
Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

Public Records Statement

I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.

☒ I Agree

david.anderson@gmail.com

Email Address

David

First Name

Middle Initial

Anderson

Last Name

920 Shady Lawn Road Ext

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Home: (412) 215-7033

Primary Phone

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

What district do you live in? *

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

If you are a Chapel Hill Resident, How long have you lived here?

☒ 4-9 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

Which Boards would you like to apply for?

Stormwater Management Utility Advisory Board: Eligible

Question applies to Community Design Commission

Select a Seat Category for the Community Design Commission

☒ Chapel Hill Resident

Question applies to Stormwater Management Utility Advisory Board

Select a Seat Category for the Stormwater Management Utility Advisory Board *

☒ Chapel Hill Town Resident or Residential Property Owner

Which Board is your First Choice? *

☒ Stormwater Management Utility Advisory Board

How did you find out about this opportunity? (select all that apply)

☒ Internet

If you chose "Other" from the advertising opportunity listed above, please specify:

Next Door

Interests & Experiences

Question applies to multiple boards

How do you describe your previous advisory board experience?

☒ Little or No Experience

What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

I am a resident of Chapel Hill that would like to see more housing and more types of housing to be built within town limits. Understanding how storm water shapes the built environment will aid in achieving this goal in a sustainable fashion.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

I am a social scientist with training in both population health (current Duke PhD student in Population Health) and urban economic development (Carnegie Mellon, Masters of Science Public Policy and Management 2003).

David Anderson

Question applies to Community Design Commission

Do you have special interest, experience, or education/training in design field, architecture, landscape design, horticulture, city planning, green design, place making or related fields? If yes, please explain.

I am a social scientist with training in both population health (current Duke PhD student in Population Health) and urban economic development (Carnegie Mellon, Masters of Science Public Policy and Management 2003).

[CV_Anderson_2022_June.docx](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

Ethnicity *

☒ Caucasian/Non-Hispanic

Gender *

☒ Male

If other, please describe:

Please select your age from the following list. *

☒ 35-54

Student and policy researcher

Occupation

Are you a caregiver for or identify with a disability?

☐ Yes ☒ No

Have you participated in the Peoples Academy?

☐ Yes ☒ No

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

Ethics Statement

ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

Members of advisory boards and commissions shall not vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if the outcome of the matter being considered is reasonably likely to have a direct, substantial, and readily identifiable financial impact on the member. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to General Statute 160D-109(d), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member shall recuse himself/herself from voting on the matter. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

☒ I Agree *

Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.

David Anderson

Research Associate
Margolis Center for Health Policy
Duke University
130 Science Drive
Durham, NC 27708
Email: dma34@duke.edu
Twitter: @bjdickmayhew

Updated January 10, 2022

Education

Doctoral student, Duke University Department of Population Health Management, Durham, NC 2021-2025

MSSPM, Heinz College, Carnegie Mellon University, Pittsburgh, PA 2003

BS, History and Policy, Carnegie Mellon University, Pittsburgh, PA 2002

Experience

Research Associate, Margolis Center for Health Policy, Duke University, Durham, NC 2017-present

Adjunct Instructor, Sanford School of Public Policy, Duke University, Durham NC, 2021-present

Health Policy Writer, Balloon-Juice.com, Bethany, WV 2013-present

Research Assistant to Dr. Carmen Gutierrez, June 2022- present

Research Assistant to Dr. Coleman Drake, University of Pittsburgh June-August 2022

Business Analyst, UPMC Health Plan, Pittsburgh, PA 2011-2017

Information Coordinator, Great Lakes Research Institute, Pittsburgh, PA 2007-2009

Evaluation Lead, YouthPlaces, Pittsburgh, PA 2004-2006

AmeriCorps, Pittsburgh PA 2003-2004

Peer-Reviewed Publications

Alexandra Erath, Jeremy B. Hatcher, Lina Sulieman, Darren Johnson, **David M. Anderson**. “Association of Actuarial Value, Out of Pocket Spending and the Use of Preventive Care Services on the Affordable Care Act Individual Market” Forthcoming, *Health Affairs*

Rebecca Myerson*, **David M. Anderson***, Sarah Gollust, Laura Baum, Ericka Franklin-Fowler, Paul Shafer. “Association of Funding Cuts to the Patient Protection and Affordable Care Act Navigator Program with Privately Sponsored Television Advertising.” *JAMA Network Open* 2022
10.1001/jamanetworkopen.2022.24651

* co-first authors

David M. Anderson, Rushina Cholera, Peter Schrader, Sudha Raman, Alex Breskin, Charlene Wong. “Post-partum Medicaid enrollment and churn in North Carolina.” *American Journal of Obstetrics and Gynecology: Maternal-Fetal Medicine* 2022 <https://doi.org/10.1016/j.ajogmf.2022.100656>

Sarah Cross, **David M. Anderson**, Chris Cox, Suresh Agarwahl, Krista Haines. “Trends in Location of Death Among Older Americans After Falls.” *Gerontology and Geriatric Medicine* 2022 <https://doi.org/10.1177%2F23337214221098897>

Sih-Ting Cai, **David Anderson**, Coleman Drake, Jean Abraham. “Association between Provider-Sponsored Health Plan Ownership and Health Insurance Marketplace Plan Quality” *Journal of General Internal Medicine* 2022 <https://doi.org/10.1007/s11606-022-07407-6>

Rushina Cholera, **David Anderson**, Sudha R. Raman, Bradley G. Hamill, Bethany DiPrete, Alexander Breskin, Catherine Wiener, Nuvan Rathnayaka, Suzanne Landi, M. Alan Brookhart, Rebecca G. Whitaker, Janet Prvu Bettger, Charlene A. Wong. “Medicaid Coverage Disruptions Among Children Enrolled in North Carolina Medicaid from 2016 to 2018” *JAMA Health Forums* 2021 10.1001/jamahealthforum.2021.4283

David Anderson, Kevin Griffiths. “Increasing Insurance Choices in the Affordable Care Act’s Marketplaces 2018-2021. ” *Health Affairs* 2021 [https://www-healthaffairs.org/doi/10.1377/hlthaff.2020.02058](https://www.healthaffairs.org/doi/10.1377/hlthaff.2020.02058)

Brad Wright, **David Anderson**, Peter Schrader, Paul Shafer. “Care utilization of new Medicaid enrollees during the COVID pandemic.” *BMC Health Services Research* 2021 <https://doi.org/10.1186/s12913-021-07027-6>

Paul Shafer, **David Anderson**, Peter Schrader, Rebecca Whitaker, Charlene Wong, Brad Wright. “Associations of Medicaid enrollment, unemployment and social vulnerability during the COVID pandemic.” *Health Affairs*. 2021 <https://doi.org/10.1377/hlthaff.2021.00377>

