING A RECOMMENDATION TO THE ORANGE COUNTY BOARD OF COMMISSIONERS REGARDING THE ETJ SEAT ON THE CHAPEL HILL PLANNING COMMISSION (2019-05-01/R-6)

WHEREAS, the Orange County Board of Commissioners has a resolution regarding the Orange County Appointment and Orientation Process for Boards and Commissions that specifies "... When a vacancy exists, the municipality will be requested to provide to the Board of County Commissioners a resolution with a recommendation for that vacancy;" and

WHEREAS, the Chapel Hill Planning Commission has reviewed the viable applications and made a recommendation to the Chapel Hill Town Council.

NOW, THEREFORE, BE IT RESOLVED by the Council of the Town of Chapel Hill that the Council recommends the Orange County Board of Commissioners reappoint Michael Everhart to the Chapel Hill Planning Commission ETJ position and reappoint Katherine Roberts to the Chapel Hill Planning Commission JPA/ETJ position.

This the 1st day of May, 2019.

---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Elizabeth

First Name

Bakanic

Middle Initial

Last Name

bakanic@gmail.com

Email Address

106 Pine Lane

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (336) 978-5049

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 0-12 months

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Chapel Hill Downtown Partnership: Eligible

Planning Commission: Eligible

Question applies to Chapel Hill Downtown Partnership

### Select a Seat Category for the Chapel Hill Downtown Partnership \*

---

☒ Chapel Hill Town Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Internet

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have worked in public organizations for over 10 years in planning, strategy and financial management. While a relatively new resident to Chapel Hill, I plan to live here for the long term and am invested in its future. Moreover, I have lived in several university communities across the country (Berkeley, Princeton) and would bring a wealth of fresh experience about town/gown relationships and operations.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I have a masters in public affairs and have worked in government offices most of my career, so I understand well how they operate and how to get things done.

[Bakanic Resume.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**



---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

☒ Caucasian/Non-Hispanic

### Gender

---

☒ Female

---

If other, please describe:

### Please select your age from the following list. \*

---

☒ 25-34

Finance and Personnel  
Manager

Occupation

### Are you a Town of Chapel Hill employee?

---

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

# Elizabeth D. Bakanic<sup>220</sup>

bakanic@gmail.com | 106 Pine Lane, Chapel Hill, NC 27514 | 336-978-5049

## Work Experience

---

### University of California, Office of the President

Oakland, California

Research Manager, Institutional Research & Academic Planning

June 2017 – Present

- Manages data analysis and reporting for all 10 UC campuses, 5 medical centers, and systemwide programs related to finance, capital, personnel as well as contracts and grants
- Plans projects, delegates responsibility, and reviews analyses, coding, writing and survey preparation by multiple analysts.
- Pulls data from system sources, cleans and validates it, analyzes it, then produces topic briefs, annual reports, powerpoint presentations, and interactive dashboards for the public, executive leadership, board of regents, media or legislature
- Responds to ad-hoc analytical requests from campuses, internal departments, the media, the legislature, and the public

Lead Financial Analyst, Financial Planning & Analysis

September 2016 – May 2017

- Developed financial model for system-wide resources totaling over \$30 billion by utilizing workload and performance metrics to predict income and expenses that inform high level strategic decisions and negotiations
- Lead resource analysis for system-wide enrollment planning exercise to illuminate funding gaps and future needs
- Prepared ad-hoc cost/benefit analyses for legislative bills and policy proposals for UC System CFO and Budget Director
- Assigned tasks and reviewed work of a junior colleague in support of larger team projects, models and reporting

### University of California, Berkeley

Berkeley, California

Senior Financial Analyst, Financial Planning & Analysis

August 2014 – September 2016

- Engineered dynamic financial model for \$1.2 billion central campus budget to drive leadership initiative decision-making
- Prepared presentations, memos and cost-benefit analyses for short, mid and long term strategic plans
- Analyzed FTE and headcount near 23,000 using payroll and human capital systems to price out various HR policies
- Established campus reserves policy for nearly \$1 billion reserve funds that informs investment eligibility decisions
- Formulated current-state financial model based on workload metrics using regressions; Advised on new reform model
- Surveyed cash balances in various funds and investments valued over \$1.4 billion to gauge health and identify anomalies

### State of New Jersey

Trenton, New Jersey

Senior Budget Analyst, Office of Management and Budget

July 2010 – August 2014

- Managed projects for the entire \$50 billion state budget, identifying tens of millions in savings and fund use maximization
- Presented multi-format analysis directly to State Treasurer, Governor's Chief of Staff and Counsel, and Department CFOs
- Directed production of major State publications, streamlining workflow and documentation via task planning and delegation
- Improved service and workload predictions in foster care and unemployment insurance programs worth over \$700 million
- Assessed solvency and balances by monitoring current year transactions, cash flow, revenue inflow and year-end closeout
- Consulted two entire state departments on \$2.5 billion budget development and implementation

Program Analyst, Planning and Analysis, Office of the State Comptroller

August 2008 – July 2010

- Planned, researched and composed a report on municipal tax abatements unveiling hundreds of millions in local tax losses
- Investigated potential audit topics concerning risk, feasibility, scope, target populations, previous studies, stakeholders, etc.
- Gathered and analyzed financial, organizational and performance data from large state and national databases
- Conducted targeted interviews with executives, managers, and staff for audits and investigations

### U.S. Department of Homeland Security

Washington, DC

Graduate Fellow, Inspector General - IT Audits

June 2007 – August 2007

### National College of District Attorneys

Columbia, South Carolina

Intern, National Advocacy Center

February 2005 – August 2006

### Congressional Black Caucus

Washington, DC

Intern, Office of U.S. Representative G.K. Butterfield

June 2005 – August 2005

## Education

---

### Princeton University

Princeton, New Jersey

Woodrow Wilson School of Public and International Affairs

June 2008

Master of Public Affairs (MPA) – Dept. of Homeland Security Scholar

### University of South Carolina, Honors College

Columbia, South Carolina

Bachelor of Arts, Summa Cum Laude - Political Science, Business Administration and Psychology

May 2006

## Skills

---

**Tech:** Tableau, SAS, SQL, Microsoft Office suite, Oracle Hyperion, SAP Business Objects, Peoplesoft, CGI software, SPSS, etc.

**Languages:** Spanish – intermediate; French – intermediate

---

**Profile**

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**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Neal

First Name

Bench

Last Name

Middle Initial

nj397bench@gmail.com

Email Address

397 Lake Shore Lane

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 260-9058

Primary Phone

Home: (919) 260-9058

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Planning Commission: Appointed

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

None Selected

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

After serving on the Parks & Rec Commission for 2 terms, and on the Planning Commission, I would like to continue serving the residents of Chapel Hill for another term on the PC. With a goal of continuing to assist in improving Chapel Hill for a wide variety of residents in the areas of smart economic growth via retail, commercial, and residential development, improved walkability and green spaces, incorporating safer bicycle routes for all types of cyclists, and attempting to incorporate various levels of affordable housing throughout the town, I look forward to the opportunity of continuing to volunteer as an advisory board member and working with the other members of the Planning Commission, the mayor, town council, and Chapel Hill staff.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Financial Background, six years on the Orange County Parks and Recs Council, Choroideremia Research Foundation Board Vice Chair, Hope Gardens Board Chair (UNC student operated CH community garden), Fiends of CH Parks and Recs Board Member.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ over 55

Former CPA & Financial  
Manager, Volunteer

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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---

**Profile**

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**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Jack

First Name

W

Middle Initial

Coon

Last Name

jackwcoon@gmail.com

Email Address

104 Linnaeus Place

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (847) 338-2224

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 1-3 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Housing Advisory Board: Eligible

Planning Commission: Eligible

Question applies to Housing Advisory Board

### Select a Seat Category for the Housing Advisory Board \*

---

☒ Homeowner or Tenant

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

None Selected

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have a very wide range of experience in real estate and housing. I have been a real estate appraiser for over 25 years, real estate broker, and serviced on Plan/Planning commissions and Zoning Board of Appeals for the city of West Chicago, IL. In my capacity as an appraiser I was exposed to a great number of city master planning review commissions, both commercial and residential. In addition, I am a for profit real estate investor and own rental properties and, as such, I am involved daily in real estate market analysis. I also renovate single family, multi-family and condominiums for resale.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

As I own and buy and sell real estate I have significant practical knowledge of the housing market and also knowledge of the how municipalities generally operate on a policy making level.

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

☒ Caucasian/Non-Hispanic

### Gender

---

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ over 55

Real Estate Investor

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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---

**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

---

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Bennett

First Name

T

Middle Initial

Dansby

Last Name

tbcdansby@gmail.com

Email Address

906 Roosevelt Dr.

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (510) 435-1551

Primary Phone

Mobile: (510) 435-3645

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 4-9 years

☒ Greater than 10 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

---

☒ Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

My desire to serve on the Planning Commission comes from the observation that the developers that come before the town tend to have an advantage in presenting their building priorities. Growing up in Chapel Hill as the son of an Architect who focused on restoration I was exposed to many of the parameters that once guided the panning of our town. I have spent thirty years of my life understanding material, labor, and costs associated with the built environment. Locally I have worked with builders such as Cam Ward, craftsmen like Scott Bertram, and property owners such as CHCPS. Nationally I spent three years in California restoring, remodeling, and retrofitting historic homes in Berkeley and another five years at Yale serving on the faculty of the Architecture School. I am certainly capable of deciphering the priorities of developers in relation to those of our town and communicating them in a way that is logical and fair. I am also capable of understanding and communicating what expectations are feasible, reasonable and achievable for a developer in our community.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

Recently I was elected VP of the FPG PTA. For the last two years I served on the Frank Porter Graham Bilingue SIT. Before that I was on the Chapel Hill Cooperative Preschool board of directors for three years. I am also experienced with downtown Chapel Hill - raised on North St. and worked for just about every establishment on Franklin. I believe in being open to the facts and fair with my assessments. I have a keen sense of how to decipher information and communicate it effectively.

[bTd Resume 1 .pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Male

If other, please describe:

**Please select your age from the following list. \***

☒ 35-54

General Manager of a Retail Store

Occupation

**Are you a Town of Chapel Hill employee?**

☐ Yes ☒ No

---

## Ethics Statement



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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Bennett Taylor Dansby  
 906 Roosevelt Dr., Chapel Hill NC 27514  
 510.435.1551 tbcdansby@gmail.com

## Professional Profile

I am an effective collaborator who excels at delivering high-pressure, time-sensitive projects. Every task is approached with care, value and competence. My career includes a faculty position at Yale, consultancies with a diverse network of clientele, and being the recipient of prestigious commissions, grants and awards.

