Council Update on Greene Tract Master Plan



Town Council Meeting October 9, 2024

Recommended Action

Council hear the report from the consultant; and Council adopt R-X, receiving and endorsing the September 22, 2024 Plan and endorsing next steps.



Legislative Context

- •October 1, 2024 Orange County BOCC
- •October 9, 2024 Chapel Hill Town Council
- •October 15, 2024 Carrboro Town Council

Background & Context

- Jointly owned 107-acre parcel
- Completing consultant portion of community engagement process
- Sharing community created master plan
- Engaging with Development Finance Initiative
- Beginning zoning approval process



CHAPEL HILL TOWN COUNCIL

GREENE TRACT COMMUNITY ENGAGEMENT











Community Engagement Consultant Team

LEADERSHIP **PROJECT**



Jessica Pearson Project Manager & Main Point of Contact



Nicole Bennett Engagement / Equity Advisor



Elaine Asal **Engagement Lead**

TEAM PROJECT CORE



Dionne Hines Equitable Co-**Production Strategist**



Mikayla Hernandez **Community Facilitator**



Jordan Powell **Transportation Planning** & Facilitation



Regan Buchanan Community Planning & Engagement









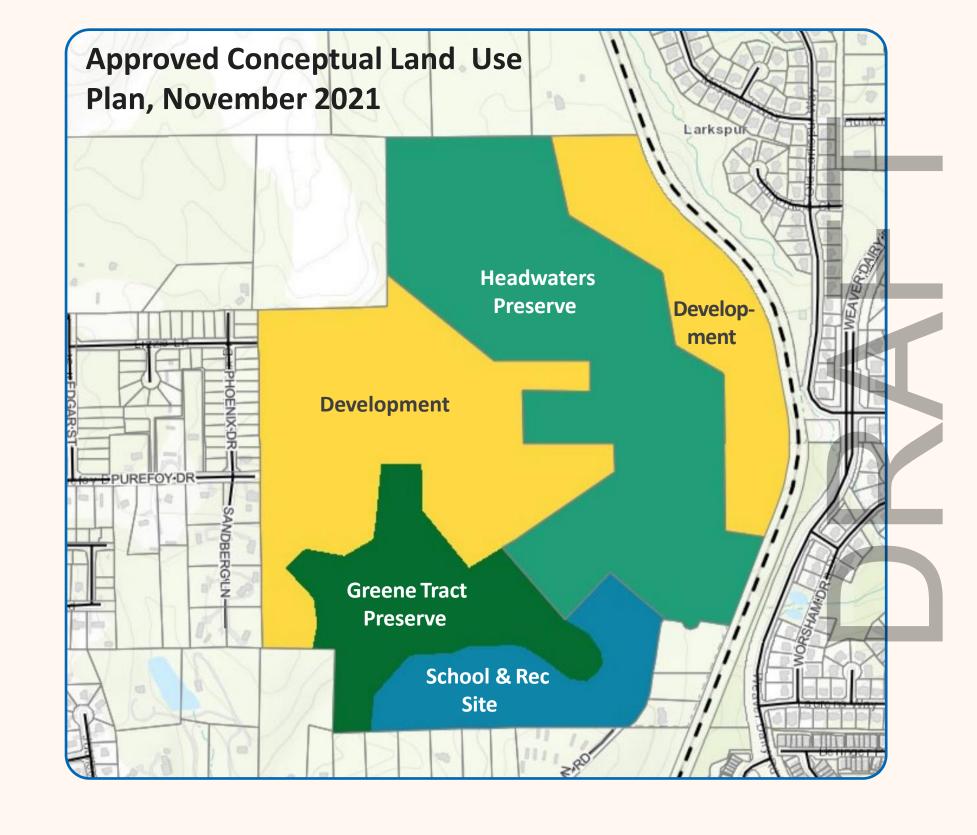




Master Planning Project Overview

Orange County, the Town of Chapel Hill, and the Town of Carrboro launched a ten-month process to create a shared vision and master plan for the Greene Tract, an approximately 167-acre area that will be host to a mix of uses, including:

- *Development*, which may consist of affordable and market rate housing, low intensity commercial, service uses, and maker/incubator space
- Environmental preservation
- Public school and recreational site













Greene Tract Engagement Team

The Engagement Team has worked alongside the project consultants to plan engagement and outreach with the community, including workshops, newsletters, and more.

Consistent with the 2021 Interlocal Agreement among Orange County, the Town of Chapel Hill, and the Town of Carrboro, the Engagement Team is led by staff from:

- The three (3) jurisdictions, in partnership with
- Rogers Eubanks Neighborhood Association (RENA)
- Affordable housing partners
- A representative from Chapel Hill-Carrboro City Schools

ENGAGEMENT TEAM

- Cy Stober, Orange County
- Perdita Holtz, Orange County
- Judy Johnson, *Town of Chapel Hill*
- Jacob Hunt, Town of Chapel Hill
- Britany Waddell, Town of Chapel Hill
- Sarah Viñas, Town of Chapel Hill
- Trish McGuire, Town of Carrboro
- Marty Roupe, Town of Carrboro
- Duncan Dodson, Town of Carrboro
- Al Ciarochi, CHCCS
- Jackie Jenks, OCAHC & IFC
- George Barrett, OCAHC
- Brother Campbell, RENA
- David Caldwell, RENA
- Karen Reid, RENA











