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## Profile

Question applies to multiple boards

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

aarmstrong4@nc.rr.com

Email Address

Alice

First Name

K

Middle Initial

Armstrong

Last Name

2708 Forest Creek Rd

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 967-0088

Primary Phone

Mobile: (919) 724-1615

Alternate Phone

---

Question applies to multiple boards

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Orange County (Not Chapel Hill limits)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than three groups from the list below to which you would like to apply.

**Which Boards would you like to apply for?**

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Parks, Greenways and Recreation Commission: Appointed

Question applies to Parks, Greenways and Recreation Commission

**Select a Seat Category for the Parks, Greenways and Recreation Commission \***

---

Orange County Resident

Question applies to multiple boards

**Which Board is your First Choice? \***

---

Parks, Greenways & Recreation Commission

**How did you find out about this opportunity? (select all that apply)**

---

Advisory Board or Council member

**If you chose "Other" from the advertising opportunity listed above, please specify specify:**

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**Interests & Experiences**

Question applies to multiple boards

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

I have raised children here and used the parks and greenways often.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

I am a retired law professor but this is probably not relevant as I specialized in African law.

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

---

Caucasian/Non-Hispanic

### Gender \*

---

Female

If other, please describe:

---

Please select your age from the following list. \*

---

over 55

retired

Occupation

Are you a caregiver for or identify with a disability?

---

Yes  No

Have you participated in the Peoples Academy?

---

Yes  No

Are you a Town of Chapel Hill employee?

---

Yes  No

---

## Ethics Statement

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

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## Profile

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---

I Agree

lkboucher@gmail.com

Email Address

Leah

First Name

Middle Initial

Boucher

Last Name

708 Coker Ln

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Mobile: (312) 515-3633

Primary Phone

Home:

Alternate Phone

---

Question applies to multiple boards

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than three groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

---

Parks, Greenways and Recreation Commission: Eligible

Question applies to Parks, Greenways and Recreation Commission

## Select a Seat Category for the Parks, Greenways and Recreation Commission \*

---

Chapel Hill Resident

Question applies to multiple boards

## Which Board is your First Choice? \*

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Parks, Greenways & Recreation Commission

## How did you find out about this opportunity? (select all that apply)

---

Open House Event

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences

Question applies to multiple boards

## What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I hope to bring four perspectives to this position. First, I am a native of Chapel Hill. I grew up enjoying our green spaces and parks, and I would like to see them maintained, improved, and help create new ones. Second, I am a mother of three school-aged children. All three are very active and benefit from the many services and facilities provided by the Parks and Rec program. Third, I am a pragmatic environmentalist. I strongly believe we need to invest in more green spaces to keep our community beautiful, clean, and environmentally responsible. Finally, I am a runner, hiker, and walker who enjoys Chapel Hill's many trails and walkways and would like to help preserve and expand them.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

I am a Consumer Insights professional, which deeply involves listening to the needs of people from different backgrounds. My 20 years of experience has taught me that my perspectives and needs are rarely representative of any meaningful population. Thus, I know the importance of listening to different populations and can use my skills to bring different perspectives and needs to this group. Also through my work, I have the privilege of bringing new insights to several large environmental organizations. These experiences help me stay current on key issues in the green space, possible solutions, as well as how different segments of the public perceive and feel about various issues and solutions. I also have a volunteer experiences of relevance. With the help of the Rashkis PTA, I led the expansion of the Rashkis Elementary School playground. This two-year effort involved a significant fund-raising effort, extensive research into and selection of appropriate equipment (fun, safe, and inclusive), and finally the installation of equipment.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

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### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Female

**If other, please describe:**

---

**Please select your age from the following list. \***

35-54

Insights consultant

Occupation

**Are you a caregiver for or identify with a disability?**

Yes  No

**Have you participated in the Peoples Academy?**

---

Yes  No

**Are you a Town of Chapel Hill employee?**

---

Yes  No

---

### **Ethics Statement**

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---

I Agree

ddodson17@yahoo.com

Email Address

Donna

First Name

A

Middle Initial

Dodson

Last Name

301 North Estes Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (919) 724-3535

Primary Phone

Home:

Alternate Phone

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Question applies to multiple boards

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**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than three groups from the list below to which you would like to apply.



**Which Boards would you like to apply for?**

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Justice in Action Committee: Eligible

Parks, Greenways and Recreation Commission: Eligible

Question applies to Justice in Action Committee

**Select a Seat Category for the Justice in Action Committee \***

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Chapel Hill or Carrboro planning jurisdiction

Question applies to Parks, Greenways and Recreation Commission

**Select a Seat Category for the Parks, Greenways and Recreation Commission \***

---

Chapel Hill Resident

Question applies to multiple boards

**Which Board is your First Choice? \***

---

Justice in Action Committee

---

**How did you find out about this opportunity? (select all that apply)**

---

Radio

**If you chose "Other" from the advertising opportunity listed above, please specify specify:**

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**Interests & Experiences**

Question applies to multiple boards

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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I bring an educator's perspective. I was a teacher in CHCCS for 11 years and currently I work in Durham Public Schools as a teacher mentor. I see the inequities in our schools. I work to empower new teachers to tackle those inequities in the classroom and in their buildings. As a lead mentor in DPS, I plan and implement our beginning teacher support program which included professional development, maintaining a database, and supporting the development of other mentors.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

Advocate for student- and teacher-needs. Experience with managing standardized testing for a school district (including training personnel, managing test materials, maintaining a database, hiring, reporting, etc.). Assessor for National Board for Professional Teaching Standards.