## Experience

General Manager 2016-Present      **Townsend Bertram & Company** Carrboro, NC

- Management of personnel, buying, marketing, budgets, accounting, and strategy

Consultant                              1998-Present      Chapel Hill, NC

- Chapel Hill Cooperative Preschool as the buyer's agent and developer of design and site plan approval
- Event technology solutions for Janssen, Emergent, and the American Astronomical Society
- Program and facilities design for Yale, UNC and NCSU
- CMS development and training for Yale Schools of Forestry, Nursing, and Architecture
- CRM software training for 3M, Sepracor, Endo, Innovex, King, and Novo Nordisk

Lecturer                              2008-2013      **Yale School of Architecture** New Haven, CT

- Co-author of University-wide safety protocols
- Co-author of SPE Foundation Grant
- Designer of website and marketing materials
- Responsible for teaching students how to design, render, model and construct their work
- Co-developer of databases built for material sales, scheduling, and equipment management
- Advisor to successful student entry for the International Contemporary Furniture Fair
- Advisor to student-designed pavilions for the New Haven Arts and Ideas Festival
- Developer of 3d models and re-creations for University carvings, castings, and sculptures
- Co-designer of modifications to existing machines for improved efficiency and safety

Web Designer                              2007-2008      **Yale School of Nursing** New Haven, CT

- Developer of new technology resources for faculty, students, and staff

Photographer                              2005-2006      **Patrick McMullan Co** New York, NY

- Event photographer and production assistant for website and publications

Production Manager                      2006-2007      **Accolade Furniture** Wallingford, CT

- Developer of production models leading to better efficiency and sustainability
- Manager of several large-scale mill projects, budgets, and sales
- Designer of website, marketing materials, furniture and custom projects

Instructor                              2004-2006      **University of California ASUC Art Studio** Berkeley, CA

- Developer of classes in photography, printing, and digital technology

Logistics Manager                              2003-2005      **Terry Contractors Inc** Berkeley, CA

- Manage ordering, purchasing and delivery of building materials and hardware to job sites
- Carpentry, demolition, permitting, and estimates

## Education

BFA Studio Art                              2002      **University of North Carolina** Chapel Hill

- *John Hope Franklin Award*, Duke Center for Documentary Studies
- *Alexander Julian Prize*, UNC Chancellor's Award
- *St. Andrews Society Award*, UNC Distinguished Scholarship

---

**Profile**

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**Public Records Statement**

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---

☒ I Agree

Hui

First Name

Ding

Middle Initial

Last Name

christina\_ding@yahoo.com

Email Address

104 Harrison

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Mobile: (719) 217-6864

Primary Phone

Home: (719) 217-6864

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 1-3 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Environmental Stewardship Advisory Board

### Which Boards would you like to apply for?

---

Environmental Stewardship Advisory Board: Appointed  
 Planning Commission: Eligible

Question applies to Environmental Stewardship Advisory Board

### Select a Seat Category for the Environmental Stewardship Advisory Board \*

---

☒ Greenways Advocate and Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

### How did you find out about this opportunity? (select all that apply by holding down the shift key)

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- ☒ Advisory Board or Council member  
☒ Other (provide additional information below)

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

### Interests & Experiences

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

I have passion to serve community. Besides my current job of part-time professor, I am serving at different non-profit organizations, such as a vice president of PTA at an elementary school, a group leader of international connect at church, etc. My educational background, work experience, leadership, communication and organization skills are a good fit for this position. I have a doctoral degree of business management, a master degree of science in management, a MBA, and a bachelor degree of economics. Besides these, I have received a postdoc certificate of management in leadership. I completed two graduate level of accounting courses at Harvard University Extension School. Currently I am a part-time professor. I have taught very broad business, accounting and finance courses. I published a few academic articles in peer-reviewed journals in finance field and five books. I have strong leadership and communication skills. For example, I have planned several events including Chinese New Year celebration with college students and I also led an English study group for international students and scholars. It was very successful. The event went well under my leadership and organization. In addition, I am good at computer. I am very interested in this position. I have a heart to serve in community. I hope I can contribute to this community by using my talents and skills. I am looking forward to hearing from you. Thank you, Hui Ding, PhD (719)217-6864 Additional information provided 12/15/2017: Dear Environmental Stewardship Advisory Board, I applied to serve on the board online and would like to provide additional information to address my interest in joining the Environmental Stewardship Advisory Board. My specific interest is in Greenways Advocate Dais Seat: 6. I applied for this position due to the belief that greenways are very important to quality of life. There are several advantages of greenways and trails. First of all, greenways can benefit the environment with cleaner air and reducing pollution. Secondly, greenways can provide healthy recreation opportunities including walking, hiking and bicycling. Thirdly, greenways can provide a good environment for people's health. Finally, having greenways and trails can preserve the natural environment. Therefore, as an advocate for greenways I would like to make contributions. Greenways and trails are a significant unique character of North Carolina. It is a way to promote tourism in Chapel Hill to let the tourists feel relaxed and happy when they walk and hike the trails. What I can do includes helping with marketing of greenways and trails to tourists and fundraising from local businesses. I suggest having some events for educating about the importance of greenways. I would like to take suggestions to attract companies to support the improvement of greenways and trails and getting some funding for supporting greenways and creating trails. Sharing more thoughts about greenways and environmental sustainability will result if given a chance to join the board. Besides advocating greenways, I am also very interested in promoting energy efficiency and renewable energies. Currently, I am a part-time professor. I have taught business and management courses online. In 2011, I led a group project about using renewable energy to encourage Job Creation in Colorado that provided the experience to become a valuable contributor to the board. Becoming part of the Environmental Stewardship Advisory Board to contribute to making Chapel Hill become a more beautiful town and a healthier environment, is a welcomed opportunity. Thank you so much. I look forward to hearing from you. Hui Ding, PhD (719)217-6864 (cell) hding@ctuonline.edu christina\_ding@yahoo.com

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

I am a part time professor. I did research on new energy usage.

[Resume-Christina-Ding.doc](#)

You may upload a supporting document (e.g., CV or resume). <strong>Please be advised that any information submitted becomes a public record and may be searchable online.</strong>

**Demographics**

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

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☒ Asian or Pacific Islander

**Gender**

---

☒ Female

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 35-54

Part-time professor

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*





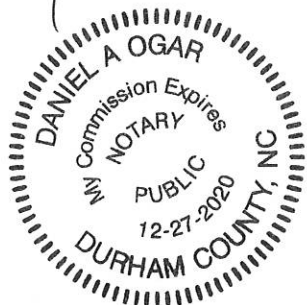
STATE OF NORTH CAROLINA  
COUNTY OF ORANGE

### OATH OF OFFICE

I, Hui Ding, do solemnly swear (or affirm) that I will support and maintain the Constitution and laws of the United States, and the Constitution and laws of North Carolina not inconsistent therewith, and that I will faithfully discharge the duties of my office as a member of the Environmental Stewardship <sup>Advisory Board</sup>, so help me God.

[Signature]  
Signature

The above oaths were subscribed and sworn to before me this the 04 day of May, 2018.



[Signature]  
Notary Public

My Commission Expires 12/27/2020

**Hui “Christina” Ding, PhD.**  
[hding@ctuonline.edu](mailto:hding@ctuonline.edu)  
 719-217-6864  
 927 Saluda CT, Chapel Hill NC 27514

### **Summary**

Strong educational background in business and finance including doctoral degree of Management major in Corporate Finance, MBA, and bachelor degree of Economics major in Finance. 10+ years professional experience in finance and accounting field including 5+ years financial analysis experience in large company. 5 years in retail industry. 6 + years university teaching experience. PC skills in MS Excel, PowerPoint and Access.

### **Core Competencies**

- Analytical Skills
- Reporting
- PC Skills: MS Excel, PowerPoint, Word and Access
- Multi-task Skills
- Problem Solving Skills
- Financial Statements Analysis
- Organizational and Project Management Skills
- Fast-paced working skills
- Teaching skills
- Financial Planning
- Communication Skills
- Cooperation Skills
- Leadership skills

### **Education**

#### **HARVARD UNIVERSITY, Extension School**

Accounting Certificate

December, 2017 (Expected)

#### **COLORADO TECHNICAL UNIVERSITY**

Post-Doctoral Certificate in Management

September, 2013

#### **NANKAI UNIVERSITY**

Doctoral Degree in Business Management, major in Corporate Finance

December, 2006

#### **COLORADO TECHNICAL UNIVERSITY**

Master of Science in Management, focus on Information Technology

June, 2002

#### **NANKAI UNIVERSITY**

MBA

January, 1999

#### **TIANJIN UNIVERSITY OF FINANCE AND ECONOMICS**

Bachelor of Economics, major in Finance

July, 1991

### **Professional Experience**

#### **COLORADO TECHNICAL UNIVERSITY**

Professor of Business and Finance

Online

October 2010 - Present

- Taught finance, business and accounting courses of undergraduate and graduate level online and on-campus including following courses:
  - Financial Statement
  - Financial Statement Analysis
  - Managerial Finance
  - Financial Management
  - International Financial Management
  - Foundation of Statistics
  - Managing Information Technology, etc.
- Led research group projects

**UNITED STATES AIR FORCE ACADEMY  
INSTRUCTOR**

July 2010 - May 2011  
June 2001 – March 2002

- Taught 100 cadets Chinese language and cultures
- Conducted research on educational methodology and the applications of technology to language learning
- 

**GREAT MOUNTAIN IMPORTS  
CEO**

March 2003-May 2009

- Entrepreneur experience in retail and wholesale industry
- Oversight company's operations and financial management
- Composed and analyzed financial statement of corporate and multiple stores, etc.

**UNITED STATES AIR FORCE ACADEMY  
Software developer**

June 2001 – March 2002

- Designed and developed Online Chinese Learning Software
- Improved cadets' scores by using this software

**CHINA CONSTRUCTION BANK  
Business Loan Processing Manager**

July 1991 – May 2000

- Supervised and conducted loan processing, includes following:
  - Analyzed financial statements of different organizations
  - Made decisions to approve or deny business loan applications based on analyzing those businesses' financial statements and credits.

### **Certifications**

- Certificate of Online Teaching, Colorado Technical University June, 2013
- Certificate of Completing the Training of Course Director, United State Air Force Academy July, 2010
- Database Administration Certificate, Colorado Technical University June, 2002

### **Awards**

- Employee of the Month Colorado Technical University 2012

- Cash award for Outstanding Performance, United State Air Force Academy 2011
- Award for attending National Academic research project: Study on Operation and Management of Investment and Financing of China's Enterprises. National Natural Science Foundation of China (NSFC), US\$130K funding 2006

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Michael

First Name

R

Middle Initial

Everhart

Last Name

mikemail08@gmail.com

Email Address

344 Carlton Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Mobile: (919) 323-1391

Primary Phone

Home: (

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Orange County-ETJ (Blue)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Planning Commission: Appointed

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

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☒ Orange County-Extra Territorial Jurisdiction Resident (ETJ)

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Other (provide additional information below)

Currently serving on the Planning Commission.

