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## Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

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I Agree

clucasb@gmail.com

Email Address

Lucas

First Name

Beal

Last Name

106 Highgrove Dr

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Mobile: (336) 682-0640

Primary Phone

Business: (919) 786-8609

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

Greater than 10 years

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The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

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Chapel Hill Public Library Advisory Board: Eligible

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

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Chapel Hill Resident

**Which Board is your First Choice? \***

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Chapel Hill Library Advisory Board

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**How did you find out about this opportunity? (select all that apply)**

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Social Media

**If you chose "Other" from the advertising opportunity listed above, please specify:**

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**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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As a young professional with three children aged 5, 3, and 10 months, I look forward to continuing to assist the Chapel Hill Public Library by bringing the perspective of a family with young children. I would love to help the board keep our young families engaged and active in this community. I have loved working with the Library Advisory Board over past three years achieve our goals of becoming fine free and I look forward to continuing the work of being an easily accessible asset to all members of our amazing town.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

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Public speaking is and has always been an interest of mine. In my professional life, I am an attorney who drafts and negotiates commercial agreements and would be happy to use this experience to assist the Library.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Male

If other, please describe:

Please select your age from the following list. \*

35-54

Attorney

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

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## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if the outcome of the matter being considered is reasonably likely to have a direct, substantial, and readily identifiable financial impact on the member. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to General Statute 160D-109(d), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member shall recuse himself/herself from voting on the matter. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

# CHRISTOPHER LUCAS BEAL

106 Highgrove Drive, Chapel Hill, NC 27516 - (336) 682-0640 - clucasb@gmail.com

## LICENSURE

**North Carolina Bar, 2011**

## LEGAL EXPERIENCE

### **Hutchison PLLC, Raleigh, NC**

*Senior Associate Attorney*, April 2019-current

Currently advise life sciences and biotechnology companies (ranging in size from small start ups, private equity backed companies, and publicly traded companies) in regulatory compliance, privacy, employment matters. Review of packaging and website content to ensure FDA compliance. Draft and negotiate commercial contracts including service agreements, consulting agreements, and clinical trial agreements. Perform HIPAA risk assessments and privacy risk assessment. Serving as a seconded chief privacy officer for a biotechnology company.

### **PRA Health Sciences, Inc., Raleigh, NC**

A Clinical Research Organization (CRO)

*Legal Counsel*, February 2017-April 2019

Draft and negotiate agreements with Sponsor, vendors, and consultants for clinical services relating to domestic and international clinical trials. Advise and direct global team of contract associates in negotiating clinical trial agreements and all other ancillary contracts associated with investigative sites for clinical trials. Provide general legal support for project services for global pharmaceutical, biotech, and medical device studies. Review and draft data privacy agreements. Partnered with Privacy Officer in rolling out new Data Privacy compliance program. Provided training regarding legal and regulatory matters to departments within the CRO. Mentored new members of Legal team.

*Contracts Associate II*, September 2016-February 2017

Built templates for clinical trial agreements, letter of indemnification, and payment terms for multiple studies in addition to negotiating contracts and budgets on behalf of pharmaceutical companies. Served as escalation point for legal language and contractual issues. Developed contract playbooks and negotiation parameters. Provided mentorship to Contract Associates and Contract Representatives including advising on legal language and specific site issues, and ensured that all contracts were handled in accordance with department and client guidelines. Monitored contract negotiations to ensure tight deadlines were met.

*Contracts Associate*, June 2015-September 2016

Drafted and negotiated clinical trial agreements and budgets on behalf of multiple pharmaceutical companies. Ensured that clinical trial agreement's contractual and budgetary provisions were in compliance with company and sponsor processes, systems, fallback and strategies. Implemented new processes to shorten negotiation time.

### **North Carolina Department of Commerce, Raleigh, NC**

*Legal Specialist for Division of Employment Security*, November 2012 – June 2015

Presided over unemployment benefits hearings as an administrative law judge. Probed both claimants and employers to determine claimant's qualification and eligibility for benefits. Drafted decisions based on testimony and case law.

**John Pendergrass Attorney at Law, Pittsboro, NC**

*Associate Attorney, August 2011- November 2012*

Advocated for claimants and employers in unemployment benefits cases before the Division of Employment Security. Interviewed potential clients and led benefit hearings. Drafted stipulations and conducted negotiations with employers and opposing counsels. Filed EEOC claims and assisted clients through interviews with EEOC officers. Presented to UNC Dental School Students regarding Employment issues within the dental field.

**Karen McKeithen Schaede, Attorney at Law, PLLC, Greensboro, NC**

**Law Clerk, October 2010 – August 2011**

Assisted attorney in incorporation proceedings, mergers and acquisitions of small businesses. Assisted in HIPAA reviews of medical and dental practices. Drafted employment contracts, leases, and corporate documents.

**Legal Aid of North Carolina, Inc., Ahoskie, NC**

*Martin Luther King, Jr. Intern, Summer 2010*

Advised clients on housing, consumer, employment and estate laws. Successfully appealed unemployment benefit decision and successfully petitioned court for delayed birth certificate. Conducted hearings before Clerk of Court and District Court Judge; Drafted motions, orders, complaints, and answers.

**BUSINESS EXPERIENCE**

**BB&T, Charlotte, NC**

*BB&T At Work Sales Officer, March 2008-August 2008*

Counseled a wide array of businesses including sole proprietorships and major corporations regarding employee benefits. Presented BB&T products to companies' employees and marketed for new client accounts in Charlotte.

**COMMUNITY INVOLVEMENT**

**Chapel Hill Public Library Advisory Board Member**

**Chapel of the Cross – New Member Committee**

**F3**

**EDUCATION**

**Elon University School of Law, Greensboro, NC**

Juris Doctor, May 2011

*Honors:* Elon Law Scholarship

*Activities:* Business Law Association; First Year Mock Trial Team; Student Bar Association; Career Services Committee; *Delta Theta Phi*; Running Club, President, Vice President

**University of North Carolina, Chapel Hill, NC**

Bachelor of Arts in Political Science and Economics, May 2006

*Honors:* Dean's List; *Alpha Delta* General Excellence Scholarship

**PERSONAL**

Traveling, cooking, fitness, swimming, running, reading, and ACC basketball

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I Agree

mikedelafield@gmail.com

Email Address

Michael

First Name

R

Middle Initial

Delafield

Last Name

102 Saddle Ridge Rd.

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 616-3471

Primary Phone

Alternate Phone

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## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

0-12 months

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## Which Boards would you like to apply for?

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Chapel Hill Public Library Advisory Board: Eligible

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

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Chapel Hill Resident

**Which Board is your First Choice? \***

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Grievance Hearing Board (former Personnel Appeals Committee)

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**How did you find out about this opportunity? (select all that apply)**

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Social Media

**If you chose "Other" from the advertising opportunity listed above, please specify:**

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**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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I'm an attorney who has worked in the area of public education law for the past 20 years, at both the K-12 and higher education levels. I have been involved in all manner of employee disputes and have advised my clients on navigating such situations, always with an eye towards fairness to all parties, appropriately addressing wrongdoing when it occurs, and maintaining productive and healthy employee/employer relationships throughout the process and beyond.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

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I am familiar with relevant state and federal employment laws and regulations, including laws pertaining to discrimination. I have served on several committees and boards as part of my employment with the UNC System Office, including the committee tasked with providing human resources guidance to the UNC constituent institutions throughout the COVID pandemic.



You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Male

If other, please describe:

Please select your age from the following list. \*

35-54

Attorney

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

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## Ethics Statement

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I Agree \*

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# Michael R. Delafield

102 Saddle Ridge Rd. | Chapel Hill, NC 27514  
[mikedelafield@gmail.com](mailto:mikedelafield@gmail.com) | 919.616.3471

## WORK EXPERIENCE

**University of North Carolina System Office** | Chapel Hill, NC | 2012-present  
Senior Associate General Counsel (2019-present) & Chief Legal Counsel, NCSSM (2012-present)  
Associate General Counsel (2016-2019)  
Assistant General Counsel (2012-2016)

### System Office Primary Responsibilities

- Counsel and support the Board of Governors Committees on Educational Planning, Policies and Programs; Strategic Initiatives; Military and Veterans Affairs; and the Subcommittee on Laboratory Schools
  - Advise System Office staff on committee governance and compliance issues
  - Advise on and draft relevant policy amendments
  - Ensure compliance with the North Carolina Open Meetings Law, the North Carolina Public Records Law, and Board of Governors policy with regard to the conduct of committee meetings
- Responsible for providing a broad range of legal services as needed for all divisions at the System Office, including Finance and Administration, Human Resources, Government Relations, and Strategy and Policy
- Primary responsibility for the Division of Academic Affairs, including the following departments: Academic Programs, Faculty, and Research (program approvals and discontinuations, international programs); Student Affairs (civil rights, admissions, mental health, financial aid, campus safety and security, post-secondary education complaints); Digital Learning; Data and Analytics (FERPA, data sharing agreements, data security); and Academic and Regulatory Affairs (encompassing the North Carolina State Approving Agency and the State Authorization unit)
- Participate in or serve as legal counsel to working groups and committees, both at the System Office and systemwide, to address policy needs and strategic goals, including but not limited to:
  - Applicant Community Standards Questions Policy
  - Revision of Tuition and Fees Policies
  - System Office COVID Response
  - Return to On-Site Operations
  - Disciplinary Appeals
  - Interagency working group to facilitate COVID-19 vaccination sites at constituent institutions, including drafting amendment to interagency Mutual Aid Agreement to facilitate on-campus vaccination sites
- Co-chaired State Residency Committee from 2013 until its discontinuation in 2019. Advised SEAA and CFI in the transition of the residency function from the institutions to the centralized Residency Determination System (RDS). Currently serve on Higher Education Collaborative Advisory Committee (HECAC), the cross-sector RDS advisory committee
- Provide legal advice and counsel for various UNC K-12 initiatives including lab schools, Cooperative Innovative High Schools, and teacher and principal preparation programs
- Advise the State Government Relations team on strategies to protect and advance university interests with regard to General Assembly proposals, actions, and information requests, including meeting with state legislators to discuss legislative matters
- Advise associated and affiliated entities of the System office, including the UNC Foundation, UNC Gift Planning, LLC, and the North Carolina Arboretum. Serve as System Office Legal Affairs liaison to PBS NC
- Perform outreach and support for constituent institutions, including:
  - Convening and participating in periodic systemwide calls with staff and with general counsel to discuss topics or issues of common concern, including regular calls with