Community Engagement Overview

Our Community Engagement effort has followed the duration of the planning and design process. We have:

- Collected and documented the *collective* vision for the Greene Tract Master Plan
- Coordinated with the design team to ensure the community's vision is reflected in the Conceptual Master Plan
- Hosted workshops to share back *progress* on the design and development of the Conceptual Master Plan



















Community Engagement Strategy

Engagement Goals		Strategies to Achieve Them
1	Build upon previous efforts to develop an engagement process that acknowledges the history of the parcel, recognizes and repairs previous harm to the community, and advances the intent to provide certain land uses on the Greene Tract.	 Created a timeline and collaborated with the Engagement Team to identify key community and planning events Included the Approved Conceptual Land Use Plan in all presentations and communications about the Master Plan
2	Elevate the voices of the historic Rogers Road and Eubanks Road community to ensure their priorities shape every part of the master planning process.	 Members of the Engagement Team were identified based on their relationships with the historic RENA community Data gathering techniques were implemented in workshops to elevate the voice of the historic RENA community
3	Make the master planning process accessible and engaging through clear communication, collaboration, and transparency.	 A variety of communication methods, including virtual and in person events, were used to share project updates Promotional materials were translated into multiple languages Insights Report was written using accessible, clear language
4	Engage across a variety of stakeholder groups to gain widespread awareness and understanding of the ideas generated through the planning process, as well as what the development of the property will look like.	 A variety of communication methods were used to reach a broad group of stakeholders Email addresses were collected at all workshops to build a distribution list for project newsletters and updates
5	Ensure that the population reached equitably represents directly impacted residents nearby .	 Data gathering techniques were implemented in workshops to elevate the voice of the historic RENA community A postcard campaign was implemented to reach residents Yard signs were placed throughout the community











Community Engagement Activities

11

Stakeholders Interviewed

Nearby property owners, affordable housing representatives, St. Paul AME, RENA, and greenspace advocates



150+

Workshop **Attendees**

Identifying the community's vision and documenting feedback to bring it to life in the **Greene Tract** Master Plan



Phoenix Place Focus Group

Engaging with residents to determine their priorities, concerns, and opportunities for the Greene Tract Master Plan



Monthly **Newsletters**

Sharing project updates, advertising for community workshops, and highlighting the **Guiding Principles** for the Master Plan



10

Engagement Team Meetings

Finalizing workshop details, reviewing publicfacing materials, and co-creating a successful engagement process

















Stakeholder Interviews

11

Stakeholders Interviewed

Nearby property owners, affordable housing representatives, St. Paul AME, RENA, and greenspace advocates



Several semi-structured individual and small group interviews were hosted to understand the history, stories, challenges, and opportunities related to the development and Master Plan project.

Interview Process & Outcomes

- **Pre-Interview Questionnaire**
- In Person Interview
- Narrative Analysis to Identify Themes
- Workshop 1 Planning

Stakeholder interviews played a large role in defining the main topics that were discussed at Workshop 1.

Top Themes

- **RENA Partnerships & History**
- Affordable Housing
- Traffic & Transportation
- **Greenspace & Biodiversity**
- **Common Group**
- **Building Community**













Community Workshops

150+

Workshop **Attendees**

Identifying the community's vision and documenting feedback to bring it to life in the **Greene Tract** Master Plan



Three community workshops were hosted, during which attendees had the opportunity to share their perspectives and feedback on Master Plan progress. This feedback was critical for developing Guiding Principles.

Workshop 1

Designing our Shared Vision for Development

- Discussions about Housing, Community Development, and Connectivity & Open Space
- Uncovering the community's vision

Workshop 2

Creating a Shared Vision for Our Community

- Review of draft Master Plan concepts
- Evaluating how the concepts addressed the Guiding Principles

Workshop 3

Understanding the Shared Vision for Our Community

- Conceptual Master Plan review
- Gathering feedback for future engagement















Phoenix Place Focus Group

Phoenix Place Focus Group

Engaging with residents to determine their priorities, concerns, and opportunities for the Greene Tract Master Plan



A focus group was held with Phoenix Place residents to discuss Greene Tract stories, community development, connectivity & open space, and housing. This session increased Phoenix Place attendance at Workshop 2.

Priorities

- Maintaining buffer between existing & new development
- Mirroring the rural character of the existing community
- Addressing the needs of families/residents in the existing community

Concerns

- Impact of traffic on residential streets
- Ability for existing residents to access resources within the new development
- Affordability of housing
- Loss of trees

Opportunities

- Additional access points into the new development to alleviate traffic on Purefoy Drive
- Virtual engagement to gather feedback from other Phoenix Place residents













Promotional Materials

The following materials were developed to advertise for the three community workshops:

- Banners
- Yard signs
- Multi-lingual flyers (included in RENA food drives, posted online, and distributed through local community organizations)
- Postcard campaign
- Monthly newsletters













CREATING & APPLYING THE GUIDING PRINCIPLES











Our Engagement Process & Outcomes

Using the information we gathered from our engagement activities and background research, we developed a set of Overarching Insights, which informed the Guiding Principles used by Thomas & Hutton to create the Conceptual Master Plan.



