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## Profile

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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I Agree

John \_\_\_\_\_ F \_\_\_\_\_ Weis \_\_\_\_\_  
First Name Middle Initial Last Name

johnweis32@comcast.net \_\_\_\_\_  
Email Address

215 Mill Race Drive \_\_\_\_\_ Suite or Apt \_\_\_\_\_  
Street Address

Chapel Hill \_\_\_\_\_ NC \_\_\_\_\_ 27514 \_\_\_\_\_  
City State Postal Code

Home: (919) 537-8343 \_\_\_\_\_ Mobile: (408) 515-5869 \_\_\_\_\_  
Primary Phone Alternate Phone

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Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

0-12 months

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The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Community Design Commission

## Which Boards would you like to apply for?

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Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

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Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

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Brochure

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

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I have served as Planning Board Chair in Newbury, Massachusetts. I was Assistant Exec. Director of the San Jose CA. Redevelopment Agency and proposed and reviewed projects for economic and design appropriateness. I was a real estate developer in Boston and developed numerous housing and mixed use projects. I have taught City Planning and Urban Design at Boston University. I believe that it is imperative that new projects fit into the urban neighborhoods in which they are to be located and that Contextual Architecture is usually the best approach when considering new buildings.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

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See attached. I am interested in the Design Commission or Planning Board

[Weis\\_resume\\_2019.doc](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

Caucasian/Non-Hispanic

### Gender

---

Male

---

If other, please describe:

### Please select your age from the following list. \*

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over 55

---

Occupation

### Are you a Town of Chapel Hill employee?

---

Yes  No

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## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

**John F. Weis**  
**215 Mill Race Drive**  
**Chapel Hill N.C. 27514**  
**johnweis32@comcast.net**

**PROFESSIONAL EXPERIENCE:**

**2011 to 2018                    TOWN OF NEWBURY PLANNING BOARD**

Member 2011 to 2013  
Chairman 2013 to 2018

**2014 to 2018                    MERRIMACK VALLEY PLANNING COMMISSION**

Commissioner (representing Newbury)

**2008- 2010                    ASSISTANT EXECUTIVE DIRECTOR- SAN JOSE  
REDEVELOPMENT AGENCY**

The San Jose Redevelopment Agency was the second largest Agency in California with a 5 year budget of over \$2 billion. The Agency along with all Redevelopment Agencies in California was dissolved by the Legislature in 2010 in order to address the State's \$16 billion budget shortfall. The Agency's Economic Development Program focused on retention and attraction of start up companies through its award winning Business Incubators as well as attraction of more established companies such as Cisco, Adobe and Ebay. San Jose's Biocenter and Environmental Incubator received the NBIA's Incubator Of The Year Awards. Since being created in 2004 Biocenter companies raised over \$800 million from Venture Capital and Angel Investors. Twenty percent of all Agency funds were directed to affordable housing and from 1994 to 2010 twelve thousand affordable units were built.

The Agency invested heavily in Green Technology companies through equipment reimbursement grants to emerging companies to locate R&D and early manufacturing functions. Over 3,000 Green Tech jobs were created.

**2001 - 2007                    DEPUTY EXECUTIVE DIRECTOR - SAN JOSE  
REDEVELOPMENT AGENCY**

Direct oversight and responsibility for the Agency's Real Estate, Negotiations, Industrial and Neighborhood Development Divisions. Coordinated the Agency's acquisition and relocation programs for the award winning San Joe City Hall designed by Richard Meier.

Responsible for retention and attraction of businesses and companies to San Jose including the retention of Ebay and IDT and the attraction of Nanosolar a start up emerging technology company. Oversaw the completion of the Biotechnology Incubator.

The Deputy Executive worked with developers for the construction of housing, especially in Downtown San Jose and its Neighborhood Business Districts where 3800 and 4400 housing units respectively were built. One thousand high-rise units were built with Agency assistance through development agreements.

1994 - 2001

**DIRECTOR - NEIGHBORHOOD AND INDUSTRIAL DEVELOPMENT,  
SAN JOSE REDEVELOPMENT AGENCY**

Created Implementation Plans and budgets for five Neighborhood Business Districts. Managed investment of \$30 million in development deals, façade grants, loans and streetscapes. Assisted developers for new housing to augment purchasing power within the business districts. Initiated the City's Strong Neighborhood Initiative (SNI) and funded 22 Neighborhood Master Plans for \$2,000,000. Created first time home-buyer and housing rehabilitation programs with Board approved budget. Over \$100,000,000 Agency funds were invested in these SNI areas.

Identified companies most likely to expand in Silicon Valley and implemented direct contact campaign based on City Council approved Plan. Over eleven million square feet of space was created in two redevelopment project areas and tax increment doubled. Developed infrastructure costing \$70 million to encourage new, and support existing, companies. Developed gap financing and loan programs for emerging software and hardware companies. Developed a \$50 million funding strategy for a new assessment district to construct utilities and roads for an additional 200 acres of industrial land.

1982 - 1994

**VICE PRESIDENT - KENNEY DEVELOPMENT COMPANY, Boston**

As Limited Partner or Project Manager was involved with the development of over \$100 million worth of housing and commercial projects most of which were historic renovations including several projects which received design awards. Served as consultant for over \$100 million worth of ongoing or planned development. Specific examples include:

Burroughs Wharf, Boston, Mass. - \$50 million residential project on Boston's waterfront, including the creation of two piers, underground parking and two separate "finger pier" buildings.

Navy Yard Plaza, Charlestown, Mass. - A 250,000 square foot, mixed use complex developed over a five-year period (1985-1990). Formerly vacant warehouses, all four buildings are listed as National Landmarks and one project, the Paris Building, received the Preservation Award from the Massachusetts Historic Commission for 1991.

Urban Renaissance Properties, Boston Mass. - A Limited Partner in the conversion of four former school buildings into 124 housing units. Dartmouth Square, located in Boston's South End received Builder Magazine Project Award for 1986. All four structures are Landmark Buildings.

Boston University - Plan preparation and public approvals for the development of 1,000 units of housing, a 500,000 square foot athletic complex and a 1,300 space underground parking facility on the former Commonwealth Armory.

**1976-1982**

**CITY OF BOSTON: DIRECTOR - BOSTON NEIGHBORHOOD DEVELOPMENT AGENCY**

This agency oversaw the planning and budgeting for Boston's neighborhoods including economic development and housing loan funds using a variety of funding sources including the Block Grant and Capital Budget. The staff of over 200 employees included planners, designers, managers and administrators who also allocated grants to locally based Community Development Corporations. Annual budget varied between \$40 and \$60 million. (1980 dollars).

**1974 - 1976**

**DIRECTOR OF COMMUNITY PLANNING - BOSTON REDEVELOPMENT AUTHORITY**

Responsible for planning staff working within Boston's neighborhoods. Worked with residents, community groups and existing City agencies in formulating overall Preservation and Development Plans for 18 Neighborhoods.

**1972 – 1974**

**NEIGHBORHOOD PLANNER – BOSTON REDEVELOPMENT AUTHORITY**

Working with neighborhood associations, developed policy and investment strategies to address Institutional red-lining and disinvestment problems in Boston's Dorchester and Roxbury neighborhoods.

**1970—1972**

**EDWARDS AND KELCEY Boston Mass. Planner**

Projects included the Master Plan for the City of Beverly, several Airport Master Plans and Environmental Impact Reports, including the first produced for the State of Maine (for a highway bypass in Harrington, Maine.)

**1968—1970**

**WESTCHESTER COUNTY PLANNING COMMISSION Planner**

**TEACHING: (SCHOOLS AND COURSES)**

- 2010 to 2016** BOSTON UNIVERSITY  
-Development and the Planning Process  
-Urban Land Use Policy and Planning
- 1999 and 2009** SAN JOSE STATE UNIVERSITY  
-Small Business/Neighborhood Development  
-Urban Community Development
- 1982 - 1994** BOSTON UNIVERSITY -  
- Neighborhood Development  
- Urban Design
- 1992** UNIVERSITY OF RHODE ISLAND  
-Planning Theory

**EDUCATION:**

- 1965** BOSTON COLLEGE  
School of Management - B. S. Economics
- 1968** UNIVERSITY OF RHODE ISLAND  
Masters of Community Planning (M.C.P.)

**PUBLICATIONS AND SPECIAL PROJECTS: (examples)**

- BOSTON GLOBE *Silicon Valley a Different Business Climate,*  
Sept., 1996
- APA NEWSLETTER *Structuring Our Economic Recovery,* February 1992
- APA NEWSLETTER *Structuring Our Economic Recovery - Initiatives*  
*For Local Planners,* November, 1991
- BOSTON BUSINESS JOURNAL *Housing Can Lead The Recovery,* December, 1991
- BOSTON UNIVERSITY *Master Plan for the Charles River Campus,* 1987
- CUED *Minority Participation in Entrepreneurial Development* - National  
Council for Urban Economic Development - 1984
- PUBLISHED REPORT *Dividing the Pie: Resource Allocation to Urban Neighborhoods* - U.S.  
Conference of Mayors - 1980
- Boston's Triple Deckers* 1979



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## Profile

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## Public Records Statement

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---

I Agree

Andrew

First Name

Strada

Last Name

Middle Initial

stradaa@yahoo.com

Email Address

105 Winston Ridge Dr

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (203) 727-4750

Primary Phone

Home:

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

1-3 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Board of Adjustment

## Which Boards would you like to apply for?

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Board of Adjustment: Eligible  
Planning Commission: Eligible

Question applies to Board of Adjustment

### Select a Seat Category for Board of Adjustment \*

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Chapel Hill Town Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

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Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

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As a recent transplant to Chapel Hill from Connecticut, my family just went through the process of evaluating the best places to live in the Triangle. We decided on Chapel Hill for a variety of factors, but there were trade-offs. We have loved our year in Chapel Hill and I would like to assist in Chapel Hill's development so that it maintains its strengths while addressing its challenges. Professionally, I have a diverse background in IT, Risk , Operations and Data Management. Throughout this career I have had to manage budgets and focus on the tradeoffs that every organization and community has to make. In particular, I spent 12 years in Commercial Real Estate financing looking at real estate challenges and opportunities.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

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Experience in Commercial Real Estate, especially Financing and Development Budgeting and planning for projects as well as operations

[Strada\\_Resume\\_20180815.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

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Caucasian/Non-Hispanic

### Gender

---

Male

---

If other, please describe:

**Please select your age from the following list. \***

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35-54

Data Manager \_\_\_\_\_

Occupation

**Are you a Town of Chapel Hill employee?**

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Yes  No

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## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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I Agree \*

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# Andrew F. Strada, CFA

stradaa@yahoo.com | (203) 727-4750 | [www.linkedin.com/in/andrewstrada/](http://www.linkedin.com/in/andrewstrada/)

## Profile

Data Leader with expertise optimizing the use of data while meeting aggressive timelines and financial goals. Effective at designing and implementing data governance programs across the data supply chain.