Coleman Drake, **David Anderson**. “The role of individual health insurance market reinsurance after the passage of the American Rescue Plan.” *JAMA Health Forums*. 2021 <https://jamanetwork.com/journals/jama-health-forum/fullarticle/2783130>

Paul Shafer, **David Anderson**, Laura Baum, Erika Franklin-Fowler, Sarah Gollust. “Changes in Marketplace competition and television advertising by insurers” *American Journal of Managed Care*. 2021 <https://www.ajmc.com/view/changes-in-marketplace-competition-and-television-advertising-by-insurers>

David Anderson, Petra Rasmussen, Coleman Drake. “Estimated Plan Enrollment Outcomes After Changes to US Health Insurance Marketplaces Automatic Renewal Rules.” *JAMA Health Forums*. 2021 <https://jamanetwork.com/journals/jama-health-forum/fullarticle/2782057>

Petra Rasmussen, **David Anderson**. “When all that Glitters is Gold: Dominated Plan Choice on Covered California for the 2018 Plan Year” *Milbank Quarterly*. 2021 <https://onlinelibrary.wiley.com/doi/10.1111/1468-0009.12518>

David Anderson, Sih-ting Cai, Jean Abraham, Coleman Drake “Association between Effectiveness of Care Quality Ratings and Insurer Characteristics in the Health Insurance Marketplaces” *Journal of General Internal Medicine*. 2021 <https://link.springer.com/article/10.1007/s11606-020-06248-5>

Brystana Kaufman, **David Anderson**, William K. Bleser, David B. Muhlestein, Nathan Smith, Jeff Clough, Mark B. McClellan, Robert Saunders. “Association of Medicare ACO Success and Spending for Seriously Ill Patients.” *Healthcare Management*. 2021 <https://pubmed.ncbi.nlm.nih.gov/33960968/>

David Anderson, Sih-Ting Cai, Jean Marie Abraham. “You Get What you Pay For: Creating Financial Incentives to Improve Quality in the Individual Market.” *Journal of Health Care Finance*. 2021

Brystana Kaufman, Courtney Van Houtven, Melissa Greiner, Matthew Harker, **David Anderson**, Sarah Petry, Janet Bull, Donald H. Taylor, Jr. “Selection Bias in Observational Studies of Palliative Care: Lessons Learned” *Journal of Pain and Symptom Management*. 2021 <https://pubmed.ncbi.nlm.nih.gov/32947017/>

Jean Abraham, Sih-ting Cai, **David Anderson**, Coleman Drake “Behavioral Healthcare Quality among Marketplace Insurers in 2019.” *Psychiatric Services*. 2020 <https://ps.psychiatryonline.org/doi/full/10.1176/appi.ps.202000115>

Brystana Kaufman, William Bleser, Robert Saunders, **David Anderson**, Courtney Van Houtven, David Muhlestein, Lia Winfield, Nathan Smith, Jeffrey Clough, Mark McClellan. “Prospective or Retrospective ACO Assignment Matters for Seriously Ill Patients.” *American Journal of Managed Care*. 2020 <https://pubmed.ncbi.nlm.nih.gov/33315328/>

Paul Shafer, **David Anderson**, Seciah Aquino, Laura Baum, Erika Franklin Fowler, Sarah Gollust. “Insurance Advertising under Political Uncertainty; Effects on Enrollment.” *The Russell Sage Foundation Journal of Social Science*. 2020 <https://www.rsfsjournal.org/content/6/2/85/>

David Anderson, Coleman Drake “Preparing the Health Insurance Marketplaces for the COVID-19 Recession” *JAMA Health Forum*. 2020 <https://jamanetwork.com/journals/jama-health-forum/fullarticle/2768241>

David Anderson, Mark Japinga, Dolores Yanagihara, Robert Saunders. “Gauging the Experiences of the Seriously Ill in California: Analyzing Serious Illness beyond Medicare Fee for Service” *The American Journal of Accountable Care*. 2020 <https://www.ajmc.com/view/gauging-the-experiences-of--the-seriously-ill-in-california-analyzing-serious-illness-beyond-medicare-fee-for-service>

Coleman Drake, **David Anderson**. “Terminating the Cost-Sharing Reduction Subsidy: The Impact on Marketplace Zero-Dollar Premium Plans and Enrollment.” *Health Affairs*. 2020 <https://www.healthaffairs.org/doi/10.1377/hlthaff.2019.00345>

David Anderson, Jean Abraham, Coleman Drake. “Rural-Urban Differences in Individual Market Health Plan Affordability After Subsidy Payment Cuts.” *Health Affairs*. 2019 <https://www.healthaffairs.org/doi/abs/10.1377/hlthaff.2019.00917>

Coleman Drake, **David Anderson**. “The Effect of an Automatic Re-enrollment Option on Health Insurance Marketplace Enrollees’ Decision to Re-enroll in the Marketplaces.” *JAMA – Internal Medicine*. 2019 <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6763994/>

David Anderson. “Managing marketplaces requires state regulators to make tough choices.” *Health Services Research*. 54(4), 727–729. 2019. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC6606548/>

Donald Taylor, Brystana Kaufman, Andrew Olson, Matthew Harker, **David Anderson**, Sarah Cross, Janet Bull. “Paying for Palliative Care in Medicare: Evidence From the Four Seasons/Duke CMMI

Demonstration.” *Journal of Pain and Symptom Management*. 2019.
<https://www.sciencedirect.com/science/article/abs/pii/S088539241930363X>

David Anderson, Paul Shafer. “The Trump Effect: Postinauguration Changes in Marketplace Enrollment.” *Journal of Health Politics, Policy and Law*. 44(5), 715–736. 2019.
<https://read.dukeupress.edu/jhphpl/article-abstract/44/5/715/139047/The-Trump-Effect-Postinauguration-Changes-in?redirectedFrom=fulltext>

David Anderson. “Insurer Market Concentration.” *Health Affairs*. 37(10), 1712–1712. 2018.
<https://www.healthaffairs.org/doi/10.1377/hlthaff.2018.1119>

Manuscripts under Review

David M. Anderson, Rushina Cholera, Peter Schrader, William Bleser, Robert Saunders, Janet Prvu-Bettger, Rebecca Whitaker, Charlene Wong. “Parameters and trade-offs of various attribution algorithms for pediatric Accountable Care Organizations.” Revise and Resubmit, *American Journal of Managed Care*

Coleman Drake, Sih-Ting Cai, **David M. Anderson**, Daniel Sacks. “Financial Transaction Costs Reduce Benefit Take-up: Evidence from Zero-Premium Health Plans in Colorado” Revise and Resubmit, *Journal of Health Economics*

Working paper: https://papers.ssrn.com/sol3/papers.cfm?abstract_id=3743009

David M. Anderson, Jill L. Akiyama. “Estimating the impact of terminating direct reimbursement of CSR subsidies for low-income ACA Marketplace beneficiaries” Revise and Resubmit, *Risk Management and Insurance Review*

Graham Treasure, **David M. Anderson**, Kevin Griffith. “Plan Selection, Enrollee Risk, and Health Spending on the Affordable Care Act Individual Marketplaces.” Revise and Resubmit, *JAMA Network Open*

David M. Anderson, Coleman Drake. “Bronze Only First Page Displays Increased Bronze Health Plan Choices on HealthCare.gov”

Daniel Ludwinski, **David M. Anderson**. “The Race for the Bottom: Competition among Silver Plans on the Federal Health Insurance Marketplaces.”