Inputs (What We Heard) **Overarching Insight A**

Overarching Insight B

Guiding **Principle**











Guiding Principles for the Master Plan

Activate strategic locations throughout the development for common uses that bring multi-generational residents together.

Use built elements in the public realm to honor and respect the Historic Rogers-Eubanks community's rich, cultural history.

Provide services and resources within walking distance that support youth, families, and the ability for seniors to age in place.

Establish building scaling and housing density that build on the strengths of the surrounding neighborhood.

05

Prioritize rented and owned affordable housing and support space for small businesses.

06

Provide a network of safe, connected streets and public transit to enable mobility for residents of all ages and abilities.

Minimize the impact of roads and development on the natural ecosystem within the preserve area.

08

Use natural and paved surfaces to provide outdoor recreation opportunities and connect to nearby trail networks.







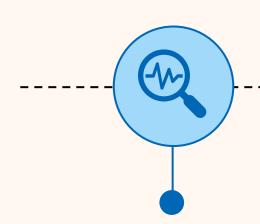






Applying the Guiding Principles

The Guiding Principles served as a north star for all engagement activities following Workshop 1.



Initial Insights

The Guiding Principles were shared with Thomas & Hutton to use as a framework for developing two concept plan options for the Master Plan.



Printed diagrams showed how the Guiding Principles were created; then, the concept plan options were evaluated through the lens of how they did or did not address the Guiding Principles.

Analysis & Synthesis

Feedback from Workshop 2 was categorized into the eight Guiding Principles; this feedback was then used as a basis for Conceptual Master Plan updates.

Workshop 3

The Guiding Principles were again used to evaluate the updated Conceptual Master Plan, with open house discussions centered on the ways they were addressed.