## Core Competencies

- Data Management
- Data Quality and Governance
- Business Process Transformation
- Regulatory Data and Reporting
- Cross-Functional Change Management
- Team Development and Management

## Professional Experience

**Credit Suisse**, Raleigh, NC

2017 - Present

### Chief Data Officer - Risk

Implement appropriate Data Governance throughout the Risk organization including BCBS239 deliverables, the implementation of the Enterprise Data Governance Policy and the management of data quality issues. Instituted and manage a network of Data Governance Councils to drive business ownership of Data Management. Plan and monitor the day-to-day running of the Risk & Finance Data Governance team to ensure smooth operations to achieve common goals and deliverables. Manage the budget forecasting and planning processes in order to meet aggressive cost targets.

**General Electric**, Norwalk, CT

1996 - 2017

### Managing Director – Enterprise Data, 2016 to 2017

Transformed Programs and Data Governance for GE Capital's Liquidity and Credit Data Warehouses. Transitioned programs from supporting CCAR, Basel and stress testing to a more-focused scope aligned with pursuit of SIFI de-designation and strategic contraction. Actively managed both GE resources and consulting teams during the rapid reduction to ensure engagement and meeting service levels.

- Improved service levels by reducing monthly close cycle time 11% and improving data quality despite dramatic changes and staffing reductions.
- Reduced spend on services from \$8.7M to \$1.3M by eliminating reports and processes reflecting the firm's decreased reporting requirements. Consolidated from three outsourcing vendors to one.
- Negotiated with stakeholders to reduce warehouses' scope and service levels. Eliminated 50% of the attributes in one warehouse and shut down two warehouses reducing overhead and demands on data providers. Designed and staffed the new Enterprise Data organization.

### Director – Risk Data Quality & Governance, 2014 to 2016

Developed and implemented GE Capital's first centralized Data Governance strategy and Data Quality program to enhance risk management and regulatory reporting capabilities. Established data standards and procedures to ensure data in centralized stores were complete, accurate and timely. Collaboratively implemented the program cross-functionally and across lines of business.

- Built the Data Quality and Governance Program for the commercial credit and investment warehouse, engaging stakeholders, hiring staff and a new vendor with required expertise.
- Created a comprehensive Data Quality Program to measure and track the DQ performance of the commercial credit and investment data warehouse. Identified 209 Critical Data Elements. Developed ~1800 rules to ensure data integrity for ALLL, CCAR, Basel, SNC and Stress Testing.
- Instituted a Data Governance Policy creating accountability for Data Governance across the Data Supply chain. Led the program for identifying and remediating gaps against the policy.
- Delivered transparency to Data Quality health for the data consumers by developing dashboards and operating rhythms to educate data providers and senior management on data quality status.

**General Electric Capital Real Estate (GECRE), Norwalk, CT**

**Senior Manager – Global Risk Operations, 2011 to 2014**

Managed the implementation of Argus Enterprise used to model and value the global portfolio of 4,800 properties. Led a team of 32 modelers through the quarterly valuation of the North America portfolio of 3,900 properties. Served as valuations data subject matter expert.

- Led initiatives to improve productivity increasing the Asset/Analyst ratio 47%, reducing annual cost by \$1MM and reducing team size significantly while improving service levels.
- Led project to implement Argus Enterprise, convert all valuations globally, replace all interfaces and reports and train a broad set of users. Project involved over 400 global stakeholders.

**Senior Manager – Asset Management Operations, 2009 to 2011**

Managed Atlas, GECRE's system of record for asset management, valuations, cash flows and risk data.

- Established and led a Steering Committee to determine business priorities for the application, collect feedback from Senior Leadership and escalate key decisions.
- Led a lineage project to trace all externally-reported attributes to source systems.
- Instituted a process for the Master Data Management of GECRE's 35,000 tenants.

**Real Estate Underwriter – Specialized Industries, 2005 to 2009**

Led underwriting for specialty transactions including site inspections, reviewing and approving third party due diligence, market analyses, audits, valuations and calculation of key metrics. Presented conclusions to the Credit Committee. Subject Matter Expert for the valuation of Mobile Home Parks. Completed 47 transactions totaling \$710M of funding and 107 assets.

**Technology Project Leader, 2002 to 2005**

Led the support and enhancement of the deal workflow approval system for GECRE.

- Implemented a structured SDLC replacing a poorly-managed, vendor-provided solution.
- Led 15 releases including three major expansions of functionality.

**General Electric Lighting, Cleveland, Budapest, Toronto**

**Information Systems Specialist, 1999 to 2002**

Drove variable cost productivity through process redesign and system enhancement.

**Information Management Leadership Program (IMLP), 1996 to 1999**

Four six-month assignments and a co-op. Three rotations in Cleveland implementing and supporting applications. One rotation in Budapest, Hungary leading the Y2K upgrade of all on-site PCs.

**Education**

University of Connecticut

Hartford, CT

MBA in Finance and Accounting

Case Western Reserve University

Cleveland, OH

Bachelor of Science in Mathematics

**Certifications**

CFA Charter holder since September 2010

Six Sigma Green Belt Certified

**Additional Skills**

SQL, Spotfire, Dataflux, Ataccama, Teradata, Oracle, Business Objects, Argus Enterprise, MS Project

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I Agree

Angela

First Name

Stiefbold

Last Name

angela.stiefbold@gmail.com

Email Address

112 Village Lane

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (513) 442-8288

Primary Phone

Home:

Alternate Phone

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1-3 years

---

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**Which Board is your First Choice? \***

Planning Commission

## Which Boards would you like to apply for?

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Historic District Commission: Eligible

Planning Commission: Eligible

Question applies to Planning Commission

## Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

---

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

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Email

Internet

Other (provide additional information below)

## People's Academy

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

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I have experience in a variety of perspectives of planning and historic preservation. I have education in both fields, have worked professionally for government and consulting firms in both fields, and have served as an appointed board member in both fields. I am relatively new to Chapel Hill but bring with me the experience of having lived in and learned about planning and historic preservation in a variety of places: Maryland, Pennsylvania, Germany, and Ohio.

Question applies to Historic District Commission

### Do you have special interest, experience, or education in history, architecture, archaeology, or related fields? If yes, please explain.

---

I have an MRP (Master of Regional Planning) from UNC-CH, undergrad & grad coursework in Architectural History & Historic Preservation; worked as Planner/Secretary to the Historic Architectural Review Board of Allentown, PA; consulting work in historic preservation; served on the Historic Preservation Commission of Wyoming, OH; MA in History from Univ. of Cincinnati and in process of completing PhD in History from Univ. of Cincinnati (focus on history of suburban planning). I have also owned and renovated a house built in 1875 (in Wyoming, OH). I assisted in the development of historic district design review guidelines as both a planning consultant and as a volunteer board member. As a volunteer, I have researched house histories for several historic home tours. Some of that research I featured on a blog: <http://wyomingthroughmywindow.blogspot.com>



**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

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I am a 1993 grad of the Master of Regional Planning (MRP) program at UNC-CH. I have worked as a planner for Allentown, PA; Bucks County, PA; and for a consulting firm working in PA and NJ. I have previously served as an appointed member of a Planning Commission (Doylestown Township, PA), Economic Development Commission (Wyoming, OH) and Historic Preservation Commission (Wyoming, OH). I am currently a PhD student finishing a dissertation on suburban planning history (University of Cincinnati).

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### Ethnicity

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Caucasian/Non-Hispanic

### Gender

---

Female

---

If other, please describe:

**Please select your age from the following list. \***

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35-54

Graduate Student

Occupation

**Are you a Town of Chapel Hill employee?**

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Yes  No

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I Agree

Renuka

First Name

V

Middle Initial

Soll

Last Name

renukes@gmail.com

Email Address

302 Old Larkspur Way

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Suite or Apt

Chapel Hill

City

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State

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Postal Code

Home: (919) 969-1454

Primary Phone

Home: (919) 619-6051

Alternate Phone

---

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**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

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**Which Board is your First Choice? \***

Parks, Greenways & Recreation Commission

## Which Boards would you like to apply for?

---

Parks, Greenways and Recreation Commission: Appointed  
Planning Commission: Eligible

Question applies to Parks, Greenways and Recreation Commission

### Select a Seat Category for the Parks, Greenways and Recreation Commission \*

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Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have been an active member of the Chapel Hill community for close to 15 years by volunteering in the school system and community and by using the parks and greenways almost daily. My family has taken advantage of this commission's activities and products. I care about Chapel Hill and would like to be involved in how the town is changing.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I have both worked in and led committees (such as the PTSA, Girl Scouts, my neighborhood's HOA and Duke's Campus Club). I mostly shop, eat in, and use the recreational facilities in Chapel Hill. I love my community and want to see it continue to develop. I have also been a part of the People's Academy and have learned about how all the town's resources fit together. I am excited about giving back to my community.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

Asian or Pacific Islander

### Gender

---

Female

---

If other, please describe:

**Please select your age from the following list. \***

---

35-54

Homemaker/Volunteer

Occupation

**Are you a Town of Chapel Hill employee?**

---

Yes  No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

**Renuka V. Soll**  
302 Old Larkspur Way  
Chapel Hill, NC 27516

## Experience

### **Volunteer work**

August 1998-present

- Parent-Teacher-Student Association (PTSA)
  - Treasurer and Secretary of the PTSA at Seawell Elementary School
  - President and Secretary of the PTSA at Smith Middle School
  - Treasurer of the PTSA at Chapel Hill High School
  - Received \$5,000 grant from Lowe's to improve the car pick up area at Seawell Elementary
- Schools
  - Battle of the Books coach, math and reading volunteer, art helper, and chaperone at Seawell Elementary school
  - Class Mother at Seawell Elementary School, Smith Middle School, and Belmont Hills Elementary School (PA)
  - Parent Coach for Chapel Hill High School's Mountain Biking Team
- Neighborhood
  - Treasurer of the HOA Board for the Larkspur neighborhood in Chapel Hill
  - Worked on committee and presented to Town Council information on why there shouldn't be a second road entrance in the Larkspur neighborhood
  - Cookie Mom for Girl Scouts
- Community organizations
  - Leader of 2 clubs for Duke's Campus Club
  - Webmaster and Social Committee board member for Duke's Campus Club
  - Alumni admissions representative at College Fairs for Wellesley College

**Assistant Product Manager, INSEAD, Fontainebleau, France**  
1998

September 1996-August 1998

- Targeted and recruited students for Marketing and Technology Management Executive Education programs
- Created promotional brochures and mailings
- Reduced the number of targeted mailings by half, saving departmental costs

**Marketing MBA Rotational Program, G.D. Searle, Skokie, IL**

May 1994-August 1996

Three year rotational program designed to provide a broad range of knowledge and experience in pharmaceutical marketing and sales.