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

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I have served on the Planning Commission for the past two years, an experience that has been very fulfilling and rewarding for me. I am currently finishing an MS in City and Regional Planning at UNC, where I also studied environmental science. I have some design training in landscape architecture from NCSU, and technical analytic experience using GIS. Working on grassroots planning efforts in Chapel Hill also has been important to me. I am a co-organizer of a volunteer-led habitat restoration project on the Lower Booker Creek Greenway, and I volunteer on two other local non-profit boards, including the Friends of the Chapel Hill Parks and Recreation. I am a committed cyclist and advocate for more complete streets, bicycle and pedestrian infrastructure and public transportation. And as a lifelong area resident, I have strong ties here and a commitment to building my own family in Chapel Hill. I am passionate about the planning process and want to see Chapel Hill and all its residents continue to thrive within the Triangle and beyond. I anticipate working as a professional planner in our community and would like to continue bringing my experience to bear, helping to shape the evolution and growth of our town as a member of the Planning Commission.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

As a member of the Planning Commission, I was involved with the development and revision of the Blue Hill District form-based code in 2018, and I am currently serving on the advisory board subcommittee working on the new edition of the Chapel Hill Design Manual. I have been outspoken about the need to protect the tree canopy, and open spaces generally, while at the same time finding ways to densify Chapel Hill. Over the next couple of years, I especially look forward to contributing to the rewrite process of the Land Use Management Ordinance.

[Everhart\\_Michael\\_Resume\\_CHPC\\_EDIT.doc](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

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☒ Caucasian/Non-Hispanic

### Gender

---

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

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☒ 25-34

Student / Research Assistant /  
Teaching Assistant

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Occupation

**Are you a Town of Chapel Hill employee?**

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☐ Yes ☒ No

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## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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☒ I Agree \*

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**MICHAEL EVERHART**

344 Carlton Dr.  
 Chapel Hill, NC 27516  
 (919) 323-1391

[michael.richard.everhart@gmail.com](mailto:michael.richard.everhart@gmail.com)

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**EDUCATION**


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**University of North Carolina**, Chapel Hill, NC Expected Dec. 2019  
 Master of City and Regional Planning (Land Use and Environmental Planning)

**University of North Carolina**, Chapel Hill, NC Dec. 2013  
 Bachelor of Science in Environmental Science, Minor in Geography

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**PROFESSIONAL EXPERIENCE**


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**University of North Carolina**, Chapel Hill, NC  
**Teaching Assistant** Jan. 2018 – Present

- Teach Introduction to Environmental Science Lab (ENEC 202), total of ~45 students
- Prepare materials and room, including outdoor and interactive labs
- Grade all student lab reports and all online homework questions from the lecture
- Assist in grading tests and exams for the class

**University of North Carolina**, Chapel Hill, NC Jan 2018 – Present  
**Research Assistant**

- Perform data aggregation, cleaning, and GIS analysis in ArcMap for large, federally-funded research projects
- Generate maps for public consumption and publication with articles
- Consult regarding interpretation of results and methods of analysis

**Five Fork Studio LLC**, Chapel Hill, NC  
*Co-Owner and Co-operator* Feb. 2013 – Dec. 2017

- Designed and built pieces of custom and commissioned furniture
- Responded to inquiries and worked with clients to determine design details and materials
- Sourced and purchased materials, coordinated subcontracted work, arranged delivery or shipping
- Maintained appropriate licenses and insurance
- Applied for grants, managed payrolls, business accounts, and company taxes

**National Park Service**, Cape Hatteras, NC  
*Biological Technician* June 2013-August 2013

-Continued from page 1-

- Properly identified threatened and endangered bird species, sea turtles and sea turtle nest sites
- Performed appropriate documentation and conservation protocols with sea turtle nests and maintained buffers for nesting bird colonies
- Maintained issued equipment and vehicles

**Tarheel Student Movers LLC, Chapel Hill, NC**

*Owner and Operator*

March 2007-April 2011

- Responded to customer inquiries and sent quotes for moving jobs
- Scheduled moving jobs, coordinated crew logistics and provided required equipment and vehicles
- Performed over 2,000 local moves in 4 years, maintained up to 6 part-time employees
- Maintained appropriate licenses and insurance
- Managed payrolls, business accounts, and company taxes

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**APPOINTMENTS, AWARDS, AND CERTIFICATIONS**

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- Chapel Hill Planning Commission, ETJ chair, appointed by the Board of Orange County Commissioners and Chapel Hill Town Council on March 21, 2017. Term ending June 30<sup>th</sup>, 2019.
- Co-Organizer of Adopt-a-Trail group in Chapel Hill, organizing citizen volunteers and town resources to improve Greenways and areas around trails – namely Lower Booker Creek Greenway.
- Board of Directors, Hope Gardens, a non-profit operated by UNC students, member since 2018.
- Board of Directors, Friends of Chapel Hill Parks and Recreation, a 501(C)3 dedicated to financially supporting the Chapel Hill parks department, member since 2018.
- Orange County Economic Development Grant Program (2015), Recipient, Received \$10,000 small business award for Five Fork Studio LLC
- Highly proficient in ArcMap, as well as the full Adobe suite and Office.

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

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---

☒ I Agree

Rudy

First Name

Juliano

Middle Initial

Last Name

rudyjuliano@hotmail.com

Email Address

408 Lyons Road

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 929-0592

Primary Phone

Mobile: (919) 966-4383

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ Greater than 10 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

**Which Boards would you like to apply for?**

---

Planning Commission: Eligible

Transportation and Connectivity Advisory Board: Eligible

Question applies to Planning Commission

**Select a Seat Category for the Planning Commission \***

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☒ Chapel Hill Resident

Question applies to Transportation and Connectivity Advisory Board

**Select a Seat Category for the Transportation and Connectivity Advisory Board \***

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☒ Chapel Hill Resident

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**How did you find out about this opportunity? (select all that apply by holding down the shift key)**

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☒ Internet

---

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

My Perspectives on Planning for Chapel Hill In my view the key to a successful future for our town is to shape the inevitable growth and change that will occur so as to maintain Chapel Hill's unique and desirable characteristics. Our town has a diverse, dynamic, culturally and intellectually engaged population that appreciates the physical beauty of our local environment and the overall quality of life that it affords. It also appreciates the excellence of our schools, the multiplicity of our distinctive cultural activities, and the great variety of our highly individualized local businesses. However, many aspects of the Chapel Hill life style are potentially threatened in the current economic environment. Chapel Hill must be a place where people of all income levels and all religious, ethnic and life-style backgrounds can be accommodated. Unfortunately we are currently failing to provide sufficient low to moderately priced housing to meet this goal. Reversal of this trend must be a very high priority for the Town and be a major aspect of its planning process. Chapel Hill should remain a unique university town community and not become a 'homogenized' suburb of the Triangle metropolitan area. Regrettably, recent large-scale developments in Chapel Hill have resulted in the replacement of individualized local businesses with homogeneous national chains, a process that is eroding the uniqueness of our town. Chapel Hill needs to have a sound and stable fiscal base. Unfortunately that is not the case currently. The Town is far too dependent on residential property taxes that have not kept up with the services that the Town must provide. Thus a re-balancing of the Town's development pattern needs to take place. Chapel Hill has been described as an 'urban forest'. Certainly an esthetic based on natural beauty has traditionally been part of the development process in our town. However, this may be less true of some recent developments that seem out of scale and that disrespect the nature-based esthetic of Chapel Hill. Hopefully this trend can be reversed. In addition to these broad themes there are two aspects of planning that are of particular interest to me. The first is the complex intersection between transportation and development. New development increases the utilization of all forms of transport while improved transportation can facilitate development. Thus transportation planning and development planning obviously must go hand in hand. This is particularly important right now as we seem to be on the cusp of radical changes in transportation technology. It will be important for the Town to make the right choices as it enhances its transportation infrastructure to deal with new development. My second particular interest is the potential role of high technology businesses in altering economic patterns in Chapel Hill. Successful recruitment or retention of such businesses could ameliorate some of the Town's revenue problems. Clearly the Town and its boards and commissions have only limited tools for addressing these major problems. Nonetheless, it seems important to keep these issues in mind as various development projects are considered.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

Summary of Relevant Background & Qualifications I have been involved with local civic activities for many years. This started with the Coker Hills Neighborhood Association (CHNA), an organization that I have been associated with for over two decades. At various times I have served as a member of the Association Board, its President, and currently as Vice-President. An important aspect of my work with the CHNA was the development of the Coker Hills Neighborhood Conservation District that was approved by the Town in 2008. There was considerable controversy during the NCD process and I believe that I was able to play a useful role as a mediator between various factions. In 2003 I ran for Chapel Hill Town Council. My platform at that time emphasized maintaining the quality of life in Chapel Hill including the protection of established neighborhoods. My recollection is that I came in 6th of 12 candidates with 4 seats open. I learned a great deal about Chapel Hill during my candidacy. I also learned that being a member of Council is a very demanding job. In retrospect it was a good thing that I failed to win a seat, since I was extremely busy with professional activities at that time. Between 2004 and 2009 I was a member of the Chapel Hill Transportation Board and served as its Chair for a period. This experience helped me understand the relationships between development and transportation issues. It also showed me both the positive features and the limitations of the Town's complex development application process that prevailed at that time. During the last two years I have been active with a civic organization called Chapel Hill Alliance for a Livable Town (CHALT). CHALT has advocated for changes in recent patterns of development in Chapel Hill. This includes increased emphasis on high quality commercial development and de-emphasis of expensive residential developments. While I agree with many elements of CHALT's policies, I differ on others, and I certainly do not see myself as representing CHALT in any way. Since 2017 I have been part of the Mayor's Entrepreneur's Round Table, a group whose goal is to promote entrepreneurial activity in Chapel Hill with particular emphasis on high-tech businesses. As a scientist and occasional biotech entrepreneur I have been quite interested in participating in this group. In May 2018 I was very pleased to take part in the search process for a new Town Manager. I served as a citizen-panelist in a process that involved the candidates demonstrating their prowess by participating in various mock exercises (e.g. leading a staff meeting). It was a very interesting experience. I recently retired from UNC and now have more time for civic activities. Thus I would very much appreciate the chance to serve on the Planning Commission.