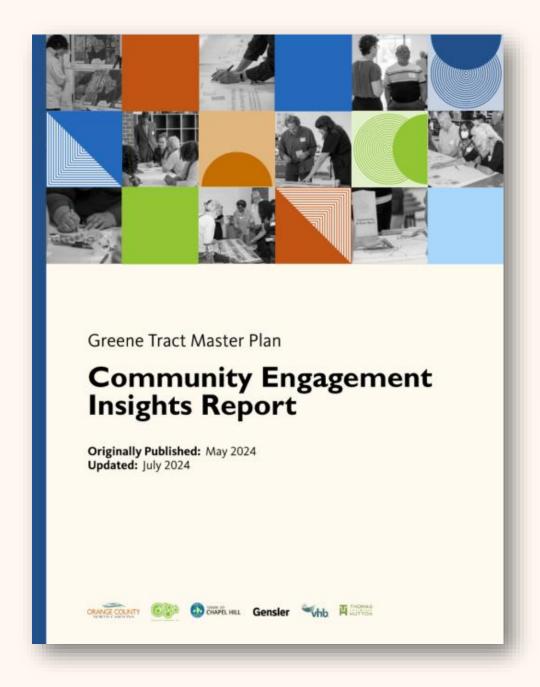


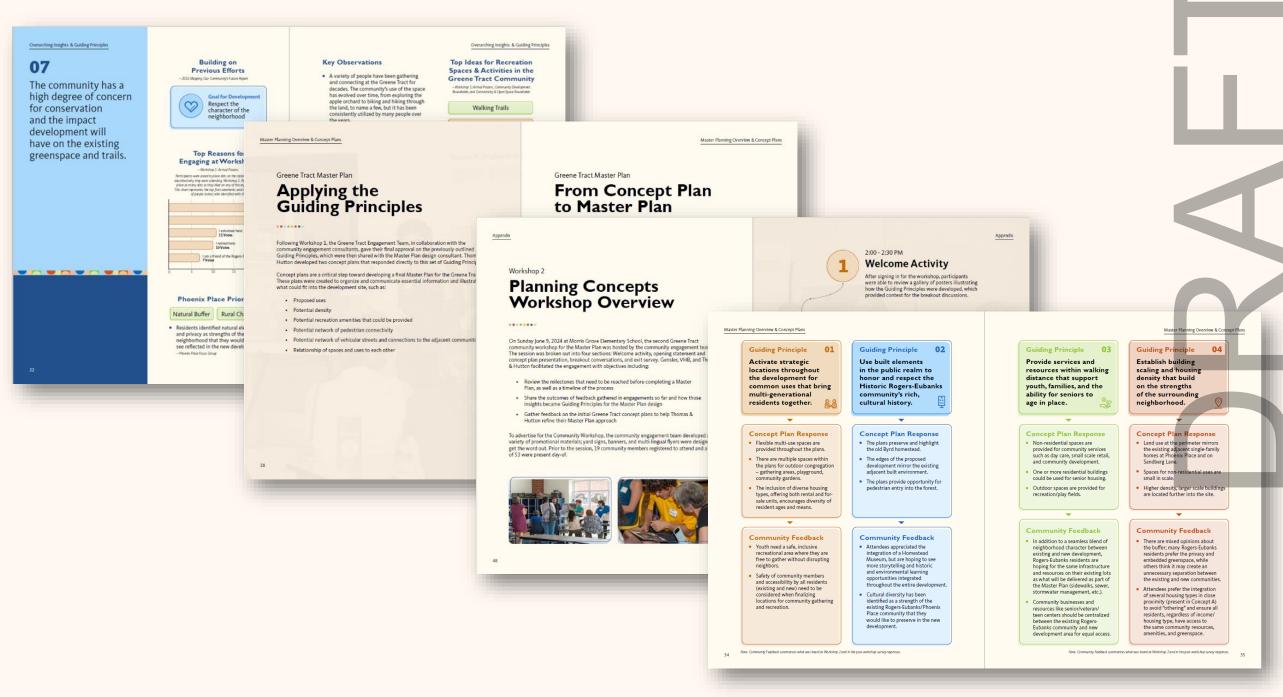




Community Engagement Insights Report

The Insights Report is a comprehensive summary of the community engagement process and feedback on the Greene Tract Conceptual Master Plan. It is available for public viewing on the Greene Tract web page.