- o the Vice Chancellors for Student Affairs and with the attorneys handling lab school matters
- o Responding to inquiries from campus counsel regarding interpretations of Board of Governors policy, specific campus-related issues, or other legal, compliance or policy matters that may have systemwide implications
- o Assisting in the organization of and presenting at systemwide attorney meetings
- Manage and mentor assistant attorneys, legal fellows, and legal externs and interns

**North Carolina School of Science and Mathematics (NCSSM) Primary Responsibilities**

- Advise and support the board of trustees, chancellor, and senior administrators in all aspects of the enterprise, including academic affairs, associated entities, campus safety and security, compliance and risk management, contracts and procurement, counseling, development and advancement, facilities, governance issues, human resources, information technology, public records including FERPA and the North Carolina Public Records Act, strategic initiatives and outreach including distance education and summer programs, and student affairs including housing, student conduct, and Title IX
- Serve on or as counsel for working groups and committees as needed, including but not limited to:
  - o NCSSM-Morganton Campus Operation Steering Team
  - o Protection of Minors on Campus Implementation Team
  - o Enterprise Risk Management Team
  - o Student Risk Assessment Team
- Draft policies and maintain policy manual
- Serve as State Ethics Liaison

**Schwartz and Shaw, PLLC** | Raleigh, NC | 2003-2012  
Associate Attorney

- Represented boards of education across the State of North Carolina, including a number of retainer clients
- Conducted investigations into employee and student misconduct
- Represented clients in all phases of litigation, including administrative hearings, mediations, and in state and federal court, at trial and appellate levels
- Drafted and revised board policies and regulations
- Advised superintendents and local boards of education on a broad array of governance, compliance, policy, and legal matters, including but not limited to personnel matters, student conduct matters, civil rights, board governance, mandatory reporting requirements, and risk management

**The Law Offices of John T. Orcutt** | Raleigh, NC | 1999-2003  
Associate Attorney

- Represented debtor clients in all aspects of Chapter 7 and Chapter 13 bankruptcy proceedings

**EDUCATION**

**University of Maine School of Law**

- Juris Doctor, 1999; Articles Editor, *Maine Law Review*

**Princeton University**

- Bachelor of Arts in History, 1993

Memberships

- National Association of College and University Attorneys (NACUA)
- North Carolina Bar Association (Education Law Section Chair, 2009-10)

### Bar Admissions

- North Carolina, 1999
- Eastern and Middle Districts of North Carolina, 1999

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I Agree

mcgraham@email.wm.edu

Email Address

Meredith

First Name

C

Middle Initial

Graham

Last Name

411 Granville Road

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (804) 347-4142

Primary Phone

Alternate Phone

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## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

4-9 years

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## Which Boards would you like to apply for?

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Chapel Hill Public Library Advisory Board: Eligible

Question applies to Chapel Hill Public Library Advisory Board

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

---

Chapel Hill Resident

Question applies to Cultural Arts Commission

**Select a Seat Category for the Cultural Arts Commission \***

---

Chapel Hill Town Resident

**Which Board is your First Choice? \***

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Chapel Hill Library Advisory Board

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**How did you find out about this opportunity? (select all that apply)**

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Radio

**If you chose "Other" from the advertising opportunity listed above, please specify:**

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**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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I will bring extensive library and music performance experience to the Chapel Hill Public Library Advisory Board and the Cultural Arts Commission. As a recent graduate from Duke University with a PhD in music, I spent much of my time working at the Duke Libraries and Rubenstein Archive. In these internship experiences, I was able to learn about the many services the library provides, especially the ways that librarians connect patrons with digital resources. Working in the libraries over the period of six years, I helped the library staff develop a digital archive for instructors, contributed to a website about early modern women philosophers, and served as a reference librarian in the Rubenstein Archive, helping patrons find documents critical to their research. I bring the perspective of a musicologist to the Cultural Arts Commission. As a performer and scholar of music, I can provide an updated scholarly view of the ways that Chapel Hill can be innovative in the arts programs that it develops. I am also a cellist and singer and currently perform in the SONAM Chorus, a choir that supports local non-profits through benefit concerts. Through this ensemble, I have amplified the music of local composers, raised awareness of local non-profit organizations, and brought people together to learn about and perform music.

Meredith C Graham

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

I am a young, new homeowner in Chapel Hill and would like to contribute to the local community. I work in the education division at the National Humanities Center, developing professional development courses for K-12 teachers. Each of these courses is filled with open-access materials and primary sources and activities, so teachers can take our course information directly to their classrooms. Since beginning my job, I have also worked to make our courses more inclusive of teachers from different backgrounds and places and responsive to a modern classroom. I look forward to participating on either the Chapel Hill Public Library Advisory Board or the Cultural Arts Commission. It would be a privilege to serve my community.

[MGRAHAM Resume Chapel Hill March 2022.pdf](#)

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

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### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Female

If other, please describe:

Please select your age from the following list. \*

25-34

Education Digital Projects  
Coordinator

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No



Are you a Town of Chapel Hill employee?

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Yes  No

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## EDUCATION

**Duke University**, Durham, NC  
PhD, Musicology; May 2021  
Certificate in College Teaching; May 2021  
MA, Musicology; May 2017

**The University of Florida**, Gainesville, FL  
MM, Musicology; August 2015

**The College of William & Mary**, Williamsburg, VA  
BA, History and Music; May 2013

## PROFESSIONAL EXPERIENCE

**Education Digital Projects Coordinator, National Humanities Center (NHC), Durham, NC** 2021– Present

- Develop online humanities courses for K-12 teachers and university faculty
- Manage online educational resources in the Humanities in Class Digital Library
- Collaborate with NHC staff to create a marketing strategy for the online courses

**Associate in Research, Philosophy Department, Duke University** 2021–Present

- Manage the Outreach & Assessment team for Project Vox (<http://projectvox.org/>), a digital humanities project in philosophy
- Mentor graduate and undergraduate students in public writing and communication skills
- Maintain the project's website, monthly blog, newsletters, and social media accounts
- Collaborate with SSHRC grant members to promote the work of the Extending New Narratives project partners

**David M. Rubenstein Rare Book & Manuscript Library Internship, Duke University** 2020–2021

- Created digital exhibit using Omeka and Timeline JS to showcase the tobacco advertising materials at the Hartman Center for Sales, Advertising, and Marketing History
- Developed a course guide for the digital tobacco exhibit for teachers and professors
- Processed archival materials
- Responded to scholarly reference questions

**Project Manager, Project Vox, Duke University** 2019–2020

- Managed team of 13 people including faculty, librarians, graduate students, and undergraduates
- Edited successful international funding application on behalf of the project
- Published and edited an Outreach & Assessment Manual for digital projects
- Maintained WordPress website that has over 110,000 unique users to date
- Coordinated publication schedule for new encyclopedic entries and original translations

**Story+ Graduate Mentor, Franklin Humanities Institute, Duke University** Summer 2019

- Mentored team of undergraduates as they planned two campus exhibits to examine the impact of influencer culture beginning with the publishing practices of Walt Whitman
- Directed archival research in the Rubenstein Library

**Outreach & Assessment Coordinator, Project Vox, Duke University** 2017–2019

- Managed monthly blog featuring scholars of early modern philosophy
- Coordinated social media outreach campaigns related to newly published content
- Gathered user feedback on site features and content as well as the project's impact on philosophy as a discipline through analytics and assessment surveys

<b>Harsha Murthy Fellow in Digital Scholarship, Duke University</b>	2018–2019
<ul style="list-style-type: none"><li>• Advertised events offered by Digital Scholarship Services (DSS)</li><li>• Organized and publicized a lecture series for graduate students to learn about the digital humanities</li><li>• Developed assessment system to track the student work completed at DSS</li></ul>	
<b>National Humanities Center Intern, Durham, NC</b>	Summer 2018
<ul style="list-style-type: none"><li>• Compiled a literature review about how universities evaluate digital projects for tenure promotion</li><li>• Trained staff to use Omeka Classic, Omeka S, and WordPress</li><li>• Applied metadata to book projects resulting from research completed at the NHC</li><li>• Wrote a survey for previous fellows to gather information about their recent publications and to assess their time spent at the NHC</li><li>• Created a proposal for the NHC staff to plan for website improvements</li></ul>	
<b>Humanities Writ Large Research Assistant, Duke University</b>	Spring 2017
<ul style="list-style-type: none"><li>• Content editor for the Musical Festivals Database, <a href="https://musicalfestivals.org/">https://musicalfestivals.org/</a></li><li>• Crafted an outreach strategy for the site launch by creating a brand, logo, and a social media plan to alert librarians and researchers to the open-source site</li><li>• Organized an online questionnaire through Qualtrics for future assessment</li></ul>	

## PERFORMANCE EXPERIENCE

<b>SONAM Chorus; Durham, NC; Alto</b>	2017–Present
<b>Duke Chapel Evensong Singers; Durham, NC; Alto</b>	2015–2017
<b>The Gainesville Orchestra; Gainesville, FL; Cellist</b>	2014–2015
<b>Holy Trinity Episcopal Church; Gainesville, FL; Choral Section Leader</b>	2013–2015
<b>Bruton Parish Church; Williamsburg, VA; Choral Section Leader</b>	2011–2013

## TEACHING EXPERIENCE

<b>Instructor of Record, Duke University</b>	
<ul style="list-style-type: none"><li>• Modern Women Making Music MUSIC190S</li><li>• Introduction to Music Theory MUSIC161</li><li>• Introduction to Music Theory MUSIC161</li></ul>	Spring 2020 Spring 2018 Spring 2017
<b>Graduate Teaching Assistant, Duke University</b>	
<ul style="list-style-type: none"><li>• Music &amp; Modernism MUSIC259, Supervisor: Dr. Anthony Kelley</li><li>• Music Theory I MUSIC261, Supervisor: Dr. Robert Parkins</li><li>• Music Theory I MUSIC261, Supervisor: Dr. Anthony Kelley</li></ul>	Fall 2019 Fall 2017 Fall 2016
<b>Graduate Teaching Assistant, University of Florida</b>	
<ul style="list-style-type: none"><li>• “What is the Good Life?” HUM2305, Supervisor: Dr. Constance Shehan</li><li>• Medieval &amp; Renaissance Music MUH3211, Supervisor: Dr. Jennifer Thomas</li><li>• Baroque &amp; Classical Music MUH3212, Supervisor: Dr. Margaret Butler</li><li>• The American Musical MUL2693, Supervisor: Dr. Margaret Butler</li><li>• Introduction to Music Literature MUL2010, Supervisor: Phillip Klepacki</li></ul>	Summer 2015 Spring 2015 Fall 2014 Spring 2014 Fall 2013

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## Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

pgunsch@gmail.com

Email Address

Patrick

First Name

Gunsch

Last Name

405 Palafox Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Mobile: (919) 370-6200

Primary Phone

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

Greater than 10 years

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The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

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Chapel Hill Public Library Advisory Board: Eligible

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

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Chapel Hill Resident

**Which Board is your First Choice? \***

---

Chapel Hill Library Advisory Board

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**How did you find out about this opportunity? (select all that apply)**

---

Internet

**If you chose "Other" from the advertising opportunity listed above, please specify:**

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---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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Experience in facilities management and amenity services. Experience in finance. Enthusiasm for books, learning, and the availability of public resources.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

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I have worked in both corporate and non-profit organizations and bring extensive knowledge in the areas of operations and financial management. Experiences include process improvement, budget management, financial planning, facilities management, strategic planning, business case development, resource planning, construction project management, capital planning, and master planning. I have also led service-oriented organizations that include grounds, maintenance, custodial, engineering, sustainability, and safety. I have a strong appreciation for the Chapel Hill Library and its role as a critical resource within our community. I am currently a member of the Chapel Hill Public Library Advisory Board and my seat is up for renewal. I would be greatly enthused to continue volunteering my time and expertise in support of the Board and the Library.