Greeshma James, Elizabeth Kasper, Charlene Wong, **David M. Anderson**, Sarah Allin, Rushina Cholera. “Investing in Social Determinants of Health through Pediatric Alternative Payment Models: Lessons from the North Carolina Integrated Care for Kids Approach”

David M. Anderson, Lauren Caton, Petra Rasmussen. “Characterizing Pregnant Individuals Insured on Covered California 2014-2021”

Works in Progress

Yevgeniy Feynman, **David M. Anderson**, Paul Shafer. “Medicaid Managed Organizations Participation Reduces Marketplace Premiums: A Quasi-Experimental Study.”

David Anderson, Rushina Cholera, Peter Schrader, William Bleser, Robert Saunders, Janet Prvu-Bettger, Rebecca Whitaker, Charlene Wong. “Estimated costs of enrollment churn for adult North Carolina Medicaid beneficiaries.”

Rushina Cholera, **David Anderson**, Peter Schrader, William Bleser, Robert Saunders, Janet Prvu-Bettger, Rebecca Whitaker, Charlene Wong. “Lessons from a synthetic Medicaid pediatric Accountable Care Organization.”

David M. Anderson, Lauren Caton, Petra W. Rasmussen. “Low income pregnant women in the ACA instead of Medicaid”

Alex Hoagland, **David M. Anderson**, Ed Zhu. “Whats in a Bill? A model of imperfect moral hazard in healthcare.”

Working paper: https://alex-hoagland.github.io/files/ImperfectMoralHazard_Draft_20221020.pdf

Policy Papers

Chhean, Elaine F H., Kelly Huber, Andrea Thoumi, Christina Silcox, Hemi Tewarson, **David Anderson**, Mark McClellan. “State and Local Testing Strategies for Responding to COVID-19 Outbreaks in Communities: Considerations for Equitable Distribution.” Duke Margolis Center for Health Policy, Rockefeller Foundation, March 15, 2021 <https://www.rockefellerfoundation.org/report/state-and-local-testing-strategies-for-responding-to-covid-19-outbreaks-in-communities-considerations-for-equitable-distribution/>

Van Houtven, Courtney H., **David Anderson**, Mira Gill, Anna M. Zavodszky, Christina Silcox, Mark B. McClellan. “Risk Assessment and Testing Considerations for SARS-CoV-2 Transmission in Congregate Care Facilities.” Duke Margolis Center for Health Policy, Rockefeller Foundation, January 25, 2021 <https://www.rockefellerfoundation.org/report/risk-assessment-and-testing-considerations-for-sars-cov-2-transmission-in-congregate-care-facilities>.

Silcox, Christina, **David Anderson**, Anna Zavodszky, Ethan Borre, Susan Dentzer, Mara G. Aspinall, Mark McClellan. “A National Decision Point: Effective Testing and Screening for Covid-19”. Duke Margolis Center for Health Policy, Rockefeller Foundation, September 8, 2020 <https://www.rockefellerfoundation.org/wp-content/uploads/2020/09/A-National-Decision-Point-Effective-Testing-Screening-for-Covid-19-Full-Report.pdf>

Selected Policy Blogs

David M. Anderson, Coleman Drake. “Rethinking Marketplace Automatic Reenrollment Algorithms for Enrollees of Exiting Insurers.” *Health Affairs Forefront*, 2022

Petra Rasmussen, **David Anderson**. “How Insurance Marketplace Regulators Can Help Consumers Enroll in Better Coverage.” *Milbank Quarterly* August 2021

David Anderson, Patrick O’Mahen. “How to Improve Consumer Plan Selection in ACA Marketplaces – Part 2.” *Health Affairs Blog*. June, 2021

David Anderson, Coleman Drake, Petra W. Rasmussen. “How to Improve Consumer Plan Selection in ACA Marketplaces – Part 1.” *Health Affairs Blog*. June, 2021

David Anderson, Paul Shafer. “What can we expect from re-opening Healthcare.gov? Hope.” *The Incidental Economist*. February 2021

Andrew Sprung, **David Anderson**. “Getting Full Benefit from Silver Loading: How the Biden Administration Can Regulate to Make Care More Affordable.” *Health Affairs Blog*. February 2021

Coleman Drake, **David Anderson**. “Next Year, Extend Open Enrollment of the ACA Marketplace into January.” *Health Affairs Blog*. February 2021

William Wynn, **David Anderson**. “A Single Public Plan Option Versus A Multiplan Approach: A Colorado Case Study.” *Health Affairs Blog*. September 2019

David Anderson. “How Silver Loading Impacts Insurance Markets depends on State and Insurer Decisions.” *Health Affairs Blog*. June 2019.

Andrew Sprung, **David Anderson**. “Mining the Silver Lode.” *Health Affairs Blog*. September 2018

David Anderson. “Initial Analysis of 2018 Enrollment by CSR Response and Exchange Type.” *Health Affairs Blog*. April 2018.

David Anderson, Emma Sandoe. “A Framework For Evaluating Medicaid Buy-In Proposals.” *Health Affairs Blog*. January 2018.

David Anderson. “1332 Waivers Are Easier To Approve For 2019.” *Health Affairs Blog*. January 2018.

David Anderson. “Medicaid Waivers Should Backstop The Exchanges.” *Health Affairs Blog*. September 2017.

Funding Secured

National Institute of Health Care Management, \$50,000 2020 “*Nothing Matters: The Zero-Price Effect in the Individual Insurance Market*”

Selected Popular Writing

How the Trump administration accidentally insured over 200,000 through Obamacare. *The Conversation* 4/28/20

This is One Anxiety We Should Eliminate for the Coronavirus Outbreak. *New York Times* 3/15/20

Help the Poor to Help the Middle Class. *Morning Consult*. 6/30/18

Enhancing Iowa’s Flexibility to Reform Insurance Markets in a Single Step. *Des Moines Register*. 12/28/17

The Silver Lining in Trump’s Health Care ‘Sabotage.’ *The New York Times*. 10/20/17.

Trump’s Obamacare Moves Will Deepen Health Inequality. *The New York Times*. 10/13/17.