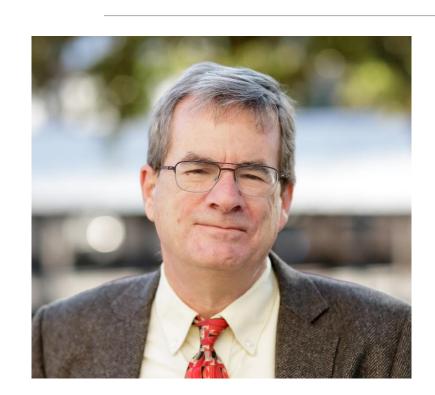








Greene Tract Master Plan Team



Dan Jewell Regional Director



Jeremy Anderson Landscape Architect

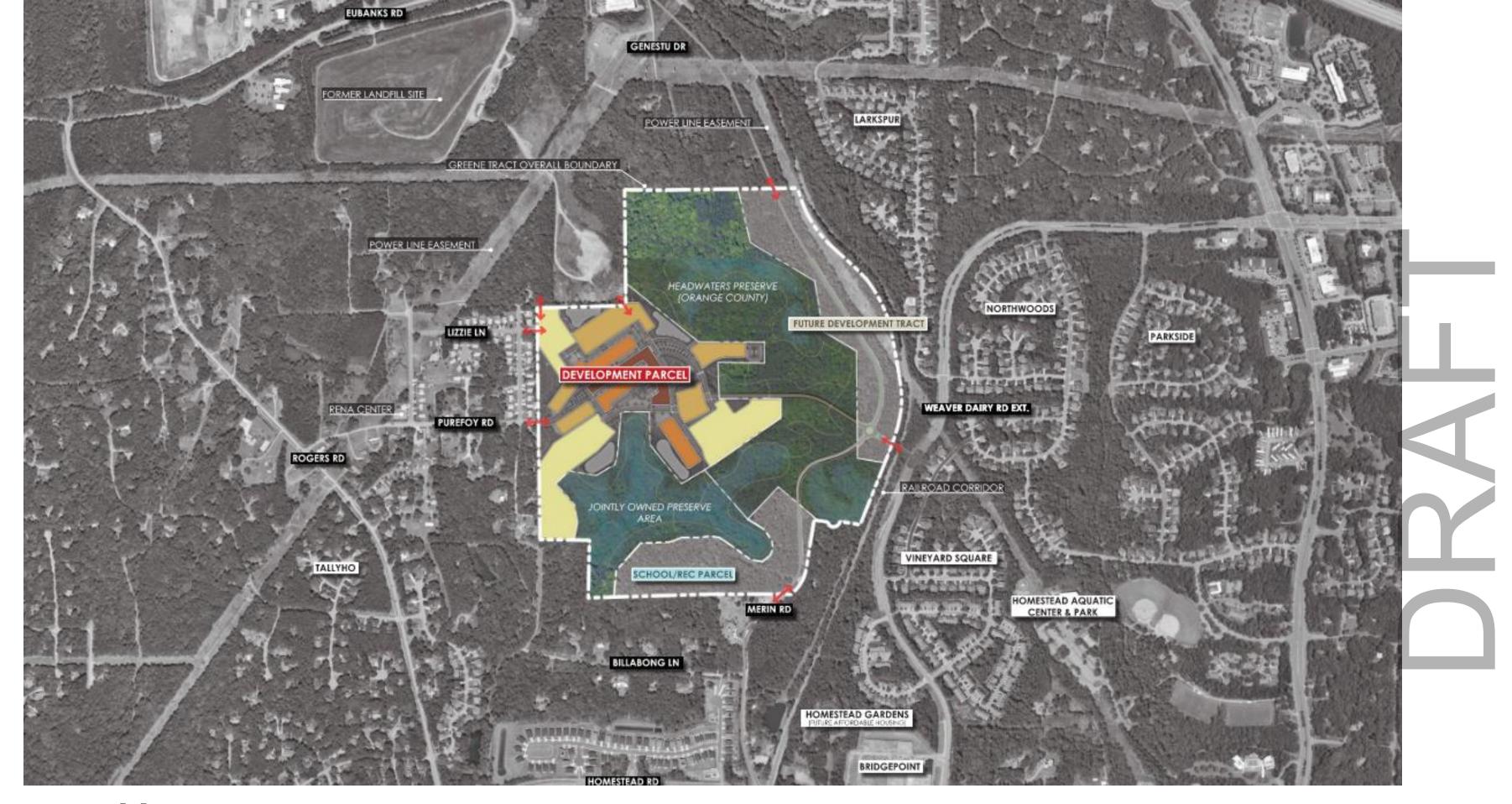


Wendi Ramsden Landscape Architect