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

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## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Male

If other, please describe:

Please select your age from the following list. \*

35-54

Executive In Residence,  
Operations and Strategy

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if the outcome of the matter being considered is reasonably likely to have a direct, substantial, and readily identifiable financial impact on the member. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to General Statute 160D-109(d), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member shall recuse himself/herself from voting on the matter. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

# Patrick M. Gunsch

MBA, PE, CFM • Operations and Finance

[pgunsch@gmail.com](mailto:pgunsch@gmail.com) • 919-370-6200  
[linkedin.com/in/patgunsch/](https://www.linkedin.com/in/patgunsch/) • Raleigh-Durham-Chapel Hill, NC

## Summary

Dynamic, innovative, and inclusive corporate real estate, facilities, and finance leader with 15+ years of multifaceted expertise in analyzing complex challenges, engaging cross-functional stakeholders, and translating mission-critical business objectives into achievable strategies and measurable results.

## Education

**Master of Business Administration in Finance**  
University of Texas at Austin  
Austin, TX

**Bachelor of Science in Civil Engineering**  
Purdue University  
West Lafayette, IN

## Certifications

**Professional Engineer (PE)**  
Licensed in North Carolina  
**Certified Facility Manager (CFM)**  
International Facilities Management Association

## Professional Affiliations

CoreNet  
International Facilities Management Association  
Professional Engineers of North Carolina (Past Board Member)  
Regional Transportation Alliance  
Durham Engineers Club

## Areas of Expertise

- Strategic Planning & Implementation
- Project Management
- Facilities Management
- Cost Containment
- Property Asset & Portfolio Management
- Business Process Improvement
- Corporate Real Estate
- Complex Business Operations
- Executive Reporting
- Finance & Budget Administration

## Highlights

- Lauded for empowering and inclusive leadership that champions diversity and builds cost-effective teams to optimize productive, safe, and sustainable workplaces in support of strategic business priorities.
- Excelled in leadership roles with increasing responsibility to meld background in engineering, finance, and corporate real estate to propel Facilities, Planning, and Operations functions to highest levels of success.
- Delivered \$60M LEED-certified headquarters building on time and within budget, introducing state-of-the-art flexible, collaborative workspaces.

## Professional Experience

**Duke University, Durham, NC** **2022 – Present**  
**Executive in Residence, Institute for Enterprise Engineering, Pratt School of Engineering**

Develop strategic and operational plans, identify and implement process improvements, and build industry relationships and collaborations in support of rapidly growing Engineering Master's program.

- Develop long range and short-term budget forecasts, oversee program processes, oversee continuous improvements, track operational metrics, and facilitate strategic planning.
- Build strategic industry partnerships, and liaise with educational and professional organizations to explore new program opportunities.

**Green Heron Strategic Solutions, Chapel Hill, NC** **2022 – Present**  
**Owner**

Provide consultative services, advanced analytics, and program implementation. Leverage diverse background in finance and operations to deliver cost-effective solutions for select executive clientele.

- Develop **advanced business analytics** and **novel pricing strategies**, engaging internal and external stakeholders to support improved supply chain decisions and enhanced customer value.
- Apply expertise from **diverse background** in finance, operations, and tech transfer, and **experience in industries** including manufacturing, life sciences, technology, construction, contract research, and higher ed.



Managed \$250M building portfolio, administering Capital Planning, Construction Project Management, Engineering, Sustainability, Environment Health and Safety (EHS), and Building Operations, guiding up to 55 talented team members, maintaining \$20M annual budget, and supporting 900K-square feet of lab and office space. Partnered with executive leadership on critical strategic initiatives (e.g. climate action, pandemic response).

- Delivered \$60M, 190K-sf Class A building, creating **central campus hub** with amenities, flexible workspaces.
- Achieved **30% reduced energy consumption** over 5 years, cutting carbon footprint and utility costs.
- Overhauled **Environment Health and Safety program** to lessen turnover and fortify regulatory compliance.
- **Facilitated divestiture of semiconductor business**, completing facility due diligence, and successfully transitioning personnel and operations.
- Developed **lease vs. build/own business case** for vivarium operation, yielding continuity and cost savings.

#### Senior Manager, Facilities Operations (2014 – 2016)

Led facilities operation that ensured reliable and cost-competitive infrastructure for 2,000-person research campus and local leases. Implemented projects to improve central plant reliability, reduce vendor costs, ensure safety, and improve capital planning and project prioritization.

- Spearheaded **central plant efficiencies** in high-pressure steam distribution system that eliminated 2-3 days of annual shutdowns for maintenance and emergency repairs.
- Enhanced **overall safety program** through revamping policies (e.g., LOTO, confined entry), implementing new programs (e.g., IR scanning), and improving safety training to reduce risk and strengthen business continuity.
- Initiated **long-term facility and environmental improvements** to boost savings in energy consumption and total operating costs.

#### Senior Manager, FSS Finance and Business Operations (2011 – 2014)

Administered strategic planning, finance, and process improvement for \$32M organization including Corporate Real Estate, EHS, Security, and Logistics. Managed Hospitality Services and supported Lease Portfolio Management.

- Crafted **space efficiency analytics model** and quarterly reporting that improved facility utilization and augmented critical lease and construction decisions to expand, maintain, reduce, or eliminate space.
- Developed **shared services model for Facilities organization**, gaining buy-in from C-Suite leadership and establishing KPIs and quarterly performance reporting to monitor and improve service levels.
- Collaborated with Accounting and Procurement to identify and implement **process improvements in lease tracking across 75+ countries**, streamlining lease approvals, and ensuring reliability of lease payments.

#### Business Analyst, Office of Innovation and Commercialization (2010 – 2011)

Collaborated with research groups to produce investment business cases and market valuations for innovative technologies. Tracked strategic investment portfolio and facilitated executive business reviews across organization.

- Conceptualized and launched **novel performance scorecards** for executive leadership to monitor \$16M in strategic investments in advanced business capabilities, licensing opportunities, and spinouts.
- Engaged with inventors and industry consultants to value **innovative discoveries** in medical devices, nanotechnology, and health monitoring. Modeled value creating milestones and reviewed licensing agreements.

#### Senior Financial Analyst, Corporate Financial Planning and Analysis (2006 – 2010)

Executed high-level planning and financial analysis for executive and board reporting for \$700M federal contractor during period of rapid growth. Aided in critical initiatives including mergers and acquisitions (M&A), spinouts, and international expansion. Devised talent development and mentoring programs.

- Aided executive decision-making to bring online 125K square feet of new office capacity, including analysis of lease, build-own, vs. build-leaseback, resulting in new **\$30M LEED Gold office building and data center**.
- Partnered with CEO of tech spinout to **develop financial business model**, securing \$3m in startup funding.
- Launched and led training and development program for CFO to **broaden in-house skills and develop next generation leaders** across 400+ person Finance, Accounting, and Procurement org.

## Additional Experience

**Financial Planner/Team Lead**, Lenovo

**Financial Planner**, IBM

**Financial Analyst**, Dell

**Facilities Manager**, Hayssen Flexible Systems

**Project Engineer/Manager**, Beers-York Construction

**Project Manager**, Maddox Industrial Contractors

## Awards

RTI President's Awards: IDRT COVID Response (2021), Horizon Building Design & Construction (2018), Water Quality Program (2017), AgBio Divestiture (2013)

American InHouse Design Award by Graphic Design USA: RTI Sustainability Report, 2019

USGBC Sustainable Business Awards, Finalist: Horizon Building, 2019

STAR Commercialization Award: Financial Support for Sixis Technology Spinout, 2009

## Professional Development

LEAD Amplify, RTI Leadership Development Program, Graduate, 2020

PENC Leadership Institute, Graduate, 2018

DE&I Awareness and Ally Training

High proficiency in Microsoft Office (PowerPoint, Excel, Word)

## Professional Service

Business Ethics Leadership Alliance, **Roundtable Panelist**: "The Investment of ESG: Strategy & Solutions", 2022

Raleigh-Durham International Airport, **Industry Advisor**, Pandemic Response Advisory Task Force, 2020 – 2021

Professional Engineers of North Carolina, **Board Member**, Triangle Chapter, 2015 – 2019

NC State PENC Student Chapter, **Forum Panelist**: "Engineering Careers and Licensure", 2018

Facilities@RTP, Facilities Industry Consortium, **Founder and Chair**, 2017 – 2018

Research Triangle Foundation, **Forum Panelist**: "Emergency Preparedness for RTP", 2017

## Additional Service

Chapel Hill Public Library, **Advisory Board Member**, 2022 – Current

Orange County Animal Services, **Volunteer**, 2022 – Present

Durham Academy First Lego League Robotics Team, **Coach**, 2021 – 2023

YMCA Girls Basketball League, **Asst. Coach**, 2019 – 2020

Carrboro Recreational Baseball, **Asst. Coach**, 2018 – 2019

---

## Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

---

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---

I Agree

jieli7@hotmail.com

Email Address

Jie

First Name

Li

Last Name

Middle Initial

500 Formosa lane, Apt # 5303

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Primary Phone

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

4-9 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

---

Chapel Hill Public Library Advisory Board: Eligible

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

---

Chapel Hill Resident

**Which Board is your First Choice? \***

---

Orange Water and Sewer Authority (OWASA) Board of Directors

---

**How did you find out about this opportunity? (select all that apply)**

---

Brochure

**If you chose "Other" from the advertising opportunity listed above, please specify:**

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---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

I was a retired librarian, which may be helpful for the library services.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

I am a Chinese who may be helpful for language services.