[Rudy\\_Juliano\\_Short\\_Bio.docx](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Male

If other, please describe:

**Please select your age from the following list. \***

☒ over 55

scientist- retired UNC Medical  
School professor

Occupation

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

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## Ethics Statement

### ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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☒ I Agree \*

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## **Rudy Juliano--Brief Biosketch**

### EDUCATION

Cornell University	B.S.	1963	Physics
University of Rochester	Ph.D.	1971	Biophysics
Roswell Park Memorial Inst.	Postdoctoral	1972	Cell Biology

### EMPLOYMENT

1964-67	US Peace Corps, Legaspi, Philippines
1972-1978	Investigator, Research Institute, Hospital for Sick Children, Toronto
1973-1978	Assistant Professor of Biophysics, University of Toronto, Ontario
1978-1982	Associate Professor of Pharmacology, Univ. of Texas Medical School, Houston, TX
1982-1986	Professor of Pharmacology, Univ. Texas Medical School, Houston, TX
1987-2002	Professor and Chair, Department of Pharmacology, University of North Carolina School of Medicine, Chapel Hill, NC
1993	Fogarty Fellow, J Gurdon lab, Wellcome-CRC Institute, Cambridge, UK
2002-2007	Professor, Department of Pharmacology, University of North Carolina
2007-2015	Boshamer Distinguished Professor of Pharmacology
2005-2010	Principal Investigator, Carolina Center of Cancer Nanotechnology Excellence
2008-2011	Assoc. Dean for Research & Graduate Education, UNC School of Pharmacy
2015-	Emeritus Professor of Pharmacology
2015-	Chief Scientific Officer and acting President, Initos Pharmaceuticals LLC

### PUBLICATIONS

~300 peer reviewed publications

### BIOTECHNOLOGY

*Scientific Advisory Boards:* Lipotec, The Liposome Co., Ercole Therapeutics

*Current Consulting:* Monsanto Inc., Eli Lilly Inc.



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**Profile**

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**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Joshua

First Name

J

Middle Initial

Levenson

Last Name

jameslevenson@gmail.com

Email Address

142 Lincoln lane

Street Address

Suite or Apt

Chapel hill

City

NC

State

27516

Postal Code

Home:

Primary Phone

Home:

Alternate Phone

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Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 0-12 months

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The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

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Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

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☒ Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Environmental Stewardship Advisory Board Champion

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Speaker at an event

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

Living internationally in intentional ecovillage and progressive cities. Where I participated in dozens of environmental and education based service projects. Masters in applied mathematics and volunteer with NC warn NC climate justice summit and several other activism groups.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Generally able to do most tasks, focus/skill in integrative problem solving, interest in green communities, bike lanes/times, zero waste composting community gardens and permaculture, tree houses.

[Academic\\_history.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Other

**Gender**

---

☒ Male

Mixed race small part Pacific  
Islander larger part caucasian

If other, please describe:

**Please select your age from the following list. \***

---

☒ 25-34

Teacher

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

## CV

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Western Washington University

Name: Levenson, Joshua J ID: W00497247 Previous ID:

Subj Crse CRN Course Title Cdt Grd Qpts Gmod Gr Date Rpt Attr — — — — —

200330 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing Site:

Prg1: NM Prg2: Mjr: 0000

MATH 204 30621 Elementary Linear Algebra 4 B 12.0 L 08/21/03

MATH 226 30625 Limits Infinite Series 4 B+ 13.2 L 08/22/03

Quarter: Credits: 8.0 Qpts: 25.20 GPA: 3.15

200340 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: NM Prg2: Mjr: 0000

MATH 225 40961 Multivrrble Calc Geomtry II 4 A- 14.8 L 12/11/03

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200410 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: NM Prg2: Mjr: 0000

MATH 209 10048 Discrete Mathematics 4 A- 14.8 L 03/22/04

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200420 Cls: JR Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: IN Prg2: Mjr: NBIN

M/CS 435 22951 Nonlinear Optimization 4 W 0.0 L 05/14/04

MATH 312 20061 Proofs in Elementary Analysis 4 A 16.0 L 06/09/04

MATH 331 20062 Ordinary Differentl Equations 4 B+ 13.2 L 06/11/04

PHYS 123 20650 Electricity and Magnetism 4 A 16.0 L 06/15/04 LSCI

PHYS 133 20660 E and M Lab 1 A 4.0 L 06/08/04

Quarter: Credits: 13.0 Qpts: 49.20 GPA: 3.78

200440 Cls: JR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 304 41836 Linear Algebra 4 A 16.0 L 12/13/04

MATH 410 40066 Mathematical Modeling 4 A 16.0 L 12/13/04

MATH 441 40067 Mathematical Statistics 4 A 16.0 L 12/14/04

PE 108 40177 Beginning Weight Training 1 S 0.0 S 12/07/04

PHYS 223 41531 Waves and Optics 3 B 9.0 L 12/13/04

PHYS 233 41534 Waves Optics Laboratory 1 A- 3.7 L 12/13/04

Quarter: Credits: 17.0 Qpts: 60.70 GPA: 3.79

200510 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

M/CS 375 12465 Numerical Computation 4 A- 14.8 L 03/22/05

MATH 207 10668 Mathematical Computing 3 A- 11.1 L 03/21/05

MATH 400 14678 Qual Exam Prep 2 S 0.0 S 03/18/05

MATH 412 11409 Mathematical Modeling Comp 1 A 4.0 L 03/15/05

MATH 438 11831 Intro to Complex Variables 4 B+ 13.2 L 03/21/05

MATH 442 11411 Mathematical Statistics 4 A- 14.8 L 03/22/05

Quarter: Credits: 18.0 Qpts: 57.90 GPA: 3.61

200520 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

M/CS 435 22319 Nonlinear Optimization 4 B 12.0 L 06/10/05

MATH 342 20913 Statistical Methods 4 W 0.0 L 05/12/05

MATH 432 21930 Systems of Differntl Equations 4 A 16.0 L 06/10/05

MATH 547 22986 Statistical Design Experiments 3 B+ 9.9 L 06/13/05

PE 175 20452 Windsurfing 1 S 0.0 S 06/08/05

Quarter: Credits: 12.0 Qpts: 37.90 GPA: 3.44

200530 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 302 30381 Intro Proofs via Number Theory 4 SW 0.0 L 06/21/05

PE 170 30274 Sailing 1 SW 0.0 S 06/21/05

PHIL 102 31406 Introduction to Logic 3 SW 0.0 L 06/21/05

PHIL 112 31409 Intro: Moral Issues 3 SW 0.0 L 06/21/05

PHIL 114 31413 Intro: Knowledge Reality 3 SW 0.0 L 06/21/05

Quarter: Credits: 0.0 Qpts: 0.00 GPA: 0

200540 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 400 44865 Putnam Exam Seminar 2 S 0.0 S 12/13/05 \*\*\*

MATH 421 40832 Methods Math Analysis I 4 A- 14.8 L 12/14/05

MATH 430 41424 Fourier Series/Diffntl Eqns 4 B 12.0 L 12/06/05

MATH 504 40908 Abstract Linear Algebra 4 A 16.0 L 12/12/05

Quarter: Credits: 14.0 Qpts: 42.80 GPA: 3.56

200610 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 522 11297 Methods of Math Analysis II 4 A- 14.8 L 03/21/06

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200620 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

ENG 302 21706 Technical Writing (WI) 5 B 15.0 L 06/13/06 WP3

MATH 502 23105 Abstract Algebra 4 A 16.0 L 06/09/06

MATH 503 21944 Topics in Abstract Algebra 3 W 0.0 L 05/12/06

MATH 528 22852 Functional Analysis 4 W 0.0 L 05/11/06

Quarter: Credits: 9.0 Qpts: 31.00 GPA: 3.44

200640 Cls: GR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: G-MATHAP Prg2: Mjr: NB91

MATH 533 43808 Adv Ordinary Diffntl Equations 3 A- 11.1 L 12/12/06

MATH 573 41281 Numerical Linear Algebra 4 W 0.0 L 11/13/06

PE 170 40489 Sailing 1 S 0.0 S 12/13/06

Quarter: Credits: 4.0 Qpts: 11.10 GPA: 3.7

200710 Cls: GR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: G-MATHAP Prg2: Mjr: NB91

MATH 503 13864 Topics in Abstract Algebra 3 A 12.0 L 03/23/07  
 MATH 511 13863 Advanced Modeling 4 A 16.0 L 03/26/07  
 MATH 562 13862 Differential Geometry 4 A- 14.8 L 03/26/07  
 Quarter: Credits: 11.0 Qpts: 42.80 GPA: 3.89

200720 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 527 23043 Real Analysis 4 A 16.0 L 06/19/07  
 MATH 564 23042 Graph Theory 3 B+ 9.9 L 06/15/07  
 MATH 575 23045 Numerical Analysis 4 W 0.0 L 05/11/07  
 MATH 595 21251 Teaching Algebra Precalculus 2 S 0.0 S 06/12/07  
 PE 179 20354 Intermediate Sailing 1 S 0.0 S 06/19/07  
 Quarter: Credits: 10.0 Qpts: 25.90 GPA: 3.7

200740 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 503 43931 Topics in Abstract Algebra 3 SW 0.0 L 09/30/07  
 MATH 510 40056 Mathematical Modeling 4 SW 0.0 L 09/30/07  
 MATH 530 41704 Fourier Series/Differntl Eqns 4 SW 0.0 L 09/30/07  
 MATH 573 41163 Numerical Linear Algebra 4 SW 0.0 L 09/30/07  
 Quarter: Credits: 0.0 Qpts: 0.00 GPA: 0

200810 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 424 13933 Topics in Analysis 4 W 0.0 L 02/22/08  
 MATH 566 13947 Topics in Combinatorics 3 A- 11.1 L 03/24/08  
 MATH 577 13946 Topics in Numerical Analysis 4 A 16.0 L 03/24/08  
 MATH 691 11058 Required Project 1 S 0.0 S 03/24/08 I  
 Quarter: Credits: 8.0 Qpts: 27.10 GPA: 3.87

200820 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
 Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
 MATH 525 23114 Topology 3 W 0.0 L 05/16/08  
 MATH 560 23115 Topics in Geometry 3 A 12.0 L 06/16/08  
 MATH 691 21145 Required Project 1 S 0.0 S 06/12/08 I\*\*\*  
 PE 171 20321 Sailboat Racing I 1 S 0.0 S 06/13/08  
 Quarter: Credits: 5.0 Qpts: 12.00 GPA: 4

#### Academic Summary To Date

1. Whatcom Cmty College (2) Credits: 90 Degree: AA

Total Transfer ——— Western ———

	Crdts	Crdts	Crdts	Hours	Qpnts	GPA
Undergraduate	193.000	90.000	103.00	97.000	349.100	3.59
Graduate	38.000	00.000	38.00	31.000	118.900	3.83

