

#### Council Work Session March 13, 2024

#### PROJECT UPDATES

- Schedule Changes
- Communications Campaign

### AGENDA KEY CONCEPTS

- Economic Constraints
- Design Standards
- Community Benefits

#### Project Update: Schedule Changes

- To create a stronger feedback loop between Planning Commission and Town Council, we have made some schedule changes
- On April 24, we'll discuss design and affordable housing at a regular business meeting
- On May 15, we'll discuss by-right development and conditional zoning at a regular business meeting

#### Project Update: Communications

- Community engagement site will launch next week
- Communications campaign will launch soon after
- Campaign will include PSAs, bus ads, digital displays, posters, etc.

#### **KEY CONCEPT**

#### **ECONOMIC CONSTRAINTS**

#### **ECONOMIC CONSTRAINT: NON-TAXABLE LAND**

- Approximately 38% of land in Chapel Hill is non-taxable because it is owned by UNC, the Town, and other taxexempt entities.
- This puts remaining land under more intense pressure to generate enough property tax revenue to support the Town's needs.

#### **ECONOMIC CONSTRAINT: SINGLE FAMILY HOMES**

- Approximately 67% of property tax revenues are from residential uses which does not include multi-family.
- Single family homes, townhomes, and condos represent the largest share of our tax base.

#### **ECONOMIC CONSTRAINTS**

• We need more diverse development to establish a more robust tax base.

• A more robust tax base will include commercial, multifamily, and mixed-use development.

#### **ECONOMIC CONSTRAINTS**

- LUMO has historically stifled development that contributes to a more robust tax base and prioritized lower-density uses.
- LUMO should support a robust tax base and allow for higher-density uses.



#### **DESIGN STANDARDS**

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- We currently use uniform standards for all buildings in a particular zoning district. That approach lacks nuance and doesn't work well for mixed-use districts.
- The new LUMO will include design standards that are specific to different types of buildings. This is a best practice used by communities with modern zoning codes.

#### **DESIGN STANDARDS: EXAMPLE**





#### **DESIGN STANDARDS: TYPOLOGY GUIDE**

The Typology Resource Guide will help to inform our drafting of new design/dimensional standards, **it is not a set of proposed regulations.** 

The guide identifies:

- 1. The types of buildings that are likely to be proposed
- 2. The design challenges associated with those building types
- 3. Best practices associated with those building types

#### **DESIGN STANDARDS: TYPOLOGY GUIDE**

As you review the guide, please consider these questions:

- 1. What do you consider to be the biggest design concerns in Town?
- 2. Are there particular building types you think merit closer attention?

Your answers to these questions will help guide future LUMO conversations.



#### **COMMUNITY BENEFITS**

#### WHAT ARE COMMUNITY BENEFITS?

New development can provide "community benefits" in many ways:

- The value of the development and its ability to increase tax revenues
- The use of the development, such as housing or commercial
- The way the development is designed or operated, such as energy efficient buildings or affordable or senior housing
- Additional benefits provided by the developer, such as land conservation or public spaces

#### **HOW DO WE GET COMMUNITY BENEFITS?**

## REGULATE INCENTIVIZE REQUEST

#### REGULATE

- Establish holistic baseline expectations for development.
- Move away from tradition of project-by-project dealmaking.
- Move toward the Complete Community vision of strategic planning for the future.

#### INCENTIVIZE

- Best to use judiciously and strategically to focus on what's most important
- If we incentivize everything, then we incentivize nothing.

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- Council has broad, but not unlimited, authority to negotiate as part of conditional zoning.
- There are risks associated with over-reliance on negotiated dealmaking.

#### WHAT APPROACH DO STAFF RECOMMEND?

- There are limits to community benefits and our abilities to realize them.
- Council has discussed benefits in prior LUMO conversations.
- Council has asked staff to recommend which methods are best suited for each benefit.

#### REGULATE

- Dimensional standards
- Stream protection
- Impervious surface
- Stormwater management
- Tree canopy
- Landscaping and buffers
- Infrastructure
- Parking
- Connectivity and access
- Recreation space
- Electric vehicle infrastructure
- Multiuse paths

#### INCENTIVIZE

#### **AFFORDABLE HOUSING**

- We should incentivize things that are the MOST important to Council and community – and if we incentivize everything, we incentivize nothing.
- Affordable housing is expensive if we want developers to include it, we need lend them a hand.

#### REQUEST

#### LAND CONSERVATION GREENWAYS ENERGY EFFICIENCY AFFORDABLE HOUSING

- These are also important to Council and community.
- We have limited authority to require these
- Like incentives, requests should be strategic.



#### **Questions? Feedback?**