---

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

**Demographics**

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

**Ethnicity \***

---

Asian or Pacific Islander

**Gender \***

---

Female

**If other, please describe:**

---

**Please select your age from the following list. \***

---

over 55

---

Occupation

**Are you a caregiver for or identify with a disability?**

---

Yes  No

**Have you participated in the Peoples Academy?**

---

Yes  No

**Are you a Town of Chapel Hill employee?**

---

Yes  No

---

**Ethics Statement**

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

I Agree \*

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---

## Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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---

I Agree

maleamull27@gmail.com

Email Address

Malea

First Name

Mull

Last Name

Middle Initial

143 W Franklin St.

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (828) 303-6400

Primary Phone

Alternate Phone

---

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## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

1-3 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

---

Chapel Hill Public Library Advisory Board: Eligible

Question applies to Chapel Hill Downtown Partnership

**Select a Seat Category for the Chapel Hill Downtown Partnership \***

---

Chapel Hill Town Resident

Question applies to Chapel Hill Public Library Advisory Board

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

---

Chapel Hill Resident

**Which Board is your First Choice? \***

---

Chapel Hill Downtown Partnership

---

**How did you find out about this opportunity? (select all that apply)**

---

Email

**If you chose "Other" from the advertising opportunity listed above, please specify:**

---

---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

Having only lived in Chapel Hill for almost two years now, I have already seen major changes economically, physically, and in the community. As a student of the university, I feel as though I will provide a different perspective than most as I live in the heart of the town and am engulfed in the community.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

Currently, I am studying public policy and have had experiences with local government and the community. I feel as though this has allowed me to be more connected with the town of Chapel Hill and their local government and policy efforts.



You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Female

If other, please describe:

Please select your age from the following list. \*

18-24

Full-time student

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

---

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---

I Agree \*

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# Malea Mull

1624 Terra Cotta Dr.  
Hickory, NC 28602

(828) 303-6400  
maleamull27@gmail.com

310 South Rd.  
Chapel Hill, NC 27516

---

## EDUCATION

---

**The University of North Carolina at Chapel Hill**, Chapel Hill, NC May 2025

- **Majors:** Bachelor of Arts in Public Policy, Bachelor of Arts in Advertising and Public Relations
- **Schools:** Hussman School of Journalism and Media
- **GPA:** 3.642/4.00
- **Honors:** Chancellor's List in Fall 2021 and Spring 2022 (3.5+ Semester)
- **Relevant Coursework:** Introduction to Economics, Justice in Public Policy, State and Local Politics, Policy Innovation and Analysis, Politics and Public Policy, International Relations and Global Politics, Introduction to Advertising and Public Relations

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## PROFESSIONAL EXPERIENCE

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**Hickory Wine Shoppe**, *Head Server/Waitress/Kitchen Staff/Staff Trainer* Hickory, NC May 2019 - Present

- Greeted, assisted, and served customers throughout high-volume clientele
- Assigned task shifts and oversaw the training and mentoring of new staff
- Plated and served food dishes to customers
- Bussed tables and maintained a clean and efficient workplace
- Oversaw the use and management of social media accounts and created content to supply information to the community

**LeGrande Salon and Day Spa**, *Receptionist*, Hickory, NC March 2021 - August 2022

- Greeted and assisted clients via phone and in person
- Booked appointments for stylists and oversaw appointment books
- Trained and assisted new receptionists and assigned duties
- Managed retail and inventory stock
- Directed social media platforms and promotional deals

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## LEADERSHIP & RELEVANT EXPERIENCE

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**Walk. Support. Glow**, *Fundraising Committee*, Chapel Hill, NC September 2022 - Present

- Assisted in organizing fundraising events
- Attended and led weekly leadership meetings focused on advancing fundraising efforts
- Focus on the development of the organization through monitorial efforts

**Future Business Leaders of America**, *Vice President*, Hickory, NC August 2019 - May 2021

- Networked with business professionals to recharter and sponsor regional chapter
- Assisted in leading weekly meetings of 50+ students that focused on personal professional development and portfolio skills
- Awarded one of the top three students in North Carolina for business programs
- Mentored underclassmen students to prepare them to take on executive roles within the chapter
- Presided in the absence of the chapter president

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## INTERESTS

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Football, Literature, US History, Cycling Classes, Portuguese

---

## Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

---

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---

I Agree

dcnahm@gmail.com

Email Address

David

First Name

C

Middle Initial

Nahm

Last Name

100 Spencer Court

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (919) 717-1893

Primary Phone

Alternate Phone

---

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## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

1-3 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

---

Chapel Hill Public Library Advisory Board: Eligible

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

---

Chapel Hill Resident

**Which Board is your First Choice? \***

---

Chapel Hill Library Advisory Board

---

**How did you find out about this opportunity? (select all that apply)**

---

Internet

**If you chose "Other" from the advertising opportunity listed above, please specify:**

---

---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

Thank you for taking the time to consider my application to the Chapel Hill Public Library Advisory Board. I moved with my family back to Chapel Hill in 2021. We previously lived in Carrboro and Chapel Hill from 1999 to 2007 (my spouse and I are both graduates of UNC). Professionally, I am an attorney. I am also a published novelist. In my legal career, I have served my local bar associations in various roles (secretary, chair of the professionalism committee, member of CLE committee). For several years, I was the member of the board of a nonprofit where I served as both vice-president and chair of the governance committee. During my tenure there, I oversaw the identification and selection of new board members and rewrote the bylaw of the organization. I have also been a member of an advisory board for regional nonprofit which provided services to the elderly. In addition to practicing law, I am a writer. I published my first novel, *Ancient Oceans of Central Kentucky*, in 2014 (a copy of which is currently available in the Chapel Hill Public Library), and have recently finished writing my second. I have published a number of short stories over the years. Literature is my passion and I love the Chapel Hill Public Library. We have a young child and spend a great deal of time at the library--checking out books or coming to story time. The library is one of the essential services to a town and it would be an honor to be able to give some of my time to support it.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

Experienced serving on nonprofit board of directors and advisory boards. Have served in various leadership roles on boards, both as officers (vice-president, secretary) and as committee chair (governance, professionalism). Familiar with reviewing financial statements, budgets, and other financial documents. Knowledgeable in corporate documents, governance, contracts, etc. I have created, prepared and presented a number of continuing legal education programs. Comfortable with public speaking and presentations. As mentioned before, I am a life-long lover of reading. My family and I are regular guests of the Chapel Hill Public Library.

[DCN CV 2023.pdf](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Male

If other, please describe:

Please select your age from the following list. \*

35-54

Attorney \_\_\_\_\_

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

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Yes  No

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## Ethics Statement

### ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if the outcome of the matter being considered is reasonably likely to have a direct, substantial, and readily identifiable financial impact on the member. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to General Statute 160D-109(d), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.” Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member shall recuse himself/herself from voting on the matter. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

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I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*

# DAVID CONNERLEY NAHM

100 Spencer Court, Chapel Hill, North Carolina 27514 • dcnahm@gmail.com • (919) 717-1893

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## LEGAL AND PROFESSIONAL EXPERIENCE

**Morningstar Law Group**  
Attorney, 2022-present

Raleigh, North Carolina

**Commercial Real Estate:** Drafted commercial real estate purchase agreements, deeds, easements, rights of way and other real estate documents. Experienced drafting covenants for residential and commercial developments, reviewing commercial development documents, and working with local governments for the approval of real estate development projects. Extensive experience reviewing titles and resolving complicated title issues. Experienced in negotiation, drafting and reviewing complex commercial leases.

**The Law Office of Thomas A. Earls**  
Attorney, 2021-2022

Cary, North Carolina

**Commercial Real Estate:** Negotiated, drafted and reviewed commercial real estate purchase agreements. Conducted commercial real estate closings. Drafted condominium documents.

**Clark & Bradshaw, PC**  
Partner, 2015-2021  
Associate Attorney, 2009-2015

Harrisonburg, Virginia

**Commercial Real Estate:** Drafted commercial real estate purchase agreements, deeds, easements, rights of way and other real estate documents. Experienced drafting covenants for residential and commercial developments, reviewing commercial development documents, and working with local governments for the approval of real estate development projects. Extensive experience reviewing titles and resolving complicated title issues. Experienced in negotiation, drafting and reviewing complex commercial leases.

**Corporate and Business Law:** Negotiated and drafted contracts a wide range of corporate contracts and documents, including asset purchase, stockholder and employment agreements. Represented corporate clients with regard to employment issues. Advised client in multi-million dollar acquisition of energy corporation assets and real estate. Clients have included banks, construction companies, insurance agencies, oil and propane companies, and real estate developers.

**Local Government, Municipal and Zoning Law:** Advised local towns on various government and legal matters including updating on new statutes and legislative matters, employment issues and zoning and special land use. Represented clients with zoning variance and municipal ordinance amendment requests before boards of zoning appeal and city and county governing bodies. Successfully represented clients on appeals of city tax assessments to board of equalizations.

**Wharton, Aldhizer & Weaver, PLC**  
Associate Attorney, 2007-2009

Harrisonburg, Virginia



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## EDUCATION

University of North Carolina at Chapel Hill School of Law  
*Juris Doctor*, 2007  
Dean's List, Fall 2006

Chapel Hill, North Carolina

*First Amendment Law Journal*, Staff Writer, 2005-2006  
Civil Legal Clinic, 2006-2007  
Innocence Project  
Domestic Violence Advocacy Project

Centre College  
Bachelor of Arts, English, 1997

Danville, Kentucky

*Vantage Point Literary Magazine*, Editor, 1996-1997  
Centre College Jazz Band 1996-1997  
Centre College Poetry Prize, 1997

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## TEACHING EXPERIENCE

James Madison University  
Adjunct Faculty, 2012-2014

Harrisonburg, Virginia

Courses Taught:  
Justice Studies 301.2: Issues in Constitutional Law (Fall 2012)  
Justice Studies 301.3: Law and Literature (Spring 2013, 2014, 2015)  
Justice Studies 301.4 Law and Justice (Fall 2013)

Eastern Mennonite University  
Adjunct Faculty, 2011-2012  
Pre-law Advisor, 2011-2012

Harrisonburg, Virginia

Courses Taught:  
Political Science 302: Constitutional Issues (Spring 2011, Fall 2012)  
History 342 A: Reading for History and Law (Fall 2011)

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## BAR ADMISSIONS AND LEADERSHIP

### **States Bar Admissions**

State of North Carolina (2021)  
Commonwealth of Massachusetts (2010)  
Commonwealth of Virginia (2007)

### **Federal Bar Admissions**

United State District Court, Eastern District of Virginia (2015)  
Bankruptcy Court of the Eastern District of Virginia (2013)

Bankruptcy Court of the Western District of Virginia (2008)  
United States District Court, Western District of Virginia (2008)

**Harrisonburg-Rockingham Bar Association**

Resolutions Committee 2018-2021  
Secretary 2009-2010  
Bar Professionalism Committee 2009-2021, Chair 2011-2021  
Law Library Committee 2008-2021

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## PROFESSIONAL AND COMMUNITY SERVICE

The Collins Center, Board of Directors, September 2014-2021  
Governance Committee Chair, 2018-2021  
Harrisonburg Board of Zoning Appeals, Board Member, April 2013-July 2014  
Blue Ridge Legal Services Volunteer, 2007-2021  
*Pro Bono* Referral Program Team Leader, 2017-2021  
*Pro Bono* Award, 2009 and 2018  
Harrisonburg Downtown Renaissance, Organization Committee, 2008-2009  
Inter-Faith Council MATCH Program, Mentor, Chapel Hill, North Carolina, 2002-2004  
Inter-Faith Council, Volunteer, Chapel Hill, North Carolina, 2002-2005  
WXYC 89.3 FM, Disc Jockey, Chapel Hill, North Carolina, 2004-2007

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## PRESENTATIONS

As chair of the Harrisonburg-Rockingham County Professionalism Committee, oversaw the creation of the local bar association's annual professionalism seminar. Devised program topics, selected panelists and speakers, and compiled or drafted written materials for seminars.