*Associate Product Manager, Arthritis Therapeutic Team*

March-August 1996

- Planned Arthrotec product launch
- Developed and implemented promotional programs
- Forecasted sample allocation, market shares, and sales

*Medical Sales Representative, Midwestern Geographic Customer Unit*

July 1995-March 1996

- Promoted prescription drugs to physicians and pharmacists to achieve territory budgets
- Won the Cytotec Team Product Performance award --- POA 2, 1995

- Market Research Analyst, female health care therapeutic team* May 1994-July 1995
- Defined, planned, analyzed, implemented, and presented results of qualitative and quantitative studies
  - Tracked and evaluated market conditions
- New Product Laboratory Consultant**, *University of Chicago, Chicago, IL* October-March 1994
- Member of team that developed product life cycle strategy for Sandoz Pharmaceuticals
  - Conducted qualitative and quantitative analyses to identify and characterize distinct market segments
- Marketing Internship**, *Lotus Corporation, Cambridge, MA* Summer 1993
- Developed strategy to position Lotus Notes in vertical markets
  - Constructed data set to analyze buying patterns and help formulate strategy
  - Evaluated customer needs for groupware
- Education**
- M.B.A (Marketing)**, *University of Chicago, Graduate School of Business, Chicago, IL* March 1994  
University of Chicago Fellowship, Dean's List, Marketing Group
- M.S. (Computer Information Systems, High Distinction)**, *Bentley College, Waltham, MA* June 1991  
Beta Gamma Sigma, Honors Society in Business
- B.A. (Chemistry)**, *Wellesley College, Wellesley, MA* May 1989
- Publications**
- Butaney, G.T., R.V. Chand [Soll] & D.R. Chand, "Examining the Role of Innovation Attributes in Positive Opinion Leadership: An Empirical Study in the Diffusion of Upper CASE Tools," *Journal of Management Systems*, Vol. 6, No.2, 1994. pp.15-30.
- Chand [Soll], R.V., D.R. Chand & G.T. Butaney, "Champions' Perceptions of Upper CASE Tools," Proceedings of Association of Management Meeting, Atlantic City, NJ, August 6-9, 1991. pp.IT 88-92.



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## Profile

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

David

First Name

Schwartz

Last Name

dschwartz1965@mac.com

Email Address

415 Ridgefield Rd.

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Home: (919) 933-6809

Primary Phone

Mobile: (919) 619-7112

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Historic District Commission

**Which Boards would you like to apply for?**

---

Historic District Commission: Appointed

Planning Commission: Eligible

Question applies to Planning Commission

**Select a Seat Category for the Planning Commission \***

---

Chapel Hill Resident

---

**How did you find out about this opportunity? (select all that apply by holding down the shift key)**

---

- Advisory Board or Council member
- Other (provide additional information below)

---

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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For Historic District Commission: I wish to serve on the Town's Historic District Commission to help conserve the cultural heritage of the Chapel Hill community by maintaining and enhancing the character of the Town's three historic districts. Specifically, I wish to help balance the goal of promoting the vitality and continuous renewal of the historic districts with the goal of ensuring that changes to structures within a given district are in harmony with the district's character. I am lifelong resident of Chapel Hill and graduate of UNC-CH and have lived in both the Franklin-Rosemary and the Cameron-McCauley districts. I will bring to my work on the Commission extensive knowledge of Chapel Hill's history, a strong appreciation for and desire to perpetuate the Town's distinctive cultural heritage, experience using the tools of zoning and design standards to conserve neighborhood character, and a commitment to working collegially with fellow HDC members and constructively with district homeowners. For Planning Commission: I wish to serve on the Town's Planning Commission to help inform Town government decisions about Chapel Hill's future growth and development. I am a life-long Chapel Hill resident; I grew up in Chapel Hill and graduated from CHHS, attended UNC as an undergraduate, and am now raising my own family here. As a result of my experience living in Chapel Hill as a child, as a college student, and as a parent and working professional, I will be able to represent the interests and concerns of many different segments of the Town's population. Over the past ten years, I have participated in a variety of efforts to improve the quality of local land-use decision-making. For example, beginning in 2010, I led my neighborhood's years-long effort to obtain designation as a Neighborhood Conservation District in order to help preserve one of the Town's few remaining neighborhoods of modestly-priced single-family housing. More recently, I helped organize a series of public lectures to inform the community about various town planning-related issues, including improving bicycle and pedestrian facilities, sustainable building design, local economic development, urban stream restoration, streetscape design for traditional downtowns, and nurturing high-tech businesses. I continue to be interested in these as well as other land-use planning topics and would contribute my knowledge in these areas to the work of the Planning Commission. Finally, I would contribute to the Planning Commission my ability to quickly digest large amounts of complex information, to collaborate effectively with individuals from differing backgrounds who hold differing points of view, and a commitment to ensuring that all Chapel Hill stakeholders have a voice in the government decisions that will shape our collective future.

Question applies to Historic District Commission

**Do you have special interest, experience, or education in history, architecture, archaeology, or related fields? If yes, please explain.**

---

I earned a doctorate in the field of environmental psychology, in the course of which I gained expertise in the psychological processes that underlie how people experience the natural and built environment and how the design of the built environment affects individuals' psychological functioning and well-being. I also have a strong layman's interest in local history, architecture, and urban design.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

See above.

---

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

---

## **Demographics**

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

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Caucasian/Non-Hispanic

**Gender**

---

Male

---

If other, please describe:

**Please select your age from the following list. \***

---

35-54

Teacher/Editor

---

Occupation

**Are you a Town of Chapel Hill employee?**

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Yes  No

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**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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I Agree \*

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## Profile

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## Public Records Statement

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I Agree

Louie

First Name

Rivers Iii

Middle Initial

Last Name

lriversiii@gmail.com

Email Address

#200

Street Address

609 Craig St.

Suite or Apt

Chape Hill

City

NC

State

27516

Postal Code

Mobile: (571) 226-0533

Primary Phone

Home:

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

4-9 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Planning Commission

## Which Boards would you like to apply for?

---

Planning Commission: Eligible

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

---

### How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

Advisory Board or Council member

---

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have several primary interests in serving on the planning commission. 1) I am a five year resident of Chapel Hill and my time in the town has provided my family and I with a high quality of life. I see service on the commission as a way of saying thank you to the town, which has given us so much. 2) I am interested in the status of affordable housing in Chapel Hill. This concern is directly, linked to my first point. I would like to examine the opportunities to provide a high quality of life to individuals that have traditionally been unable to find housing in Chapel Hill due to limited housing stock and a somewhat high cost of living. 3) Finally and somewhat paradoxically, I am interested in maintaining the small town aesthetic of Chapel Hill while expanding that accessibility to more people.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I have served on the Planning Commission in a partial term for the past year. Over this time I have learned quite a bit about the responsibilities of the commission and it's role in town governance. I would like to continue to serve to make use of this limited experience and to learn more. Additionally, I am interested in continuing my participation in the processes involved in rewriting the town's LUMO. Specifically, I am focused on the inclusion of underrepresented voices in this process. I also believe that my professional experience with examining environmental justice issues, and the inclusion of minority populations in the management of risky environmental issues provides useful insights into many of the issues that face the commission.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

African American

### Gender

---

Male

---

If other, please describe:

**Please select your age from the following list. \***

---

35-54

Assistant Professor \_\_\_\_\_

Occupation

**Are you a Town of Chapel Hill employee?**

---

Yes  No

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## Ethics Statement



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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I Agree \*

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**LOUIE RIVERS III**

*<http://cnr.ncsu.edu/fer/directory/rivers.php>*

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Department of Forestry and Environmental  
Resources  
North Carolina State University

T: 919.513.2516  
F: 919.515.6193  
E: lrivers@ncsu.edu

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## **APPOINTMENTS**

- 2013-present **Assistant Professor.** Department of Forestry and Environmental Resources, North Carolina State University
- 2008-2013 **Assistant Professor.** Environmental Science & Policy Program / Criminal Justice, Michigan State University
- 2006-2008 **Science Assistant.** Economic, Decision, and Management Sciences Cluster, National Science Foundation

## **PROFESSIONAL PREPARATION**

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- B.Sc.** Biology, Kentucky State University, 2001  
*Minor in Chemistry*
- M.Sc.** Natural Resources, The Ohio State University, 2003  
*Concentration in Human Dimensions*
- PhD** Natural Resources, The Ohio State University, 2006  
*Concentration in Risk Perception and Decision-Making*

## **AREAS OF EXPERTISE**

Risk, Judgement and Decision Process in Minority and Marginalized Communities; Environmental Justice

## **RESEARCH INTERESTS**

My research focuses on the examination of risk and judgment and decision process in minority and marginalized communities, particularly in regards to the natural environment

## **PEER REVIEWED PUBLICATIONS**

Hubbell, Bryan J., Amanda Kaufman, Louie Rivers, Kayla Schulte, Gayle Hagler, Jane Clougherty, Wayne Cascio, and Dan Costa. "Understanding social and behavioral drivers and impacts of air quality sensor use." *Science of The Total Environment* 621 (2018): 886-894.