[2017\\_DONNA\\_ANN\\_DODSON.pdf](#)

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

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### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Female

If other, please describe:

Please select your age from the following list. \*

35-54

Educator (Teacher Mentor) \_\_\_\_\_

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

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## Ethics Statement

## **ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS**

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**Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.” Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.**

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I Agree \*

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# DONNA ANN DODSON

301 North Estes Drive  
Chapel Hill, North Carolina 27514

919.724.3535  
donna.ann.dodson@gmail.com

## PROFILE

Highly skilled teacher and teacher-mentor with central office experience. Able to adapt to the needs of students, teachers, and administrators to promote student learning and success as well as district and school improvement. Self-directed and detail-oriented. Committed to eliminating racism in education while promoting access to an equitable education that prepares all students for the 21<sup>st</sup> century world. Seeks a team in a nurturing workplace to harness my skills, experience, and global perspective to craft creative solutions for our communities' greatest challenges.

## LICENSURE AND CERTIFICATION

<b>National Board Certification</b> , Early Adolescence, Mathematics	2008
<b>NC Department of Public Instruction</b> , Mathematics (9-12), Middle Grades Mathematics (6-9)	2000

## EDUCATION

<b>Master of Divinity</b> , Vanderbilt University Emphasis on social justice issues including the environment, gender and sexuality, education and socio-economic issues	2000
<b>Bachelor of Science</b> , Vanderbilt University Mathematics and Secondary Education	1994

## PROFESSIONAL EXPERIENCE

### **Lead Mentor and Full Release Mentor**, Durham Public Schools 2013 – present

Provide ongoing non-judgmental and confidential support for beginning teachers in all aspects of teaching including lesson planning and implementation, classroom management, reflection, data analysis, assessments, as well as personal and professional growth. Provide orientation to the teaching profession, school and district for beginning teachers and lateral entry teachers. Design and implement engaging and relevant professional development to meet the evolving needs of beginning teachers. Collaborate with building, district, regional and state leadership to improve support for beginning teachers.

- Design and implement district-wide electronic data collection system for (1) beginning teacher documentation, (2) lateral entry 10-day orientation documentation, and (3) school-based beginning teacher support plan template
- Develop and maintain system for tracking monthly and yearly district-wide, school-specific and area beginning teacher retention rates by subject and/or grade level taught as well as beginning teacher level
- Prepare for and successfully complete a NCDPI audit of beginning teacher program

### **State Testing Coordinator**, Durham Public Schools 2011 – 2013

Provide comprehensive and differentiated professional development and training to school-based testing coordinators and district personnel to administer all state-mandated tests according to Durham Public Schools and North Carolina Department of Public Instruction guidelines. Order, inventory, distribute, collect, and destroy all state-mandated testing materials; scan, report, manage, audit, and upload data gathered from state testing; maintain security of testing materials and confidentiality of student data. Provide district- and school-based analysis of test results. Manage district process for the North Carolina Report Card. Collaborate with multiple district-level departments to develop and implement the following:

- District plan for administering, scoring, maintaining security and reporting of the newly developed North Carolina Common Exams/Measures of Student Learning
- District Test Security Plan in accordance with Durham Public Schools and North Carolina Department of Public Instruction guidelines and requirements
- District plan to launch district-wide online testing in its inaugural year in accordance with Durham Public Schools and North Carolina Department of Public Instruction guidelines and requirements in 54 schools

### **Teacher**, Chapel Hill-Carrboro City Schools 2000 – 2011

Design and teach differentiated lessons for five (5) classes of up to 30 students. Collaborate with students, parents, guardians, families, administration, school support personnel, community members and other teachers to build relationships that promote student academic success, self-confidence and personal growth with special attention to at-risk students. Design and implement lessons, strategies and policies to eliminate the achievement gap through collaboration with school and district stakeholders. Introduce new technology that incorporates group work and problem solving skills relevant to students entering the 21<sup>st</sup> century workforce. Subjects taught: Math 7, PreAlgebra, Algebra 1, Algebra 2

- Quest Challenge, NASA, Design and Build a Lunar Crater Observation and Sensing Satellite
- Developed and implemented a Summer Enrichment course for rising Algebra 1 students
- Restarted the Ultimate Frisbee Club

## ADDITIONAL RELEVANT EXPERIENCE/ACTIVITIES

Math Department member/chair/co-chair, Phillips Middle School	2000-2011
MathCounts Academic Coach, Phillips Middle School	2011
Peer Assistance and Review Panel, Chapel Hill-Carrboro City Schools	2007-2011
Teacher Mentor, Phillips Middle School	2008-2010
North Carolina Dropout Prevention Committee Grant Application Reviewer	2010
School Improvement Team member/chair/co-chair, Phillips Middle School	2002-2009
District Math Vertical Team, Chapel Hill-Carrboro City Schools	2003-2009
National Board Portfolio Assessor, Pearson	2008
EOG Mathematics Experimental Testlet Review, North Carolina Department of Instruction	2006
Afterschool PreAlgebra Program, Director, Phillips Middle School	2006
Ultimate Frisbee Athletic Coach, Phillips Middle School	2002-2006
Service Learning Teacher Leader, Phillips Middle School	2002-2004
Assistant Volleyball Athletic Coach, Phillips Middle School	2001

## HONORS AND AWARDS

<b>Phillips Middle School Teacher of the Year</b>	2005
<b>District Outstanding Secondary School Mathematics Teacher</b> , North Carolina Council of Teachers of Mathematics	2005-2006