In addition, moderated the following panel discussions:

Harrisonburg-Rockingham Bar Association Professionalism Seminar, October 2014: "The Economics of Civility." Moderated panel discussion on professional civility with panel of judges including Justice Donald W. Lemons (Supreme Court of Virginia), Judge B. Waugh Crigler (United States Magistrate Judge), Judge James V. Lane (Virginia Circuit Court) and Judge John A. Paul (Virginia General District Court).

Harrisonburg-Rockingham Bar Association Professionalism Seminar, October 2011: "Ethical Issues of Technology and Social Media." Moderated panel discussion on ethical issues for attorneys related to e-mail, electronic discovery, and social media.

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## PUBLICATIONS

**Novel**

*Ancient Oceans of Central Kentucky: A Novel*, Two Dollar Radio, August, 2014  
One of NRP's "Great Reads of 2014," December 2014  
"Ten Indie Titles the National Book Award Overlooked," Electric Literature, September 2014

### **Short Stories**

- “The Legal Description of Several New Kingdoms,” *Midnight Breakfast*, October 2014
- “The Hole in the Ground Where the Garbage Goes,” *Wyvern*, September 2014
- “The Terror Traditionally Associated with the Development of Real Estate,” *Blunderbuss*, August 2014
- “Exciting New Moneymaking Opportunities Await,” Vol. 1 Brooklyn, August 2014”
- “A Mountain Where There Is No Mountain,” *Little Fiction*, August 2014
- “Listen to the Voices at the Far End of Summer,” *BODY*, August 2014
- “Youth in its Splendor,” *MonkeyBicycle*, March 2014
- “A Selection of Uncited Sources,” *Pithead Chapel*, January 2014
- “Discrete Mathematics’ by Olaf and Lemeaux,” *Lady Churchill’s Rosebud Wristlet*, November, 2005
- “Vacations with Mother and Father,” *McSweeney’s Internet Tendency*, March, 2005
- “Spirit and Opportunity,” *Eyeshot*, 2005
- “Time in the Cupboard,” *Trunk Stories*, 2005
- “Sitting on a Bench in the Park,” *Lady Churchill’s Rosebud Wristlet*, June, 2004
- “Professional Sympathy,” *Surgery of Modern Warfare*, 2004

### **Essays and Interviews**

- “Interview,” *Weekly Reader KMSU Radio*, May 2015
- “Interview,” *Other People Podcast*, September 2014
- “Writers Recommend,” *Poets and Writers*, August 2014
- “Book Notes,” *Largehearted Boy*, August 2014
- “Interview,” *Lumina Journal*, August 2014

### **Legal**

*The Docket Call*, Virginia State Bar Young Lawyer Division Newsletter, Corporate Law Columnist, 2008-2010

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## Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

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I Agree

taralqueen@gmail.com

Email Address

Tara

First Name

L

Middle Initial

Queen

Last Name

114 Mallard Ct

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Mobile: (864) 316-1397

Primary Phone

Alternate Phone

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Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

4-9 years

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The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

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Chapel Hill Public Library Advisory Board: Eligible

Question applies to Chapel Hill Public Library Advisory Board

**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

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Chapel Hill Resident

Question applies to Parks, Greenways and Recreation Commission

**Select a Seat Category for the Parks, Greenways and Recreation Commission \***

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Chapel Hill Resident

**Which Board is your First Choice? \***

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Parks, Greenways & Recreation Commission

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**How did you find out about this opportunity? (select all that apply)**

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Social Media

**If you chose "Other" from the advertising opportunity listed above, please specify:**

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**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

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I am a single mother to two young children, one who is on the Autism Spectrum. We are frequent visitors to Chapel Hill's parks and trails and the CHPL. I love exploring our community with my children and enjoy mountain biking and trail running on our beautiful trails.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

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I am a research scientist in UNC's School of Public Health specializing in data science.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

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### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Female

If other, please describe:

Please select your age from the following list. \*

35-54

Research Scientist

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

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I Agree \*

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**Tara L. Queen, PhD** *Curriculum vitae*  
[tlqueen@unc.edu](mailto:tlqueen@unc.edu)

### **Education**

North Carolina State University, Raleigh, NC  
Ph.D., Psychology (2011)

North Carolina State University, Raleigh, NC  
M.S., Psychology (2008)

Meredith College, Raleigh, NC  
B.A. Psychology, Spanish (2006)  
Magna Cum Laude

### **Employment and research experience**

#### *Senior Research Scientist*

University of North Carolina at Chapel Hill  
Department of Health Behavior, Gillings School of Global Public Health  
August 2022-present

#### *Survey Statistician*

University of North Carolina at Chapel Hill  
Department of Health Behavior, Gillings School of Global Public Health  
Lineberger Comprehensive Cancer Center, School of Medicine  
October 2021- July 2022

#### *Research Associate*

University of North Carolina at Chapel Hill  
Lineberger Comprehensive Cancer Center, School of Medicine  
February 2016-March 2020

#### *Postdoctoral Fellow, Assistant Research Professor*

University of Utah  
Department of Psychology  
August 2013 – February 2016

#### *Postdoctoral Research Fellow*

University of Michigan  
Survey Research Center, Institute for Social Research  
September 2011 – August 2013

#### *Graduate Research Assistant*

North Carolina State University  
Department of Psychology  
August 2006 – August 2011



## Peer-reviewed publications

### ***Under review***

Hall, M., Grummon, A.H., Queen, T.L., Lazard, A.J., Higgins, I.C.A., Richter, A.P.C., & Tailie, L.S. (*under review*). How pictorial warnings change parents' purchases of sugar-sweetened beverage for their children: Mechanisms of impact *International Journal of Behavioral Nutrition and Physical Activity*.

Lazard, A.J., Kalan, M.E., Nicolla, S., Hall, M., Ribisl, K., Sheldon, J.M., ... & Brewer, N.T. (*under review*). Optimizing messages and images for e-cigarette warnings. *Tobacco Control*.

### ***Published/in press***

Kahn, B.Z., Reiter, L.P., Kritikos, K.I., Gilkey, M.B., Queen, T.L., & Brewer, N.T. (*in press*). Framing of national HPV vaccine recommendations and willingness to recommend at ages 9-10. *Human Vaccines and Immunotherapeutics*.

Goldstein, A. O., Jarman, K. L., Kowitt, S. D., Queen, T. L., Kim, K. S., Shook-Sa, B. E., ... & Ranney, L. M. (2021). Effect of Cigarette Constituent Messages With Engagement Text on Intention to Quit Smoking Among Adults Who Smoke Cigarettes: A Randomized Clinical Trial. *JAMA Network Open*, 4, e210045-e210045.

Agans, R. P., Zeng, D., Shook-Sa, B. E., Boynton, M. H., Brewer, N. T., Sutfin, E. L., ... & Ribisl, K. M. (2021). Using social networks to supplement RDD telephone surveys to oversample hard-to-reach populations: a new RDD+ RDS approach. *Sociological Methodology*, 51, 270-289.

Kong, A. Y., Queen, T. L., Golden, S. D., & Ribisl, K. M. (2020). Neighborhood disparities in the availability, advertising, promotion, and youth appeal of little cigars and cigarillos, United States, 2015. *Nicotine and Tobacco Research*, 22, 2170-2177.

D'Angelo, H., Rose, S. W., Golden, S. D., Queen, T., & Ribisl, K. M. (2020). E-cigarette availability, price promotions and marketing at the point-of sale in the contiguous United States (2014–2015): National estimates and multilevel correlates. *Preventive Medicine Reports*, 101152.

Mills, S. D., Golden, S. D., Queen, T. L., Kong, A. Y., & Ribisl, K. M. (2020). Are state-level income-based disparities in adult smoking declining?. *Preventive Medicine*, 133, 106019.

Lothary, A. F., Queen, T. L., & Hess, T. M. (2019). Motivation as a mechanism: the longitudinal relationship between personal resources and activity engagement. *Innovation in Aging*, 3, S812.

Queen, T. L., Butner, J., Berg, C. A., & Smith, J. (2019). Activity engagement among older adult spousal caregivers. *The Journals of Gerontology: Series B*, 74, 1278-1282.

Osman, A., Queen, T., Choi, K., & Goldstein, A. O. (2019). Receipt of direct tobacco mail/email coupons and coupon redemption: Demographic and socioeconomic disparities among adult smokers in the United States. *Preventive Medicine*, 105778.