Rivers III, Louie, Udit Sanga, Amadou Sidibe, Alexa Wood, Rajiv Paudel, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, Eric Jing Du, and Saweda Liverpool-Tasie. "Mental models of food security in rural Mali." *Environment Systems and Decisions* (2017): 1-19.

Olabisi, Laura Schmitt, Saweda Liverpool-Tasie, Louie Rivers, Arika Ligmann-Zielinska, Jing Du, Riva Denny, Sandra Marquart-Pyatt, and Amadou Sidibé. "Using participatory modeling processes to identify sources of climate risk in West Africa." *Environment Systems and Decisions* (2017): 1-10.

Denny, Riva CH, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, Louie Rivers, Jing Du, and Lenis Saweda O. Liverpool-Tasie. "Food security in Africa: a cross-scale, empirical investigation using structural equation modeling." *Environment Systems and Decisions* (2017): 1-17.

Beiglou, Pouyan Hatami Bahman, Carole Gibbs, Louie Rivers, Umesh Adhikari, and Jade Mitchell. "Applicability of Benford's Law to Compliance Assessment of Self-Reported Wastewater Treatment Plant Discharge Data." *Journal of Environmental Assessment Policy and Management* (2017): 1750017.

Whitley, Cameron Thomas, Louie Rivers III, Seven Mattes, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, and Jing Du. "Climate-induced migration: using mental models to explore aggregate and individual decision-making." *Journal of Risk Research* (2017): 1-17.

Rivers III, Louie, Carole Gibbs, and Raymond Paternoster. "Integrating criminological and decision research theory: implications for understanding and addressing crime in marginalized communities." *Deviant behavior* 38, no. 1 (2017): 74-93.

Rivers III, Louie, Carole Gibbs, and Raymond Paternoster. "Integrating criminological and decision research theory: implications for understanding and addressing crime in marginalized communities." *Deviant behavior* 38, no. 1 (2017): 74-93.

Whitley, Cameron Thomas, Louie Rivers III, Seven Mattes, Sandra T. Marquart-Pyatt, Arika Ligmann-Zielinska, Laura Schmitt Olabisi, and Jing Du. "Climate-induced migration: using mental models to explore aggregate and individual decision-making." *Journal of Risk Research* (2017): 1-17.

Rivers, Louie, Tamara Dempsey, Jade Mitchell, and Carole Gibbs. "Environmental regulation and enforcement: Structures, processes and the use of data for fraud detection." *Journal of Environmental Assessment Policy and Management* 17, no. 04 (2015): 1550033.

McHale, Melissa R., Steward TA Pickett, Olga Barbosa, David N. Bunn, Mary L. Cadenasso, Daniel L. Childers, Meredith Gartin, Louie Rivers III et al. "The new global urban realm: complex, connected, diffuse, and diverse social-ecological systems." *Sustainability* 7, no. 5 (2015): 5211-5240.

Tyler, Shakara S., Louie Rivers III, Eddie A. Moore, and Rene Rosenbaum. "Michigan Black Farm Owners' Perceptions About Farm Ownership Credit Acquisition: A Critical Race Analysis." *Race, Gender & Class* (2014): 232-251.

Gibbs, Carole, Michael B. Cassidy, and Louie Rivers. "A Routine Activities Analysis of White-Collar Crime in Carbon Markets." *Law & Policy* 35, no. 4 (2013): 341-374.

Larkins, Michelle. "Carole Gibbs and Louie Rivers III (2013). Toward advancing research on the social and environmental impacts of confined animal feeding operations." *Journal of Social Criminology* (2013): 10-63.

Rivers, Louie, Alexis Norris, and Edmund F. McGarrell. "Mental model of the drug market intervention." *Journal of drug issues* 42, no. 1 (2012): 59-81.

Jacques, Michelle Larkins, Carole Gibbs, Louie Rivers, and Tracy Dobson. "Expanding environmental justice: A case study of community risk and benefit perceptions of industrial animal farming operations." *Race, Gender & Class* (2012): 218-243.

Parker, Jason S., Robyn S. Wilson, Jeffrey T. LeJeune, Louie Rivers III, and Douglas Doohan. "An expert guide to understanding grower decisions related to fresh fruit and vegetable contamination prevention and control." *Food Control* 26, no. 1 (2012): 107-116.

Rivers III, Louie, and Carole Gibbs. "Applying a conservation-criminology framework to common-pool natural-resource issues." *International Journal of Comparative and Applied Criminal Justice* 35, no. 4 (2011): 327-346.

Gibbs, Carole, Edmund F. McGarrell, Mark Axelrod, and Louie Rivers III. "Conservation criminology and the global trade in electronic waste: Applying a multi-disciplinary research framework." *International Journal of Comparative and Applied Criminal Justice* 35, no. 4 (2011): 269-291.

Rivers, Louie, Joseph Arvai, and Paul Slovic. "Beyond a simple case of black and white: Searching for the white male effect in the African-American community." *Risk analysis* 30, no. 1 (2010): 65-77.

Gibbs, Carole, Meredith L. Gore, Edmund F. McGarrell, and Louie Rivers III. "Introducing conservation criminology: Towards interdisciplinary scholarship on environmental crimes and risks." *The British Journal of Criminology* 50, no. 1 (2009): 124-144.

Rivers III, Louie, Robyn Wilson, and Joseph L. Arvai. "More Than Just a Message: Risk Communication and the Decisionmaking Process." *Fire Social Science Research From the Pacific Southwest Research Station: Studies Supported by National Fire Plan Funds* (2008): 105.

Rivers, Louie, and Joseph Arvai. "Win some, lose some: The effect of chronic losses on decision making under risk." *Journal of Risk Research* 10, no. 8 (2007): 1085-1099.

Rivers, Louie. "A post-Katrina call to action for the risk analysis community." *Risk analysis* 26, no. 1 (2006): 1-2.

Arvai, Joseph L., Victoria EA Campbell, Anne Baird, and Louie Rivers. "Teaching students to make better decisions about the environment: Lessons from the decision sciences." *The Journal of Environmental Education* 36, no. 1 (2004): 33-44.

## **BOOKS**

Eds. Arvai, J. & Rivers, L. 2013. *Effective Risk Communication*. Earthscan, London.

## **PEER REVIEWED BOOK CHAPTERS**

"Conservation Criminology" Gibbs, Zwickle, **Rivers**, Hamm and Gore. Brisman, Avi, Eamonn Carrabine, and Nigel South, eds. *The Routledge Companion to Criminological Theory and Concepts*. Routledge, 2017.

Book: *Innovations in Collaborative Modeling* (In press)

"Principles of Participatory Ensemble Modeling to Study Complex Socioecological Systems"

Arika Ligmann-Zielinska\*, Eric Jing Du, **Louie Rivers III**, Saweda Liverpool-Tasie, Riva C. H. Denny, Alexa L. Wood, Udita Sanga, Sandy Marquart-Pyatt, Victoria Breeze, Rajiv Paudel, and Laura Schmitt Olabisi

## **GRANTS**

\$335,000 – The Conservation Fund, "Growing Green Foundations Through Parks with Purpose: Walnut Creek Wetland Community Partners" Co-Principal Investigators: Christy Perrin, Louie Rivers 01/2018

\$10,000 - American Rivers Foundation, "Building Community Capacity around the Walnut Creek Wetlands in SE Raleigh" Co-Principal Investigators: Christy Perrin, Louie Rivers 09/2017

\$10,000 - American Rivers Foundation, "Building a Foundation for Green Infrastructure in the Community Around Walnut Creek Wetlands in Southeast Raleigh" Co-Principal Investigators: Christy Perrin, Louie Rivers 09/2016

\$291,974.00 – NSF Title: Responsible Innovation with Genetically Modified American Chestnut Trees; Award Number: 1632670; \$291,974.00; Principal Investigator: Jason Delborne; Co-Principal Investigators: Louie Rivers, Andrew Binder; 08/15/2016

\$999,793.00 - NSF IBSS: Participatory-Ensemble Modeling to Study the Multiscale Social and Behavioral Dynamics of Food Security; Award Number:1416730; Principal Investigator:Arika Ligmann-Zielinska; Co-Principal Investigator:Laura Schmitt Olabisi, Sandra Marquart-Pyatt, Jing Du, Louie Rivers; 08/01/2014

\$3,500 - Environmental Faculty Fellow, Michigan State University (2010-2011) Rivers, L. Research Theme: Climate change and coupled human and natural systems (2010)

\$218,042 - "Lansing Neighborhood Stabilization and Youth Violence Initiative." Awarding agency: US Dept of Justice, Bureau of Justice Assistance. Edmund McGarrell (PI), Christopher Melde (co-PI), Jesenia Pizarro Terrill (co-PI) and Louie Rivers (co-PI) (2009)

\$131,166 - "Chasing Sustainable Well-Being: New Methods and Measures for Sustainability Research." SMEP, internal MSU grant, Michigan State University. Joe Arvai (PI), Louie Rivers (co-PI) and Rich Grogan (co-PI). (2009)

\$19,000 - Dissertation Enhancement Grant (SBE-0519551), National Science Foundation (NSF) (2005), Joe Arvai (PI), Louie Rivers (co-PI) and Robyn Wilson (co-PI)

\$4,000 - Dissertation Enhancement Grant, Environmental Policy Initiative (EPI), The Ohio State University (2004) Louie Rivers III (PI)