4 Options to Improve the Health Insurance Exchanges for 2019 Open Enrollment. *STAT*. 5/30/17

Conferences Presentations

2022: Academy Health Annual Research Meeting (poster), Association for Public Policy Analysis and Management, American Society of Health Economists*, Margolis Seminar Duke University

2021: Association for Public Policy Analysis and Management (postponed to 2022), Academy Health Annual Research Meeting, Indiana University*, University of Pittsburgh Health Economics Seminar*, Margolis Seminar Duke University, IHEA

2020: IUPUI*, Indiana University*, Association for Public Policy Analysis and Management, Duke Science and Society Coronavirus Conversations, Academy Health Annual Research Meeting, Academy Health National Health Policy Conference (poster)*, PAS Region 4 Annual Meeting (poster)*, PAS National Conference (poster)*, American Academy of Hospice and Palliative Medicine*, Margolis Seminar Duke University

2019: Health Affairs, RISE WEST, Academy Health Annual Research Meeting (poster), Margolis Seminar Duke University, Center for Research on Health Care at the University of Pittsburgh, * Lafayette College Department of Economics, * American Society of Health Economists*

2018: Academy Health National Health Policy Conference (poster), American Society of Clinical Oncology (poster)*, Margolis Seminar Duke University, University of Pittsburgh Department of Health Policy and Management*

* Presentation given by a coauthor

Note: All presentations are podium presentations unless indicated otherwise

Invited Presentations

“Bronze only first pages on Healthcare.gov” Invited seminar, October 14, 2022 Department of Economics, University of North Carolina – Greensboro

“Administrative burden, enrollment and retention on ACA marketplaces” January 10, 2022 Health Plan Alliance.

“Cuts to navigator funding were not associated with changes to private sector advertising in the ACA marketplaces.” College of the Holy Cross Economics Department, December 8, 2021

“Individualizing the health insurance market through subsidies and regulation – more or less?” American Enterprise Institute October 8, 2021

Educational Activities

Instructor of Record 1.5 credit course “American health care reform 1993-2021” for MPP students at Sanford School of Public Policy, Duke University Fall 2021-2022

Instructor of Record 1.5 credit course “Insurance and Public Policy” for MPP students at Sanford School of Public Policy, Duke University Spring 2021 (low enrollment led to course cancellation)

Teaching Assistant, Duke University Fuqua School of Business Health Sector Management Health Care Bootcamp, 2022

1st reader for MPP Project, Sanford School of Public Policy

- Jessica Lyons, “Sustaining North Carolina Medicaid’s Investments in Social Drivers of Health” 2022-2023

2nd reader for MPP project, Sanford School of Public Policy

- Reg Ledesma “Considerations for a Public Option in Virginia” May 2021
- Garrett Lankford “Reducing data gaps for American Indian populations served by North Carolina Medicaid” May 2022
- Gracie Joo “New Hampshire Medicaid Managed Care Redesign” 2022-2023

Guest Lecturer Health Law Seminar, Duke University, School of Law, Dr. Michael Frakes, September 2018

Guest Lecturer US Health Policy and Culture, Duke University FOCUS Program, Dr. Clare Callahan, September 28, 2022

Guest Lecturer US Health Policy, University of North Carolina, Dr. Carmen Gutierrez, October 6, 2022

Service to the Profession

Reviewer: Annals of Internal Medicine, Journal of General Internal Medicine, American Journal of Public Health, Health Services Research, World Medical and Health Policy, Health Affairs, Administration and Policy in Mental Health, Journal of Healthcare Management, PLOS One, American Journal of Managed Care, Inquiry, JAMA, JAMA Health Forums, JAMA Network Open, Health Services Insights, Journal of Aging and Social Policy, Medical Care Research and Review, Administration and Policy in Mental Health and Mental Health Services Research

Panel Discussant: Academy Health Annual Research Meeting 2019-2021, Association for Public Policy Analysis and Management 2020 & 2022, Academy Health National Health Policy Conference 2018

Conference Abstract Reviewer: 2022 Academy Health National Policy Conference, 2021-2022 Academy Health Annual Research Meeting, 2020 Academy Health Annual Research Meeting (Disparities Interest Group), 2020 Academy Health National Policy Conference, 2019 Academy Health Annual Research Meeting

Supported CovidExitStrategy.org (2020)

References

Jean M. Abraham

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Austin Frakt

Associate Professor

Boston University

Department of Health Law, Policy &

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School of Public Health

frakt@bu.edu

Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

Public Records Statement

I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.

☒ I Agree

abalesbritton@yahoo.com

Email Address

Audrey

First Name

Bales Britton

Middle Initial

Last Name

1915 Overland Drive

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Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Home: (919) 720-3773

Primary Phone

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

What district do you live in? *

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

If you are a Chapel Hill Resident, How long have you lived here?

☒ 4-9 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

Which Boards would you like to apply for?

Stormwater Management Utility Advisory Board: Eligible

Question applies to Stormwater Management Utility Advisory Board

Select a Seat Category for the Stormwater Management Utility Advisory Board *

☒ Chapel Hill Town Resident

Which Board is your First Choice? *

☒ Stormwater Management Utility Advisory Board

How did you find out about this opportunity? (select all that apply)

☒ Internet

If you chose "Other" from the advertising opportunity listed above, please specify:

Interests & Experiences

What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

My background is in environmental management, and I have worked in the environmental sector for my entire professional career. My primary interest is in sustainable development, which focuses on stormwater quality and quantity, among other things. I have owned two homes in Chapel Hill, and am familiar with some of the challenges the town faces with regard to stormwater management. I work in stormwater quality for a nearby (larger) municipality, and would like to use my experience to improve my town.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

I have a B.S. in Biological Diversity and a Master of Earth and Environmental Resource Management. I have worked in a university setting, for a private consulting firm, and now for local government.

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

Audrey Bales Britton

Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

Ethnicity *

☒ Caucasian/Non-Hispanic

Gender *

☒ Female

If other, please describe:

Please select your age from the following list. *

☒ 35-54

Environmental Planning and
Compliance Coordinator

Occupation

Are you a caregiver for or identify with a disability?

☐ Yes ☒ No

Have you participated in the Peoples Academy?

☐ Yes ☒ No

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

Ethics Statement

ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

Members of advisory boards and commissions shall not vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if the outcome of the matter being considered is reasonably likely to have a direct, substantial, and readily identifiable financial impact on the member. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to General Statute 160D-109(d), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member shall recuse himself/herself from voting on the matter. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

☒ I Agree *

Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.

Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

Public Records Statement

I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.

☒ I Agree

jlclarke@ehs.unc.edu

Email Address

Janet

First Name

Clarke

Last Name

1120 Estes Dr Ext

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27599

Postal Code

Mobile: (919) 883-7163

Primary Phone

Business: (919) 843-0475

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

What district do you live in? *

None Selected

[Please consult the town maps HERE if you are unsure.](#)

If you are a Chapel Hill Resident, How long have you lived here?

None Selected

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

Which Boards would you like to apply for?