- Mills, S. D., Golden, S. D., Henriksen, L., Kong, A. Y., Queen, T. L., & Ribisl, K. M. (2019). Neighbourhood disparities in the price of the cheapest cigarettes in the USA. *Journal of Epidemiology and Community Health*, 73, 894-896.
- Rust, S. M., Myers, A. E., D'Angelo, H., Queen, T. L., Laska, M. N., & Ribisl, K. M. (2019). Tobacco marketing at snap-and wic-authorized retail food stores in the United States. *Health Education & Behavior*, 46, 541-549.
- Orlan, E. N., Queen, T. L., Ribisl, K. M., & Sutfin, E. L. (2019). One-item susceptibility measure predicts waterpipe and little cigar/cigarillo uptake in a national sample of adolescents and young adults in the United States. *Tobacco Prevention & Cessation*, 5.
- Ranney, L. M., Kowitt, S. D., Queen, T. L., Jarman, K. L., & Goldstein, A. O. (2019). An Eye Tracking Study of Anti-Smoking Messages on Toxic Chemicals in Cigarettes. *International Journal of Environmental Research and Public Health*, 16, 4435.
- Jarman, K. L., Kowitt, S. D., Queen, T. L., Ranney, L. M., Kim, K., Jones, E. E., ... & Goldstein, A. O. (2018). Do smokers recall source or Quitline on cigarette constituent messages?. *Tobacco Regulatory Science*, 4, 66-82.
- Kowitt, S. D., Lazard, A. J., Queen, T. L., Noar, S. M., & Goldstein, A. O. (2018). Adolescents' Aided Recall of Targeted and Non-Targeted Tobacco Communication Campaigns in the United States. *International Journal of Environmental Research and Public Health*, 15, 2363.
- Schmidt, A. M., Jarman, K. L., Ranney, L. M., Queen, T. L., Noar, S. M., Ruel, L., ... & Goldstein, A. O. (2018). Public knowledge and credibility perceptions of the FDA as a tobacco regulator. *Nicotine and Tobacco Research*, 20, 1310-1316.
- Mills, S. D., Henriksen, L., Golden, S. D., Kurtzman, R., Kong, A. Y., Queen, T. L., & Ribisl, K. M. (2018). Disparities in retail marketing for menthol cigarettes in the United States, 2015. *Health & Place*, 53, 62-70.
- Meernik, C., Ranney, L., Lazard, A., Kim, K.S., Queen, T.L., ... & Goldstein, A.O. (2018). The effect of cigarillo packaging elements on young adult perceptions of product flavor, taste, smell, and appeal. *PlosOne*, 13, e0196236.
- Valle, C.G., Queen, T.L., Martin, B.A., Ribisl, K.M., Mayer, D.K., & Tate, D.F. (2017). Optimizing tailored communications for health risk assessment: A randomized factorial experiment of the effects of expectancy priming, autonomy support, and exemplification. *Journal of Medical Internet Research*, 20, e7613.
- Leeman, J., Myers, A.E., Grant, J.C., Wangen, M., & Queen, T.L. (2017). Implementation strategies to promote community-engaged efforts to counter tobacco marketing at the point of sale. *Translational Behavioral Medicine – Practical Policy Research*, 7, 405-414.

Queen, T.L. & Hess, T.M. (2017). Linkages between resources, motivation, and engagement in everyday activities. *Motivation Science*, 4, 26-38.

Queen, T.L., Baucom, K.J.W, Baker, A.C., Mello, D., Berg, C.A., & Wiebe, D.J. (2017). Neighborhood disorder and glycemic control in late adolescents with Type 1 diabetes. *Social Science and Medicine*, 183, 126-129.

Giasson, H.L., Queen, T.L., Larkina, M., & Smith, J. (2017). Age group differences in perceived age discrimination: associations with self-perceptions of aging. *The Gerontologist*, 57, S160.

Sucy, Y., Queen, T.L., Huntbach, B., .....Berg, C.A.(2017). Iowa gambling task performance prospectively predicts changes in glycemic control among adolescents with type 1 diabetes. *Journal of the International Neuropsychological Society*, 23, 204-213.

Suchy, Y., Turner, S.L., Queen, T.L., Duraccio, K., Wiebe, D.J., ....& Berg, C.A. (2016). The relation of questionnaire and performance-based measures of executive functioning with type 1 diabetes outcomes among late adolescents. *Health Psychology*, 35, 661-669.

Queen, T.L., Butner, J., & Berg, C.A. (2016). A micro-developmental view of parental well-being in families coping with chronic illness. *Journal of Family Psychology*, 30, 843-853.

Berg, C.A., Queen, T.L., Turner, S.A.,.....Wiebe, D.J. (2017). Adolescent disclosure to parents and daily management of type 1 diabetes. *Journal of Pediatric Psychology*, 42, 75-84.

Turner, S.L., Queen, T.L., Wiebe, D.J., & Berg, C.A. (2016). Variations in daily sleep quality and type 1 diabetes management in late adolescents. *Journal of Pediatric Psychology*, 41, 661-669.

Baucom, K.J.W., Queen, T.L., Wiebe, D.J., Turner, S.L., Wolfe, K.L., Godbey, E.I. & Fortenberry, K.T. (2015). Depressive symptoms, daily stress, and adherence in late adolescents with type 1 diabetes. *Health Psychology*, 34, 522-530.

Queen, T.L., Stawski, R.S., Ryan, L.H., & Smith, J. (2014). Loneliness in a day: Activity engagement, time alone, and experienced emotions *Psychology and Aging*, 29, 297-305.

Smith, J., Ryan, L.H., Queen, T.L., Becker, S., & Gonzalez, R. (2014). Snapshots of mixtures of affective experiences in a day: Findings from the Health and Retirement Study. *Journal of Population Ageing*, 7, 55-79.

Queen, T.L., Hess, T.M., Ennis, G.E., Dowd, K., & Grünh, D. (2013). Information search and decision making: Effects of age and complexity on strategy use. *Psychology and Aging*, 27, 817.

Hess, T.M., Queen, T.L., & Ennis, G. (2013). Age and self-relevance effects on information search during decision-making. *The Journals of Gerontology, Series B: Psychological Sciences and Social Sciences*, 68, 703-711.

Hess, T.M., Queen, T.L., & Patterson, T.R. (2012). To deliberate or not to deliberate: Interactions between age, task characteristics, and cognitive activity on decision making. *Journal of Behavioral Decision Making*, 25, 29-40.

Queen, T.L. & Hess, T.M. (2010). Age differences in the effects of conscious and unconscious thought on decision making. *Psychology and Aging*, 25, 251-261.

Hess, T.M., Emery, L.J., & Queen, T.L. (2009). Task demands moderate stereotype threat effects on memory performance. *The Journals of Gerontology, Series B: Psychological Sciences and Social Sciences*, 64B, 482-486.

### **Chapters**

Uchino, B., Ong, A., Queen, T.L., & Kent, R.G. (2016). Close social relationships, support, and aging. In V.L. Bengtson & R.A. Settersten (Eds.), *Handbook of Theories of Aging*.

Queen, T.L. & Berg, C.A. (2015). Collaborative Decision Making in Couples. In T.M. Hess, J. Strough, & C. Lockenhoff (Eds.), *Aging and Decision Making: Empirical and Applied Perspectives*.

Hess, T.M. & Queen, T.L. (2014). Aging influences on judgment and decision processes: Interactions between ability and experience. In P. Verhaeghen & C. Hertzog (Eds.), *Emotion, Social Cognition, and Everyday Problem Solving During Adulthood*.

Smith, J. & Queen, T.L. (2013). Aging & adult development. In R. Biswas-Diener & E. Diener (Eds), *Noba textbook series: Psychology*. Champaign, IL: DEF Publishers. [www.nobaproject.com](http://www.nobaproject.com)

### **Research grants**

#### **Funded**

Principal investigator: *Health Influences on Trajectories of Activity Engagement in Older Couples*. NIH/NIA R03

Co investigator: *Self-Regulation and Collaborative Coping with Type 1 Diabetes over the Life Span*. NIH/NIDDK DP3

Co investigator: *Interactions Between Life-Space and Quality of Life in Spousal Dyads Coping with Chronic Conditions*. Consortium for Family and Health Research, University of Utah

#### **Awards & honors**

2014 Trainee Poster Award, Social Science Category, Center on Aging Annual Research Retreat, University of Utah

2013 Invited participant, Mechanisms of Motivation, Cognition, and Aging Interactions Conference

2012 A. Regula Herzog Young Investigators Award, Institute for Social Research -Survey Research Center

- 2012 Travel sponsorship from the Michigan Center on the Demography of Aging to RAND Summer Institute
- 2009 Invited participant, APA Science Leadership Conference: Enhancing the Nation's Health through Psychological Science
- 2007 APA Division 20 Award for Proposed Master's Research
- 2006 Outstanding Student in Psychology Award, Meredith College

### **Selected presentations**

Queen, T.L., Berg, C.A., Hanson, H., & Smith, K. (2014). Profiles of cognitive functioning: Is familial excessive longevity a protective factor in older age? Paper presented at the 67<sup>th</sup> annual meeting of the Gerontological Society of America, Washington, DC.

Ryan, L.H. & Queen, T.L. (2014). Meaning matters: Implications for affect and life satisfaction. Paper presented at the 67<sup>th</sup> annual meeting of the Gerontological Society of America, Washington, DC.

Queen, T.L., Stawski, R.S., & Berg, C.A. (2014). Associations between cognitive ability and coping strategies in older couples dealing with prostate cancer. Poster presented at the 15<sup>th</sup> biennial meeting of the Cognitive Aging Conference, Atlanta, GA.

Smith, J., Ryan, L.H., Becker, S., Queen, T.L., & Gonzalez, R. (2014). The effects of a restless night and feeling unwell on experienced well-being after age 50: Does marriage matter?. Paper presented at the 82<sup>nd</sup> annual meeting of the Population Association of America, Boston, MA.

Queen, T.L., Gonzalez, R., & Langa, K. (2013). The impact of arthritis on longitudinal changes in activity engagement in older adulthood. Paper presented at the 66<sup>th</sup> annual meeting of the Gerontological Society of America, New Orleans, LA.

Gonzalez, R., Queen, T.L., Becker, S., & Smith, J. (2013). Need for cognition and time allocation decisions in older adults. Paper presented at the 66<sup>th</sup> annual meeting of the Gerontological Society of America, New Orleans, LA.

Stawski, R.S., Queen, T.L., Ryan, L.H., & Smith, J. (2013). The influence of stressful life events and anxiety on older adults' wellbeing. Paper presented at the 20<sup>th</sup> IAGG World Congress of Gerontology and Geriatrics.

Queen, T.L. Ryan, L.H., Smith, J. & Gonzalez, R. (2013). Need for cognition influences the structure of a day and emotions experienced during daily activities. Poster presented at the 25<sup>th</sup> annual meeting of the Association for Psychological Science.

Smith, J., Ryan, L.H., Queen, T.L., Becker, S., Stawski, R.S., & Gonzalez, R. (2013). The timing of routine activities shapes emotional experiences. Poster presented at the 25<sup>th</sup> annual meeting of the Association for Psychological Science.

Queen, T.L. & Ryan, L.H. (2012). Emotional complexity within a day: Providing context for affective reports. Paper presented at the 65<sup>th</sup> annual meeting of the Gerontological Society of America, San Diego, CA.