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Louie

First Name

Rivers Iii

Middle Initial

Last Name

lriversiii@gmail.com

Email Address

#200

Street Address

609 Craig St.

Suite or Apt

Chape Hill

City

NC

State

27516

Postal Code

Mobile: (571) 226-0533

Primary Phone

Home:

Alternate Phone

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Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 4-9 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission



## Which Boards would you like to apply for?

---

Planning Commission: Eligible

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

---

### How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Advisory Board or Council member

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have several primary interests in serving on the planning commission. 1) I am a five year resident of Chapel Hill and my time in the town has provided my family and I with a high quality of life. I see service on the commission as a way of saying thank you to the town, which has given us so much. 2) I am interested in the status of affordable housing in Chapel Hill. This concern is directly, linked to my first point. I would like to examine the opportunities to provide a high quality of life to individuals that have traditionally been unable to find housing in Chapel Hill due to limited housing stock and a somewhat high cost of living. 3) Finally and somewhat paradoxically, I am interested in maintaining the small town aesthetic of Chapel Hill while expanding that accessibility to more people.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I have served on the Planning Commission in a partial term for the past year. Over this time I have learned quite a bit about the responsibilities of the commission and it's role in town governance. I would like to continue to serve to make use of this limited experience and to learn more. Additionally, I am interested in continuing my participation in the processes involved in rewriting the town's LUMO. Specifically, I am focused on the inclusion of underrepresented voices in this process. I also believe that my professional experience with examining environmental justice issues, and the inclusion of minority populations in the management of risky environmental issues provides useful insights into many of the issues that face the commission.

[Rivers.CV.2018.FEBUARY.doc](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ African American

### Gender

☒ Male

If other, please describe:

Please select your age from the following list. \*

☒ 35-54

Assistant Professor

Occupation

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

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## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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---

**LOUIE RIVERS III**

*<http://cnr.ncsu.edu/fer/directory/rivers.php>*

---

Rivers, L.

18-Feb-15

Department of Forestry and Environmental  
Resources  
North Carolina State University

T: 919.513.2516  
F: 919.515.6193  
E: lrivers@ncsu.edu

## **APPOINTMENTS**

2013-present **Assistant Professor.** Department of Forestry and Environmental Resources, North Carolina State University  
 2008-2013 **Assistant Professor.** Environmental Science & Policy Program / Criminal Justice, Michigan State University  
 2006-2008 **Science Assistant.** Economic, Decision, and Management Sciences Cluster, National Science Foundation

## **PROFESSIONAL PREPARATION**

**B.Sc.** Biology, Kentucky State University, 2001  
*Minor in Chemistry*  
**M.Sc.** Natural Resources, The Ohio State University, 2003  
*Concentration in Human Dimensions*  
**PhD** Natural Resources, The Ohio State University, 2006  
*Concentration in Risk Perception and Decision-Making*

## **AREAS OF EXPERTISE**

Risk, Judgement and Decision Process in Minority and Marginalized Communities; Environmental Justice

## **RESEARCH INTERESTS**

My research focuses on the examination of risk and judgment and decision process in minority and marginalized communities, particularly in regards to the natural environment

## **PEER REVIEWED PUBLICATIONS**

Hubbell, Bryan J., Amanda Kaufman, Louie Rivers, Kayla Schulte, Gayle Hagler, Jane Clougherty, Wayne Cascio, and Dan Costa. "Understanding social and behavioral drivers and impacts of air quality sensor use." *Science of The Total Environment* 621 (2018): 886-894.

Rivers III, Louie, Udit Sanga, Amadou Sidibe, Alexa Wood, Rajiv Paudel, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, Eric Jing Du, and Saweda Liverpool-Tasie. "Mental models of food security in rural Mali." *Environment Systems and Decisions* (2017): 1-19.

Olabisi, Laura Schmitt, Saweda Liverpool-Tasie, Louie Rivers, Arika Ligmann-Zielinska, Jing Du, Riva Denny, Sandra Marquart-Pyatt, and Amadou Sidibé. "Using participatory modeling processes to identify sources of climate risk in West Africa." *Environment Systems and Decisions* (2017): 1-10.

Denny, Riva CH, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, Louie Rivers, Jing Du, and Lenis Saweda O. Liverpool-Tasie. "Food security in Africa: a cross-scale, empirical investigation using structural equation modeling." *Environment Systems and Decisions* (2017): 1-17.

Beiglou, Pouyan Hatami Bahman, Carole Gibbs, Louie Rivers, Umesh Adhikari, and Jade Mitchell. "Applicability of Benford's Law to Compliance Assessment of Self-Reported Wastewater Treatment Plant Discharge Data." *Journal of Environmental Assessment Policy and Management* (2017): 1750017.

Whitley, Cameron Thomas, Louie Rivers III, Seven Mattes, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, and Jing Du. "Climate-induced migration: using mental models to explore aggregate and individual decision-making." *Journal of Risk Research* (2017): 1-17.

Rivers III, Louie, Carole Gibbs, and Raymond Paternoster. "Integrating criminological and decision research theory: implications for understanding and addressing crime in marginalized communities." *Deviant behavior* 38, no. 1 (2017): 74-93.

Rivers III, Louie, Carole Gibbs, and Raymond Paternoster. "Integrating criminological and decision research theory: implications for understanding and addressing crime in marginalized communities." *Deviant behavior* 38, no. 1 (2017): 74-93.

Whitley, Cameron Thomas, Louie Rivers III, Seven Mattes, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, and Jing Du. "Climate-induced migration: using mental models to explore aggregate and individual decision-making." *Journal of Risk Research* (2017): 1-17.

Rivers, Louie, Tamara Dempsey, Jade Mitchell, and Carole Gibbs. "Environmental regulation and enforcement: Structures, processes and the use of data for fraud detection." *Journal of Environmental Assessment Policy and Management* 17, no. 04 (2015): 1550033.

McHale, Melissa R., Steward TA Pickett, Olga Barbosa, David N. Bunn, Mary L. Cadenasso, Daniel L. Childers, Meredith Gartin, Louie Rivers III et al. "The new global urban realm: complex, connected, diffuse, and diverse social-ecological systems." *Sustainability* 7, no. 5 (2015): 5211-5240.

Tyler, Shakara S., Louie Rivers III, Eddie A. Moore, and Rene Rosenbaum. "Michigan Black Farm Owners' Perceptions About Farm Ownership Credit Acquisition: A Critical Race Analysis." *Race, Gender & Class* (2014): 232-251.

Gibbs, Carole, Michael B. Cassidy, and Louie Rivers. "A Routine Activities Analysis of White-Collar Crime in Carbon Markets." *Law & Policy* 35, no. 4 (2013): 341-374.

Larkins, Michelle. "Carole Gibbs and Louie Rivers III (2013). Toward advancing research on the social and environmental impacts of confined animal feeding operations." *Journal of Social Criminology* (2013): 10-63.

Rivers, Louie, Alexis Norris, and Edmund F. McGarrell. "Mental model of the drug market intervention." *Journal of drug issues* 42, no. 1 (2012): 59-81.

Jacques, Michelle Larkins, Carole Gibbs, Louie Rivers, and Tracy Dobson. "Expanding environmental justice: A case study of community risk and benefit perceptions of industrial animal farming operations." *Race, Gender & Class* (2012): 218-243.

Parker, Jason S., Robyn S. Wilson, Jeffrey T. LeJeune, Louie Rivers III, and Douglas Doohan. "An expert guide to understanding grower decisions related to fresh fruit and vegetable contamination prevention and control." *Food Control* 26, no. 1 (2012): 107-116.

Rivers III, Louie, and Carole Gibbs. "Applying a conservation-criminology framework to common-pool natural-resource issues." *International Journal of Comparative and Applied Criminal Justice* 35, no. 4 (2011): 327-346.

Gibbs, Carole, Edmund F. McGarrell, Mark Axelrod, and Louie Rivers III. "Conservation criminology and the global trade in electronic waste: Applying a multi-disciplinary research framework." *International Journal of Comparative and Applied Criminal Justice* 35, no. 4 (2011): 269-291.

Rivers, L.

18-Feb-15

Rivers, Louie, Joseph Arvai, and Paul Slovic. "Beyond a simple case of black and white: Searching for the white male effect in the African-American community." *Risk analysis* 30, no. 1 (2010): 65-77.

Gibbs, Carole, Meredith L. Gore, Edmund F. McGarrell, and Louie Rivers III. "Introducing conservation criminology: Towards interdisciplinary scholarship on environmental crimes and risks." *The British Journal of Criminology* 50, no. 1 (2009): 124-144.

Rivers III, Louie, Robyn Wilson, and Joseph L. Arvai. "More Than Just a Message: Risk Communication and the Decisionmaking Process." *Fire Social Science Research From the Pacific Southwest Research Station: Studies Supported by National Fire Plan Funds* (2008): 105.

Rivers, Louie, and Joseph Arvai. "Win some, lose some: The effect of chronic losses on decision making under risk." *Journal of Risk Research* 10, no. 8 (2007): 1085-1099.

Rivers, Louie. "A post-Katrina call to action for the risk analysis community." *Risk analysis* 26, no. 1 (2006): 1-2.

Arvai, Joseph L., Victoria EA Campbell, Anne Baird, and Louie Rivers. "Teaching students to make better decisions about the environment: Lessons from the decision sciences." *The Journal of Environmental Education* 36, no. 1 (2004): 33-44.

## **BOOKS**

Eds. Arvai, J. & Rivers, L. 2013. *Effective Risk Communication*. Earthscan, London.

## **PEER REVIEWED BOOK CHAPTERS**

"Conservation Criminology" Gibbbs, Zwickle, **Rivers**, Hamm and Gore. Brisman, Avi, Eamonn Carrabine, and Nigel South, eds. *The Routledge Companion to Criminological Theory and Concepts*. Routledge, 2017.

Book: Innovations in Collaborative Modeling (In press)

"Principles of Participatory Ensemble Modeling to Study Complex Socioecological Systems"

Arika Ligmann-Zielinska\*, Eric Jing Du, **Louie Rivers III**, Saweda Liverpool-Tasie, Riva C. H. Denny, Alexa L. Wood, Udita Sanga, Sandy Marquart-Pyatt, Victoria Breeze, Rajiv Paudel, and Laura Schmitt Olabisi

## **GRANTS**

\$335,000 – The Conservation Fund, "Growing Green Foundations Through Parks with Purpose: Walnut Creek Wetland Community Partners" Co-Principal Investigators: Christy Perrin, Louie Rivers 01/2018

\$10,000 - American Rivers Foundation, "Building Community Capacity around the Walnut Creek Wetlands in SE Raleigh" Co-Principal Investigators: Christy Perrin, Louie Rivers 09/2017

\$10,000 - American Rivers Foundation, "Building a Foundation for Green linfrastructure in the Community Around Walnut Creek Wetlands in Southeast Raleigh" Co-Principal Investigators: Christy Perrin, Louie Rivers 09/2016

\$291,974.00 – NSF Title: Responsible Innovation with Genetically Modified American Chestnut Trees; Award Number: 1632670; \$291,974.00; Principal Investigator: Jason Delbornne; Co-Principal Investigators: Louie Rivers, Andrew Binder; 08/15/2016

Rivers, L.