## PRESENTATIONS

<b>Classroom Management for Middle Grades</b> , North Carolina Central University	2/2017 1 & 9/2016 1 & 9/2015 1 & 9/2014 9/2013
<b>How Do We Learn?</b> , Global Sessions, Durham Public Schools	9/2016
<b>Plan, Plan, and Plan Some More: Optimizing Classroom Instructional Time</b> , The Collaborative: Beginning Teacher Conference	4/2016
<b>Plan, Plan, and Plan Some More: Optimizing Classroom Instructional Time</b> , Out of the Box: Durham Public Schools	11/2015
<b>Is it 3 O'clock Yet?</b> , The Collaborative: Beginning Teacher Conference	4/2015
<b>Reflective Practice for Beginning Teachers</b> , Brogden Middle School	3/2015
<b>City Planning for Middle School Students</b> , North Carolina Council of Teachers of Mathematics	10/2008
<b>Religion and Child Abuse</b> , Prevent Child Abuse North Carolina	4/2001

## RELEVANT PROFESSIONAL DEVELOPMENT

Artisan Teacher, Mike Rutherford	8/2016	Assessing Writing Skills in the 21 <sup>st</sup> Century	2/2009
CFIP (Classroom Focused Improvement Process)	6/2015	Instructional Writing Across the Curriculum	1/2009
Learning Focused	6/2015	Ocean Sciences Education Leadership Institute	7/2008
Math Foundations	7/2014	Math Mentor for eMentoring for Student Success	7-8/2007
ESL-SIOP Strategies for 6-12 Teachers	6/2014	Becoming an Effective Online Instructor with Blackboard	1/2006
Fostering Global Awareness	2/2014	Develop and Teach Online Courses	11/2005
SAS Programming 1 and 2	2/2013	Facilitative Leadership	1/2003
Microsoft ACCESS 2007	8/2012	Dismantling Racism	1/2003
Project Management Fundamentals	3/2011	AVID	7/2002

## TECHNICAL SKILLS

Windows, Mac OS X, Microsoft Office Suite, Google Drive, Dropbox, Content Management Systems, Social Media/Networking, Data Analysis and Reporting

## AFFILIATIONS

North Carolina Council of Teachers of Mathematics (NCCTM)  
 National Council of Teachers of Mathematics (NCTM)  
 North Carolina Association of Educators (NCAE)  
 North Carolina Association for the Gifted and Talented (NCAGT)

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---

I Agree

andraghent@gmail.com

Email Address

Andra

First Name

C

Middle Initial

Ghent

Last Name

414 Yates Motor Company Alley

Street Address

Suite or Apt

Chapel Hill

City

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State

27516

Postal Code

Home: (858) 401-0465

Primary Phone

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Alternate Phone

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**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

0-12 months

---

Question applies to multiple boards

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**Which Boards would you like to apply for?**

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Parks, Greenways and Recreation Commission: Eligible  
Planning Commission: Eligible

Question applies to Parks, Greenways and Recreation Commission

**Select a Seat Category for the Parks, Greenways and Recreation Commission \***

---

Chapel Hill Resident

Question applies to Planning Commission

**Select a Seat Category for the Planning Commission \***

---

Chapel Hill Resident

Question applies to multiple boards

**Which Board is your First Choice? \***

---

Parks, Greenways & Recreation Commission

---

**How did you find out about this opportunity? (select all that apply)**

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Internet

**If you chose "Other" from the advertising opportunity listed above, please specify specify:**

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**Interests & Experiences**

Question applies to multiple boards

**How do you describe your previous advisory board experience?**

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Non-Chapel Hill Board Experience

Question applies to multiple boards

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

I am a long-time walker, runner, and cyclist. I have also studied urban economics for over a decade and real estate for almost two decades. My experience living in different cities has exposed to a variety of ways of organizing roads and greenways to ensure a safe and healthy experience for cyclists while minimizing the disruption to motorists. I have taught graduate and undergraduate courses in real estate finance and real estate capital markets. I've also taught introductory real estate. I'm thus familiar with the planning process but would love to learn more in person.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

See above.

Question applies to Planning Commission

**Do you have special interest, experience, or education/training in city planning, design field, environment, housing, transportation or related fields? If yes, please explain.**

Yes, I'm a professor in the Finance department at the University of North Carolina, Chapel Hill. I have published research on housing and urban economics. Please see attached CV. My experience cycling and running in several different cities has also given me insight into the best ways to organize bicycle routes and greenways.

[CV.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Female

If other, please describe:

Please select your age from the following list. \*

35-54



Associate Professor \_\_\_\_\_

Occupation

**Are you a caregiver for or identify with a disability?**

---

Yes  No

**Have you participated in the Peoples Academy?**

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Yes  No

**Are you a Town of Chapel Hill employee?**

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Yes  No

---

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**ANDRA GHENT**  
[www.andraghent.com](http://www.andraghent.com)

**PERSONAL:**

Citizenship: United States and Canada.

**EDUCATION:**

June 2008      Ph.D. in Economics, Univ. of California, San Diego (UCSD)  
 Dissertation: "Essays in Monetary Economics"  
 June 2003      M.A. in Economics, University of Toronto  
 May 2001      B.A. in Economics (Honors), University of British Columbia

**PROFESSIONAL EXPERIENCE:**

2019 – present Associate Professor, Department of Finance  
 Kenan-Flagler Business School, University of North Carolina-Chapel Hill  
 2015 – 2019 Lorin and Marjorie Tiefenthaler Professor in Real Estate (Associate Professor)  
 Department of Real Estate and Urban Land Economics  
 Wisconsin School of Business, University of Wisconsin-Madison  
 2017 – 2019 Academic Director, James A. Graaskamp Center for Real Estate  
 Wisconsin School of Business, University of Wisconsin-Madison  
 2012 – 2015 Assistant Professor, Department of Finance  
 W.P. Carey School of Business, Arizona State University  
 2008 – 2012 Assistant Professor, Department of Real Estate  
 Zicklin School of Business, Baruch College, the City University of New York  
 Fall 2007 Research Assistant, Bates-White  
 Summer 2007 Summer Associate, JPMorgan Securities, CDO Research  
 Summer 2006 Dissertation Intern, Federal Reserve Board of Governors, International Finance  
 Division  
 2004 – 2005 Consultant, Centre for Behavioural Research and Policy Evaluation, University  
 of Waterloo  
 Spring 2003 Analyst, International Lawyers and Economists against Poverty (ILEAP)  
 Summer 2003 Consultant, Ontario Medical Association and Ontario Tobacco Research Unit  
 2001 – 2002 Research Assistant, Bank of Canada, International Relations Dept.  
 1998 – 1999 Marketing Assistant, National Bank Financial, Mortgage-Backed Securities