Hess, T.M., Ennis, G.E., & Queen, T.L. (2012). Intrinsic and extrinsic motivational influences on adult age differences in information-search strategies. Paper presented at the 65<sup>th</sup> annual meeting of the Gerontological Society of America, San Diego, CA.

Ryan, L.H. , Queen, T.L., & Smith, J. (2012). Reconstructing yesterday: Examining age and cognitive influences on memory for emotions. Poster presented at the 65<sup>th</sup> annual meeting of the Gerontological Society of America, San Diego, CA.

Stawski, R.S., Queen, T.L., Ryan, L.H., & Smith, J. (2012). The impact of stressful life events on global and experienced wellbeing in old age: Findings from the ROBUST study. Paper presented at the 65<sup>th</sup> annual meeting of the Gerontological Society of America, San Diego, CA.

Queen, T.L., Ryan, L.H., Guo, F., Zhang, Y., & Lepkowski, J. (2012). The problem with happy: Order effects in surveys of wellbeing. Paper presented at the 24<sup>th</sup> annual meeting of the Association for Psychological Science.

Queen, T.L., Stawski, R.S., Ryan, L.H., & Smith, J. (2012). Evaluated and experienced wellbeing: Does memory matter? Poster presented at the 14<sup>th</sup> biennial meeting of the Cognitive Aging Conference, Atlanta, GA.

Queen, T.L. & Hess, T.M. (2012). Aging and affective forecasts: Examining the role of motivation. Poster presented at the 14<sup>th</sup> biennial meeting of the Cognitive Aging Conference, Atlanta, GA.

Queen, T.L., Ennis, G.E., Hess, T.M. (2011). Aging and decision making: The role of motivation and relevance in information search. Poster presented at the 64<sup>th</sup> annual meeting on the Gerontological Society of America, Boston, MA.

Queen, T.L. & Hess, T.M. (2010). Age differences in risk preference. Poster presented at the 63<sup>rd</sup> annual meeting on the Gerontological Society of America, New Orleans, LA.

Queen, T.L., Ennis, G.E., Hess, T.M., Dowd, K., & Grünh, D. (2010). The impact of task complexity on age differences in information search strategies and decision outcomes. Poster presented at the 13<sup>th</sup> biennial meeting of the Cognitive Aging Conference, Atlanta, GA.

Queen, T.L. & Hess, T.M. (2009). The role of age and affect in risk perception: A prospect theory approach. Poster presented at the 62<sup>nd</sup> annual meeting on the Gerontological Society of America, Atlanta, GA.

Hess, T.M., Queen, T.L., & Patterson, T.R. (2009). The benefits of conscious vs unconscious thought on effective decision making in adulthood. Poster presented at the 62nd annual meeting on the Gerontological Society of America, Atlanta, GA.

Licciardello, T. & Hess, T.M. (2008). Age differences in the effects of conscious and unconscious thought on decision making. Poster presented at the 12th biennial meeting of the Cognitive Aging Conference, Atlanta, GA.

Licciardello, T. & Hess, T.M. (2008). Age differences in the effects of conscious and unconscious thought on decision making. Poster presented at the 2008 meeting of the NC Cognition Group, Raleigh, NC.

Hess, T.M., Swaim, E., & Licciardello, T. (2007). Impact of aging and motivation on consumer judgments. Poster presented at the 60th annual meeting on the Gerontological Society of America, San Francisco, CA.

*\*Note: Formerly Tara Licciardello*

### **Continuing education**

- 2016      Multilevel Modeling; Structural Equation Modeling (Curran-Bauer Analytics)
- 2013      Structural Equation Modeling (Instructor: Jonathon Butner)
- 2013      Multilevel Modeling Workshop (Association for Psychological Science Annual Convention)
- 2012      Center for Statistical Consultation & Research Workshop: Introduction to R Modeling
- 2012      RAND Summer Institute on Aging
- 2011      Introduction to the Health and Retirement Study Workshop

### **Teaching experience**

University of North Carolina- Chapel Hill, Guest Lecturer: Advanced Research Methods  
University of Utah, Primary Instructor: Aging & Adult Development  
University of Michigan, Guest Lecturer: Psychology & Aging  
North Carolina State University, Primary Instructor: Lifespan Developmental Psychology

### **Professional service & memberships**

2008- 2011 APA Science Student Council, Developmental Psychology Representative  
APA Division 20, Adult Development and Aging  
Gerontological Society of America  
American Diabetes Association

Ad hoc reviewer: Developmental Psychology, Journals of Gerontology: Psychological Science, Psychology and Aging, Frontiers in Psychology, PLOS One, Journal of Research on Adolescence, Journal of Behavioral Medicine

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## Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

## Public Records Statement

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**I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.**

---

I Agree

matthewtulchin@gmail.com

Email Address

Matthew

First Name

Tulchin

Last Name

Middle Initial

3 Sutton Pl

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (347) 922-4369

Primary Phone

Mobile: (347) 922-4369

Alternate Phone

---

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

## What district do you live in? \*

Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

## If you are a Chapel Hill Resident, How long have you lived here?

Greater than 10 years

---

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

## Which Boards would you like to apply for?

---

Chapel Hill Public Library Advisory Board: Eligible



**Select a Seat Category for the Chapel Hill Public Library Advisory Board \***

---

Chapel Hill Resident

**Which Board is your First Choice? \***

---

Grievance Hearing Board (former Personnel Appeals Committee)

---

**How did you find out about this opportunity? (select all that apply)**

---

Advisory Board or Council member

Email

**If you chose "Other" from the advertising opportunity listed above, please specify:**

---

---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

I was born and raised in Chapel Hill, graduated CHHS in 1991, and then left for many years before moving back with my wife and 2 sons in 2011. Thus, I have good understanding of how much the town has changed over the years. In addition, my children attend CHCCS, our family frequents the town's parks, and we are all members of the public library. Finally, I have experience with employment law and employee grievances, including having served on the Town's grievance hearing board the past 3 years.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

I grew up going to the public library, am currently a member, and value and believe in what the public library offers the town of Chapel Hill. I am a lawyer who has worked in both the private and public sector and I have experience with employment law and employee grievances.

[Nikki Abija TCAB Oath.pdf](#)

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

---

## Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

### Ethnicity \*

Caucasian/Non-Hispanic

### Gender \*

Male

If other, please describe:

Please select your age from the following list. \*

35-54

Attorney

Occupation

Are you a caregiver for or identify with a disability?

Yes  No

Have you participated in the Peoples Academy?

Yes  No

Are you a Town of Chapel Hill employee?

Yes  No

---

## Ethics Statement

## ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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Members of advisory boards and commissions shall not vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if the outcome of the matter being considered is reasonably likely to have a direct, substantial, and readily identifiable financial impact on the member. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to General Statute 160D-109(d), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member shall recuse himself/herself from voting on the matter. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

---

I Agree \*

*Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.*



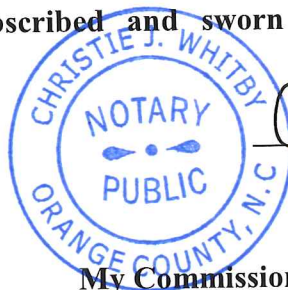
STATE OF NORTH CAROLINA  
COUNTY OF ORANGE

OATH OF OFFICE

I, Adrienne-Nicole (Nikki) Abaja, do solemnly swear (or affirm) that I will support and maintain the Constitution and laws of the United States, and the Constitution and laws of North Carolina not inconsistent therewith, and that I will faithfully discharge the duties of my office as a member of the Transportation and Connectivity Advisory Board, so help me God.

A. Abaja  
Signature

The above oaths were subscribed and sworn to before me this the 25 day of January, 2021.



Christie J. Whitby  
Notary Public

My Commission Expires 10/8/2025

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## Profile

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## Public Records Statement

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---

I Agree

mpwilliams@unc.edu

Email Address

Megan

First Name

P

Middle Initial

Williams

Last Name

205 Westside Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Home: (919) 623-3767

Primary Phone

Home: (919) 623-3767

Alternate Phone

---

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## What district do you live in? \*

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---

Chapel Hill Resident

**Which Board is your First Choice? \***

---

Chapel Hill Library Advisory Board

---

**How did you find out about this opportunity? (select all that apply)**

---

Internet

**If you chose "Other" from the advertising opportunity listed above, please specify:**

---

---

**Interests & Experiences**

**What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?**

---

I am interested in serving to support the Library's "creating connections" mission. As a nurse, I find that community outreach is at the heart of health promotion, and I would be honored to serve the Chapel Hill community in this role.

**Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.**

---

I bring board leadership and service experience as Past-president of the North Carolina Nurses Association.

[MPWilliams UNC CV.docx](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

---

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### Ethnicity \*

---

Caucasian/Non-Hispanic

### Gender \*

---

Female

If other, please describe:

---

Please select your age from the following list. \*

---

35-54

Faculty

---

Occupation

Are you a caregiver for or identify with a disability?

---

Yes  No

Have you participated in the Peoples Academy?

---

Yes  No

Are you a Town of Chapel Hill employee?

---

Yes  No

---

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I Agree \*

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**THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL  
SCHOOL OF NURSING**

**CURRICULUM VITAE**

**NAME:** Megan Parpart Williams                      **PHONE:** (919) 623-3767

**HOME ADDRESS:** 205 Westside Drive, Chapel Hill, NC 27516

**EMAIL:** [mpwilliams@unc.edu](mailto:mpwilliams@unc.edu)

**LICENSURES and CERTIFICATIONS:**

**Licensure:**

Registered Nurse {North Carolina}  
License Number: 161638  
Status: Active  
Compact Status: Multi State  
Original Date of Licensure: 9/22/1998  
Expiration: 9/30/2023

Family Nurse Practitioner {North Carolina}  
License Number: 201693  
Status: Inactive  
Initial Approval Date: 12/19/2002  
Expiration:

**Certifications:**

Family Nurse Practitioner (FNP-BC) by the American Nurses  
Credentialing Center (AACN)  
Certification #0372453  
Expiration: 10/15/2022

BLS for Healthcare Providers by the American Heart Association (AHA)  
Expiration: 8/2024

**EDUCATION:**

<b>Degree</b>	<b>Institution &amp; Location</b>	<b>Dates</b>	<b>Major</b>
EdD	UNC-Chapel Hill, Chapel Hill, NC	2010- 2017	Education/Curriculum & Instruction
MSN	Duke University, Durham, NC	1999- 2002	Nursing/Family Nurse Practitioner
BSN	UNC-Wilmington, Wilmington, NC	1995- 1998	Nursing

AS	William Peace University, Raleigh, NC	1993-1995	Biology
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**PROFESSIONAL EXPERIENCE:****ACADEMIC EMPLOYMENT:**