18-Feb-15

\$999,793.00 - NSF IBSS: Participatory-Ensemble Modeling to Study the Multiscale Social and Behavioral Dynamics of Food Security; Award Number:1416730; Principal Investigator:Arika Ligmann-Zielinska; Co-Principal Investigator:Laura Schmitt Olabisi, Sandra Marquart-Pyatt, Jing Du, Louie Rivers; 08/01/2014

\$3,500 - Environmental Faculty Fellow, Michigan State University (2010-2011) Rivers, L. Research Theme: Climate change and coupled human and natural systems (2010)

\$218,042 - "Lansing Neighborhood Stabilization and Youth Violence Initiative." Awarding agency: US Dept of Justice, Bureau of Justice Assistance. Edmund McGarrell (PI), Christopher Melde (co-PI), Jesenia Pizarro Terrill (co-PI) and Louie Rivers (co-PI) (2009)

\$131,166 - "Chasing Sustainable Well-Being: New Methods and Measures for Sustainability Research." SMEP, internal MSU grant, Michigan State University. Joe Arvai (PI), Louie Rivers (co-PI) and Rich Grogan (co-PI). (2009)

\$19,000 - Dissertation Enhancement Grant (SBE-0519551), National Science Foundation (NSF) (2005), Joe Arvai (PI), Louie Rivers (co-PI) and Robyn Wilson (co-PI)

\$4,000 - Dissertation Enhancement Grant, Environmental Policy Initiative (EPI), The Ohio State University (2004) Louie Rivers III (PI)

## **PROFESSIONAL SERVICE**

- Member of EPA Board of Scientific Counselors Air, Climate, and Energy Subcommittee (2017-2020)
- Member of Story Collider Board of Directors (2016-2019)
- Invited member of the Technical Advisory Committee for the Consortium for Resilient Gulf Communities, link to the consortium website: <http://www.rand.org/gulf-states/resilient-communities.html>
- Review panel member for the National Science Foundation (NSF) Science and Technology Centers (STC) Preliminary Panel (2015)
- Review panel member for the NSF 2015 Graduate Research Fellowship Program (GRFP), Economics (2014)
- Mail Reviewer. Economics Program. *National Science Foundation* (2009, 2014)
- Participant in Conservation Criminology research network at Michigan State University (2008-Present)
- Member of the Urban Sustainability research coordination network (RCN) (2013-Present)
- Member of the Walnut Creek Wetland Community Project (2013-Present)
- Invited Participant. Workshop for the 2013 National Climate Assessment Technical Input Report on Rural Communities (Charleston, SC, 2/13-14/2012)
- Reviewer for Environment, Systems and Decisions (2014)
- Reviewer for the National Research Council (NRC) workshop summary Public Engagement on Genetically Modified Organisms produced by the National Academy of Sciences (NAS) (2015)
- Reviewer for the Journal of Risk Research (2014)
- Reviewer for International Journal of Risk Assessment and Management (2014)
- Reviewer. *Climate Change Education: Goals, Audiences, and Strategies, A workshop Summary* by the National Research Council
- Mail Reviewer. Decision, Risk and Management Sciences. *National Science Foundation* (2010)
- Member. *Society for Risk Analysis*, Publications committee (2010)
- Member. *Society for Risk Analysis*, Program committee for the 2010 annual meeting (2010)
- Environmental Faculty Fellow. *Michigan State University* (2010-2011)  
Research Theme: Climate change and coupled human and natural systems



- Ad Hoc Reviewer. *International Journal of Environmental Health Research* (2010)
- Ad Hoc Reviewer. *Human Ecology Review* (2010)
- Chair. Risk Communication Specialty Group Executive Board. *Society of Risk Analysis* (2009-2010)
- Chair-Elect. Risk Communication Specialty Group Executive Board. *Society of Risk Analysis* (2008-2009)
- Ad Hoc Reviewer. *Risk Analysis* (2007, 2014, 2015)
- Member. Risk Communication Specialty Group Executive Board. *Society of Risk Analysis* (2003-2008)
- Member. Selection Committee. *Dissertation Initiative for the Advancement of Climate Change Research (DISCCRS)* (Portland, OR, November 2009) Selected recent Ph.D. graduates for symposium fostering interdisciplinary research in climate change
- Panel Member. Urban Long-Term Research Area Exploratory (ULTRA-Ex). *National Science Foundation* (Arlington, VA, July 2009)
- Selected Participant in Dissertation Initiative for the Advancement of Climate Change Research (DISCCRS) (Oahu, Hawaii, September 2007)
- Chair. Values & Risk Communication Oral Presentation Session. Annual Meeting of the *Society for Risk Analysis* (December 2007)

#### **PROFESSIONAL SOCIETY MEMBERSHIPS**

- Society for Risk Analysis
- Minorities in Agriculture, Natural Resources and Related Sciences (MANRRS)
- Alpha Kappa Mu Honor Society (AKM). Inducted 1999

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

Katherine

First Name

Roberts

Middle Initial

Last Name

katherine.roberts.nc@gmail.com

Email Address

20 East Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (919) 929-8391

Primary Phone

Mobile: (919) 525-7294

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Orange County-ETJ (Blue)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 4-9 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Planning Commission: Appointed

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Orange County-Extra Territorial Jurisdiction Resident (ETJ)

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Advisory Board or Council member

If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have abiding professional and personal interests in planning. As an adjunct instructor in the American Studies Department at UNC, I teach courses on the built environment every semester, focusing extensively on rural, suburban and urban land-use design issues and movements. My children and I are making Chapel Hill our home for the long haul, and I care about how our town and surrounding areas develop and cohere in the future. I would enjoy the opportunity to work with others in my community on guiding key planning processes toward an ever more livable, accessible, and equitable Chapel Hill.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

☒ Caucasian/Non-Hispanic

**Gender**

---

☒ Female

---

If other, please describe:

**Please select your age from the following list. \***

---

☒ 35-54

Scholarly Outreach  
Coordinator at Southern  
Cultures

---

Occupation

**Are you a Town of Chapel Hill employee?**

---

☐ Yes ☒ No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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☒ I Agree \*

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

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---

☒ I Agree

Angela

First Name

Stiefbold

Middle Initial

Last Name

angela.stiefbold@gmail.com

Email Address

112 Village Lane

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (513) 442-8288

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 1-3 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Planning Commission

## Which Boards would you like to apply for?

---

Historic District Commission: Eligible

Planning Commission: Eligible

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

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☒ Email

☒ Internet

☒ Other (provide additional information below)

### People's Academy

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If you chose "Other" from the advertising opportunity listed above, please specify specify:

## Interests & Experiences

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### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have experience in a variety of perspectives of planning and historic preservation. I have education in both fields, have worked professionally for government and consulting firms in both fields, and have served as an appointed board member in both fields. I am relatively new to Chapel Hill but bring with me the experience of having lived in and learned about planning and historic preservation in a variety of places: Maryland, Pennsylvania, Germany, and Ohio.

Question applies to Historic District Commission

### Do you have special interest, experience, or education in history, architecture, archaeology, or related fields? If yes, please explain.

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I have an MRP (Master of Regional Planning) from UNC-CH, undergrad & grad coursework in Architectural History & Historic Preservation; worked as Planner/Secretary to the Historic Architectural Review Board of Allentown, PA; consulting work in historic preservation; served on the Historic Preservation Commission of Wyoming, OH; MA in History from Univ. of Cincinnati and in process of completing PhD in History from Univ. of Cincinnati (focus on history of suburban planning). I have also owned and renovated a house built in 1875 (in Wyoming, OH). I assisted in the development of historic district design review guidelines as both a planning consultant and as a volunteer board member. As a volunteer, I have researched house histories for several historic home tours. Some of that research I featured on a blog: <http://wyomingthroughmywindow.blogspot.com>

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

I am a 1993 grad of the Master of Regional Planning (MRP) program at UNC-CH. I have worked as a planner for Allentown, PA; Bucks County, PA; and for a consulting firm working in PA and NJ. I have previously served as an appointed member of a Planning Commission (Doylestown Township, PA), Economic Development Commission (Wyoming, OH) and Historic Preservation Commission (Wyoming, OH). I am currently a PhD student finishing a dissertation on suburban planning history (University of Cincinnati).

[Apr 2019 Stiefbold Angela .pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Female

If other, please describe:

**Please select your age from the following list. \***

☒ 35-54

Graduate Student

Occupation

**Are you a Town of Chapel Hill employee?**

☐ Yes ☒ No

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## Ethics Statement



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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☒ I Agree \*

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## ANGELA SHOPE STIEFBOLD

### CONTACT INFORMATION

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112 Village Lane  
Chapel Hill, NC 27514

angela.stiefbold@gmail.com

### EDUCATION

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#### University of Cincinnati

*PhD, History* (expected fall 2019) Fields: American Urban History; Memory & Public History; British Empire & Capitalism. Dissertation: *Rural Character Preservation in Bucks County, Pa. 1930-1980*.

*MA, History* (2013). Research Seminar Paper: *Striving to be the Queen of Suburbs: 1920s Planning and Zoning in the Village of Wyoming, Ohio*.

#### University of North Carolina, Chapel Hill

*MRP, Master of Regional Planning* (1993). Master's Project: *Critique of Cluster Development Zoning*.

#### Cornell University

*BS, Urban Studies* (1991). Cornell in Washington Thesis: *Historic District Designation and Gentrification*.

### ACADEMIC EXPERIENCE

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#### University of Cincinnati, Graduate Assistantships:

**Instructor:** *Cities in American History*: Spring 2016.

**Teaching Assistant:** *Advanced Topics in Environmental Studies - Urbanization*: Spring 2015, with Dr. David Stradling; *United States History*: Autumn 2011, Winter 2012, Spring 2012 with Dr. Wayne K. Durrill; Fall 2012 with Dr. Erika Gasser; Spring 2013 with Dr. Mark A. Raider.