Stormwater Management Utility Advisory Board: Eligible

Question applies to Stormwater Management Utility Advisory Board

Select a Seat Category for the Stormwater Management Utility Advisory Board *

☒ University of North Carolina at Chapel Hill Employee

Which Board is your First Choice? *

None Selected

How did you find out about this opportunity? (select all that apply)

☒ Advisory Board or Council member

If you chose "Other" from the advertising opportunity listed above, please specify:

Interests & Experiences

What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

I work for UNC's Environment, Health and Safety Department as the Stormwater Specialist. My role with the University is to ensure that UNC is in compliance with our MS4 NPDES Permit, with a specific focus on pollution prevention, education, and regulatory compliance. I've been in this position for just under 12 years, and with the University for 15 years. I have an excellent understanding of the technical issues of stormwater management and regulatory requirements, and have the experience of working towards solutions with different interest groups.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

In addition to my job experience in regulatory compliance, I have a good working relationship with the Town of Chapel Hill Stormwater Management team. We often collaborate and communicate on concerns that are common to Town and University, which contributes to our shared goal of serving the public by protecting surface water quality in Chapel Hill. My role with the University provides me with the opportunity to interact with people in multiple departments, ranging from field crews to department heads, and I feel that my professional connections at the University would be an asset to the Stormwater Management Utility Advisory Board.

Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

Ethnicity *

☒ Caucasian/Non-Hispanic

Gender *

☒ Female

If other, please describe:

Please select your age from the following list. *

☒ 35-54

Environmental Compliance

Occupation

Are you a caregiver for or identify with a disability?

☐ Yes ☒ No

Have you participated in the Peoples Academy?

☐ Yes ☒ No

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

Ethics Statement

ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

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☒ I Agree *

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Janet Clarke

Stormwater Specialist at University of North Carolina at Chapel Hill

jclarke@ehs.unc.edu

(919) 883-7163

Summary

I'm an environmental, health and safety professional bringing 15+ years experience in programs oversight, and skills in safety and environmental compliance evaluations, erosion and sedimentation control plan review and site inspections, NPDES permit compliance, hazardous substances management and spill response, training development and presentation, soil and water sampling, recordkeeping, reporting, and team leadership, plus a passion for inspiring regulatory cooperation.

Experience

Stormwater Specialist at University of North Carolina at Chapel Hill

August 2011 - Present

- + Protect water resources around campus by intensively monitoring water quality in streams in and around the UNC-Chapel Hill campus.
- + Coordinate with UNC Environment, Health and Safety (EHS) Managers and staff to comply with NPDES (National Pollutant Discharge Elimination System) permit requirements, including monitoring water quality, educating the public, investigating complaints, and developing creative solutions to identified problems.
- + Conduct erosion and sedimentation control inspections, and provide expert regulatory and practical guidance and field support to contractors and UNC construction managers for preventing sediment from entering surface waters.
- + Review construction plans to ensure compliance with erosion and sedimentation control (ESC) that meets the NC ESC Planning and Design Manual, NC Sedimentation Control Act of 1973, and NC General Permit for Construction NCG01000.
- + Provide engaging and interactive training to over 1500 UNC employees and students that improves their knowledge of how their actions can affect surface water and other natural resources.
- + Use Geographic Information System (GIS) mapping to update environmental compliance maps and create presentation-quality products for use in incident analysis and training.
- + Actively search out sources of illicit discharges (pollution) and work collaboratively with personnel to develop practical and effective solutions.
- + Coordinate sampling and remediation plans for fuel spills on soil or water.
- + Collaborate with a variety of campus departments, including Athletics, Food Services, Academic Departments, Facilities, the Student Union and Public Safety to provide education and encourage positive responses to processes that could potentially adversely affect water quality.

Janet Clarke

Stormwater Specialist at University of North Carolina at Chapel Hill

jclarke@ehs.unc.edu

- + Conduct 50+ environmental compliance assessments per year and use accurate recordkeeping and organizational skills to follow up on corrective action plans.
- + Respond to hazardous materials spills and incidents as part of the EHS Emergency Response Team.
- + Comply with State, Federal, and UNC safety requirements.

Fire Safety Inspector at University of North Carolina at Chapel Hill

August 2008 – August 2011

Inspected fire extinguishers and fire alarm systems in 400+ campus buildings. Scheduled and conducted fire safety educational programs with UNC students, faculty and staff. Responded to hazardous materials spills and incidents as part of the EHS Emergency Response Team. Used GIS to develop building evacuation routes. Complied with State, Federal, and UNC safety requirements.

Environmental Protection Specialist at US Marine Corps

April 2006 - April 2008

Coordinated the environmental program on Camps Foster and Lester on Marine Corps Base Butler located in Okinawa, Japan. Responsibilities included conducting compliance inspections, monitoring use and storage of hazardous substances, leading hazardous substance spill response team, developing and presenting training and educational programs, providing regulatory interpretation and guidance, developing standard operating procedures, monitoring the recycling program, reporting and tracking environmental requirements, notifying the Camp Commander and Public Affairs Office of environmental issues, and leading the Camp Foster environmental team.

Project Forester at International Paper

May 1992 - November 1999

Supervised employees responsible for weighing and tracking log deliveries to the Erie paper mill. Coordinated safety and environmental programs for personnel in the forest resources department. Traveled between 10 field offices and wood storage yards to provide safety and environmental assessments and training. Utilized Occupational Health and Safety Administration (OSHA) standards to provide expert recommendations on safe practices in the workplace. Presented interpersonal skills training to approximately 50 IP employees using the Development Dimensions International training modules. Evaluated tracts of land for timber harvesting and landowner goals. Hired logging contractors to harvest selected timber. Recruited approximately 40 people from forest products companies and government agencies to participate as Sustainable Forestry Initiative trainers, and coordinated training for several hundred loggers and wood suppliers.

Janet Clarke

Stormwater Specialist at University of North Carolina at Chapel Hill

jclarke@ehs.unc.edu

Education

North Carolina State University

Masters in Environmental Assessment (in progress), Expected graduation December 2021

North Carolina State University

Graduate Certificate, Geographic Information Systems (GIS), 2012 - 2014

Pennsylvania State University - Erie Campus

Graduate Level Business Courses, 1994 - 1999

North Carolina State University

BS, Forestry, 1990 - 1992

Activities and Societies: Xi Sigma Pi

University of North Carolina at Chapel Hill

Chemistry, 1987 - 1990

Profile

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Public Records Statement

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☒ I Agree

anna.patterson@sog.unc.edu

Email Address

Anna

First Name

Patterson

Last Name

270 Leigh Farm Rd

Street Address

101

Suite or Apt

Durham

City

NC

State

27707

Postal Code

Home: (828) 779-2386

Primary Phone

Alternate Phone

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What district do you live in? *

☒ Durham County (not Chapel Hill limits)

[Please consult the town maps HERE if you are unsure.](#)

If you are a Chapel Hill Resident, How long have you lived here?