### **PROFESSIONAL SERVICE**

- Member of EPA Board of Scientific Counselors Air, Climate, and Energy Subcommittee (2017-2020)
- Member of Story Collider Board of Directors (2016-2019)
- Invited member of the Technical Advisory Committee for the Consortium for Resilient Gulf Communities, link to the consortium website: <http://www.rand.org/gulf-states/resilient-communities.html>
- Review panel member for the National Science Foundation (NSF) Science and Technology Centers (STC) Preliminary Panel (2015)
- Review panel member for the NSF 2015 Graduate Research Fellowship Program (GRFP), Economics (2014)
- Mail Reviewer. Economics Program. *National Science Foundation* (2009, 2014)
- Participant in Conservation Criminology research network at Michigan State University (2008-Present)
- Member of the Urban Sustainability research coordination network (RCN) (2013-Present)
- Member of the Walnut Creek Wetland Community Project (2013-Present)
- Invited Participant. Workshop for the 2013 National Climate Assessment Technical Input Report on Rural Communities (Charleston, SC, 2/13-14/2012)
- Reviewer for Environment, Systems and Decisions (2014)
- Reviewer for the National Research Council (NRC) workshop summary Public Engagement on Genetically Modified Organisms produced by the National Academy of Sciences (NAS) (2015)
- Reviewer for the Journal of Risk Research (2014)
- Reviewer for International Journal of Risk Assessment and Management (2014)
- Reviewer. *Climate Change Education: Goals, Audiences, and Strategies, A workshop Summary* by the National Research Council
- Mail Reviewer. Decision, Risk and Management Sciences. *National Science Foundation* (2010)
- Member. *Society for Risk Analysis*, Publications committee (2010)
- Member. *Society for Risk Analysis*, Program committee for the 2010 annual meeting (2010)
- Environmental Faculty Fellow. *Michigan State University* (2010-2011)  
Research Theme: Climate change and coupled human and natural systems

- Ad Hoc Reviewer. *International Journal of Environmental Health Research* (2010)
- Ad Hoc Reviewer. *Human Ecology Review* (2010)
- Chair. Risk Communication Specialty Group Executive Board. *Society of Risk Analysis* (2009-2010)
- Chair-Elect. Risk Communication Specialty Group Executive Board. *Society of Risk Analysis* (2008-2009)
- Ad Hoc Reviewer. *Risk Analysis* (2007, 2014, 2015)
- Member. Risk Communication Specialty Group Executive Board. *Society of Risk Analysis* (2003-2008)
- Member. Selection Committee. *Dissertation Initiative for the Advancement of Climate Change Research (DISCCRS)* (Portland, OR, November 2009) Selected recent Ph.D. graduates for symposium fostering interdisciplinary research in climate change
- Panel Member. Urban Long-Term Research Area Exploratory (ULTRA-Ex). *National Science Foundation* (Arlington, VA, July 2009)
- Selected Participant in Dissertation Initiative for the Advancement of Climate Change Research (DISCCRS) (Oahu, Hawaii, September 2007)
- Chair. Values & Risk Communication Oral Presentation Session. Annual Meeting of the *Society for Risk Analysis* (December 2007)

#### **PROFESSIONAL SOCIETY MEMBERSHIPS**

- Society for Risk Analysis
- Minorities in Agriculture, Natural Resources and Related Sciences (MANRRS)
- Alpha Kappa Mu Honor Society (AKM). Inducted 1999

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## Profile

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

Joshua

First Name

J

Middle Initial

Levenson

Last Name

jameslevenson@gmail.com

Email Address

142 Lincoln lane

Street Address

Suite or Apt

Chapel hill

City

NC

State

27516

Postal Code

Home:

Primary Phone

Home:

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

0-12 months

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Environmental Stewardship Advisory Board



## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

---

Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Environmental Stewardship Advisory Board Champion

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

Speaker at an event

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

Living internationally in intentional ecovillage and progressive cities. Where I participated in dozens of environmental and education based service projects. Masters in applied mathematics and volunteer with NC warn NC climate justice summit and several other activism groups.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

Generally able to do most tasks, focus/skill in integrative problem solving, interest in green communities, bike lanes/times, zero waste composting community gardens and permaculture, tree houses.

### [Academic\\_history.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

Other

**Gender**

---

Male

Mixed race small part Pacific  
Islander larger part caucasian

---

If other, please describe:

**Please select your age from the following list. \***

---

25-34

Teacher

---

Occupation

**Are you a Town of Chapel Hill employee?**

---

Yes  No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

# CV

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Western Washington University

Name: Levenson, Joshua J ID: W00497247 Previous ID:

Subj Crse CRN Course Title Cdt Grd Qpts Gmod Gr Date Rpt Attr --- --- ---  
-----  
200330 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing Site:

Prg1: NM Prg2: Mjr: 0000

MATH 204 30621 Elementary Linear Algebra 4 B 12.0 L 08/21/03

MATH 226 30625 Limits Infinite Series 4 B+ 13.2 L 08/22/03

Quarter: Credits: 8.0 Qpts: 25.20 GPA: 3.15

200340 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: NM Prg2: Mjr: 0000

MATH 225 40961 Multivrrble Calc Geomtry II 4 A- 14.8 L 12/11/03

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200410 Cls: 00 Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: NM Prg2: Mjr: 0000

MATH 209 10048 Discrete Mathematics 4 A- 14.8 L 03/22/04

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200420 Cls: JR Coll: 00 Res: R Fac Actn: Good Standing

Site: Prg1: IN Prg2: Mjr: NBIN

M/CS 435 22951 Nonlinear Optimization 4 W 0.0 L 05/14/04

MATH 312 20061 Proofs in Elementary Analysis 4 A 16.0 L 06/09/04

MATH 331 20062 Ordinary Differentl Equations 4 B+ 13.2 L 06/11/04

PHYS 123 20650 Electricity and Magnetism 4 A 16.0 L 06/15/04 LSCI

PHYS 133 20660 E and M Lab 1 A 4.0 L 06/08/04

Quarter: Credits: 13.0 Qpts: 49.20 GPA: 3.78

200440 Cls: JR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 304 41836 Linear Algebra 4 A 16.0 L 12/13/04

MATH 410 40066 Mathematical Modeling 4 A 16.0 L 12/13/04

MATH 441 40067 Mathematical Statistics 4 A 16.0 L 12/14/04

PE 108 40177 Beginning Weight Training 1 S 0.0 S 12/07/04

PHYS 223 41531 Waves and Optics 3 B 9.0 L 12/13/04

PHYS 233 41534 Waves Optics Laboratory 1 A- 3.7 L 12/13/04

Quarter: Credits: 17.0 Qpts: 60.70 GPA: 3.79

200510 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

M/CS 375 12465 Numerical Computation 4 A- 14.8 L 03/22/05

MATH 207 10668 Mathematical Computing 3 A- 11.1 L 03/21/05

MATH 400 14678 Qual Exam Prep 2 S 0.0 S 03/18/05

MATH 412 11409 Mathematical Modeling Comp 1 A 4.0 L 03/15/05

MATH 438 11831 Intro to Complex Variables 4 B+ 13.2 L 03/21/05

MATH 442 11411 Mathematical Statistics 4 A- 14.8 L 03/22/05

Quarter: Credits: 18.0 Qpts: 57.90 GPA: 3.61

200520 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

M/CS 435 22319 Nonlinear Optimization 4 B 12.0 L 06/10/05

MATH 342 20913 Statistical Methods 4 W 0.0 L 05/12/05

MATH 432 21930 Systems of Differntl Equations 4 A 16.0 L 06/10/05

MATH 547 22986 Statistical Design Experiments 3 B+ 9.9 L 06/13/05

PE 175 20452 Windsurfing 1 S 0.0 S 06/08/05

Quarter: Credits: 12.0 Qpts: 37.90 GPA: 3.44

200530 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 302 30381 Intro Proofs via Number Theory 4 SW 0.0 L 06/21/05

PE 170 30274 Sailing 1 SW 0.0 S 06/21/05

PHIL 102 31406 Introduction to Logic 3 SW 0.0 L 06/21/05

PHIL 112 31409 Intro: Moral Issues 3 SW 0.0 L 06/21/05

PHIL 114 31413 Intro: Knowledge Reality 3 SW 0.0 L 06/21/05

Quarter: Credits: 0.0 Qpts: 0.00 GPA: 0

200540 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 400 44865 Putnam Exam Seminar 2 S 0.0 S 12/13/05 \*\*\*

MATH 421 40832 Methods Math Analysis I 4 A- 14.8 L 12/14/05

MATH 430 41424 Fourier Series/Diffntl Eqns 4 B 12.0 L 12/06/05

MATH 504 40908 Abstract Linear Algebra 4 A 16.0 L 12/12/05

Quarter: Credits: 14.0 Qpts: 42.80 GPA: 3.56

200610 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

MATH 522 11297 Methods of Math Analysis II 4 A- 14.8 L 03/21/06

Quarter: Credits: 4.0 Qpts: 14.80 GPA: 3.7

200620 Cls: SR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: BS-ST Prg2: Mjr: NB01

ENG 302 21706 Technical Writing (WI) 5 B 15.0 L 06/13/06 WP3

MATH 502 23105 Abstract Algebra 4 A 16.0 L 06/09/06

MATH 503 21944 Topics in Abstract Algebra 3 W 0.0 L 05/12/06

MATH 528 22852 Functional Analysis 4 W 0.0 L 05/11/06

Quarter: Credits: 9.0 Qpts: 31.00 GPA: 3.44

200640 Cls: GR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: G-MATHAP Prg2: Mjr: NB91

MATH 533 43808 Adv Ordinary Diffntl Equations 3 A- 11.1 L 12/12/06

MATH 573 41281 Numerical Linear Algebra 4 W 0.0 L 11/13/06

PE 170 40489 Sailing 1 S 0.0 S 12/13/06

Quarter: Credits: 4.0 Qpts: 11.10 GPA: 3.7

200710 Cls: GR Coll: ST Res: R Fac Actn: Good Standing

Site: Prg1: G-MATHAP Prg2: Mjr: NB91

MATH 503 13864 Topics in Abstract Algebra 3 A 12.0 L 03/23/07  
MATH 511 13863 Advanced Modeling 4 A 16.0 L 03/26/07  
MATH 562 13862 Differential Geometry 4 A- 14.8 L 03/26/07  
Quarter: Credits: 11.0 Qpts: 42.80 GPA: 3.89

200720 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
MATH 527 23043 Real Analysis 4 A 16.0 L 06/19/07  
MATH 564 23042 Graph Theory 3 B+ 9.9 L 06/15/07  
MATH 575 23045 Numerical Analysis 4 W 0.0 L 05/11/07  
MATH 595 21251 Teaching Algebra Precalculus 2 S 0.0 S 06/12/07  
PE 179 20354 Intermediate Sailing 1 S 0.0 S 06/19/07  
Quarter: Credits: 10.0 Qpts: 25.90 GPA: 3.7