**AWARDS and HONORS:**

- Real Estate Research Institute (RERI) Research Award, 2020 (\$15,000 spread across three coauthors)
- Real Estate Research Institute (RERI) Research Award, 2018 (\$15,000 spread across three coauthors)
- Real Estate Research Institute (RERI) Research Award, 2017 (\$15,000)
- Outstanding Referee Award, *Real Estate Economics*, 2016 (honor and glory only, no \$)
- Weimer School for Advanced Studies in Real Estate Fellow, inducted 2016
- Real Estate Research Institute (RERI) Award, 2014 (\$10,000)
- Research Institute for Housing America (RIHA) Award, 2012 (\$32,256.67)
- Eugene Lang Fellowship, 2010-2011 (\$5,812)
- UCSD Institute for Applied Economics Award, 2006-2007 (\$1,000)
- Dean's Teaching Excellence Award, 2009-2010

- Best Paper Award, Asian Real Estate Society 13<sup>th</sup> Annual Conference 2008

**REFEREED JOURNAL ARTICLES:**

Note: Standard practice in economics and finance journals is to order authors alphabetically.

1. Chodorow-Reich, Gabriel, Valentin Haddad, and Andra C. Ghent. Asset Insulators. *Review of Financial Studies*, forthcoming.
2. Flynn, Sean J. Jr., Andra C. Ghent, and Alexei Tchisty. Informational Efficiency in Securitization After Dodd-Frank. *Review of Financial Studies*, forthcoming.
3. Ghent, Andra C. What's Wrong with Pittsburgh? Delegated Investors and Liquidity Concentration. *Journal of Financial Economics*, forthcoming.
4. Ghent, Andra C., Kristian Miltersen, and Walter N. Torous. Second Mortgages: Valuation and Implications for the Performance of Structured Products. *Real Estate Economics*, forthcoming.
5. Ghent, Andra C., Walter N. Torous, and Rossen I. Valkanov. Commercial Real Estate as an Asset Class. *Annual Review of Financial Economics*, 2019, 11, 153-171.
6. Ghent, Andra C., Walter N. Torous, and Rossen I. Valkanov. Complexity in Structured Finance. *Review of Economic Studies*, 2019, 86:2, 694-722.
7. Flynn, Sean J. and Andra C. Ghent. Competition and Credit Ratings After the Fall. *Management Science*, 2018, 64:4, 1672-92.
8. Ghent, Andra C. and Rossen Valkanov. Comparing Securitized and Balance Sheet Loans: Size Matters. *Management Science*, 2016, 62:10, 2784-2803.
9. Debbaut, Peter, Andra C. Ghent, and Marianna Kudlyak. The CARD Act and Young Borrowers: The Effects and the Affected. *Journal of Money, Credit & Banking*, 2016, 48:7, pp. 1495-1513.
10. Ghent, Andra C., Rubén Hernández-Murillo, and Michael T. Owyang. Did Affordable Housing Legislation Contribute to the Subprime Securities Boom? *Real Estate Economics*, 2015, 43:4, 820-54.
11. Ghent, Andra C. Home Ownership, Household Leverage, and Hyperbolic Discounting. *Real Estate Economics*, 2015, 43:3, pp. 750-81.
12. Ghent, Andra C. How do Case Law and Statute Differ? Lessons from the Evolution of Mortgage Law. *Journal of Law and Economics*, 2014, 57:4, pp. 1085-1122.
13. Ghent, Andra C., Rubén Hernández-Murillo, and Michael T. Owyang. Differences in Subprime Loan Pricing Across Races and Neighborhoods. *Regional Science and Urban Economics*, 2014, 48, pp. 199-215.
14. Ghent, Andra C. Infrequent Housing Adjustment, Limited Participation, and Monetary Policy. *Journal of Money, Credit & Banking*, 2012, 44:5, pp. 931-55.

15. Ghent, Andra C. and Marianna Kudlyak. Recourse and Residential Mortgage Default: Evidence from U.S. States. *Review of Financial Studies*, 2011, 24:9, pp. 3139-86.
16. Ghent, Andra C. Securitization and Mortgage Renegotiation: Evidence from the Great Depression. *Review of Financial Studies*, 2011, 24:6, pp. 1814-47.
17. Ghent, Andra C. and Michael T. Owyang. Is Housing the Business Cycle? Evidence from US Cities. *Journal of Urban Economics*, 2010, 67:3, pp. 336-51.
18. Ghent, Andra C. Comparing DSGE-VAR Forecasting Models: How Big are the Differences? *Journal of Economic Dynamics and Control*, 2009, 33:4, 864-82.

#### **JOURNAL ARTICLES UNDER PEER REVIEW:**

#### **RESEARCH PROJECTS IN PREPARATION FOR JOURNAL SUBMISSION:**

1. Can Second Chances Work for Inmates? Evidence from the Second Chance Pell Pilot Program (with Arpita Patnaik)
2. The Portfolios of Asset Insulators (with Gabriel Chodorow-Reich and Valentin Haddad)
3. Who Benefits from Place-Based Policies? Job Growth from Opportunity Zones (with Alina Arefeva and Morris A. Davis)

#### **NON-PEER REVIEWED PUBLICATIONS:**

Ghent, Andra C. and Vincent Yao. How do Households Make Mortgage Choices? *Real Estate Economics*, 2016, November 16 (Virtual Issue).