None Selected

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Which Boards would you like to apply for?

Stormwater Management Utility Advisory Board: Eligible

Question applies to Stormwater Management Utility Advisory Board

Select a Seat Category for the Stormwater Management Utility Advisory Board *

☒ University of North Carolina at Chapel Hill Employee

Which Board is your First Choice? *

☒ Stormwater Management Utility Advisory Board

How did you find out about this opportunity? (select all that apply)

☒ Advisory Board or Council member

If you chose "Other" from the advertising opportunity listed above, please specify:

Interests & Experiences

What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

I am a new employee of the Environmental Finance Center at UNC and will be working with stormwater utilities throughout the state. The perspective I bring to the board is that of someone who is familiar with stormwater management and understands the challenges from both the view of the utility and the state.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

I am currently employed by the Environmental Finance Center at UNC so I am familiar with water, wastewater, and stormwater regulations. I also worked previously in stormwater management for the Sewerage and Water Board of New Orleans where I periodically attended board meetings for stormwater projects, particularly in green infrastructure.

[Anna_Patterson_Resume.docx](#)

You may upload a supporting document (e.g., CV or resume). **Please be advised that any information submitted becomes a public record and may be searchable online.**

Anna Patterson

Demographics

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Ethnicity *

☒ Caucasian/Non-Hispanic

Gender *

☒ Female

If other, please describe:

Please select your age from the following list. *

☒ 25-34

Project Director

Occupation

Are you a caregiver for or identify with a disability?

☐ Yes ☒ No

Have you participated in the Peoples Academy?

☐ Yes ☒ No

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

Ethics Statement

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ANNA LEVI PATTERSON

anna.patterson@sog.unc.edu | 828.779.2386

Education

Master of Arts in Applied Geography

2015 University of North Carolina Greensboro- Greensboro NC

Bachelor of Arts in Geography

2010 University of North Carolina Greensboro- Greensboro NC

Bachelor of Arts in Environmental Studies

2010 University of North Carolina Greensboro- Greensboro NC

Experience

Project Director

Environmental Finance Center, UNC, Chapel Hill, NC

2022 – Present

- Provide technical assistance on financing and rate affordability to water and wastewater utilities.
- Prepare and conduct trainings and webinars for water utilities and environmental agencies.
- Support watershed health and resilience projects through data analysis and project management.

Director of Outreach and Education

2019 – 2022

University of Southern Mississippi, School of Polymer Science and Engineering

- Statewide Coordination of outreach and education initiatives for NSF MS EPSCoR Track I Center for Emergent Molecular Optoelectronics (CEMOs).
- Program Management for the USM's School of Polymer Science and Engineering's CEMOs activities, Research Experience for Undergraduate program, Research Experience for Teacher program, and National Science Foundation Research Traineeship Program.
- Planning, implementing, tracking, and reporting education and outreach efforts for all grants.
- Planning professional development activities for grant participants including graduate and undergraduate students, postdoctoral students, faculty, and K-12 teachers.
- Program evaluation of projects and implementing updates based on evaluation.

Sr. City Planner

2018 – 2019

Sewerage and Water Board of New Orleans

- Project manager for green infrastructure sites; reviewing contracts, paying invoices, writing and reviewing RFPs for new green infrastructure contracts
- Outreach and education to teach both adults and children about stormwater management and green infrastructure.
- EPA Urban Waters Grant management.
- Maintaining and reporting SWB's Consent Decree and MS4 permit requirements with DEQ and EPA.
- Stormwater Plan reviews for new development

Associate Planner

2015 – 2017

City of Danville, VA

- Primary point of contact for people interested in land development and new business generation within the City of Danville, VA.
- Reviewed plans for appropriateness and code compliance. Issued permits upon approval.
- Represented staff to City Planning Commission, Board of Zoning Appeals, River District Design Commission, and Commission for Architectural Review.
- Reviewed site plans, subdivision plats, signage plans, business license applications, and applications for various planning boards and commissions for compliance with state and local ordinances.
- Created maps in ArcGIS for City Planning Commission hearings.

National Science Foundation GK-12 Teaching Fellow

2014 –2015

University of North Carolina Greensboro- Greensboro NC

- Translated graduate level science concepts into elementary level lab experiments.
- Lead discussions and laboratory experiments.
- Provided assistance to UNCG faculty members and Guilford County Schools staff with laboratory research.
- Organized and participated in science education events targeted to all age groups.

Service and Community Engagement

2018 – 2019: Member of the New Orleans Water Collaborative

2015 – 2017: Member of the Dan River Region Health Collaborative

2015–2016: Board member of Danville River District Festival

Awards

2014 - National Science Foundation Teaching Fellowship - \$30,000

2014 - Summer Research Assistantship - \$2,000

Profile

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Public Records Statement

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☒ I Agree

paxton.ramsdell@gmail.com

Email Address

Chadwick

First Name

P

Middle Initial

Ramsdell

Last Name

600 Emory Drive

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27517

Postal Code

Mobile: (202) 740-5123

Primary Phone

Alternate Phone

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What district do you live in? *

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

If you are a Chapel Hill Resident, How long have you lived here?

☒ 0-12 months

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

Which Boards would you like to apply for?

Stormwater Management Utility Advisory Board: Eligible

Question applies to Stormwater Management Utility Advisory Board

Select a Seat Category for the Stormwater Management Utility Advisory Board *

☒ Chapel Hill Town Resident or Residential Property Owner

Which Board is your First Choice? *

☒ Stormwater Management Utility Advisory Board

How did you find out about this opportunity? (select all that apply)

☒ Internet

If you chose "Other" from the advertising opportunity listed above, please specify:

Interests & Experiences

What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

I have spent my career in the environmental sector, which has allowed me to blend my personal passion with a profession. I lead with the perspective that natural resources should be protected and sustained, but that economic growth and environmental protection are not diametrically opposed. I am interested in serving on the Stormwater Management Utility Advisory Board because stormwater is often one of the first environmental stressors that citizens notice (e.g., flooding, polluted or discolored streams, other). As Chapel Hill and the region continues to grow I hope to collaborate with others and apply my knowledge to ensure that growth is done in a manner that also protects and sustains our land and water resources. This pragmatic approach will only become more important as shifting precipitation patterns and more extreme weather events challenge existing and proposed infrastructure.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

Understanding of water resource policy, funding mechanisms, and regulations; water quality programs and practices; general awareness of stormwater practices and requirements; interest in land use planning.

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

Demographics

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Ethnicity *

☒ Caucasian/Non-Hispanic

Gender *

☒ Male

If other, please describe:

Please select your age from the following list. *

☒ 35-54

Program Manager

Occupation

Are you a caregiver for or identify with a disability?

☐ Yes ☒ No

Have you participated in the Peoples Academy?