200740 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
MATH 503 43931 Topics in Abstract Algebra 3 SW 0.0 L 09/30/07  
MATH 510 40056 Mathematical Modeling 4 SW 0.0 L 09/30/07  
MATH 530 41704 Fourier Series/Differntl Eqns 4 SW 0.0 L 09/30/07  
MATH 573 41163 Numerical Linear Algebra 4 SW 0.0 L 09/30/07  
Quarter: Credits: 0.0 Qpts: 0.00 GPA: 0

200810 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
MATH 424 13933 Topics in Analysis 4 W 0.0 L 02/22/08  
MATH 566 13947 Topics in Combinatorics 3 A- 11.1 L 03/24/08  
MATH 577 13946 Topics in Numerical Analysis 4 A 16.0 L 03/24/08  
MATH 691 11058 Required Project 1 S 0.0 S 03/24/08 I  
Quarter: Credits: 8.0 Qpts: 27.10 GPA: 3.87

200820 Cls: GR Coll: ST Res: R Fac Actn: Good Standing  
Site: Prg1: G-MATHAP Prg2: Mjr: NB91  
MATH 525 23114 Topology 3 W 0.0 L 05/16/08  
MATH 560 23115 Topics in Geometry 3 A 12.0 L 06/16/08  
MATH 691 21145 Required Project 1 S 0.0 S 06/12/08 I\*\*\*  
PE 171 20321 Sailboat Racing I 1 S 0.0 S 06/13/08  
Quarter: Credits: 5.0 Qpts: 12.00 GPA: 4

#### Academic Summary To Date

1. Whatcom Cmty College (2) Credits: 90 Degree: AA

Total Transfer ————Western—————

Crdts	Crdts	Crdts	Hours	Qpnts	GPA
Undergraduate	193.000	90.000	103.00	97.000	349.100 3.59
Graduate	38.000	00.000	38.00	31.000	118.900 3.83

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## Profile

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## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

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I Agree

Rudy \_\_\_\_\_ Juliano \_\_\_\_\_  
First Name Middle Initial Last Name

rudyjuliano@hotmail.com \_\_\_\_\_  
Email Address

408 Lyons Road \_\_\_\_\_  
Street Address Suite or Apt

Chapel Hill \_\_\_\_\_ NC 27514  
City State Postal Code

Home: (919) 929-0592 \_\_\_\_\_ Mobile: (919) 966-4383 \_\_\_\_\_  
Primary Phone Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

Greater than 10 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Planning Commission

## Which Boards would you like to apply for?

---

Planning Commission: Eligible

Transportation and Connectivity Advisory Board: Eligible

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

Question applies to Transportation and Connectivity Advisory Board

### Select a Seat Category for the Transportation and Connectivity Advisory Board \*

---

Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

Internet

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences



**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

My Perspectives on Planning for Chapel Hill In my view the key to a successful future for our town is to shape the inevitable growth and change that will occur so as to maintain Chapel Hill's unique and desirable characteristics. Our town has a diverse, dynamic, culturally and intellectually engaged population that appreciates the physical beauty of our local environment and the overall quality of life that it affords. It also appreciates the excellence of our schools, the multiplicity of our distinctive cultural activities, and the great variety of our highly individualized local businesses. However, many aspects of the Chapel Hill life style are potentially threatened in the current economic environment. Chapel Hill must be a place where people of all income levels and all religious, ethnic and life-style backgrounds can be accommodated. Unfortunately we are currently failing to provide sufficient low to moderately priced housing to meet this goal. Reversal of this trend must be a very high priority for the Town and be a major aspect of its planning process. Chapel Hill should remain a unique university town community and not become a 'homogenized' suburb of the Triangle metropolitan area. Regrettably, recent large-scale developments in Chapel Hill have resulted in the replacement of individualized local businesses with homogeneous national chains, a process that is eroding the uniqueness of our town. Chapel Hill needs to have a sound and stable fiscal base. Unfortunately that is not the case currently. The Town is far too dependent on residential property taxes that have not kept up with the services that the Town must provide. Thus a re-balancing of the Town's development pattern needs to take place. Chapel Hill has been described as an 'urban forest'. Certainly an esthetic based on natural beauty has traditionally been part of the development process in our town. However, this may be less true of some recent developments that seem out of scale and that disrespect the nature-based esthetic of Chapel Hill. Hopefully this trend can be reversed. In addition to these broad themes there are two aspects of planning that are of particular interest to me. The first is the complex intersection between transportation and development. New development increases the utilization of all forms of transport while improved transportation can facilitate development. Thus transportation planning and development planning obviously must go hand in hand. This is particularly important right now as we seem to be on the cusp of radical changes in transportation technology. It will be important for the Town to make the right choices as it enhances its transportation infrastructure to deal with new development. My second particular interest is the potential role of high technology businesses in altering economic patterns in Chapel Hill. Successful recruitment or retention of such businesses could ameliorate some of the Town's revenue problems. Clearly the Town and its boards and commissions have only limited tools for addressing these major problems. Nonetheless, it seems important to keep these issues in mind as various development projects are considered.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

Summary of Relevant Background & Qualifications I have been involved with local civic activities for many years. This started with the Coker Hills Neighborhood Association (CHNA), an organization that I have been associated with for over two decades. At various times I have served as a member of the Association Board, its President, and currently as Vice-President. An important aspect of my work with the CHNA was the development of the Coker Hills Neighborhood Conservation District that was approved by the Town in 2008. There was considerable controversy during the NCD process and I believe that I was able to play a useful role as a mediator between various factions. In 2003 I ran for Chapel Hill Town Council. My platform at that time emphasized maintaining the quality of life in Chapel Hill including the protection of established neighborhoods. My recollection is that I came in 6th of 12 candidates with 4 seats open. I learned a great deal about Chapel Hill during my candidacy. I also learned that being a member of Council is a very demanding job. In retrospect it was a good thing that I failed to win a seat, since I was extremely busy with professional activities at that time. Between 2004 and 2009 I was a member of the Chapel Hill Transportation Board and served as its Chair for a period. This experience helped me understand the relationships between development and transportation issues. It also showed me both the positive features and the limitations of the Town's complex development application process that prevailed at that time. During the last two years I have been active with a civic organization called Chapel Hill Alliance for a Livable Town (CHALT). CHALT has advocated for changes in recent patterns of development in Chapel Hill. This includes increased emphasis on high quality commercial development and de-emphasis of expensive residential developments. While I agree with many elements of CHALT's policies, I differ on others, and I certainly do not see myself as representing CHALT in any way. Since 2017 I have been part of the Mayor's Entrepreneur's Round Table, a group whose goal is to promote entrepreneurial activity in Chapel Hill with particular emphasis on high-tech businesses. As a scientist and occasional biotech entrepreneur I have been quite interested in participating in this group. In May 2018 I was very pleased to take part in the search process for a new Town Manager. I served as a citizen-panelist in a process that involved the candidates demonstrating their prowess by participating in various mock exercises (e.g. leading a staff meeting). It was a very interesting experience. I recently retired from UNC and now have more time for civic activities. Thus I would very much appreciate the chance to serve on the Planning Commission.

[Rudy\\_Juliano\\_Short\\_Bio.docx](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

Caucasian/Non-Hispanic

### Gender

Male

If other, please describe:

**Please select your age from the following list. \***

over 55

scientist- retired UNC Medical  
School professor

Occupation

Are you a Town of Chapel Hill employee?

---

Yes  No

---

## Ethics Statement

### ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

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---

I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

## **Rudy Juliano--Brief Biosketch**

### EDUCATION

Cornell University	B.S.	1963	Physics
University of Rochester	Ph.D.	1971	Biophysics
Roswell Park Memorial Inst.	Postdoctoral	1972	Cell Biology

### EMPLOYMENT

1964-67	US Peace Corps, Legaspi, Philippines
1972-1978	Investigator, Research Institute, Hospital for Sick Children, Toronto
1973-1978	Assistant Professor of Biophysics, University of Toronto, Ontario
1978-1982	Associate Professor of Pharmacology, Univ. of Texas Medical School, Houston, TX
1982-1986	Professor of Pharmacology, Univ. Texas Medical School, Houston, TX
1987-2002	Professor and Chair, Department of Pharmacology, University of North Carolina School of Medicine, Chapel Hill, NC
1993	Fogarty Fellow, J Gurdon lab, Wellcome-CRC Institute, Cambridge, UK
2002-2007	Professor, Department of Pharmacology, University of North Carolina
2007-2015	Boshamer Distinguished Professor of Pharmacology
2005-2010	Principal Investigator, Carolina Center of Cancer Nanotechnology Excellence
2008-2011	Assoc. Dean for Research & Graduate Education, UNC School of Pharmacy
2015-	Emeritus Professor of Pharmacology
2015-	Chief Scientific Officer and acting President, Initos Pharmaceuticals LLC

### PUBLICATIONS

~300 peer reviewed publications

### BIOTECHNOLOGY

*Scientific Advisory Boards:* Lipotec, The Liposome Co., Ercole Therapeutics

*Current Consulting:* Monsanto Inc., Eli Lilly Inc.