<b>Institution or Firm</b>	<b>Position/Rank</b>	<b>Dates</b>
UNC-Chapel Hill	Associate Professor	2019-
UNC-Chapel Hill	Assistant Professor	2018-2019
UNC-Chapel Hill	Assistant Professor: Lead Faculty Undergraduate Division	2017-2018
UNC-Chapel Hill	Assistant Professor	2008-2017
UNC-Chapel Hill	Clinical Instructor	2003-2008

**OTHER EMPLOYMENT:**

<b>Institution or Firm</b>	<b>Position/Rank</b>	<b>Dates</b>
UNC-Chapel Hill Campus Health Services (CHS)	Family Nurse Practitioner (fall/spring; weekends prn)	2018-
UNC-Chapel Hill Campus Health Services (CHS)	Family Nurse Practitioner (fall/spring; weekends; 8 hrs/month)	2011-2017
Targetcare, Inc	Family Nurse Practitioner (per diem)	2010-2017
MinuteClinic	Family Nurse Practitioner (per diem)	2008-2010
Duke University Medical Center	Family Nurse Practitioner	2004-2006
Oxford Family Physicians	Family Nurse Practitioner	2002-2004
Duke University Medical Center	Clinical Nurse	1998-2006

**HONORS**

<b>Date</b>	<b>Honor</b>
February 2015	UNC-CH School of Nursing Alumni Association Honorary Alumni Award
May 2012	2012 UNC-Wilmington School of Nursing Outstanding Alumni Award
October 2010	NCNA Outstanding Service Award
January 2009	Johnson and Progue Scholarships Faculty Mentor
August 2007	UNC-CH School of Nursing Outstanding Clinical Teaching Award ABSN program

**BIBLIOGRAPHY AND PRODUCTS OF SCHOLARSHIP (as applicable):****Invited Presentations**

October 26, 2018 Title: The Meaning and Importance of Curriculum Development for the 21<sup>st</sup> Century. Nurse Educator Update, Center for Lifelong Learning, Chapel Hill, North Carolina.

May 24, 2018 Title: Simulation: Bringing Reality to the Virtual World. Excellence in Teaching for Nurse Educators, Center for Lifelong Learning, Chapel Hill, North Carolina.

March 23, 2018, Title: Mentoring, Growing Leaders and Planning for Succession. Center for Lifelong Learning (CLL) Excellence in Nursing Leadership, Chapel Hill, North Carolina.

May 24, 2017 Title: Simulation: Bringing Reality to the Virtual World. Excellence in Teaching for Nurse Educators, Center for Lifelong Learning, Chapel Hill, North Carolina.

May 7, 2016 UNC-CH School of Nursing Graduation Speaker, Chapel Hill, North Carolina.

April 7, 2016, Title: Annual Nursing Professions Panel. Alpha Epsilon Delta pre-health honor society, Chapel Hill, North Carolina.

April 21, 2014, Title: Nursing Forward. Davidson Community College, Association of Nursing Students, Davidson, North Carolina.

Nursing Notes. "North Carolina Nursing Student Reaches Out In Food Bank Program". *Nursing Notes Live*. N.p., 2013. Web. 21 Apr. 2016. <http://mediccast.com/nursingnotes/2013/12/north-carolina-nursing-student-reaches-out-in-food-bank-program/>

November 16, 2013 Title: Pediatric Nursing, North Carolina Area Health Education Center,

April 4, 2013, Title: Invest in Nursing. NC Area Health Education Center, Rex Healthcare, Raleigh, North Carolina.

August 14, 2007, Title: Communication Skills: Using SBAR in the Clinical Setting. Clinical Faculty Workshop, UNC-CH School of Nursing, Chapel Hill, North Carolina.

August 14, 2007, Title: Clinical Guidelines: "Just what is your style?" Clinical Faculty Workshop, UNC-CH School of Nursing, Chapel Hill, North Carolina.

August 22, 2008, Title: Developing Clinical Relationships, Clinical Faculty Workshop, UNC-CH School of Nursing, Chapel Hill, North Carolina.

October 3, 2008, Title: Communication Skills: Do You Speak SBAR? NCANS Conference, Durham, North Carolina.

## **Refereed**

September 15, 2022, Title: Academic-Practice Partnerships to Strengthen the Nursing Workforce, North Carolina Nurses Association Annual Convention, Raleigh, North Carolina

April 4, 2016, Title: Advanced Practice Nurses Interested in Careers in Academia, North Carolina Nurses Association, Nurse Practitioner Spring Symposium; Wilmington, North Carolina.

April 7, 2008, Title: Unfolding Case Study: An Integrative Approach, 5<sup>th</sup> Annual Education Summit 2008, UNC Friday Center, presented by the NC Board of Nursing, Chapel Hill, NC

## **Poster Presentations:**

September 2022, Williams, M.P. Lessons Learned: Photo Elicitation as a Tool for Program Evaluation. National League for Nursing, Las Vegas, NV.

October 2019, Williams, M.P., Brisky, C. & Rimmler, S. Transforming the Future of Nursing Education through a Nurse Faculty Fellowship Program. American Association Colleges of Nursing, Orlando, FL.

September 2019, Williams, M.P. & Li, Y. North Carolina nurse leader project: A replication study to assess nurse leadership capacity. North Carolina Nurses Association, Winston-Salem, NC.

April 2017, Williams, M. P. Defining Nurse Leadership: Nurses' Perceptions of Nurse Leadership and the Conditions that Influence Its Development. Sigma Theta Tau Alpha Alpha Chapter, Chapel Hill, NC.

## **Publications:**

Williams, M. P., & Li, Y. (2019). North Carolina nurse leader project: A replication study to assess nurse leadership capacity. *JONA: The Journal of Nursing Administration*, 49(5), 256-259. doi:10.1097/NNA.0000000000000747

Fleming, L., Lorenzen, R., Stanek, J., Williams, M., & Mendel, H. (2019). Transitions in care model for a senior-level clinical immersion experience. *Nurse Educator*, 1. doi:10.1097/NNE.0000000000000657

Williams, M. (2015). Proud to be an NCNA member. *Tar Heel Nurse*, 77(5), 11.

Williams, M. (2015). President's message: The pursuit of nursing excellence. *Tar Heel Nurse*, 77(5), 4.

Williams, M. (2015). President's message: Road Construction Ahead. *Tar Heel Nurse*, 77(4), 4.

Williams, M. (2015). President's message: Happy Nurses Week 2015!. *Tar Heel Nurse*, 77(3), 4.

Williams, M. (2015). President's message: Expert power. *Tar Heel Nurse*, 77(2), 3.

Williams, M. (2015). President's message: How will you make a difference in 2015?. *Tar Heel Nurse*, 77(1), 4.

Williams, M. (2014). President's message: Lean forward. *Tar Heel Nurse*, 76(4), 4.

Williams, M. (2014). President's message: Are you invested in NCNA?. *Tar Heel Nurse*, 76(3), 4.

Williams, M. (2014). President's message: Our shared responsibility. *Tar Heel Nurse*, 76(2), 4.

Williams, M. (2013). President's message: Bringing the vision to life. *Tar Heel Nurse*, 75(4),

### **Dissertation**

Williams, M. P. (2017). Defining nurse leadership: Nurses' perceptions of nurse leadership and the conditions that influence its development (Doctoral dissertation). Retrieved from [ProQuest Dissertations Publishing](#).

### **RESEARCH ACTIVITIES:**

#### **Research Grants:**

01/01/16 - 12/31/16 (PI)  
 "North Carolina Nurse Leaders Project"  
 Junior Faculty Development Award  
 Annual Direct Costs: \$7500  
 Total Direct Costs: \$7500

### **TEACHING ACTIVITIES:**

#### **Training Grants:**

07/01/18-06/30/22 (PI)  
 "Invest in Nursing: An Educational Redesign to Strengthen the Primary  
 Care Workforce" Health Resources Services Administration Nurse  
 Education, Practice, Quality and Retention-Registered  
 Nurses in Primary Care Award (NEPQ-RNPC)  
 Total Funding: \$2,396,978.00

### **PROFESSIONAL SERVICE:**

#### **Memberships and Positions Held in Professional Organizations**

<b>Organization</b>	<b>Role</b>	<b>Dates</b>
North Carolina Foundation for Nursing	Board Member, President	2020-present
Piedmont Health Board Quality Committee	Member	2019-present
North Carolina Nurses Association	Member	1998-present
North Carolina Nurses Association	President	2013-2015
North Carolina Nurses Association	President-elect	2011-2013
North Carolina League for Nursing	Member	2008-present
North Carolina League for Nursing	Board member	2008-2013
American Nurses Association House of Delegates	NCNA Delegate	2010 & 2012
American Nurses Association Congress on Nursing Practice and Economics	Elected member	2010-2012
North Carolina Nurses Association	Triangle Region President	2009-2010

North Carolina Nurses Association	Triangle Region Secretary	2008-2009
UNC-Wilmington Alumni Board	School of Nursing Representative	1999-2003

## UNIVERSITY SERVICE

### University Committees

<b>Committee</b>	<b>Role</b>	<b>Dates</b>
Faculty Assembly Delegation	Chair	2018-2021
Faculty Assembly Delegation	Alternate	2016-2018
College of Arts and Sciences Curriculum 2019	Member Experiential Education Taskforce	2016-2017
Faculty Council	Elected SON Representative	2014-2017
Carolina Leadership Mentor	Mentor	2009-2012

### School of Nursing Committees

<b>Committee</b>	<b>Role</b>	<b>Dates</b>
Faculty Executive Committee	BEC Chair	2019-
Baccalaureate Executive Committee	Chair	2019-
SON Curriculum Implementation Team	Team Lead	2018-2019
Student Health Action Coalition (SHAC)	Faculty Advisor	Fall 2018
SON Curriculum 2019 Steering Committee	BSN Chair	2017-2018
Appointment, promotion and reappointment (SON APR)	Elected member	2016-2019
SON Quality & Safety Series	Member	2016-2018
SON Executive Dean/Associate Dean for Academics	Search Committee Member	2017
vSim & Coursepoint+ task force	Task force member	2016-2018
Baccalaureate Executive Committee	At-large member	2015-; 2007-2012
SON Workload Task force	Member	2016-2017
BEC Philosophy and Conceptual Framework	Task force chair	2016-2017
SON Interprofessional Education Committee	Member	2015-2017
Association of Nursing Students	Faculty Advisor	2007-2017
UNC Academic-Practice Partnership Workgroup	Appointed member	2016
BEC Program Objectives revision	Task force	2016
Faculty Development Committee	Member	2006-2011