☐ Yes ☒ No

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

Ethics Statement

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☒ I Agree

lmsanders.007@gmail.com

Email Address

Linda

First Name

M

Middle Initial

Sanders

Last Name

412 Clayton Road

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27514

Postal Code

Mobile: (919) 260-4541

Primary Phone

Alternate Phone

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What district do you live in? *

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

If you are a Chapel Hill Resident, How long have you lived here?

☒ Greater than 10 years

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Which Boards would you like to apply for?

Stormwater Management Utility Advisory Board: Eligible

Question applies to Stormwater Management Utility Advisory Board

Select a Seat Category for the Stormwater Management Utility Advisory Board *

☒ Owners of Single-Family Residential Property within Chapel Hill

Which Board is your First Choice? *

☒ Stormwater Management Utility Advisory Board

How did you find out about this opportunity? (select all that apply)

☒ Other (provide additional information below)

If you chose "Other" from the advertising opportunity listed above, please specify:

Town of Chapel Hill's website

Interests & Experiences

What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

My interest in stormwater management is driven by several factors. These include my personal interest and concern about our environment, what winds up in our waterways, and the clear understanding, that water, that is free of contaminants, pesticides, insecticides, and a range of other “things” is essential to the healthy life on our planet. As a local citizen who has filled over 680 bags of litter (along with her spouse) since April 2020, I appreciate first-hand the amount of litter that winds up on our streets and highways, that can be found in curbs and on private and public property – that ultimately finds its way into our water ways. In the past 2.5 years we have picked up >3000 face masks along – which when they find their way into the waterways are a hazard to fish life, wildlife, and human life. I have had the privilege of partnering with members of the Town of Chapel Hill including Mayor Pam Hemminger, Sammy Bauer in the Public Works Department, as well as the DOT, as I led the East Chapel Hill Rotary Club ,to which I belong, to Adopt-a-Roadway S. Estes for a quarterly litter pickup. I realize that there are many factors that contribute to effective stormwater management and welcome the opportunity to be considered for the Stormwater Management Utility Advisory Board.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

Please see the section above. In addition, I have extensive business experience. I take a pragmatic approach to challenges and problems -- getting the facts, engaging a range of points of view, getting the facts on the table, exploring options and then making a decision that will drive positive outcomes and benefits. I am also a concerned citizen who is willing to roll up my sleeves to help make a difference.

[Linda_M_Sanders_Bio_2022.pdf](#)

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

Demographics

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Ethnicity *

☒ Caucasian/Non-Hispanic

Gender *

☒ Female

If other, please describe:

Please select your age from the following list. *

☒ over 55

Executive Coach & Business
Consultant

Occupation

Are you a caregiver for or identify with a disability?

☐ Yes ☒ No

Have you participated in the Peoples Academy?

☐ Yes ☒ No

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

Ethics Statement

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☒ I Agree *

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Linda M. Sanders Transition360 Partners, LLC
Chapel Hill, NC 27514
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Linda Sanders – ***Experienced Executive & Trusted Accountability Partner***



Linda is a certified executive coach, an entrepreneur, and a trusted business advisor, who brings a rich set of insights from her 30+ years in leading, managing, developing, and coaching cross-functional teams at Fortune 500 firms, privately held companies, and academic institutions.

Her extensive business experience spans C-level roles in a range of disciplines including leadership, sales & marketing, business development, strategic planning, partner relationships, and M&A – spanning industries that include High Tech, HealthCare & Life Sciences.

Linda has considerable global experience having managed global teams, having been tapped for an International Assignment in Tokyo, Japan, and having lived in Australia for 8 years during her youth. These experiences provide her with insights that are central to appreciating & navigating cultural differences in the business world.

As a certified executive coach & business consultant, Linda partners with her clients to equip them to realize their goals, whether transitioning into new roles, managing through the challenges of burnout, improving self-confidence, embracing new possibilities, or leading authentically. Her areas of specialty include Leadership Development, Personal Branding, Communications, Strategic Planning & Business Transformation. Her clients include CEOs of new ventures, and the leadership at F1000 companies, academic institutions, & non-profits.

As a co-founder of a clinical stage pharmaceutical company, Linda appreciates first-hand the myriad set of challenges that come with launching and sustaining a new business venture. Her entrepreneurial spirit has led her to be a mentor, advisor, and coach to over 60 startups and non-profits. She sits on the board of multiple startups and is on the board of directors for the Better Business Bureau Educational Foundation of Eastern NC.

Linda holds a BA in Architecture, Trinity University, and an MBA, UNC Chapel Hill Kenan-Flagler Business School, and her certifications include Certified Executive Coach from UC Berkeley Executive Coaching Institute, Certified Professional Coach from NC State University, ICF credentialed as an Associate Certified Coach.

As a Rotarian, Linda shares the unwavering commitment of “service above self” and can often be seen in the mornings picking up litter around Chapel Hill with her husband Brian.

Profile

Whenever possible, submit your application prior to the scheduled meeting of the affected advisory board so that they can consider all applications prior to making a recommendation to Council.

Public Records Statement

I acknowledge that all information submitted in this application becomes a public record and will be searchable online. The Town is not able to remove information from the public record once it has been posted.

☒ I Agree

jt22nc@gmail.com

Email Address

Julian

First Name

M

Middle Initial

Taylor

Last Name

211 Glade St

Street Address

Suite or Apt

Chapel Hill

City

NC

State

27516

Postal Code

Mobile: (347) 290-0941

Primary Phone

Alternate Phone

Residency within the Town limits is required for membership on most Council advisory bodies. Memberships of some committees and task forces may be composed of up to forty percent of non-Town residents.

What district do you live in? *

☒ Chapel Hill Town limits (Purple)

[Please consult the town maps HERE if you are unsure.](#)

If you are a Chapel Hill Resident, How long have you lived here?

☒ 4-9 years

The Council encourages you to visit a meeting of the group that you are interested in serving on. Please choose no more than two groups from the list below to which you would like to apply.

Which Boards would you like to apply for?

Stormwater Management Utility Advisory Board: Eligible

Question applies to Chapel Hill Downtown Partnership

Select a Seat Category for the Chapel Hill Downtown Partnership *

☒ Chapel Hill Town Resident

Question applies to Stormwater Management Utility Advisory Board

Select a Seat Category for the Stormwater Management Utility Advisory Board *

☒ Chapel Hill Town Resident or Residential Property Owner

Which Board is your First Choice? *

☒ Chapel Hill Downtown Partnership

How did you find out about this opportunity? (select all that apply)

☒ Social Media

If you chose "Other" from the advertising opportunity listed above, please specify:

Interests & Experiences

What perspective(s) do you bring to the board(s), commission(s), committee(s) or task force(s) to which you are applying?