Ghent, Andra C. Taking the Charter School Approach to Prison. *Wall Street Journal*, Commentary, 2015, May 3.

#### **PRESENTATIONS of PAPERS at CONFERENCES and SEMINARS:**

- 2019 AREUEA-ASSA Annual Meeting, Arizona State University, Georgia State University, IE Business School Madrid, NBER Conference on New Developments in Long-Term Asset Management, NBER Summer Institute (Real Estate), Real Estate Research Institute Conference, University of Illinois-Urbana Champaign, UNC-Chapel Hill, UNC-Chapel Hill Institute for Private Capital Spring Research Symposium, UW-Madison.
- 2018 BI Norwegian School of Business, Conference on Urban and Regional Economics (CURE), Cornell University, Federal Reserve Bank of New York, George Washington University / Federal Reserve Board Joint Seminar, Miami Behavioral Finance Conference, Norges Bank, Pre-WFA Summer Real Estate Research Symposium, Real Estate Research Institute Conference, Syracuse University, Tipping Points III Symposium, University of Miami, University of Wisconsin-Madison, USC, WFA

- 2017 Adam Smith Workshops in Asset Pricing and Corporate Finance, Baruch College, Chicago Alternative Investments Research Conference, Cornell University, Federal Reserve Bank of Boston, Federal Reserve Board of Governors, FIRCG Conference, FIRS Annual Meeting, Midwest Finance Association Annual Meeting, University of British Columbia, University of Colorado-Boulder, USC Rena Sivitanidou Annual Research Symposium, University of Wisconsin-Madison.
- 2016 AREUEA Annual Meeting, Boulder Summer Conference on Consumer Financial-Decision Making, Federal Reserve Bank of San Francisco, IESE (Barcelona), Marquette University, University of Amsterdam, University of Illinois-Chicago, University of North Carolina-Charlotte, University of Wisconsin-Madison, University of Wisconsin-Milwaukee, Weimer School of Advanced Studies in Real Estate and Urban Economics
- 2015 American Economic Association Annual Meeting, Federal Reserve Bank of Richmond, New York University, University of California – Davis, University of California – Los Angeles, University of New South Wales, University of North Carolina – Charlotte and University of South Carolina’s Annual Fixed Income Conference, University of Southern California, University of Sydney, Weimer School of Advanced Studies in Real Estate and Urban Economics
- 2014 Federal Reserve Bank of Chicago / University of Wisconsin (Madison) HULM Conference, Federal Reserve Board of Governors, HEC Montréal, NBER Summer Institute, SED, SFS Finance Cavalcade, SEC, Stanford Institute for Theoretical Economics (SITE), University of British Columbia Urban Land Economics Symposium, University of North Carolina (Chapel Hill), University of Texas (Austin) Summer Real Estate Finance Symposium, University of Wisconsin (Madison), WU Vienna
- 2013 AFA Annual Meeting, Arizona State University, CEMMAP Conference “Housing: Microdata, Macro Problems”, Federal Reserve Bank of Atlanta and University of North Carolina (Charlotte) Conference “Government Involvement in Residential Mortgage Markets”, Federal Reserve Bank of Philadelphia Conference “New Perspectives on Consumer Behavior in Credit and Payment Markets”, NBER Summer Institute, University of Arizona (Eller School of Management), University of Arizona (College of Social and Behavioral Based Sciences) “Symposium: Rethinking Mortgage-Based Homeownership”, University of California (Berkeley)
- 2012 Arizona State University, Baruch College, Belarus Economic Research Outreach Center (BEROC) Third Annual International Economics Conference, Federal Reserve Bank of Chicago, Federal Reserve Bank of Cleveland “Policy Summit on Housing, Human Capital and Inequality”, Federal Reserve Bank of New York, Fordham University, HULM (Fall), Mortgage Bankers’ Association Annual Meeting, Penn State University, Swedish Institute for Financial Research’s (SIFR) Conference “Real Estate and Mortgage Finance”, the Weimer School of Advanced Studies in Real Estate and Land Economics, University of California (San Diego), University of Toronto, University of Western Ontario
- 2011 American Real Estate and Urban Economics Association Annual Meeting, American Real Estate and Urban Economics Mid-Year Meeting, Fordham University, Freddie Mac, Santa Clara University, University of California (Berkeley), University of Pennsylvania, University of Wisconsin (Madison)
- 2010 American Law and Economics Association Annual Meeting, American Real Estate and Urban Economics Association Mid-Year Meeting, Baruch College, Eastern Economics Association Annual Meeting, FDIC / Federal Reserve System “Symposium on Mortgages and the Future of Housing Finance”, University of Southern California
- 2009 Baruch College, Eastern Finance Association, Federal Reserve Bank of Atlanta / University of Wisconsin HULM Conference, Federal Reserve Bank of Philadelphia, University of Connecticut

- 2008 Asian Real Estate Society Annual Meeting, Baruch College, Brandeis University, Canadian Economics Association Annual Conference, Federal Reserve Bank of St. Louis, Federal Reserve Bank of San Francisco, Lehman Brothers, Rutgers University, University of California (Davis), University of California (Santa Cruz), University of Notre Dame, University of Virginia (Charlottesville)
- 2007 UCSD, Western Economics Association International Meeting
- 2006 Conference of the American Statistical Association (San Diego Chapter), Federal Reserve Board of Governors, Guanajuato Workshop for Young Economists, UCSD, Western Economics Association International Meeting