**Editorial Assistant:** *Ohio Valley History*, Spring and Summer 2014.

**Archival Assistant:** Cincinnati History Library, Cincinnati Museum Center, Spring and Summer 2014.

### PLANNING EXPERIENCE

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**Planner, Carter van Dyke Associates, Inc.**, Doylestown, PA, 2000-03.

Municipal planning services; Historic preservation planning.

**Planning Consultant**, Doylestown, PA, 1999-2000.

Municipal planning services

**Senior Planner, Planner, Bucks County Planning Commission**, Doylestown, PA, 1995-98.

Community and comprehensive planning; Demographic and economic research and analysis.

**Planner, City of Allentown**, Allentown, PA, 1993-95.

Secretary to Historical Architectural Review Board; Comprehensive, neighborhood, and economic development planning.

### PUBLICATIONS

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"A Rural-Urban Divide: The 1949 Campaign for Zoning in Hamilton County, Ohio," *Ohio Valley History* 19 no. 1 (Spring 2019): (forthcoming).

"Book Review: *Hope in Hard Times: Norvelt and the Struggle for Community during the Great Depression* by Timothy Kelly, Margaret Power, Michael Cary," *Pennsylvania Magazine of History and Biography* 143, no. 1 (January 2019): 112-113.

"The Value of Farmland: Rural Gentrification and the Movement to Stop Sprawl," *The Metropole*, Urban History Association, <https://themetropole.blog/2018/09/12/the-value-of-farmland-rural-gentrification-and-the-movement-to-stop-sprawl>, September 12, 2018.

"Collection Essay: Hillbilly Comedy in Cincinnati – The Willie Thall Papers at the Cincinnati Museum Center," *Ohio Valley History* 14, no. 1 (Spring 2014): 73-76.

Contributor, *Design Guidelines for Historic Properties*. Wyoming, OH: Historic Preservation Commission (2013).

Co-Author, *Edgewood Village Design Guidelines*. Lower Makefield Township, PA: Lower Makefield Historical Commission and Board of Historic Architectural Review (2002).

Project Manager and Author, *Land Use Plan: Courses of Action*. Doylestown, PA: Bucks County Planning Commission (1997). Received "Outstanding Planning" award from the Pennsylvania Planning Association.

Project Manager and Author, *Land Use Plan: Tools and Techniques*. Doylestown, PA: Bucks County Planning Commission (1996). Received "Outstanding Planning" award from the Pennsylvania Planning Association.

#### CONFERENCE PRESENTATIONS

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"Farms or Houses? Debating Land Use Policy at the Rural-Urban Fringe, Bucks County, Pennsylvania" Agricultural History Society Annual Meeting, Washington DC, 2019 (forthcoming).

"Rural Character and Rural Economy: Preserving Farmland in Bucks County, Pennsylvania," The Southern Forum on Agricultural, Rural, and Environmental History, East Tennessee History Center, Knoxville, TN, 2018.

"Rural Character and Rural Economy: A History of Farm Preservation, Bucks County, Pennsylvania," Taft Humanities Now Conference, Univ. of Cincinnati, 2018.

"Who Decides Where the City Grows? Ohio Farmers, Rural Zoning, and Post-War Suburban Growth," Urban History Association Conference, Chicago, IL, 2016.

"Ohio Farmers and Land Use Regulation, 1938-1963" Conference on New Paths in the Environmental History of North America and the Ohio Valley, The Filson Historical Society, Louisville, KY, 2015.

"Ohio Farmers on Regulating the Rural-Urban Fringe, 1938-1963," Queen City Colloquium, Univ. of Cincinnati, 2015.

"Who Decides Where the City Grows? The 1949 Campaign for Rural Zoning in Hamilton County, Ohio," Queen City Colloquium, Univ. of Cincinnati, 2014.

"On the Forefront of Municipal Efficiency: 1920s Suburban Governance in Wyoming, Ohio," Queen City Colloquium, University of Cincinnati, March 29, 2013.

#### GRANTS/AWARDS

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**Albert M. Greenfield Fellowship**, Historical Society of Pennsylvania, 2017-18.

**Taft Summer Graduate Fellowship**, Univ. of Cincinnati, 2017.

**Graduate Assistant Scholarship**, Univ. of Cincinnati, 2011-12; 2012-13; Spring 2014; 2014-15; Spring 2016; 2016-17.

**Zane Miller Fellowship; History Memorial Fund Award**, Univ. of Cincinnati, Fall 2013; Fall 2015.

**Lenore McGrane Scholarship**, Univ. of Cincinnati, Fall 2015.

#### VOLUNTEER SERVICE

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**Member**, Chapel Hill Service League, Chapel Hill, NC, 2018-present.

**Chair, Vice-Chair, Member**, Historic Preservation Commission, City of Wyoming, OH, 2012-2017.

**Member**, Economic Development Commission, City of Wyoming, OH, 2007-2013.

**Vice-President, Member, Board of Trustees**, Wyoming Historical Society, Wyoming, OH, 2008-2013.

**Program Committee**, David J. Allor Planning and Zoning Workshop, APA-Ohio-Cincinnati, 2010.

**Board Member**, Wyoming Newcomers Club, Wyoming, OH, 2009-2011.

**Leader, Assistant Leader, Troop Cookie Manager**, Girl Scouts of the USA, Heidelberg, Germany and Wyoming, OH, 2003-2010.

**Member**, Parent Advisory Board, Heidelberg International School, Heidelberg, Germany, 2005-2006.

**Member**, Planning Commission, Doylestown Township, PA, 1999-2002.

**Professional Representative**, Southeast Section Council, Pennsylvania Planning Association, 1997-1999.

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**Profile**

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**Public Records Statement**

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---

☒ I Agree

Andrew

First Name

Strada

Middle Initial

Last Name

stradaa@yahoo.com

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105 Winston Ridge Dr

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Chapel Hill

City

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27516

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Home: (203) 727-4750

Primary Phone

Home:

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 1-3 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Board of Adjustment

## Which Boards would you like to apply for?

---

Board of Adjustment: Eligible  
 Planning Commission: Eligible

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

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☒ Chapel Hill Town Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

☒ Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

As a recent transplant to Chapel Hill from Connecticut, my family just went through the process of evaluating the best places to live in the Triangle. We decided on Chapel Hill for a variety of factors, but there were trade-offs. We have loved our year in Chapel Hill and I would like to assist in Chapel Hill's development so that it maintains its strengths while addressing its challenges. Professionally, I have a diverse background in IT, Risk , Operations and Data Management. Throughout this career I have had to manage budgets and focus on the tradeoffs that every organization and community has to make. In particular, I spent 12 years in Commercial Real Estate financing looking at real estate challenges and opportunities.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

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Experience in Commercial Real Estate, especially Financing and Development Budgeting and planning for projects as well as operations

[Strada\\_Resume\\_20180815.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

☒ Caucasian/Non-Hispanic

### Gender

☒ Male

---

If other, please describe:

**Please select your age from the following list. \***

☒ 35-54

### Data Manager

Occupation

**Are you a Town of Chapel Hill employee?**

☐ Yes ☒ No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

☒ I Agree \*

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# Andrew F. Strada, CFA

stradaa@yahoo.com | (203) 727-4750 | [www.linkedin.com/in/andrewstrada/](http://www.linkedin.com/in/andrewstrada/)

## Profile

Data Leader with expertise optimizing the use of data while meeting aggressive timelines and financial goals. Effective at designing and implementing data governance programs across the data supply chain.

## Core Competencies

- Data Management
- Data Quality and Governance
- Business Process Transformation
- Regulatory Data and Reporting
- Cross-Functional Change Management
- Team Development and Management

## Professional Experience

**Credit Suisse, Raleigh, NC**

2017 - Present

### Chief Data Officer - Risk

Implement appropriate Data Governance throughout the Risk organization including BCBS239 deliverables, the implementation of the Enterprise Data Governance Policy and the management of data quality issues. Instituted and manage a network of Data Governance Councils to drive business ownership of Data Management. Plan and monitor the day-to-day running of the Risk & Finance Data Governance team to ensure smooth operations to achieve common goals and deliverables. Manage the budget forecasting and planning processes in order to meet aggressive cost targets.

**General Electric, Norwalk, CT**

1996 - 2017

### Managing Director – Enterprise Data, 2016 to 2017

Transformed Programs and Data Governance for GE Capital's Liquidity and Credit Data Warehouses. Transitioned programs from supporting CCAR, Basel and stress testing to a more-focused scope aligned with pursuit of SIFI de-designation and strategic contraction. Actively managed both GE resources and consulting teams during the rapid reduction to ensure engagement and meeting service levels.

- Improved service levels by reducing monthly close cycle time 11% and improving data quality despite dramatic changes and staffing reductions.
- Reduced spend on services from \$8.7M to \$1.3M by eliminating reports and processes reflecting the firm's decreased reporting requirements. Consolidated from three outsourcing vendors to one.
- Negotiated with stakeholders to reduce warehouses' scope and service levels. Eliminated 50% of the attributes in one warehouse and shut down two warehouses reducing overhead and demands on data providers. Designed and staffed the new Enterprise Data organization.

### Director – Risk Data Quality & Governance, 2014 to 2016

Developed and implemented GE Capital's first centralized Data Governance strategy and Data Quality program to enhance risk management and regulatory reporting capabilities. Established data standards and procedures to ensure data in centralized stores were complete, accurate and timely. Collaboratively implemented the program cross-functionally and across lines of business.

- Built the Data Quality and Governance Program for the commercial credit and investment warehouse, engaging stakeholders, hiring staff and a new vendor with required expertise.
- Created a comprehensive Data Quality Program to measure and track the DQ performance of the commercial credit and investment data warehouse. Identified 209 Critical Data Elements. Developed ~1800 rules to ensure data integrity for ALLL, CCAR, Basel, SNC and Stress Testing.
- Instituted a Data Governance Policy creating accountability for Data Governance across the Data Supply chain. Led the program for identifying and remediating gaps against the policy.
- Delivered transparency to Data Quality health for the data consumers by developing dashboards and operating rhythms to educate data providers and senior management on data quality status.



**General Electric Capital Real Estate (GECRE), Norwalk, CT****Senior Manager – Global Risk Operations, 2011 to 2014**

Managed the implementation of Argus Enterprise used to model and value the global portfolio of 4,800 properties. Led a team of 32 modelers through the quarterly valuation of the North America portfolio of 3,900 properties. Served as valuations data subject matter expert.

- Led initiatives to improve productivity increasing the Asset/Analyst ratio 47%, reducing annual cost by \$1MM and reducing team size significantly while improving service levels.
- Led project to implement Argus Enterprise, convert all valuations globally, replace all interfaces and reports and train a broad set of users. Project involved over 400 global stakeholders.