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## Profile

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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---

I Agree

Hui \_\_\_\_\_ Ding \_\_\_\_\_  
First Name Middle Initial Last Name

christina\_ding@yahoo.com \_\_\_\_\_  
Email Address

104 Harrison \_\_\_\_\_  
Street Address Suite or Apt

Chapel Hill \_\_\_\_\_ NC 27516  
City State Postal Code

Mobile: (719) 217-6864 \_\_\_\_\_ Home: (719) 217-6864 \_\_\_\_\_  
Primary Phone Alternate Phone

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Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

1-3 years

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The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Environmental Stewardship Advisory Board

## Which Boards would you like to apply for?

---

Environmental Stewardship Advisory Board: Eligible  
Planning Commission: Eligible

Question applies to Environmental Stewardship Advisory Board

### Select a Seat Category for the Environmental Stewardship Advisory Board \*

---

Greenways Advocate and Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

- Advisory Board or Council member
- Other (provide additional information below)

---

If you chose "Other" from the advertising opportunity listed above, please specify:

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## Interests & Experiences

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

I have passion to serve community. Besides my current job of part-time professor, I am serving at different non-profit organizations, such as a vice president of PTA at an elementary school, a group leader of international connect at church, etc. My educational background, work experience, leadership, communication and organization skills are a good fit for this position. I have a doctoral degree of business management, a master degree of science in management, a MBA, and a bachelor degree of economics. Besides these, I have received a postdoc certificate of management in leadership. I completed two graduate level of accounting courses at Harvard University Extension School. Currently I am a part-time professor. I have taught very broad business, accounting and finance courses. I published a few academic articles in peer-reviewed journals in finance field and five books. I have strong leadership and communication skills. For example, I have planned several events including Chinese New Year celebration with college students and I also led an English study group for international students and scholars. It was very successful. The event went well under my leadership and organization. In addition, I am good at computer. I am very interested in this position. I have a heart to serve in community. I hope I can contribute to this community by using my talents and skills. I am looking forward to hearing from you. Thank you, Hui Ding, PhD (719)217-6864 Additional information provided 12/15/2017: Dear Environmental Stewardship Advisory Board, I applied to serve on the board online and would like to provide additional information to address my interest in joining the Environmental Stewardship Advisory Board. My specific interest is in Greenways Advocate Dais Seat: 6. I applied for this position due to the belief that greenways are very important to quality of life. There are several advantages of greenways and trails. First of all, greenways can benefit the environment with cleaner air and reducing pollution. Secondly, greenways can provide healthy recreation opportunities including walking, hiking and bicycling. Thirdly, greenways can provide a good environment for people's health. Finally, having greenways and trails can preserve the natural environment. Therefore, as an advocate for greenways I would like to make contributions. Greenways and trails are a significant unique character of North Carolina. It is a way to promote tourism in Chapel Hill to let the tourists feel relaxed and happy when they walk and hike the trails. What I can do includes helping with marketing of greenways and trails to tourists and fundraising from local businesses. I suggest having some events for educating about the importance of greenways. I would like to take suggestions to attract companies to support the improvement of greenways and trails and getting some funding for supporting greenways and creating trails. Sharing more thoughts about greenways and environmental sustainability will result if given a chance to join the board. Besides advocating greenways, I am also very interested in promoting energy efficiency and renewable energies. Currently, I am a part-time professor. I have taught business and management courses online. In 2011, I led a group project about using renewable energy to encourage Job Creation in Colorado that provided the experience to become a valuable contributor to the board. Becoming part of the Environmental Stewardship Advisory Board to contribute to making Chapel Hill become a more beautiful town and a healthier environment, is a welcomed opportunity. Thank you so much. I look forward to hearing from you. Hui Ding, PhD (719)217-6864 (cell) hding@ctuonline.edu christina\_ding@yahoo.com

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

I am a part time professor. I did research on new energy usage.

[Resume-Christina-Ding.doc](#)

You may upload a supporting document (e.g., CV or resume). <strong>Please be advised that any information submitted becomes a public record and may be searchable online.</strong>

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**Demographics**

In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity**

---

Asian or Pacific Islander

**Gender**

---

Female

---

If other, please describe:

**Please select your age from the following list. \***

---

35-54

Part-time professor \_\_\_\_\_  
Occupation

**Are you a Town of Chapel Hill employee?**

---

Yes  No

---

**Ethics Statement**



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*



STATE OF NORTH CAROLINA  
COUNTY OF ORANGE

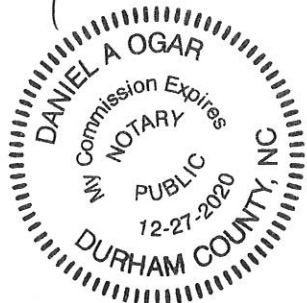
OATH OF OFFICE

I, Hui Ding, do solemnly swear (or affirm) that I will support and maintain the Constitution and laws of the United States, and the Constitution and laws of North Carolina not inconsistent therewith, and that I will faithfully discharge the duties of my office as a member of the Environmental Stewardship, so help me God.

*Advisory Board*

[Signature]  
Signature

The above oaths were subscribed and sworn to before me this the 04 day of May, 2018.



[Signature]  
Notary Public

My Commission Expires 12/27/2020

**Hui “Christina” Ding, PhD.**  
[hding@ctuonline.edu](mailto:hding@ctuonline.edu)  
719-217-6864  
927 Saluda CT, Chapel Hill NC 27514

### **Summary**

Strong educational background in business and finance including doctoral degree of Management major in Corporate Finance, MBA, and bachelor degree of Economics major in Finance. 10+ years professional experience in finance and accounting field including 5+ years financial analysis experience in large company. 5 years in retail industry. 6 + years university teaching experience. PC skills in MS Excel, PowerPoint and Access.

### **Core Competencies**

- Analytical Skills
- Reporting
- PC Skills: MS Excel, PowerPoint, Word and Access
- Multi-task Skills
- Problem Solving Skills
- Financial Statements Analysis
- Organizational and Project Management Skills
- Fast-paced working skills
- Teaching skills
- Financial Planning
- Communication Skills
- Cooperation Skills
- Leadership skills

### **Education**

#### **HARVARD UNIVERSITY, Extension School**

Accounting Certificate

December, 2017 (Expected)

#### **COLORADO TECHNICAL UNIVERSITY**

Post-Doctoral Certificate in Management

September, 2013

#### **NANKAI UNIVERSITY**

Doctoral Degree in Business Management, major in Corporate Finance

December, 2006

#### **COLORADO TECHNICAL UNIVERSITY**

Master of Science in Management, focus on Information Technology

June, 2002

#### **NANKAI UNIVERSITY**

MBA

January, 1999

#### **TIANJIN UNIVERSITY OF FINANCE AND ECONOMICS**

Bachelor of Economics, major in Finance

July, 1991

### **Professional Experience**

#### **COLORADO TECHNICAL UNIVERSITY**

Professor of Business and Finance

Online

October 2010 - Present

- Taught finance, business and accounting courses of undergraduate and graduate level online and on-campus including following courses:
  - Financial Statement
  - Financial Statement Analysis
  - Managerial Finance
  - Financial Management
  - International Financial Management
  - Foundation of Statistics
  - Managing Information Technology, etc.
- Led research group projects

UNITED STATES AIR FORCE ACADEMY  
INSTRUCTOR

July 2010 - May 2011  
June 2001 – March 2002

- Taught 100 cadets Chinese language and cultures
- Conducted research on educational methodology and the applications of technology to language learning
- 

GREAT MOUNTAIN IMPORTS  
CEO

March 2003-May 2009

- Entrepreneur experience in retail and wholesale industry
- Oversight company's operations and financial management
- Composed and analyzed financial statement of corporate and multiple stores, etc.

UNITED STATES AIR FORCE ACADEMY  
Software developer

June 2001 – March 2002

- Designed and developed Online Chinese Learning Software
- Improved cadets' scores by using this software

CHINA CONSTRUCTION BANK  
Business Loan Processing Manager

July 1991 – May 2000

- Supervised and conducted loan processing, includes following:
  - Analyzed financial statements of different organizations
  - Made decisions to approve or deny business loan applications based on analyzing those businesses' financial statements and credits.

### **Certifications**

- Certificate of Online Teaching, Colorado Technical University June, 2013
- Certificate of Completing the Training of Course Director, United State Air Force Academy July, 2010
- Database Administration Certificate, Colorado Technical University June, 2002

### **Awards**

- Employee of the Month Colorado Technical University 2012

- Cash award for Outstanding Performance, United State Air Force Academy 2011
- Award for attending National Academic research project: Study on Operation and Management of Investment and Financing of China's Enterprises. National Natural Science Foundation of China (NSFC), US\$130K funding 2006

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## Profile

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

Bennett

First Name

T

Middle Initial

Dansby

Last Name

tbcdansby@gmail.com

Email Address

906 Roosevelt Dr.

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (510) 435-1551

Primary Phone

Mobile: (510) 435-3645

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

4-9 years

Greater than 10 years

---

**Which Board is your First Choice? \***

Planning Commission

## Which Boards would you like to apply for?

---

Community Design Commission: Eligible

Planning Commission: Eligible

Question applies to Community Design Commission

### Select a Seat Category for the Community Design Commission \*

---

Chapel Hill Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

Email

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

My desire to serve on the Planning Commission comes from the observation that the developers that come before the town tend to have an advantage in presenting their building priorities. Growing up in Chapel Hill as the son of an Architect who focused on restoration I was exposed to many of the parameters that once guided the panning of our town. I have spent thirty years of my life understanding material, labor, and costs associated with the built environment. Locally I have worked with builders such as Cam Ward, craftsmen like Scott Bertram, and property owners such as CHCPS. Nationally I spent three years in California restoring, remodeling, and retrofitting historic homes in Berkeley and another five years at Yale serving on the faculty of the Architecture School. I am certainly capable of deciphering the priorities of developers in relation to those of our town and communicating them in a way that is logical and fair. I am also capable of understanding and communicating what expectations are feasible, reasonable and achievable for a developer in our community.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

Recently I was elected VP of the FPG PTA. For the last two years I served on the Frank Porter Graham Bilingue SIT. Before that I was on the Chapel Hill Cooperative Preschool board of directors for three years. I am also experienced with downtown Chapel Hill - raised on North St. and worked for just about every establishment on Franklin. I believe in being open to the facts and fair with my assessments. I have a keen sense of how to decipher information and communicate it effectively.

[bTd Resume 1 .pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

Caucasian/Non-Hispanic

### Gender

Male

If other, please describe:

**Please select your age from the following list. \***

35-54

General Manager of a Retail Store

Occupation

**Are you a Town of Chapel Hill employee?**

Yes  No

---

## Ethics Statement



## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

I Agree \*

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Bennett Taylor Dansby  
906 Roosevelt Dr., Chapel Hill NC 27514  
510.435.1551 tbcdansby@gmail.com

## Professional Profile

I am an effective collaborator who excels at delivering high-pressure, time-sensitive projects. Every task is approached with care, value and competence. My career includes a faculty position at Yale, consultancies with a diverse network of clientele, and being the recipient of prestigious commissions, grants and awards.