**GRANTS:**

- University of Wisconsin-Madison Fall Research Competition Grant, 2018 (PI, \$29,450)
- Tommy G. Thompson Center on Public Leadership Faculty Research Grant, 2018-2019 (PI, \$40,137)
- PSC-CUNY Research Foundation Grant, 2012-2013 (PI, ~\$5,000)
- PSC-CUNY Research Foundation Grant, 2010-2011 (PI, \$3,000)
- PSC-CUNY Research Foundation Grant, 2009-2010 (PI, \$3,448)

**EDITORIAL POSITIONS:**

- 2020 – present Associate Editor, *Review of Financial Studies*
- 2020 – present Associate Editor, *Quarterly Journal of Finance*
- 2017 – present Associate Editor, *Journal of Banking and Finance*
- 2015 – 2019 Associate Editor, *Real Estate Economics*

**REFEREE:** *American Economic Review*, *Journal of Finance*, *Journal of Financial and Quantitative Analysis*, *Journal of Financial Economics*, *Journal of Urban Economics*, *Management Science*, National Science Foundation, *Quarterly Journal of Economics*, *Real Estate Economics*, *Review of Finance*, *Review of Financial Studies*, and many others.

**SERVICE to the UNIVERSITY of WISCONSIN-MADISON:**

- 2018 Dean Search Committee
- 2017-2018 Organizer, University of Wisconsin Real Estate Conference
- 2015-2018 PhD Coordinator for Department of Real Estate and Urban Land Economics
- 2016 Global Real Estate Masters (GREM) 5-Year Review Committee
- Fall 2016 Organizer, CHUM Conference
- Spring 2016 Organizer, CHUM Conference
- Fall 2015 Organizer, HULM Conference

**OTHER PROFESSIONAL SERVICE EXTERNAL to UNIVERSITY:**

- Program Committee Member, AREUEA Annual Meeting (2014, 2016-2019, 2021)
- Program Committee Member, 2020 SFS Finance Cavalcade
- Program Committee Member, 2020 Jackson Hole Finance Conference
- Program Committee Member, 2020 Yale-RFS Real Assets Conference
- Program Committee Member, ASU Sonoran Winter Finance Conference (2013-2020)
- Program Committee Member, 2017 Midwest Finance Association Annual Meeting
- Program Committee Member, 2018 FIRS Annual Meeting
- Program Committee Member, 2015 FMA Annual Meeting

- Program Committee Member, 2015 Northern Finance Association Annual Meeting
- Program Committee Member, 2015 AREUEA Mid-Year Meeting
- Board Member, AREUEA, 2016-2018
- Committee Member, AREUEA Dissertation Award (2016, 2017)
- Committee Member, AREUEA Women in Real Estate Network (WREN) (2014-2018)

#### **MEMBERSHIP IN SCHOLARY and PROFESSIONAL ORGANIZATIONS:**

- Member, American Economics Association (AEA)
- Member, American Real Estate and Urban Economics Association (AREUEA)

#### **OUTSIDE PAID ACTIVITIES SINCE 2008:**

May 2020 – April 2021 *Research Award*, Real Estate Research Institute

- Total award of \$15,000 (shared with collaborators Sean J. Flynn Jr. and Alexei Tchisty) to fund project on non-liquidity default on commercial mortgages

October 2018 *Research Award*, The Private Debt Project

- Honorarium of \$3,000 for the contribution of a paper on the sustainability of U.S. household finances
- Funded paper currently titled “Do Changes in Mortgage Credit Constraints Explain the Home Ownership Boom and Bust?”

April 2018 – April 2019 *Research Award*, Real Estate Research Institute

- Total award of \$15,000 (shared with collaborators Sean J. Flynn Jr. and Alexei Tchisty) to fund project on agency conflicts in commercial mortgages
- Funded paper published as “Informational Efficiency in Securitization after Dodd Frank”

April 2017 – April 2018 *Research Award*, Real Estate Research Institute

- Total award of \$15,000 to fund project entitled “The Causes and Consequences of Cross-Market Differences in the Liquidity of Commercial Real Estate”.
- Funded paper published as “What’s Wrong with Pittsburgh? Delegated Investors and Liquidity Concentration”

January 2015 *Consultant to Expert Witness*, MBS litigation case, discovery phase

- Total compensation of \$1,800 for a few hours of work

April 2014 – April 2015 *Research Award*, Real Estate Research Institute

- Total award of \$10,000 (shared with collaborator Sean J. Flynn Jr.) to fund project entitled “Can Competition Improve Credit Ratings? Evidence from the CMBS Market”
- Funded paper published as “Competition and Credit Ratings After the Fall”

Jan. 2012 – Dec. 2012 *Consultant*, Research Institute for Housing America

- Contract to write research paper on historical origins of America’s mortgage laws
- Total compensation of \$32,256.67 out of which research expenses paid

Spring 2012 *Visiting Scholar*, Federal Reserve Bank of St. Louis

- Compensation of \$400 per day, primarily to cover travel expenses

Fall 2010 *Visiting Scholar*, Federal Reserve Bank of St. Louis

- Compensation of \$400 per day, primarily to cover travel expenses

## Profile

Question applies to multiple boards

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

marshmanr@hotmail.com

Email Address

Marshall

First Name

Middle Initial

Rohde

Last Name

2537 Booker Creek Rd

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (919) 201-0824

Primary Phone

Alternate Phone

Question applies to multiple boards

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Boards would you like to apply for?**

None Selected

Marshall Rohde



Question applies to Chapel Hill Downtown Partnership

**Select a Seat Category for the Chapel Hill Downtown Partnership \***

---

Chapel Hill Town Resident

Question applies to Parks, Greenways and Recreation Commission

**Select a Seat Category for the Parks, Greenways and Recreation Commission \***

---

Chapel Hill Resident

**Which Board is your First Choice? \***

---

Parks, Greenways & Recreation Commission

---

**How did you find out about this opportunity? (select all that apply)**

---

None Selected

**If you chose "Other" from the advertising opportunity listed above, please specify:**

---

---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

I graduated from UNC in the late 80's and have seen a lot of changes in our community. I enjoy getting out and about in the community.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

I am an IT professional and I have a good grasp of how to take a project from requirements to implementation and support.