**Senior Manager – Asset Management Operations, 2009 to 2011**

Managed Atlas, GECRE's system of record for asset management, valuations, cash flows and risk data.

- Established and led a Steering Committee to determine business priorities for the application, collect feedback from Senior Leadership and escalate key decisions.
- Led a lineage project to trace all externally-reported attributes to source systems.
- Instituted a process for the Master Data Management of GECRE's 35,000 tenants.

**Real Estate Underwriter – Specialized Industries, 2005 to 2009**

Led underwriting for specialty transactions including site inspections, reviewing and approving third party due diligence, market analyses, audits, valuations and calculation of key metrics. Presented conclusions to the Credit Committee. Subject Matter Expert for the valuation of Mobile Home Parks. Completed 47 transactions totaling \$710M of funding and 107 assets.

**Technology Project Leader, 2002 to 2005**

Led the support and enhancement of the deal workflow approval system for GECRE.

- Implemented a structured SDLC replacing a poorly-managed, vendor-provided solution.
- Led 15 releases including three major expansions of functionality.

**General Electric Lighting, Cleveland, Budapest, Toronto****Information Systems Specialist, 1999 to 2002**

Drove variable cost productivity through process redesign and system enhancement.

**Information Management Leadership Program (IMLP), 1996 to 1999**

Four six-month assignments and a co-op. Three rotations in Cleveland implementing and supporting applications. One rotation in Budapest, Hungary leading the Y2K upgrade of all on-site PCs.

**Education**

University of Connecticut  
Hartford, CT  
MBA in Finance and Accounting

Case Western Reserve University  
Cleveland, OH  
Bachelor of Science in Mathematics

**Certifications**

CFA Charter holder since September 2010

Six Sigma Green Belt Certified

**Additional Skills**

SQL, Spotfire, Dataflux, Ataccama, Teradata, Oracle, Business Objects, Argus Enterprise, MS Project

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**Profile**

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

**Public Records Statement**

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

☒ I Agree

John

First Name

F

Middle Initial

Weis

Last Name

johnweis32@comcast.net

Email Address

215 Mill Race Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 537-8343

Primary Phone

Mobile: (408) 515-5869

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

☒ 0-12 months

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

☒ Community Design Commission

## Which Boards would you like to apply for?

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Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

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☒ Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

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☒ Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

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☒ Brochure

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

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I have served as Planning Board Chair in Newbury, Massachusetts. I was Assistant Exec. Director of the San Jose CA. Redevelopment Agency and proposed and reviewed projects for economic and design appropriateness. I was a real estate developer in Boston and developed numerous housing and mixed use projects. I have taught City Planning and Urban Design at Boston University. I believe that it is imperative that new projects fit into the urban neighborhoods in which they are to be located and that Contextual Architecture is usually the best approach when considering new buildings.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

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See attached. I am interested in the Design Commission or Planning Board

[Weis\\_resume\\_2019.doc](#)

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You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

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☒ Caucasian/Non-Hispanic

### Gender

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☒ Male

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If other, please describe:

### Please select your age from the following list. \*

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☒ over 55

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Occupation

### Are you a Town of Chapel Hill employee?

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☐ Yes ☒ No

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## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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☒ I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

**John F. Weis**  
**215 Mill Race Drive**  
**Chapel Hill N.C. 27514**  
**johnweis32@comcast.net**

**PROFESSIONAL EXPERIENCE:**

**2011 to 2018                      TOWN OF NEWBURY PLANNING BOARD**

Member 2011 to 2013  
Chairman 2013 to 2018

**2014 to 2018                      MERRIMACK VALLEY PLANNING COMMISSION**

Commissioner (representing Newbury)

**2008- 2010                      ASSISTANT EXECUTIVE DIRECTOR- SAN JOSE  
REDEVELOPMENT AGENCY**

The San Jose Redevelopment Agency was the second largest Agency in California with a 5 year budget of over \$2 billion. The Agency along with all Redevelopment Agencies in California was dissolved by the Legislature in 2010 in order to address the State's \$16 billion budget shortfall. The Agency's Economic Development Program focused on retention and attraction of start up companies through its award winning Business Incubators as well as attraction of more established companies such as Cisco, Adobe and Ebay. San Jose's Biocenter and Environmental Incubator received the NBIA's Incubator Of The Year Awards. Since being created in 2004 Biocenter companies raised over \$800 million from Venture Capital and Angel Investors. Twenty percent of all Agency funds were directed to affordable housing and from 1994 to 2010 twelve thousand affordable units were built.

The Agency invested heavily in Green Technology companies through equipment reimbursement grants to emerging companies to locate R&D and early manufacturing functions. Over 3,000 Green Tech jobs were created.

**2001 - 2007                      DEPUTY EXECUTIVE DIRECTOR - SAN JOSE  
REDEVELOPMENT AGENCY**

Direct oversight and responsibility for the Agency's Real Estate, Negotiations, Industrial and Neighborhood Development Divisions. Coordinated the Agency's acquisition and relocation programs for the award winning San Joe City Hall designed by Richard Meier.

Responsible for retention and attraction of businesses and companies to San Jose including the retention of Ebay and IDT and the attraction of Nanosolar a start up emerging technology company. Oversaw the completion of the Biotechnology Incubator.

The Deputy Executive worked with developers for the construction of housing, especially in Downtown San Jose and its Neighborhood Business Districts where 3800 and 4400 housing units respectively were built. One thousand high-rise units were built with Agency assistance through development agreements.

1994 - 2001

**DIRECTOR - NEIGHBORHOOD AND INDUSTRIAL DEVELOPMENT,  
SAN JOSE REDEVELOPMENT AGENCY**

Created Implementation Plans and budgets for five Neighborhood Business Districts. Managed investment of \$30 million in development deals, façade grants, loans and streetscapes. Assisted developers for new housing to augment purchasing power within the business districts. Initiated the City's Strong Neighborhood Initiative (SNI) and funded 22 Neighborhood Master Plans for \$2,000,000. Created first time home-buyer and housing rehabilitation programs with Board approved budget. Over \$100,000,000 Agency funds were invested in these SNI areas.

Identified companies most likely to expand in Silicon Valley and implemented direct contact campaign based on City Council approved Plan. Over eleven million square feet of space was created in two redevelopment project areas and tax increment doubled. Developed infrastructure costing \$70 million to encourage new, and support existing, companies. Developed gap financing and loan programs for emerging software and hardware companies. Developed a \$50 million funding strategy for a new assessment district to construct utilities and roads for an additional 200 acres of industrial land.

1982 - 1994

**VICE PRESIDENT - KENNEY DEVELOPMENT COMPANY, Boston**

As Limited Partner or Project Manager was involved with the development of over \$100 million worth of housing and commercial projects most of which were historic renovations including several projects which received design awards. Served as consultant for over \$100 million worth of ongoing or planned development. Specific examples include:

Burroughs Wharf, Boston, Mass. - \$50 million residential project on Boston's waterfront, including the creation of two piers, underground parking and two separate "finger pier" buildings.

Navy Yard Plaza, Charlestown, Mass. - A 250,000 square foot, mixed use complex developed over a five-year period (1985-1990). Formerly vacant warehouses, all four buildings are listed as National Landmarks and one project, the Paris Building, received the Preservation Award from the Massachusetts Historic Commission for 1991.

Urban Renaissance Properties, Boston Mass. - A Limited Partner in the conversion of four former school buildings into 124 housing units. Dartmouth Square, located in Boston's South End received Builder Magazine Project Award for 1986. All four structures are Landmark Buildings.

Boston University - Plan preparation and public approvals for the development of 1,000 units of housing, a 500,000 square foot athletic complex and a 1,300 space underground parking facility on the former Commonwealth Armory.

**1976-1982****CITY OF BOSTON: DIRECTOR - BOSTON NEIGHBORHOOD DEVELOPMENT AGENCY**

This agency oversaw the planning and budgeting for Boston's neighborhoods including economic development and housing loan funds using a variety of funding sources including the Block Grant and Capital Budget. The staff of over 200 employees included planners, designers, managers and administrators who also allocated grants to locally based Community Development Corporations. Annual budget varied between \$40 and \$60 million. (1980 dollars).

**1974 - 1976****DIRECTOR OF COMMUNITY PLANNING - BOSTON REDEVELOPMENT AUTHORITY**

Responsible for planning staff working within Boston's neighborhoods. Worked with residents, community groups and existing City agencies in formulating overall Preservation and Development Plans for 18 Neighborhoods.

**1972 – 1974****NEIGHBORHOOD PLANNER – BOSTON REDEVELOPMENT AUTHORITY**

Working with neighborhood associations, developed policy and investment strategies to address Institutional red-lining and disinvestment problems in Boston's Dorchester and Roxbury neighborhoods.

**1970—1972****EDWARDS AND KELCEY Boston Mass. Planner**

Projects included the Master Plan for the City of Beverly, several Airport Master Plans and Environmental Impact Reports, including the first produced for the State of Maine (for a highway bypass in Harrington, Maine.)

**1968—1970****WESTCHESTER COUNTY PLANNING COMMISSION Planner**



**TEACHING: (SCHOOLS AND COURSES)**

<b>2010 to 2016</b>	BOSTON UNIVERSITY  -Development and the Planning Process -Urban Land Use Policy and Planning
<b>1999 and 2009</b>	SAN JOSE STATE UNIVERSITY  -Small Business/Neighborhood Development -Urban Community Development
<b>1982 - 1994</b>	BOSTON UNIVERSITY -  - Neighborhood Development - Urban Design
<b>1992</b>	UNIVERSITY OF RHODE ISLAND  -Planning Theory

**EDUCATION:**

<b>1965</b>	<u>BOSTON COLLEGE</u> School of Management - B. S. Economics
<b>1968</b>	<u>UNIVERSITY OF RHODE ISLAND</u> Masters of Community Planning (M.C.P.)

**PUBLICATIONS AND SPECIAL PROJECTS: (examples)**

BOSTON GLOBE	<u>Silicon Valley a Different Business Climate,</u> Sept., 1996
APA NEWSLETTER	<u>Structuring Our Economic Recovery,</u> February 1992
APA NEWSLETTER	<u>Structuring Our Economic Recovery - Initiatives</u> <u>For Local Planners,</u> November, 1991
BOSTON BUSINESS JOURNAL	<u>Housing Can Lead The Recovery,</u> December, 1991
BOSTON UNIVERSITY	<u>Master Plan for the Charles River Campus,</u> 1987
CUED	<u>Minority Participation in Entrepreneurial Development</u> - National Council for Urban Economic Development - 1984
PUBLISHED REPORT	<u>Dividing the Pie: Resource Allocation to Urban Neighborhoods</u> - U.S. Conference of Mayors - 1980  <u>Boston's Triple Deckers</u> 1979