## Experience

General Manager 2016-Present     **Townsend Bertram & Company** Carrboro, NC

- Management of personnel, buying, marketing, budgets, accounting, and strategy

Consultant                             1998-Present     Chapel Hill, NC

- Chapel Hill Cooperative Preschool as the buyer's agent and developer of design and site plan approval
- Event technology solutions for Janssen, Emergent, and the American Astronomical Society
- Program and facilities design for Yale, UNC and NCSU
- CMS development and training for Yale Schools of Forestry, Nursing, and Architecture
- CRM software training for 3M, Sepracor, Endo, Innovex, King, and Novo Nordisk

Lecturer                             2008-2013     **Yale School of Architecture** New Haven, CT

- Co-author of University-wide safety protocols
- Co-author of SPE Foundation Grant
- Designer of website and marketing materials
- Responsible for teaching students how to design, render, model and construct their work
- Co-developer of databases built for material sales, scheduling, and equipment management
- Advisor to successful student entry for the International Contemporary Furniture Fair
- Advisor to student-designed pavilions for the New Haven Arts and Ideas Festival
- Developer of 3d models and re-creations for University carvings, castings, and sculptures
- Co-designer of modifications to existing machines for improved efficiency and safety

Web Designer                         2007-2008     **Yale School of Nursing** New Haven, CT

- Developer of new technology resources for faculty, students, and staff

Photographer                         2005-2006     **Patrick McMullan Co** New York, NY

- Event photographer and production assistant for website and publications

Production Manager                 2006-2007     **Accolade Furniture** Wallingford, CT

- Developer of production models leading to better efficiency and sustainability
- Manager of several large-scale mill projects, budgets, and sales
- Designer of website, marketing materials, furniture and custom projects

Instructor                             2004-2006     **University of California ASUC Art Studio** Berkeley, CA

- Developer of classes in photography, printing, and digital technology

Logistics Manager                    2003-2005     **Terry Contractors Inc** Berkeley, CA

- Manage ordering, purchasing and delivery of building materials and hardware to job sites
- Carpentry, demolition, permitting, and estimates

## Education

BFA Studio Art                         2002             **University of North Carolina** Chapel Hill

- *John Hope Franklin Award*, Duke Center for Documentary Studies
- *Alexander Julian Prize*, UNC Chancellor's Award
- *St. Andrews Society Award*, UNC Distinguished Scholarship

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## Profile

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

Lloyd

First Name

Chambless

Last Name

Middle Initial

wchamble@gmail.com

Email Address

44 N Circle Dr

Street Address

Suite or Apt

chapel hill

City

NC

State

27516

Postal Code

Home: (919) 929-7726

Primary Phone

Home: (919) 537-5294

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Orange County-ETJ (Blue)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

None Selected

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Planning Commission

## Which Boards would you like to apply for?

---

Planning Commission: Eligible

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Orange County-Extra Territorial Jurisdiction Resident (ETJ)

---

### How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

None Selected

---

If you chose "Other" from the advertising opportunity listed above, please specify specify:

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## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

As a resident of Chapel Hill-Carrboro for 42 years, I have witnessed many changes to the towns and the campus. It was a wonderful place to raise our two children, who ultimately moved back to the area and are now raising their own children here. My wife served on the Planning Commission while Southern Village was being planned, and we are both quite pleased with the way this development turned out, though affordable housing should have been included. I have lived in two cities in Germany for almost three years in total, and have visited many small towns there, and much appreciate the quality of life in these areas, with an emphasis on public transportation, bicycling, and pedestrians, and on a vibrant town/city center. This experience and other travels motivate me to participate in edging Chapel Hill in similar directions, while maintaining its historic characteristics.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

I am a retired professor of biostatistics at UNC, with a Ph.D. in mathematics. I spent my career as a biostatistician working in public health research. In this work I was the Principal Investigator for several large national multicenter studies, and for six years of this work I was the Director of the Collaborative Studies Coordinating Center, a unit in the Department of Biostatistics. Thus in this work I had statistical, research, and management experience. I also have SAS programming experience. Prior to this work, after finishing all Ph.D. requirements in Economics except a dissertation, I spent three years in the U.S. foreign service, working with the Agency for International Development, in India and the Philippines. In this job I did evaluation of various development projects. Since formally retiring I have kept up some biostatistical work, working with the UNC Department of Epidemiology on several projects, and also with Epidemiology groups in Italy and Brazil. I also self-published a book, through Amazon, entitled We Can Have a Better Country.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

Caucasian/Non-Hispanic

### Gender

Male

If other, please describe:

**Please select your age from the following list. \***

over 55

retired biostatistician

Occupation

**Are you a Town of Chapel Hill employee?**

Yes  No

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## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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I Agree \*

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---

## Profile

Whenever possible, applications should be submitted prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

Elizabeth

First Name

Bakanic

Last Name

Middle Initial

bakanic@gmail.com

Email Address

106 Pine Lane

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (336) 978-5049

Primary Phone

Home:

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

**What district do you live in? \***

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

**If you are a Chapel Hill Resident, How long have you lived here?**

0-12 months

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

**Which Board is your First Choice? \***

Planning Commission

## Which Boards would you like to apply for?

---

Chapel Hill Downtown Partnership: Eligible

Planning Commission: Eligible

Question applies to Chapel Hill Downtown Partnership

### Select a Seat Category for the Chapel Hill Downtown Partnership \*

---

Chapel Hill Town Resident

Question applies to Planning Commission

### Select a Seat Category for the Planning Commission \*

---

Chapel Hill Resident

## How did you find out about this opportunity? (select all that apply by holding down the shift key)

---

Internet

If you chose "Other" from the advertising opportunity listed above, please specify specify:

---

## Interests & Experiences

### What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

---

I have worked in public organizations for over 10 years in planning, strategy and financial management. While a relatively new resident to Chapel Hill, I plan to live here for the long term and am invested in its future. Moreover, I have lived in several university communities across the country (Berkeley, Princeton) and would bring a wealth of fresh experience about town/gown relationships and operations.

### Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

---

I have a masters in public affairs and have worked in government offices most of my career, so I understand well how they operate and how to get things done.

[Bakanic Resume.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**



---

## Demographics

In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity

---

Caucasian/Non-Hispanic

### Gender

---

Female

---

If other, please describe:

### Please select your age from the following list. \*

---

25-34

Finance and Personnel  
Manager

Occupation

### Are you a Town of Chapel Hill employee?

---

Yes  No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not discuss, advocate, or vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if a member has a separate, private, or monetary interest, either direct or indirect, in any issue or transaction under consideration. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to State Statute 106A-388(e)(2), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member should ask the advisory board or commission to be recused from voting. The advisory board or commission should then vote on the question on whether or not to excuse the member making the request. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

# Elizabeth D. Bakanic

bakanic@gmail.com | 106 Pine Lane, Chapel Hill, NC 27514 | 336-978-5049

## Work Experience

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### University of California, Office of the President

Oakland, California

Research Manager, Institutional Research & Academic Planning

June 2017 – Present

- Manages data analysis and reporting for all 10 UC campuses, 5 medical centers, and systemwide programs related to finance, capital, personnel as well as contracts and grants
- Plans projects, delegates responsibility, and reviews analyses, coding, writing and survey preparation by multiple analysts.
- Pulls data from system sources, cleans and validates it, analyzes it, then produces topic briefs, annual reports, powerpoint presentations, and interactive dashboards for the public, executive leadership, board of regents, media or legislature
- Responds to ad-hoc analytical requests from campuses, internal departments, the media, the legislature, and the public

Lead Financial Analyst, Financial Planning & Analysis

September 2016 – May 2017

- Developed financial model for system-wide resources totaling over \$30 billion by utilizing workload and performance metrics to predict income and expenses that inform high level strategic decisions and negotiations
- Lead resource analysis for system-wide enrollment planning exercise to illuminate funding gaps and future needs
- Prepared ad-hoc cost/benefit analyses for legislative bills and policy proposals for UC System CFO and Budget Director
- Assigned tasks and reviewed work of a junior colleague in support of larger team projects, models and reporting

### University of California, Berkeley

Berkeley, California

Senior Financial Analyst, Financial Planning & Analysis

August 2014 – September 2016

- Engineered dynamic financial model for \$1.2 billion central campus budget to drive leadership initiative decision-making
- Prepared presentations, memos and cost-benefit analyses for short, mid and long term strategic plans
- Analyzed FTE and headcount near 23,000 using payroll and human capital systems to price out various HR policies
- Established campus reserves policy for nearly \$1 billion reserve funds that informs investment eligibility decisions
- Formulated current-state financial model based on workload metrics using regressions; Advised on new reform model
- Surveyed cash balances in various funds and investments valued over \$1.4 billion to gauge health and identify anomalies

### State of New Jersey

Trenton, New Jersey

Senior Budget Analyst, Office of Management and Budget

July 2010 – August 2014

- Managed projects for the entire \$50 billion state budget, identifying tens of millions in savings and fund use maximization
- Presented multi-format analysis directly to State Treasurer, Governor's Chief of Staff and Counsel, and Department CFOs
- Directed production of major State publications, streamlining workflow and documentation via task planning and delegation
- Improved service and workload predictions in foster care and unemployment insurance programs worth over \$700 million
- Assessed solvency and balances by monitoring current year transactions, cash flow, revenue inflow and year-end closeout
- Consulted two entire state departments on \$2.5 billion budget development and implementation

Program Analyst, Planning and Analysis, Office of the State Comptroller

August 2008 – July 2010

- Planned, researched and composed a report on municipal tax abatements unveiling hundreds of millions in local tax losses
- Investigated potential audit topics concerning risk, feasibility, scope, target populations, previous studies, stakeholders, etc.
- Gathered and analyzed financial, organizational and performance data from large state and national databases
- Conducted targeted interviews with executives, managers, and staff for audits and investigations

### U.S. Department of Homeland Security

Washington, DC

Graduate Fellow, Inspector General - IT Audits

June 2007 – August 2007

### National College of District Attorneys

Columbia, South Carolina

Intern, National Advocacy Center

February 2005 – August 2006

### Congressional Black Caucus

Washington, DC

Intern, Office of U.S. Representative G.K. Butterfield

June 2005 – August 2005

## Education

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### Princeton University

Princeton, New Jersey

Woodrow Wilson School of Public and International Affairs

June 2008

Master of Public Affairs (MPA) – Dept. of Homeland Security Scholar

### University of South Carolina, Honors College

Columbia, South Carolina

Bachelor of Arts, Summa Cum Laude - Political Science, Business Administration and Psychology

May 2006

## Skills

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**Tech:** Tableau, SAS, SQL, Microsoft Office suite, Oracle Hyperion, SAP Business Objects, Peoplesoft, CGI software, SPSS, etc.

**Languages:** Spanish – intermediate; French – intermediate