Question applies to multiple boards

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

---

Caucasian/Non-Hispanic

### Gender \*

---

Male

If other, please describe:

---

Please select your age from the following list. \*

---

35-54

Engineer

---

Occupation

Are you a caregiver for or identify with a disability?

---

Yes  No

Have you participated in the Peoples Academy?

---

Yes  No

Are you a Town of Chapel Hill employee?

---

Yes  No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

I Agree \*

Question applies to multiple boards

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

---

## Profile

Question applies to multiple boards

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

---

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

amyleigh@gmail.com

Email Address

Amy

First Name

Rose

Middle Initial

Last Name

2461 Sedgefield Dr

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 414-9443

Primary Phone

Home:

Alternate Phone

---

Question applies to multiple boards

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than three groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

---

Parks, Greenways and Recreation Commission: Eligible

Question applies to Parks, Greenways and Recreation Commission

## Select a Seat Category for the Parks, Greenways and Recreation Commission \*

---

Chapel Hill Resident

Question applies to multiple boards

## Which Board is your First Choice? \*

---

None Selected

## How did you find out about this opportunity? (select all that apply)

---

Internet

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

---

## Interests & Experiences

Question applies to multiple boards

## What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I've lived in Chapel Hill for about ten years and visit the parks regularly with my two elementary aged children and my dog. They've participated in many parks and rec programs over the years and I'd like to provide input to help the community make things better. We love to go on hikes and bike rides and play at the playgrounds and the parks amenities are a vital part of making Chapel Hill such a great place to live.

## Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

My background is mostly technical, but I'm interested in helping make Chapel Hill a better place to live through the parks.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

---

Prefer not to Answer

### Gender \*

---

Female

If other, please describe:

---

Please select your age from the following list. \*

---

35-54

Information Security Engineer

Occupation

Are you a caregiver for or identify with a disability?

---

Yes  No

Have you participated in the Peoples Academy?

---

Yes  No

Are you a Town of Chapel Hill employee?

---

Yes  No

---

## Ethics Statement

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

---

## Profile

Question applies to multiple boards

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

---

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

macierouse@gmail.com

Email Address

Macie

First Name

Rouse

Last Name

Middle Initial

373 A Umstead Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home:

Primary Phone

Home:

Alternate Phone

---

Question applies to multiple boards

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

0-12 months

---

Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Boards would you like to apply for?**

---

Parks, Greenways and Recreation Commission: Eligible

Question applies to Parks, Greenways and Recreation Commission

**Select a Seat Category for the Parks, Greenways and Recreation Commission \***

---

Chapel Hill Resident

Question applies to multiple boards

**Which Board is your First Choice? \***

---

Parks, Greenways & Recreation Commission

**How did you find out about this opportunity? (select all that apply)**

---

Internet

**If you chose "Other" from the advertising opportunity listed above, please specify:**

---

---

**Interests & Experiences**

Question applies to multiple boards

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

As a mid-twenty-year-old, I offer a perspective that represents the needs of our younger generation. I also will offer viewpoints from the UNC graduate student population, a large demographic in Chapel Hill. Finally, my anthropology education has taught me how to navigate and understand diverse cultural perspectives through observation and listening.



Question applies to multiple boards

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

I received my B.A. in Anthropology from the University of Kansas. I am pursuing my master's degree in Public Administration at UNC - Chapel Hill where my coursework includes law for public administration, city and council management, and professional communications. I was a volunteer for Friends of the Kaw, a non-profit serving the Kansas River, where I helped in riverbank restoration and water clean-up projects to improve recreation for the Lawrence, Kansas community. I am an active user of Chapel Hill parks and hope to pursue a career in parks following my graduation.

Question applies to multiple boards

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

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### Ethnicity \*

---

Caucasian/Non-Hispanic

### Gender \*

---

Female

If other, please describe:

---

Please select your age from the following list. \*

---

18-24

---

Occupation

**Are you a caregiver for or identify with a disability?**

---

Yes  No

**Have you participated in the Peoples Academy?**

---

Yes  No

Are you a Town of Chapel Hill employee?

---

Yes  No

---

## Ethics Statement

Question applies to multiple boards

### ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.” Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

I Agree \*

Question applies to multiple boards

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

---

## Profile

Question applies to multiple boards

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## Public Records Statement

---

**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

alexandra.sheaves@gmail.com

Email Address

Alexandra

First Name

Sheaves

Last Name

903 Kings Mill Rd.

Street Address

Suite or Apt

CHAPEL HILL

City

NC

State

27517

Postal Code

Home: (919) 339-1066

Primary Phone

Home:

Alternate Phone

---

Question applies to multiple boards

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**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

---

Parks, Greenways and Recreation Commission: Eligible

Question applies to Parks, Greenways and Recreation Commission

## Select a Seat Category for the Parks, Greenways and Recreation Commission \*

---

Chapel Hill Resident

Question applies to multiple boards

## Which Board is your First Choice? \*

---

Parks, Greenways & Recreation Commission

## How did you find out about this opportunity? (select all that apply)

---

Email

If you chose "Other" from the advertising opportunity listed above, please specify:

---

---

## Interests & Experiences

Question applies to multiple boards

## What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I am a long-time town resident (I was born in Chapel Hill in 1968 and have spent most of my life here or as a resident of Carrboro) who makes extensive use of the town parks and outdoor areas, and camps and other services for my son. I'm grateful for the ways in which I've seen these offerings increase over the years I lived here and interested in learning more about how they operate and can serve town residents and visitors.