Gradey Grumman
Designer





Context Map

Greene Tract Master Plan





Master Plan

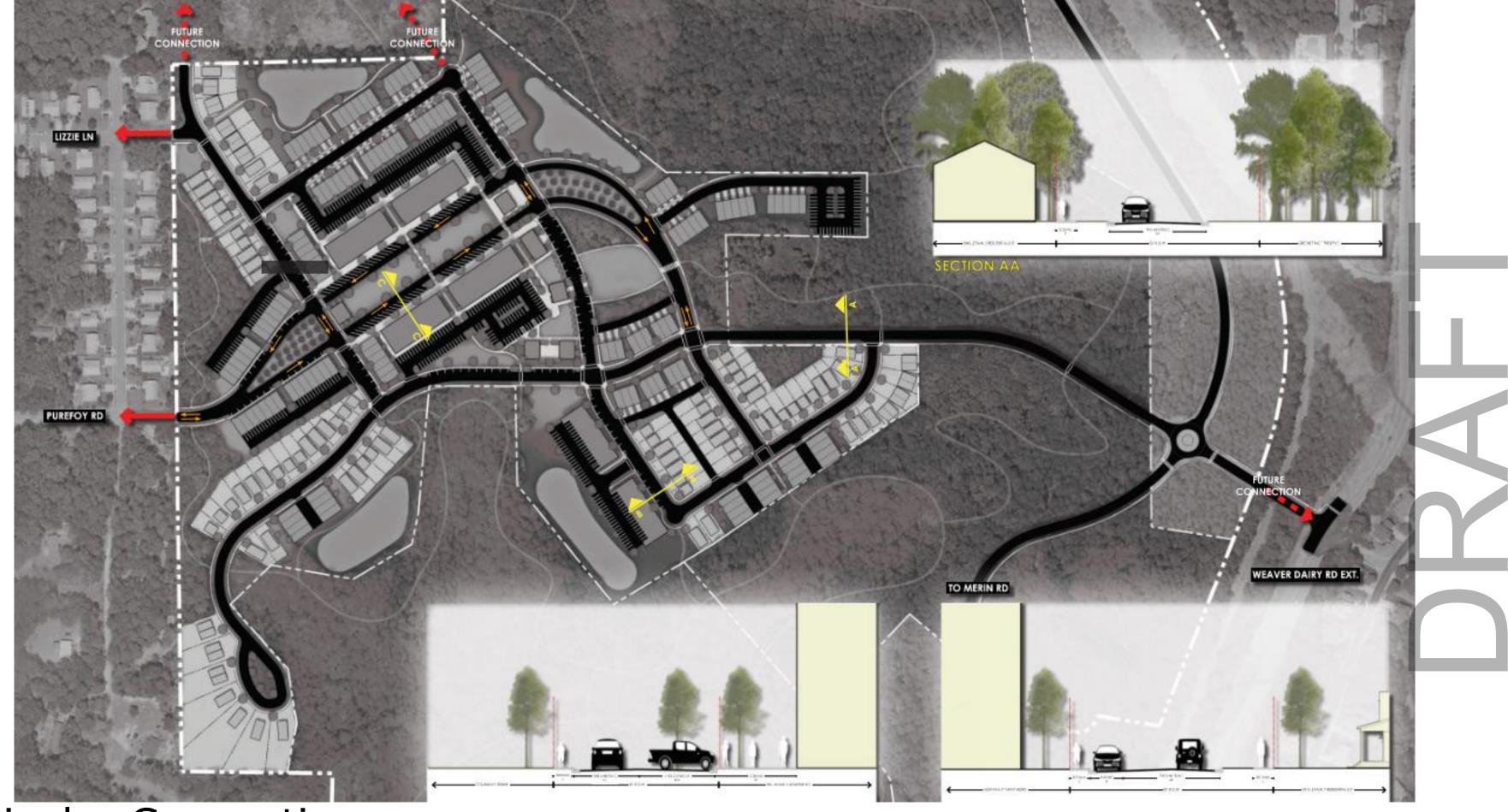






Open Space Elements





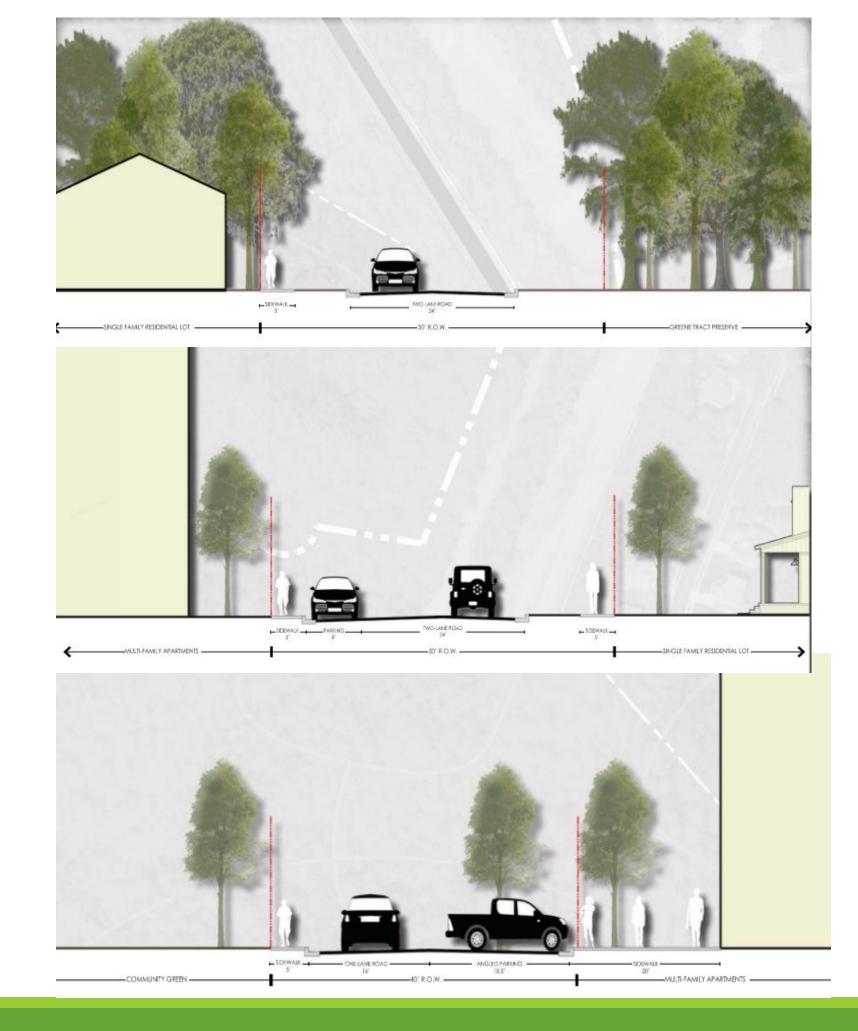




2-way street
One lane each way
No street parking