As a student at the University of North Carolina that has graduated from a CHCCS high school, I can attest to multiple sides of the Chapel Hill experience. I have seen the town's growth over the past decade and constantly re-assess whether or not I will call it home after I graduate. My lens will shed light on the challenges that Chapel Hill faces and it strives to become more enticing to its younger population.

Please provide a brief summary of any other relevant qualifications (skills, abilities, interests and/or experience) you bring.

As a junior and senior at Carrboro High School, I served as the Chapel Hill Youth Council Liaison to the Board of Transportation and Connectivity. Through the experience, I got a feel for the functions and mannerisms of the Chapel Hill local government. Since, I've worked with The Enterprise Center in Chattanooga, Tennessee, on improving transportation systems to create a more equitable and accessible downtown in the up and coming city. I've gained technical knowledge through courses during my first two years at UNC, as a Public Policy major and Urban Planning minor. I plan to continue focusing on policy, planning, and sustainability with the Resilient Cities Network in Mexico City, this upcoming summer.

Julian M Taylor

[Julian Taylor Resume 8 .pdf](#)

You may upload a supporting document (e.g., CV or resume). Please be advised that any information submitted becomes a public record and may be searchable online.

Demographics

The Town Council seeks to attract persons from diverse backgrounds and believes that childcare and transportation is a potential barrier for qualified and interested applicants. See the [Childcare and Transportation Assistance pilot](#) for further details. In order to consider this application and provide some balance to the various boards, this personal information is required:

Ethnicity *

☒ African American

Gender *

☒ Male

If other, please describe:

Please select your age from the following list. *

☒ 18-24

Student

Occupation

Are you a caregiver for or identify with a disability?

☐ Yes ☒ No

Have you participated in the Peoples Academy?

☐ Yes ☒ No

Are you a Town of Chapel Hill employee?

☐ Yes ☒ No

Ethics Statement

ETHICS GUIDELINES FOR TOWN ADVISORY BOARDS AND COMMISSIONS

Members of advisory boards and commissions shall not vote on any matter in which they have a conflict of interest or an interest which reasonably might appear to be in conflict with the concept of fairness in dealing with public business. A conflict of interest or a potential conflict occurs if the outcome of the matter being considered is reasonably likely to have a direct, substantial, and readily identifiable financial impact on the member. In addition, members of the Historic District Commission and Board of Adjustment, when these boards are hearing cases, serve as quasi-judicial bodies. Pursuant to General Statute 160D-109(d), members of these boards “shall not participate in or vote on any quasi-judicial matter in a manner that would violate affected persons’ constitutional rights to an impartial decision maker. Impermissible violations of due process include, but are not limited to, a member having a fixed opinion prior to hearing the matter that is not susceptible to change, undisclosed ex parte communications, a close familial, business, or other associational relationship with an affected person, or a financial interest in the outcome of the matter.”

Any member who violates these Ethics Guidelines may be subject to removal from the board or commission. If the advisory board or commission member believes he/she has a conflict of interest then that member shall recuse himself/herself from voting on the matter. In cases where the individual member or the advisory board or commission establishes a conflict of interest, then the advisory board or commission member shall remove themselves from the voting area. Any advisory board or commission member may seek the counsel of the Town Attorney on questions regarding the interpretation of these ethics guidelines or other conflict of interest matters. The interpretation may include a recommendation on whether or not the advisory board or commission member should excuse himself/herself from voting. The advisory board or commission member may request the Town Attorney respond in writing.

☒ I Agree *

Applications will be kept on file from July 1st to June 30th of the same fiscal year. Please reapply each fiscal year if you are still interested in serving on an Advisory Board, Commission, Committee or Task Force and have not yet been appointed.

JULIAN TAYLOR
Chapel Hill, North Carolina
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ACADEMIC EXPERIENCE

- **The University of North Carolina at Chapel Hill, Morehead-Cain Scholar** **Class of 2025**
 - Honors Carolina, Fall 2021 Dean's List, GPA: 3.89
- **Universidad de Granada, Exchange Student** **Fall of 2022**
 - Enrolled in two courses taught entirely in Spanish: Political Economics, The History of Islamic Art
- **National Outdoor Leadership School (NOLS)** **Summer of 2021**
 - Backpacked through the Wind River Mountain Range of Wyoming for 30 consecutive days, demonstrating outdoor survival and leadership skills
- **Carrboro High School** **Class of 2021**

PAID WORK AND PROFESSIONAL EXPERIENCE

- Resilient Cities Network, Intern, Mexico City, Mexico** **Summer 2023**
- Planning to assist the Latin America headquarters in drafting resiliency plans for Guadalajara and Monterrey
- Top of the Hill, Host, Chapel Hill, NC** **2023**
- Managed reservations, seated guests, and provided customer service
- El Colegio Ave Maria Casa Madre, Intern, Granada, Spain** **2022**
- Translated between students and teachers
 - Taught English, Spanish, and physical education to first and third graders
- The Enterprise Center, Intern, Chattanooga, TN** **2022**
- Collaborated with four other Morehead-Cain Scholars to address the social determinants of public health from a philanthropic lens, by meeting with community leaders and drafting a proposal.
- National Museum of the American People, Public Affairs Associate, Washington D.C.** **2022**
- Sought support and important signees for the conceptualized museum on the National Mall
- Student Recreation Center, Operations Manager for Intramural Sports, Chapel Hill, NC** **2022**
- Scored athletic events and provided general oversight of the facilities
- Education Week Op-Ed, Co-author, Bethesda, MD** **2021**
- Co-authored an op-ed in the national publication Education Week titled "Students: Racial Justice Demands More Than a Lawn Sign," discussing racial issues within the Chapel Hill-Carrboro City School District
- Chapel Hill Youth Council, Liaison to the Transportation and Connectivity Advisory Board, Chapel Hill, NC** **2020 - 2021**
- Provided a demographically unique perspective on infrastructure projects as a member of the Chapel Hill Board of Transportation and Connectivity: Bike path, Gotcha Bike Sharing, Bike Buddy Program

LEADERSHIP ROLES

- Black and Brown Student Coalition (BBSC), Vice President and Co-founder, Carrboro, NC** **2020 - 2021**
- Compiled anonymous student recordings for Black Lives Matter and Distance Learning Podcasts
 - Collaborated with RISE UNC to establish free SAT and ACT tutoring for Carrboro High students
- Southern Village Talks About Race, Panelist, Chapel Hill, NC** **2020**
- Planned and paneled on a webinar that discussed racial issues in my predominantly white neighborhood

SCHOLARSHIPS

Morehead-Cain Scholarship

- A fully-funded four years of education and summer experience awarded to "driven, courageous, and inquisitive leaders eager to embrace new and unknown experiences."

Equitable Excellence Scholarship

- National scholarship awarded to students who "make a positive and lasting impact in their communities and beyond."

Chapel Hill Carrboro Peacemaking Scholarship

LANGUAGE SKILLS: English (native language) and Spanish (proficient)