Question applies to multiple boards

## Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Extensive experience as a researcher in social science methods for gathering information from and about people (surveys, interviews, observation).

Question applies to multiple boards

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

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### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Female

If other, please describe:

Please select your age from the following list. \*

35-54

university administrator

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

---

## Ethics Statement

Question applies to multiple boards

## **ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS**

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**Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.” Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.**

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I Agree \*

Question applies to multiple boards

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

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## Profile

Question applies to multiple boards

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

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I Agree

tsteelman@unc.edu

Email Address

Tyler

First Name

Scott

Middle Initial

Steelman

Last Name

555 Paul Hardin Drive, Rm 54

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home:

Primary Phone

Home:

Alternate Phone

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Question applies to multiple boards

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

1-3 years

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Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than three groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

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Parks, Greenways and Recreation Commission: Eligible

Question applies to Parks, Greenways and Recreation Commission

## Select a Seat Category for the Parks, Greenways and Recreation Commission \*

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Cemeteries Advocate and Chapel Hill Resident

Question applies to multiple boards

## Which Board is your First Choice? \*

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Parks, Greenways & Recreation Commission

## How did you find out about this opportunity? (select all that apply)

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Other (provide additional information below)

## If you chose "Other" from the advertising opportunity listed above, please specify specify:

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Chapel Hill Peoples Academy

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## Interests & Experiences

Question applies to multiple boards

## What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

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In high school and college, I worked in my hometown's Parks and Recreation Department as a seasonal employee for youth recreation and sports. From my experience as a seasonal employee, I will bring the perspective of having been employed in a parks department to the Parks, Greenways, and Recreation Commission. Additionally, I am an active member of several local groups that play the increasingly popular augmented reality games (for example, Pokemon Go). Town parks and cemeteries are frequently used in these games as interaction points for players. For example, the Chapel Hill Community Center is a very popular destination for Pokemon Go players and events are organized at the center on an almost daily basis. In this capacity, I can provide perspective on how some of our town's residents (and non-residents) use our resources for their recreation in augmented reality games.



**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

My research as a graduate student in the Political Science Department at the University of Chapel Hill includes training in GIS methods and practices. As I have applied for the cemetery advocate seat on the Parks, Greenways, and Recreation Commission my training will be useful to the commission as modern techniques in cemetery care and maintenance rely heavily on GIS skills to implement and document care plans. I hope to use the skills I have gained as a graduate student to help advise the town on the preservation of our history and culture through the continued care of our town's cemeteries.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Male

If other, please describe:

Please select your age from the following list. \*

25-34

PhD Student

Occupation

**Are you a caregiver for or identify with a disability?**

Yes  No

**Have you participated in the Peoples Academy?**

Yes  No

**Are you a Town of Chapel Hill employee?**

Yes  No

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**Ethics Statement**

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## Profile

Question applies to multiple boards

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## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

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I Agree

carnivalprincess@yahoo.com

Email Address

Wendy

First Name

Whitener

Last Name

704 Meadowmont Ln

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Home: (919) 349-9848

Primary Phone

Home:

Alternate Phone

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Question applies to Town Attorney Assessment Center

Residency within the Town limits is required to participate as an assessor in the Town Attorney assessment center. What district do you live in? \* (Chapel Hill Town Limits, Orange County ETJ/JPA, Carrboro, or Other)

Question applies to multiple boards

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

None Selected

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Question applies to multiple boards

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than three groups from the list below to which you would like to apply.

**Which Boards would you like to apply for?**

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Chapel Hill Downtown Partnership: Eligible  
Parks, Greenways and Recreation Commission: Eligible  
Town Attorney Assessment Center: Eligible

Question applies to Chapel Hill Downtown Partnership

**Select a Seat Category for the Chapel Hill Downtown Partnership \***

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Chapel Hill Town Resident

Question applies to Parks, Greenways and Recreation Commission

**Select a Seat Category for the Parks, Greenways and Recreation Commission \***

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Chapel Hill Resident

Question applies to multiple boards

**Which Board is your First Choice? \***

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Town Attorney Assessment Center

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**How did you find out about this opportunity? (select all that apply)**

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Social Media

**If you chose "Other" from the advertising opportunity listed above, please specify specify:**

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Question applies to Town Attorney Assessment Center

**Are you available between 8:30am and 5:00pm on both June 18 and 19, 2020? (Yes or No)**

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Yes  No

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**Interests & Experiences**

Question applies to multiple boards

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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I am devoted resident of Chapel Hill and want to get more involved in local government and advocacy for this beautiful town.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

I have worked with and managed teams of diverse individuals over the last 20 years. I look for synergies and ways to create partnerships to advance goals. My strongest skills are time management, presentation and public speaking and budgeting.

Question applies to Town Attorney Assessment Center

**What perspective(s) would you bring as a community member participating in the assessment center process?**

I bring an unbiased opinion and a willingness to help.

Question applies to Town Attorney Assessment Center

**Is there anything else you would like us to know about you and your interest in participating in the assessment center?**

I'd be happy to help with the assessment center. I'm available the dates you needed.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

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**Ethnicity \***

Caucasian/Non-Hispanic

**Gender \***

Female

**If other, please describe:**

**Please select your age from the following list. \***

35-54

Sales Director

Occupation

**Are you a caregiver for or identify with a disability?**

Yes  No

Have you participated in the Peoples Academy?

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Yes  No

Are you a Town of Chapel Hill employee?

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Yes  No

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### **Ethics Statement**

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