Sidewalks one or both sides

2-way street
One lane each way
Street parking - parallel
Sidewalks both sides

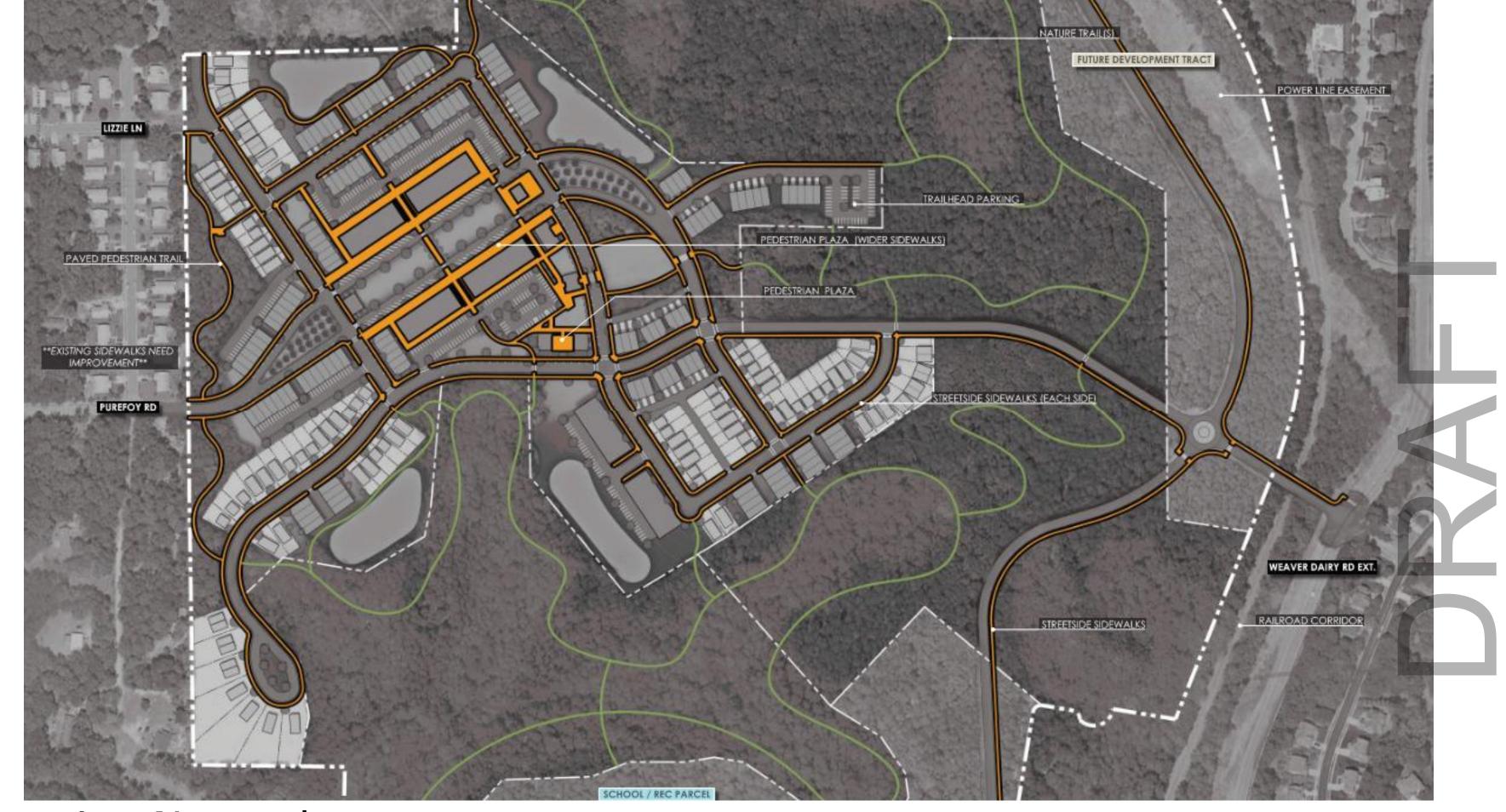
1-way street
One travel lane
Street parking - diagonal
Sidewalks both sides



Sample Road Sections

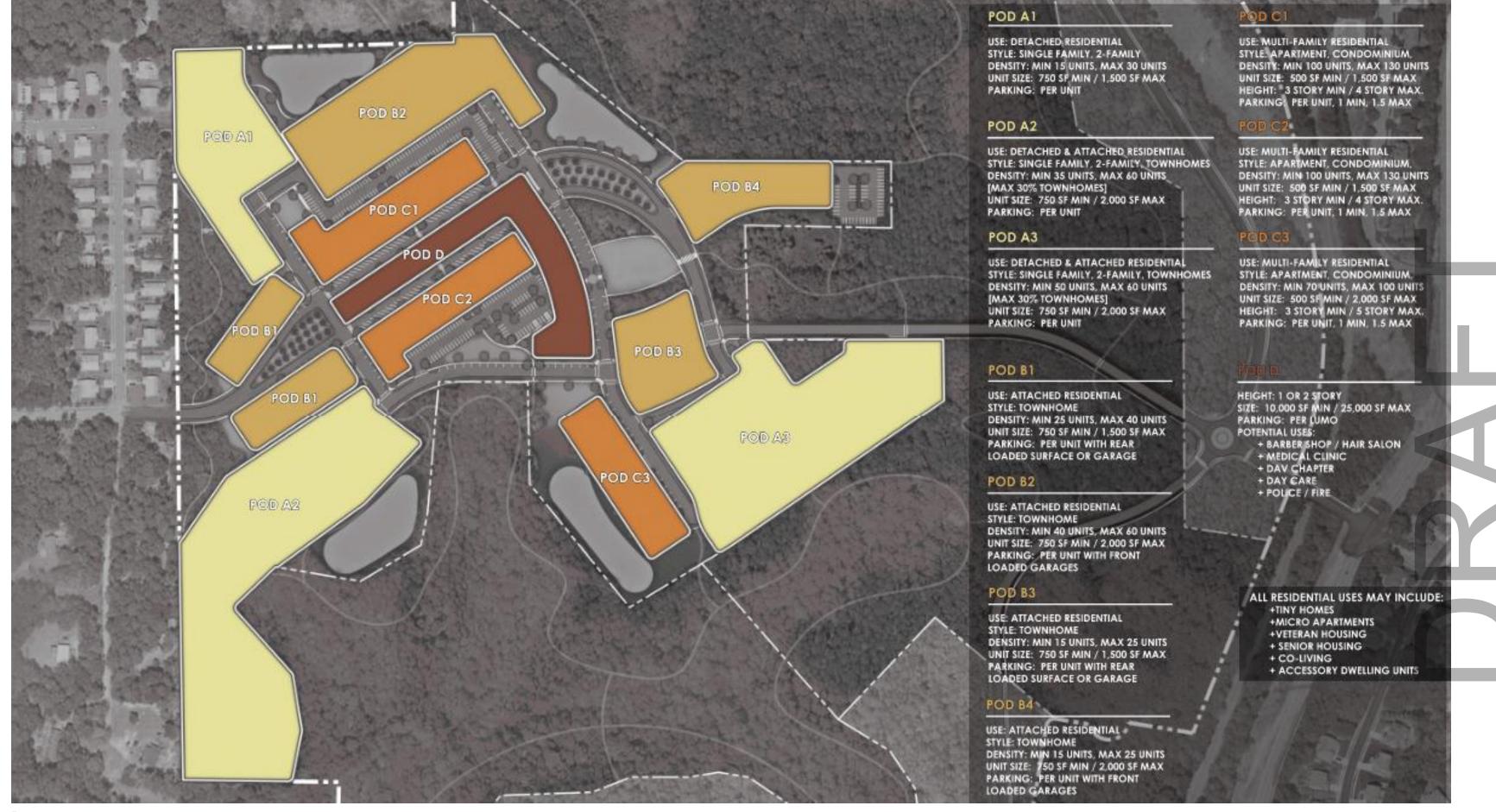
Greene Tract Master Plan











Land Use Plan





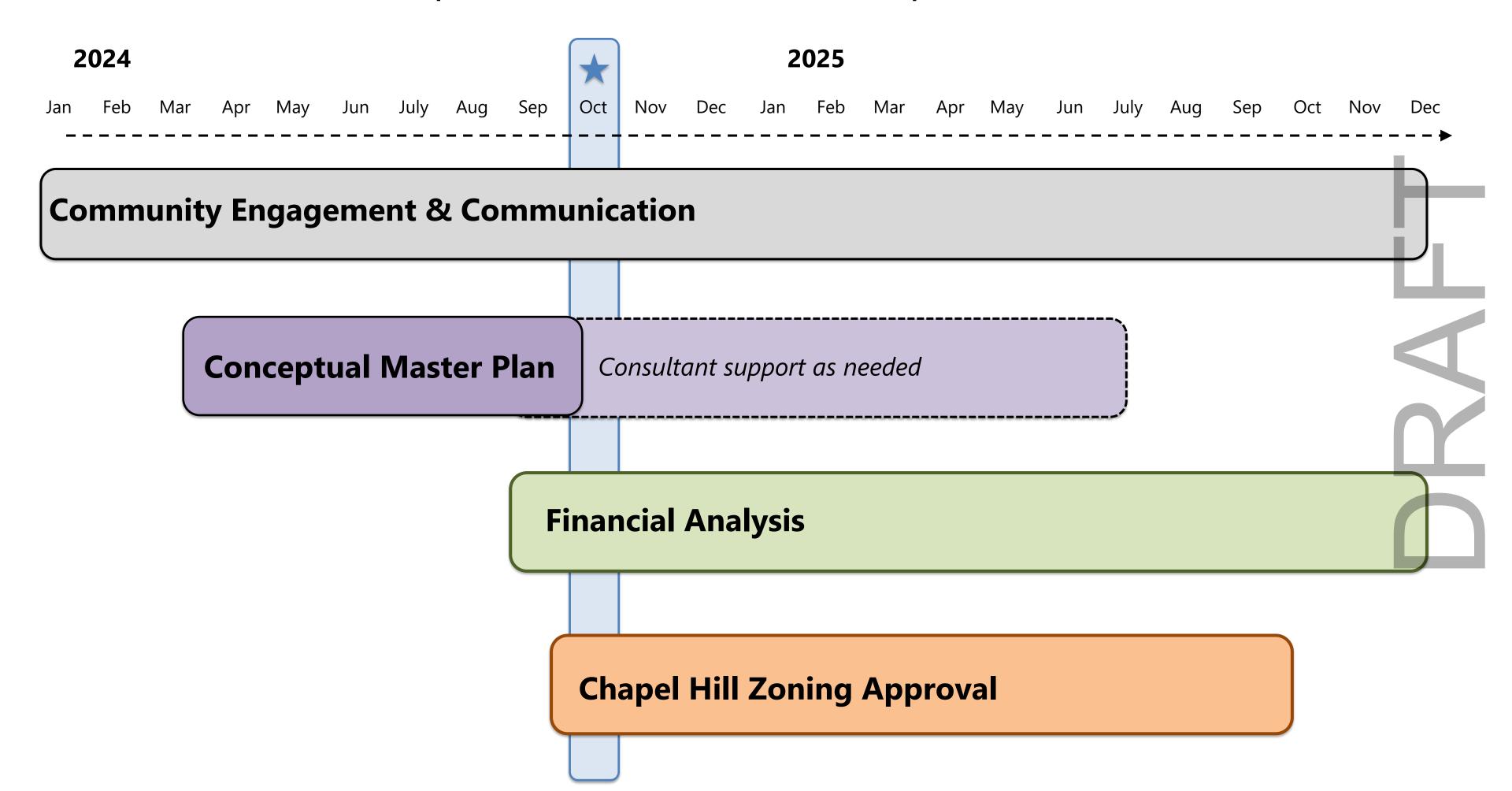




Greene Tract Master Plan Phase and Upcoming Phases

General	More Specific
Master Plan Phase	Future Phases
Connectivity Framework	Refinement to street & pedestrian network
General Use Types	Use Types and ranges
General Location of Uses Quantity Ranges Conceptual Stormwater location Conceptual Utility locations	 Zoning Approval: Transit stops Greenways, sidewalks, and trail locations Traffic Impact Analysis Environmental and cultural standards Fire standards Scale of development Recreation & buffers

Greene Tract Anticipated Timeline – Next Steps



Recommended Action

Council adopt R-X, receiving and endorsing the September 22, 2024 Plan and endorsing next steps.